

REPORT FROM

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date: December 7, 2009 CAO File No. 0220-04531-0002
To: The Mayor Council File No. 09-0600-S142
The Council Council District: ALL
From: Miguel A. Santana, City Administrative Officer *Miguel A. Santana*
Reference: Transmittal from the City Council dated October 23, 2009
Subject: DECEMBER 2009 LOS ANGELES POLICE DEPARTMENT HIRING AND ATTRITION REPORT – ADDENDUM

SUMMARY

On October 23, 2009, the Council reaffirmed the Mayor and Council's original 2009-10 sworn hiring plan allowing the Los Angeles Police Department (LAPD) to hire to attrition and to maintain sworn deployment at 9,963 officers (C.F. 09-0600-S142). Motion #21 instructed the LAPD, the City Administrative Officer (CAO), the Chief Legislative Analyst (CLA), and the Personnel Department to provide a monthly written report addressing the LAPD's hiring and attrition activities.

DISCUSSION

On October 23, 2009, Council instructed the Personnel and Public Safety Committees to meet through the end of the fiscal year to assess LAPD hiring, LAPD recruitment, and future Academy classes. The LAPD's planned attrition from July 1, 2009 to December 5, 2009 was 284 officers. As of December 1, 2009, the LAPD has experienced attrition of 146 officers. Currently, the LAPD is 138 officers under planned attrition. The Department's planned attrition from December 6, 2009 to February 28, 2010 is 92 officers. If the LAPD realizes all planned attrition between now and February 28, 2010, the Department will be behind planned attrition by 46 officers. On December 3, 2009, our Office released a version of the subject report and the LAPD released their version of the subject report. At the request of the Mayor and Council, our Office is issuing an addendum to address the key differences in both reports. The following report follows the same format as the original with added emphasis and detail on the items that were not consistent between the two aforementioned reports. Council specifically requested the following information:

- As of December 1, 2009, the Los Angeles Police Department (LAPD) has 10,010 officers on the police force.
- The Department's 10,010 officers consist of 9,661 officers in General Funded position authorities, 326 officers in special or grant funded position authorities, 21 officers in unfunded State-rate injury on duty position authorities, one Chief of Police and one officer in the Bounce program. A more detailed breakdown of the LAPD's current authorities is provided in Attachment 1. The following table is a reconciliation of the numbers submitted by our Office and the numbers submitted by the Department:

Category	CAO	Category	LAPD
General Funded	9,661	Payroll Checks Issued	9,987
Special Funded	326		-
Sub Total	9,987	Sub Total	9,987
State-rate Officers	21		-
Bounce	1		-
Chief of Police	1		-
Total Filled Authorities	10,010	Total Paid Authorities	9,987

The LAPD's Sworn Salary/Deployment Projection spreadsheet, Attachments 2-4, is a budgetary document, as such the document only tracks the number of positions that receive a paycheck in a specific pay period. Legacy status codes, such as suspension, unpaid leaves of absence, and State-rate injury on duty (IOD), are not captured. Since the Department backs into the attrition number, for budgetary purposes, it is not a useful tool in determining actual attrition. The way attrition is calculated in the spreadsheet results in negative attrition ("new hires") when employees return from suspension, unpaid leave, or State-rate IOD absences. Although the spreadsheet is a useful budgetary tool and a fair expression of the Department's payroll obligations in a pay period, it does not accurately illustrate the number of filled sworn position authorities.

- As of December 1, 2009, the LAPD has 217 officers in the Police Academy. The Department's sworn hiring plan did not include a December class, so the LAPD has zero recruits scheduled to enter the Academy. The LAPD has six planned classes for the remainder of the fiscal year; the next planned class is scheduled to begin on January 4, 2010. The following sub-item is a reconciliation of the numbers submitted by our Office and the numbers submitted by the Department:
 1. Our Office's Academy number, 217 officers, is based on the number of cadets enrolled in the Academy on December 1, 2009. It is an accurate reflection of the number of cadets enrolled in the Academy at the time. Alternately, the number provided by the LAPD, 192 officers, is accurate for the day, December 5, 2009, in their report. The reason the numbers are different is a class of cadets graduated on December 4, 2009.
- As of December 1, 2009, the LAPD has 555 officers enrolled in the DROP program. Three officers are scheduled for retirement on December 30, 2009. An additional 85 officers must retire under the terms of the DROP program between January 1, 2010 and December 31, 2010.
- As of Deployment Period 11, the LAPD reports 451 officers on permanent and long term restricted duty.
- As of December 1, 2009, the LAPD has experienced attrition of 146 officers. The 146 officers consist of 48 retirees (44 retirees participated in the DROP program), 57 Academy recruits, 14 probationary officers in the Police Officer I class, and 27 other separations.
- As of December 1, 2009, the LAPD is 138 officers under planned attrition. The LAPD's planned attrition from July 1, 2009 to December 5, 2009 is 284 officers. As of December 1, 2009, the LAPD has experienced attrition of 146 officers. As previously mentioned, the Department's budgetary spreadsheet does not accurately track attrition and the year-to-date attrition number is overstated. Our Office and the LAPD are currently working on fixing this issue from a personnel standpoint since the Department's spreadsheet accurately reflects the

number of payroll obligations in a pay period. The following table does not reconcile the numbers submitted by our Office and the numbers submitted by the Department, but it does illustrate where we are year-to-date (YTD) using both numbers:

	CAO Numbers			LAPD Numbers		
	Attrition	Hiring	Net	Attrition	Hiring	Net
Plan YTD	284	240	-44	284	240	-44
Actual YTD	146	199	53	175	199	24
Difference	138	41	97	109	41	68

The following sub-items along with the attached appendices elaborate on the table provided above:

1. Year-to-date, the LAPD is over deployed by 97 officers using our Office's number; the LAPD is over deployed by 68 officers using the Department's number. In either scenario, the Department is over deployed by at least 68 officers; the only way to bring the Department back within budgeted deployment is to defer Academy classes. If the November class had not been deferred, the Department would be over deployed by 108 officers at this point.
2. Based on the Salary Projection worksheet provided by the Department on November 25, 2009, Attachment 3, the Department could defer the January class and still finish the year with 9,963 budgeted officers, which is above the 9,963 total filled authorities authorized by the Mayor and Council.
3. Utilizing the year-to-date numbers above and the Department's salary projection worksheets, the Department has expended their entire 2009-10 budgeted sworn hiring allocation. This fact is illustrated by the increase in the Department's original \$129 million deficit, illustrated in Attachment 2, to a projected \$134.7 million, illustrated in Attachment 3, through the end of the fiscal year. This additional \$5.7 million deficit includes the deferral of the January 2010 Academy class. Utilizing the Department's December 4, 2009 Salary Projection worksheet, Attachment 4, which adds back the January 2010 Academy class, the Department's projected deficit increases to \$138.2 million.
4. The direct 2009-10 General Fund impact of hiring the January class is \$1.7 million, Attachment 5 - Table 3, and the indirect cost of remaining above budgeted deployment is an additional \$1.8 million. In total the January class will cost the City \$3.5 million and further expand the Department's existing deficit.
5. Based on all available information, the Department's over deployment through the first five months of the fiscal year has resulted in the Department utilizing their sworn hiring allocation to cover the salaries of the officers that have been carried above budget. Even if all remaining Academy classes are canceled the Department will have overspent by \$1.8 million. Every Academy class filled from now until the end of the fiscal year will result in the Department expanding their deficit.
6. All new sworn hires represent ongoing General Fund obligations, as such further civilian layoffs will be necessary to offset the costs of any new ongoing obligations.

- The following table illustrates the projected deficit in the Department's Sworn Salary Account resulting from hiring future Academy classes:

	Budgeted Expenditures	Actual Expenditures	Deficit
Year-to-date	\$375.3 million	\$376.6 million	\$1.3 million
	Budgeted Expenditures	Projected Expenditures	Projected Deficit*
January	\$521.6 million	\$523.9 million	\$2.3 million
February	\$592 million	\$594.8 million	\$2.8 million
March	\$662.6 million	\$665.9 million	\$3.3 million
April	\$733.1 million	\$736.9 million	\$3.8 million
May	\$803.9 million	\$808.2 million	\$4.3 million
June	\$874.7 million	\$879.5 million	\$4.8 million
Final	\$938 million	\$943.3 million	\$5.3 million

*Please note the projected deficit assumes the Department realizes all anticipated attrition through the end of the fiscal year; if the Department continues to realize 70% of anticipated attrition, the actual deficit will be as follows:

	Budgeted Expenditures	Actual Expenditures	Deficit
Year-to-date	\$375.3 million	\$376.6 million	\$1.3 million
	Budgeted Expenditures	Projected Expenditures	Projected Deficit*
January	\$521.5 million	\$523.7 million	\$2.1 million
February	\$592 million	\$594.6 million	\$2.6 million
March	\$662.6 million	\$665.8 million	\$3.2 million
April	\$733.1 million	\$736.9 million	\$3.8 million
May	\$803.9 million	\$808.4 million	\$4.5 million
June	\$874.7 million	\$879.9 million	\$5.2 million
Final	\$938 million	\$943.9 million	\$5.9 million

The Department's deficit in excess of the Shared Responsibility and Sacrifice (SRS) line item will be between \$1.3 million, if all remaining classes are canceled and \$5.9 million if classes continue as planned and if actual attrition continues to lag behind projected attrition. The Department's current Sworn Salaries deficit is as follows:

	SRS	Department	Total
July 1, 2009 to Current	-\$129M	-\$1.3M (includes hiring allocation)	-\$130.3M
Sworn OT	+\$45M		
Deferred Sick Payout	+\$5M		
Mid-year Subtotal	-\$79M	-\$1.3M (includes hiring allocation)	-\$80.3M

RECOMMENDATIONS

That the Council, subject to the approval of the Mayor:

- Instruct the Los Angeles Police Department to report back to the joint Public Safety and Personnel Committee within one week with a modified hiring and attrition plan that is consistent with the Mayor and Council action to hire to attrition with a base of 9,963 and projects attrition based on current trends;

2. Direct the CAO, CLA, and LAPD to work with the Mayor and Council to establish one consistent method for tracking deployment for purposes of determining if new classes are needed and at what size;
3. Direct the LAPD to hire all future classes to meet actual attrition consistent with the formula selected to track deployment, and fill the remaining training slots with recruits from airports, port and/or other police departments and receive full reimbursement for all costs.

FISCAL IMPACT STATEMENT

Hiring a January Academy class of 40 LAPD officers, along with the remaining scheduled classes, will negatively impact the General Fund. Future hiring will increase the LAPD's existing \$80.3 million General Fund deficit to \$88 million.

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ATTACHMENTS

ATTACHMENT 1

LAPD DEPLOYMENT AS OF 12/1/09			1-Dec	1-Jan	1-Feb	1-Mar	1-Apr	1-May	1-Jun
GF	Academy	357	217						
GF	Probation	730	608						
GF	Bounce	10	2						
GF	DROP	584	564						
CHRP ARRA	CHRP Grant Officers	10	50						
GF	Civilianization	65	65						
GF	General	7334	7706						
GF	Permanent Restrictions	510	451						
Total CHRP Base (need to maintain 9,638)		9588	9663	0	0	0	0	0	0
Non-CHRP	Grant/Special Funded	349	326						
Non-CHRP	State-rate IOD	26	21						
Total Non-CHRP Base		375	347	0	0	0	0	0	0
TOTAL LAPD Base (CHRP + Non-CHRP)		9963	10010	10	10	10	10	10	10

Grant funded positions deleted after 7/6: One Sergeant II from Operation ABC - loss of funding
 One Detective III from Real Estate Fraud - loss of funding
 Three Detective II from Real Estate Fraud - loss of funding
 One Detective II from PSN - grant ends 12/31/09
 Two Detective III from CLEAR - \$2M drop in SLESF revenue
 15 Detective II from CLEAR - \$2M drop in SLESF revenue

Special funded positions deleted after 7/6:

**LOS ANGELES POLICE DEPARTMENT
SWORN SALARY/DEPLOYMENT PROJECTION**

ATTACHMENT 2
First Worksheet of 2009-10

Pay Period Ending	Attrition Plan	Hiring Plan	Payout Actual	No. of Vacation	No. of Sick	Average VC	Payout Sick, 50%	No. of Average Empl	Projected SK Deployment	Average Salary	Budgeted Expenditure	Actual (Above Line) Projected	FMIS
1 06/30/09	07/04/09	7	40	\$ 35,618	4	\$ 13,919	\$ 18,419	9963	\$ 3,524	\$ 23,633,762	\$ 11,697,716	\$ 11,701,334	
2 07/18/09	08/01/09	50	40	\$ 224,393		\$ 202,327		9966	\$ 3,519	10,086,282	\$ 9,404,546	\$ 9,404,546	
3 08/01/09	08/15/09	38	40	\$ 284,231		\$ 256,280		9968		35,747,228	\$ 35,496,546		
4 08/15/09	08/29/09	30	40	\$ 224,393		\$ 202,327		9938		35,921,487	\$ 35,617,375		
5 08/29/09	09/12/09	26	40	\$ 194,474		\$ 175,350		9952		35,648,556	\$ 35,398,015		
6 09/12/09	09/26/09	21	40	\$ 157,075		\$ 141,629		9931		35,614,286	\$ 35,390,384		
7 09/26/09	10/10/09	20	40	\$ 149,595		\$ 134,884		9951		35,435,775	\$ 35,245,367		
8 10/10/09	10/24/09	19	40	\$ 142,115		\$ 128,140		9932		35,486,353	\$ 35,301,522		
9 10/24/09	11/07/09	22	40	\$ 164,555		\$ 148,373		9950		35,397,496	\$ 35,220,438		
10 11/07/09	11/21/09	20	40	\$ 164,555		\$ 148,373		9928		35,523,632	\$ 35,326,451		
11 11/21/09	12/05/09	16	40	\$ 194,474		\$ 175,350		9942		35,446,104	\$ 35,249,034		
12 12/05/09	12/19/09	13	40	\$ 119,676		\$ 107,907		9926		35,579,046	\$ 35,355,195		
13 12/19/09	01/02/10	13	40	\$ 134,636		\$ 121,396		9908		35,313,647	\$ 35,156,652		
14 01/02/10				\$ 119,676		\$ 107,907		9892		35,282,018	\$ 35,121,759		
Excess Sick Out										35,193,831	\$ 35,037,008		
Excess ML & IOD Payout										34,965,262	\$ 34,965,262		
15 01/16/10	01/30/10	16	40	\$ 112,196		\$ 101,163		9917		227,693	\$ 227,693		
16 01/30/10	02/13/10	10	40	\$ 74,798		\$ 67,442		9907		35,261,030	\$ 35,110,758		
17 02/13/10	02/27/10	17	40	\$ 127,156		\$ 114,652		9930		35,121,283	\$ 35,004,448		
18 02/27/10	03/13/10	6	40	\$ 119,676		\$ 107,907		9914		35,348,645	\$ 35,184,952		
19 03/13/10	03/27/10	5	40	\$ 112,196		\$ 101,163		9939		35,271,359	\$ 35,114,425		
20 03/27/10	04/10/10	5	40	\$ 97,237		\$ 87,575		9926		35,338,558	\$ 35,188,174		
21 04/10/10	04/24/10	5	40	\$ 44,879		\$ 40,465		9960		35,250,943	\$ 35,113,980		
22 04/24/10	05/08/10	5	40	\$ 112,196		\$ 101,163		9945		35,224,449	\$ 35,134,057		
23 05/08/10	05/22/10	5	40	\$ 112,196		\$ 101,163		9970		35,359,702	\$ 35,209,288		
24 05/22/10	06/05/10	5	40	\$ 104,717		\$ 94,419		9956		35,447,802	\$ 35,297,262		
25 06/05/10	06/19/10	5	40	\$ 74,798		\$ 67,442		9986		35,377,554	\$ 35,233,773		
26 06/19/10	06/30/10	5	40	\$ 119,676		\$ 107,907		9970		35,399,679	\$ 35,282,445		
Estimated salary for last 11 days of FY 09-10													27,868,267
										\$ 938,030,226	\$ 935,150,746	\$ 935,154,365	
										Averaged			

Assumptions:

1. The actual average salary, vacation payout, and sick payout from fiscal year 07/08 pay period ending (PPE) 06/21/08 with the 3.75% COLA adjustment were used as the basis for the beginning value for fiscal year 08/09 projection. The beginning projected deployment is based on the projected deployment for PPE 06/21/08.
2. The FY 08/09 attrition and hiring plan numbers were based on the projections provided by Personnel Division.
3. Uniform Allowance projection was based on the attached calculation using FY 07/08 actual data with the 3.75% COLA.
4. Total attrition consists of 334 regular attrition and 170 anticipated DROP attrition.

Adopted Budget 2009/10
Total Amount Available
Projected Surplus/Deficit

\$ 8,904

\$ 13,488

EISCAI YEAR 2009-2010

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- Assumptions:**

 1. The actual average salary, vacation payout, and sick payout from fiscal year 08/09 pay period ending (PPE) 06/2009 with the 0% COLA adjustment, were used as the basis for the beginning value for fiscal year 09/10 projection. The beginning Projected Development is based on the projected development for DDC revision

2. The FY 09/10 attrition and hiring plan numbers were based on the projections provided by Personnel Division.

Deferred Excess Sick Payout	\$ 4,965,262
Pending FSR Transfer from 1092	\$ 45,000,000
Projected Surplus/Deficit	\$ (84,688,854)

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**LOS ANGELES POLICE DEPARTMENT
SWORN SALARY/DEPLOYMENT PROJECTION**

12/4/09 Worksheet

ATTACHMENT 4

Pay Period Ending	Attrition Plan	Hiring Plan Actual	Payout Vacation, 84%	No. of Emplo	Average VC	Payout Sick, 50%	No. of Empl.	Projected Deployment SK	Average Salary	Budgeted Expenditure	Actual (Above Line) Projected	FMS
1 06/30/09	20	39	\$ 35,618	4	\$ 8,904	\$ 13,919	40,465	3	\$ 13,488	99963	\$ 3,524	\$ 23,633,762
1 07/04/09	15	6	\$ 20							9996	\$ 3,519	\$ 10,086,282
2 07/18/09	19	19	\$ 209,349	11	\$ 19,032	\$ 174,707	9	\$ 19,412	9977	\$ 3,509	\$ 9,404,546	\$ 10,174,514
3 08/01/09	10	13	\$ 176,011	12	\$ 14,668	\$ 119,143	6	\$ 19,857	10004	\$ 3,512	\$ 35,921,487	\$ 35,547,209
4 08/15/09	16	28	\$ 201,138	15	\$ 13,409	\$ 121,178	7	\$ 17,311	9976	\$ 3,517	\$ 35,648,556	\$ 35,403,885
5 08/29/09	15	21	\$ 155,687	8	\$ 19,461	\$ 162,802	8	\$ 20,350	9995	\$ 3,517	\$ 35,614,286	\$ 35,577,653
6 09/12/09	13	13	\$ 69,334	4	\$ 17,333	\$ 16,297	2	\$ 8,148	9982	\$ 3,513	\$ 35,425,775	\$ 35,156,447
7 09/26/09	10	17	\$ 261,959	16	\$ 16,372	\$ 167,705	10	\$ 16,770	10005	\$ 3,514	\$ 35,485,353	\$ 35,705,131
8 10/10/09	19	18	\$ 38,468	5	\$ 7,694	\$ -	0	n/a	9987	\$ 3,520	\$ 35,387,496	\$ 35,236,209
9 10/24/09	12	9	\$ 160,613	9	\$ 17,846	\$ 55,144	4	\$ 13,786	10018	\$ 3,535	\$ 35,523,632	\$ 35,738,571
10 11/07/09	22	12	\$ 120,121	12	\$ 10,010	\$ 40,206	2	\$ 20,103	9996	\$ 3,532	\$ 35,446,104	\$ 35,461,624
11 11/21/09	9	0	\$ 108,859	6	\$ 18,110	\$ 72,551	6	\$ 12,092	9987	\$ 3,533	\$ 35,579,046	\$ 35,531,643
12 12/05/09	16		\$ 198,980			\$ 129,055			9971		\$ 35,313,647	\$ 35,559,413
13 12/19/09	13		\$ 223,830			\$ 145,187			9953		\$ 35,282,018	\$ 35,536,814
14 01/02/10	15		\$ 198,960			\$ 129,055			9937		\$ 35,193,821	\$ 35,439,278
											4,985,262	\$ 4,985,262
											237,693	\$ 237,693
											35,261,030	\$ 35,507,112
											35,121,283	\$ 35,369,274
											35,348,645	\$ 35,594,048
											35,271,389	\$ 35,517,013
											35,358,558	\$ 35,584,847
											35,250,943	\$ 35,497,911
											35,224,449	\$ 35,474,539
											35,359,702	\$ 35,606,047
											35,447,802	\$ 35,694,382
											35,377,564	\$ 35,624,413
											35,359,679	\$ 35,648,411
											35,468,703	\$ 35,714,882
											27,868,287	\$ 28,061,693
											9986	\$ 938,030,226
											Averaged	\$ 943,261,298
												\$ 942,957,074

Assumptions:

1. The actual average salary, vacation payout, and sick payout from fiscal year 08/09 pay period ending (PPE) 06/20/09 with the 0% COLA adjustment, were used as the basis for the beginning value for fiscal year 09/10 projection. The beginning Projected Deployment is based on the projected deployment for PPE 06/20/09.
2. The FY 09/10 attrition and hiring plan numbers were based on the projections provided by Personnel Division.
3. Uniform Allowance projection was based on the attached calculation using FY 08/09 actual data with the 0% COLA.

Adopted Budget Deficit should be -\$129,000,000	\$ 805,565,542
Deferred Excess Sick Payout	\$ (137,391,532)
Pending FSR Transfer from 1092	\$ 4,965,262
Projected Surplus/Deficit	\$ (87,426,270)

\$ 14,804

\$ 16,132

2/15/09

Appendix Table 1. Comparison of Prior Recruit Expenses and Current Recruit Expenses

Bi-weekly Salary	Salary Earned While in the Academy (12 Pay Periods or 6 Deployment Periods)	GCP - Pension Savings Plan (3%)	Medicare (1.5%)	Health and Welfare (Flat rate)	Equipment (Flat rate)	Fully Loaded Cost of One Recruit From the Start of the Academy to Graduation
7-1-09 Salary of a Police Officer I Step 1	\$ 2,165.60	\$ 25,987.20	\$ 779.62	\$ 389.81	\$ 11,041.00	\$ 47,315.62
7-1 Salary Reduced by 20%	\$ 1,732.48	\$ 20,789.76	\$ 623.69	\$ 311.85	\$ 11,041.00	\$ 41,884.30

Appendix Table 2. Before and Now Costs for Running Academy Classes

Cost to Run a Class of 40	Cost to Run a Class of 35	Cost to Run a Class of 30	Cost to Run a Class of 25	Cost to Run a Class of 20	Cost to Run a Class of 15	Cost to Run a Class of 10
Before \$ 1,892,625	\$ 1,656,047	\$ 1,419,469	\$ 1,182,891	\$ 946,312	\$ 709,734	\$ 473,156
Now \$ 1,675,372	\$ 1,465,950	\$ 1,256,529	\$ 1,047,107	\$ 837,686	\$ 628,264	\$ 418,843

Appendix Table 3: Comparison of Prior Probationary Police Officer I Expenses and Current Probationary Police Officer I Expenses

Bi-weekly Salary	Salary Earned While on Probation (26.1 Pay Periods or 13 Deployment Periods)	Pension (36.41%)	2010/11 Health and Welfare (Flat rate)	Fully Loaded Cost of One Recruit During One Year Probation Term
7-1-09 Salary of a Police Officer I Step 2	\$ 2,252.80	\$ 58,798.08	\$ 1,763.94	\$ 12,035 \$ 72,597.02
7-1 Salary Reduced by 20%	\$ 1,802.24	\$ 47,038.46	\$ 1,411.15	\$ 12,035 \$ 60,484.62

Appendix Table 4. Before and Now Costs for Probationary Officers

Cost of 40 Probationary Officers	Cost of 35 Probationary Officers	Cost of 30 Probationary Officers	Cost of 25 Probationary Officers	Cost of 20 Probationary Officers	Cost of 15 Probationary Officers	Cost of 10 Probationary Officers
Before \$ 2,903,881	\$ 2,540,896	\$ 2,177,911	\$ 1,814,926	\$ 1,451,940	\$ 1,088,955	\$ 725,970
Now \$ 2,419,385	\$ 2,116,962	\$ 1,814,539	\$ 1,512,115	\$ 1,209,692	\$ 907,269	\$ 604,846

Appendix Table 5. Impact of Remaining Academy Classes on the General Fund in Fiscal Year 2009-10 and Fiscal Year 2010-11

Class Start Date	First Pay Check Issued*	Pay Periods	Cost to Run a Class of 40	Cost to Run a Class of 35	Cost to Run a Class of 30	Cost to Run a Class of 25	Cost to Run a Class of 20	Cost to Run a Class of 15	Cost to Run a Class of 10
1/14/2010	09/10 Impact	12	\$ 1,675,372	\$ 1,465,950	\$ 1,256,529	\$ 1,047,107	\$ 837,686	\$ 628,264	\$ 418,843
	10/11 Impact	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2/17/2010	09/10 Impact	10	\$ 1,037,307	\$ 953,966	\$ 870,565	\$ 787,163	\$ 687,631	\$ 576,921	\$ 496,961
	10/11 Impact	0	\$ 538,005	\$ 485,964	\$ 439,941	\$ 393,941	\$ 323,941	\$ 267,905	\$ 216,882
3/1/2010	3/24/2010 09/10 Impact	8	\$ 873,925	\$ 767,204	\$ 660,484	\$ 553,763	\$ 447,042	\$ 340,321	\$ 233,601
	10/11 Impact	4	\$ 801,447	\$ 698,746	\$ 596,045	\$ 493,345	\$ 390,644	\$ 287,943	\$ 185,242
3/29/2010	2/21/2010 09/10 Impact	6	\$ 660,815	\$ 580,123	\$ 500,102	\$ 420,362	\$ 310,211	\$ 260,281	\$ 182,240
	10/11 Impact	6	\$ 410,146	\$ 355,507	\$ 301,271	\$ 266,743	\$ 197,633	\$ 156,384	\$ 125,603
4/26/2010	5/19/2010 09/10 Impact	4	\$ 447,042	\$ 393,682	\$ 340,321	\$ 286,961	\$ 233,601	\$ 180,240	\$ 126,880
	10/11 Impact	8	\$ 1,228,330	\$ 1,072,269	\$ 916,208	\$ 760,147	\$ 604,085	\$ 448,024	\$ 291,963
5/2/2010	6/16/2010 09/10 Impact	5	\$ 233,601	\$ 206,920	\$ 180,210	\$ 153,560	\$ 126,800	\$ 100,200	\$ 85,199
	10/11 Impact	10	\$ 125,301	\$ 107,628	\$ 90,339	\$ 89,356	\$ 70,605	\$ 52,805	\$ 42,321
6/21/2010	7/14/2010 09/10 Impact	0	\$ 20,159	\$ 20,159	\$ 20,159	\$ 20,159	\$ 20,159	\$ 20,159	\$ 20,159
	10/11 Impact	12	\$ 1,655,213	\$ 1,445,791	\$ 1,236,370	\$ 1,026,948	\$ 817,527	\$ 608,105	\$ 398,684

Appendix Table 6. Future Fiscal Year Probationary Costs for Future Academy Cadets Hired in Fiscal Year 2009-10

Class Start Date	Pay Periods	Cost to Run a Class of 40	Cost to Run a Class of 35	Cost to Run a Class of 30	Cost to Run a Class of 25	Cost to Run a Class of 20	Cost to Run a Class of 15	Cost to Run a Class of 10
1/4/2010 Impact	10/11 26	\$ 2,419,385	\$ 2,116,962	\$ 1,814,539	\$ 1,512,115	\$ 1,209,692	\$ 907,269	\$ 604,846
1/20/2010 Impact	11/12 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2/26/2010 Impact	10/11 22	\$ 2,419,385	\$ 2,116,962	\$ 1,814,539	\$ 1,512,115	\$ 1,209,692	\$ 907,269	\$ 604,846
3/1/2010 Impact	11/12 22	\$ 2,419,385	\$ 2,116,962	\$ 1,814,539	\$ 1,512,115	\$ 1,209,692	\$ 907,269	\$ 604,846
3/1/2010 Impact	10/11 22	\$ 2,419,385	\$ 2,116,962	\$ 1,814,539	\$ 1,512,115	\$ 1,209,692	\$ 907,269	\$ 604,846
4/26/2010 Impact	11/12 18	\$ 2,047,172	\$ 1,791,275	\$ 1,535,379	\$ 1,279,482	\$ 1,023,586	\$ 767,689	\$ 511,793
5/22/2010 Impact	10/11 4	\$ 372,213	\$ 325,686	\$ 279,160	\$ 232,633	\$ 186,107	\$ 139,580	\$ 93,053
5/22/2010 Impact	11/12 20	\$ 1,861,065	\$ 1,624,222	\$ 1,395,790	\$ 1,162,166	\$ 1,030,533	\$ 697,999	\$ 465,260
6/21/2010 Impact	10/11 6	\$ 558,720	\$ 488,530	\$ 418,710	\$ 348,950	\$ 271,160	\$ 209,370	\$ 139,580
4/26/2010 Impact	10/11 18	\$ 1,674,959	\$ 1,465,589	\$ 1,256,219	\$ 1,046,849	\$ 837,479	\$ 628,109	\$ 418,740
5/22/2010 Impact	11/12 8	\$ 744,426	\$ 651,373	\$ 558,320	\$ 465,266	\$ 372,213	\$ 279,160	\$ 186,107
5/22/2010 Impact	10/11 16	\$ 880,572	\$ 740,746	\$ 616,600	\$ 500,530	\$ 420	\$ 358,520	\$ 222,130
6/21/2010 Impact	10/11 10	\$ 930,533	\$ 781,216	\$ 697,899	\$ 581,583	\$ 500,266	\$ 343,950	\$ 222,633
6/21/2010 Impact	11/12 14	\$ 1,302,746	\$ 1,139,902	\$ 977,059	\$ 814,216	\$ 651,373	\$ 488,530	\$ 325,686
6/21/2010 Impact	12 12	\$ 1,116,639	\$ 977,059	\$ 837,479	\$ 697,899	\$ 558,320	\$ 418,740	\$ 279,160

LOS ANGELES POLICE DEPARTMENT
SWORN SALARY/DEPLOYMENT PROJECTION
FISCAL YEAR 2009-2010

ATTACHMENT 8

July 1, 2009 Deployment Compared with December 5, 2009

Pay Period	Pay period Ending	7-1-09 Projected Deployment	Actual (above line) Deployment	Officers Over Budget
1	06/30/09	9963	9963	0
2	07/04/09	9996	9996	0
3	07/18/09	9966	9977	11
4	08/01/09	9968	10004	36
5	08/15/09	9938	9976	38
6	08/29/09	9952	9995	43
7	09/12/09	9931	9982	51
8	09/26/09	9951	10005	54
9	10/10/09	9932	9987	55
10	10/24/09	9950	10018	68
11	11/07/09	9928	9996	68
12	11/21/09	9942	9987	45
13	12/05/09	9926	9971	45
14	12/19/09	9908	9953	45
15	01/02/10	9892	9937	45
16	01/16/10	9917	9962	45
17	01/30/10	9907	9952	45
18	02/13/10	9930	9975	45
19	02/27/10	9914	9959	45
20	03/13/10	9939	9984	45
21	03/27/10	9926	9971	45
22	04/10/10	9960	10005	45
23	04/24/10	9945	9990	45
24	05/08/10	9970	10015	45
25	05/22/10	9956	10001	45
26	06/05/10	9986	10031	45
	06/19/10	9970	10015	45
	06/30/10			
		9942	9986	Averaged
				Averaged

LOS ANGELES POLICE DEPARTMENT SWORN SALARY/DEPLOYMENT PROJECTION

PROJECTED FILLED AUTHORITIES WITHOUT A JANUARY CLASS

**LOS ANGELES POLICE DEPARTMENT
SWORN SALARY/DEPLOYMENT PROJECTION**

PROJECTED FILLED AUTHORITIES WITH A JANUARY CLASS

FISCAL YEAR 2009-2010

ATTACHMENT 10

Pay Period	Pay period Ending	ATTRITION		HIRING		7-1-09 Projected Deployment	Actual (above line) Deployment	Officers Over Budget
		Plan	Actual	Plan	Actual			
1	06/30/09	14	6	40	39	9963	9996	0
2	07/04/09	30	19	9966	9977	0	0	11
3	07/18/09	38	13	40	40	9968	10004	36
4	08/01/09	30	28	40	40	9938	9976	38
5	08/15/09	26	21	40	40	9952	9995	43
6	08/29/09	21	13	40	40	9931	9982	51
7	09/12/09	20	17	40	40	9951	10005	54
8	09/26/09	19	18	40	40	9932	9987	55
9	10/10/09	22	9	40	40	9950	10018	68
10	10/24/09	22	22	40	40	9928	9996	68
11	11/07/09	26	9	40	0	9942	9987	45
12	12/05/09	16	0	9926	9971	45	9,994	9,971
13	12/19/09	18	0	9908	9953	45	9,976	9,999
14	01/02/10	16	0	9892	9937	45	9,960	9,953
15	01/16/10	15	40	9917	9962	45	9,985	9,937
16	01/30/10	10	40	9907	9952	45	9,975	10,005
17	02/13/10	17	40	9930	9975	45	9,998	9,962
18	02/27/10	16	0	9914	9959	45	9,982	10,026
19	03/13/10	15	40	9939	9984	45	10,007	9,986
20	03/27/10	13	0	9926	9971	45	9,994	10,035
21	04/10/10	6	40	9960	10005	45	10,028	10,005
22	04/24/10	15	0	9945	9990	45	10,013	10,071
23	05/08/10	15	40	9970	10015	45	10,038	10,060
24	05/22/10	14	0	9956	10001	45	10,024	10,044
25	06/05/10	10	40	9986	10031	45	10,054	10,035
26	06/19/10	6	0	9970	10015	45	10,038	10,034
	06/30/10	Estimated salary for last 11 days of FY 09-10					10,015	10,102
		480	175	480	199	9942	9986	Averaged

Monthly Hiring/ Attrition Tracking Fiscal Year 2009-2010

	ITEM	DP 1 -09	DP 12 -09	DP 13 -09	DP 1 -2010	DP 2 -2010	DP 3 -2010	DP 4 -2010	DP 5 -2010	DP 6 -2010
a	Number of Officers on the Police Force	10,018	9,987							
b	Number of Officers currently in Academy	43	192							
c	Number of Recruits scheduled to enter Academy	0	0							
d	Planned Academy classes for remainder of fiscal year	6	6							
e	Actual number of Officers enrolled in DROPP program	564	554							
f	Actual number of Officers enrolled in DROPP program that must retire in next 12 months and the month they must retire	40	40	4	4	4	4	4	4	4
g		Jan 2010	Feb 2010	Mar 2010	Apr 2010	May 2010	June 2010	July 2010	Aug 2010	Sept 2010
h		5	6	6	6	6	6	6	6	6
i		10	10	10	10	10	10	10	10	10
j		7	7	7	7	7	7	7	7	7
k		10	10	10	10	10	10	10	10	10
l		3	3	3	3	3	3	3	3	3
m		2	2	2	2	2	2	2	2	2
n	TOTAL	48	41	0	0	0	0	0	0	0
o	Actual number of Officers that have retired from LAPD	49	57							
p	Actual number of Officers that have attrited from LAPD and Police Academy	44	175							
q	Number of Officers on permanent and long term restricted duty	151	451							
r	Number of Officers hired back to Department on Bounce Program	0	0							

* Last Updated 12-02-09

* Currently there is (1) Bounce employee who will separate on 01/04/10.

09-0600-5142

SUBSTITUTE ITEM #21

MOTION

I MOVE that the Council, subject to the approval of the Mayor:

1. INSTRUCT the Los Angeles Police Department (LAPD) to defer the November Academy class consistent with Council and Mayor action to hire to attrition maintaining the size of the police force at 9963.
2. INSTRUCT the LAPD, City Administrative Officer (CAO), Chief Legislative Analyst (CLA) and Personnel Departments to provide with monthly written reports on hiring and attrition that include monthly and year-to-date figures on the following:
 - a. The number of officers on the police force;
 - b. The number of officers currently in the Academy;
 - c. The number of recruits scheduled to enter the Academy;
 - d. Planned Academy classes for the remainder of the fiscal year;
 - e. The actual number of officers enrolled in the DROP program;
 - f. The actual number of officers enrolled in the DROP program that must retire in the next 12 months and the month they must retire;
 - g. The actual number of officers that have retired from the LAPD;
 - h. The actual number of officers that have attrited from the LAPD and the Police Academy;
 - i. The number of officers on permanent and long term restricted duty;
 - j. The number of officers hired back to the Department on the "Bounce" Program; and
 - k. Options available to fund ongoing police hiring.
3. INSTRUCT the Personnel and Public Safety Committees shall meet in the middle of each month through the end of the fiscal year, beginning in November to assess future LAPD hiring, recruitment, and noticing of future Academy classes.
4. INSTRUCT the CAO and LAPD to report back at the mid-January Joint Budget and Finance and Public Safety Committees meeting on options to address the impact on the LAPD of:
 - a. 65 sworn personnel currently working in civilian administrative positions;
 - b. 16 sworn personnel assigned to the Los Angeles International Airport;
 - c. 518 permanent light duty sworn personnel; and,
 - d. 634 temporary light duty sworn personnel.

PRESENTED BY:

DENNIS ZINE

Councilmember, 3rd District

GREIG SMITH

Councilmember, 12th District

ERIC GARCETTI

Councilmember, 13th District

SECONDED BY:

October 23, 2009

ORIGINAL

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LOS ANGELES POLICE DEPARTMENT

2009 DEPLOYMENT SCHEDULE

13 DEC 7, 2008 - JAN 3, 2009

	S	M	T	W	Th	F	S
A	7	8	9	10	11	12	13
B	14	15	16	17	18	19	20
C	21	22	23	24	25	26	27
D	28	29	30	31	1	2	3

Note: Two SWORN holidays to be taken
anytime within the DP

1 JAN 4 - JAN 31, 2009

	S	M	T	W	Th	F	S
	4	5	6	7	8	9	10
	11	12	13	14	15	16	17
	18	19	20	21	22	23	24
	25	26	27	28	29	30	31

2 FEB 1 - FEB 28, 2009

	S	M	T	W	Th	F	S
	1	2	3	4	5	6	7
	8	9	10	11	12	13	14
	15	16	17	18	19	20	21
	22	23	24	25	26	27	28

3 MAR 1 - MAR 28, 2009

	S	M	T	W	Th	F	S
A	1	2	3	4	5	6	7
B	8	9	10	11	12	13	14
C	15	16	17	18	19	20	21
D	22	23	24	25	26	27	28

4 MAR 29 - APR 25, 2009

	S	M	T	W	Th	F	S
	29	30	31	1	2	3	4
	5	6	7	8	9	10	11
	12	13	14	15	16	17	18
	19	20	21	22	23	24	25

5 APR 26 - MAY 23, 2009

	S	M	T	W	Th	F	S
	26	27	28	29	30	1	2
	3	4	5	6	7	8	9
	10	11	12	13	14	15	16
	17	18	19	20	21	22	23

6 MAY 24 - JUN 20, 2009

	S	M	T	W	Th	F	S
A	24	25	26	27	28	29	30
B	31	1	2	3	4	5	6
C	7	8	9	10	11	12	13
D	14	15	16	17	18	19	20

7 JUN 21 - JUL 18, 2009

	S	M	T	W	Th	F	S
	21	22	23	24	25	26	27
	28	29	30	1	2	3	4
	5	6	7	8	9	10	11
	12	13	14	15	16	17	18

8 JUL 19 - AUG 15, 2009

	S	M	T	W	Th	F	S
	19	20	21	22	23	24	25
	26	27	28	29	30	31	1
	2	3	4	5	6	7	8
	9	10	11	12	13	14	15

9 AUG 16 - SEP 12, 2009

	S	M	T	W	Th	F	S
A	16	17	18	19	20	21	22
B	23	24	25	26	27	28	29
C	30	31	1	2	3	4	5
D	6	7	8	9	10	11	12

10 SEP 13 - OCT 10, 2009

	S	M	T	W	Th	F	S
	13	14	15	16	17	18	19
	20	21	22	23	24	25	26
	27	28	29	30	1	2	3
	4	5	6	7	8	9	10

11 OCT 11 - NOV 7, 2009

	S	M	T	W	Th	F	S
	11	12	13	14	15	16	17
	18	19	20	21	22	23	24
	25	26	27	28	29	30	31
	1	2	3	4	5	6	7

12 NOV 8 - DEC 5, 2009

	S	M	T	W	Th	F	S
A	8	9	10	11	12	13	14
B	15	16	17	18	19	20	21
C	22	23	24	25	26	27	28
D	29	30	1	2	3	4	5

13 DEC 6, 2009 - JAN 2, 2010

	S	M	T	W	Th	F	S
	6	7	8	9	10	11	12
	13	14	15	16	17	18	19
	20	21	22	23	24	25	26
	27	28	29	30	31	1	2

Note: Two SWORN holidays to be taken
anytime within the DP

HOLIDAYS-CIVILIAN Plus one unspecified holiday, LACSSA, Local 517, AFLCIO & LABCTC members get two unspecified holidays.
PAYS OFF IN LIEU OF HOLIDAYS-SWORN (5/40 schedule)
DAYS OFF IN LIEU OF HOLIDAYS-SWORN (4/10 schedule)
PAY PERIOD ENDS
PAYOUT