#### CITY OF LOS ANGELES INTER-DEPARTMENTAL CORRESPONDENCE

DATE: September 1, 2009

TO: Honorable City Council c/o City Clerk, Room 395, City Hall Attention: Honorable Bill Rosendahl, Chair Transportation Committee

Rita L. Robinson, General Manager

Department of Transportation

SUBJECT: Proposed Changes to Traffic Management Services at Major Venues CF 09-1384

#### SUMMARY

FROM:

This report is submitted in response to Motion (LaBonge-Parks-Perry-Reyes) directing the Department of Transportation (LADOT) to provide a full briefing to the managers of several major sports/entertainment venues on the proposed changes to traffic management services and to report to the Council on the outcome of these discussions.

#### RECOMMENDATION

That the Council:

- 1. RECEIVE AND FILE this report which requires no Council action at this time.
- 2. DIRECT the Department of Transportation to report back to Council in 45 days with the final outcome of these discussions.

#### DISCUSSION

In response to the Motion, the Department of Transportation wrote to the managers of six major sports/entertainment venues on July 24, 2009, advising them that the current budget situation requires that the City seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues. The letter also offered to meet with the operators of these venues to discuss alternatives or modifications to the current traffic management services to produce a mutually acceptable Letter of Agreement that will guarantee full reimbursement for all LADOT traffic management staff deployed at these venues. Copies of these letters are attached to this report

Over the past 45 days, LADOT staff has contacted the venue managers to discuss the proposed changes and offering to meet with them for further discussions. These discussions are currently underway.

LADOT staff will be on hand at your upcoming meeting to provide the Committee with up-todate information about these discussions and to receive any additional direction from your Committee.

Attachments

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DEPARTMENT OF TRANSPORTATION 100 S. Main St., 10<sup>th</sup> Floor LOS ANGELES, CA 90012 (213) 972-8470 FAX (213) 972-8410

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ANTONIO R. VILLARAIGOSA MAYOR

July 24, 2009

**RITA L. ROBINSON** 

GENERAL MANAGER

Mr. Ed Tom, Director of Operations Hollywood Bowl 151 South Grand Avenue Los Angeles, CA 90012

### Subject: Reimbursement for Traffic Management Services

Our current budget situation requires that we seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues in the City. Without reimbursement, we will deplete our overtime budget within the next few months. Our only options are to seek reimbursement from venue operators or to discontinue services. We believe that continued funding of these services at the Hollywood Bowl would be in your best interest.

For many years, the Los Angeles Department of Transportation (LADOT) has deployed Traffic Officers to manage traffic for events at the Hollywood Bowl free of charge. During Fiscal Year 2007-08 alone, LADOT incurred approximately \$307,000 in unreimbursed overtime costs for traffic management services at the Hollywood Bowl. Our funds to continue to absorb the cost of deploying traffic management staff for events at the Hollywood Bowl are rapidly disappearing.

Our event traffic management services make Hollywood Bowl ingress and egress as congestion-free as possible and provide a direct benefit to the Hollywood Bowl by enhancing the patron experience and encouraging repeat attendance. Almost all of the events held at the Hollywood Bowl are considered commercial events, and the traffic management services we provide are considered special services because they are primarily for the benefit of Hollywood Bowl patrons and not the general public. As a special service, we are entitled to fully recover the cost of providing these traffic management services; but we do not currently have a contract or agreement with the Hollywood Bowl to be reimbursed for our costs. During the next 30 days, we would like to meet with you to discuss entering into an agreement for full reimbursement of LADOT traffic management costs by the Hollywood Bowl at mutually acceptable deployment levels.

This action is necessitated by three factors. The first is the budget reality of special event overtime for LADOT being reduced by \$4 million in the adopted Fiscal Year 2009-10 Budget. This represents a 70 percent reduction in our special event overtime allocation compared to last year's expenditures, and we simply will run out of funds to pay staff deployed after regular working hours. The second factor is the City's policy statement, as adopted by the Mayor and City Council in December 2008 (Council File 08-1303). It states, "... No fees will be waived for commercial/for profit organizations..." with respect to special event subsidies. The third factor is the Mayor's Budget Proposal issued on April 20, 2009, which was subsequently adopted. It states, ".... The Department will provide traffic control only at commercial venues and special events that provide reimbursement for labor costs...".

We realize that your 2009 concert season is currently underway and would be severely impacted by our inability to deploy traffic management staff for events at the Hollywood Bowl once we run out of funds to pay overtime. Therefore, we are willing to meet with you to discuss alternatives or modifications to the current traffic management services we provide and produce a mutually acceptable Letter of Agreement that will guarantee full reimbursement for all DOT traffic management staff deployed to Hollywood Bowl events for the remainder of the fiscal year in accordance with Council policy. Please contact Principal Transportation Engineer Alan Willis at 213-972-8430 or at Alan.Willis@lacity.org to arrange a meeting some time after August 10.

Sincerely,

RITA L. ROBINSON

General Manager

AEW: H:\Special Events\Special Event Reform\Hollywood Bowl deployment 7-24-09.doc

c: David C. Bohnett, Chairman, Los Angeles Philharmonic Association 151 South Grand Avenue Los Angeles, CA 90012 Supervisor Zev Yaroslavsky, Los Angeles County Board of Supervisors 821 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, CA 90012 Jaime de la Vega, Mayor's Office Honorable Eric Garcetti, City Council President Councilmember Tom LaBonge, 4<sup>th</sup> Council District

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RITA L. ROBINSON GENERAL MANAGER B

DEPARTMENT OF TRANSPORTATION 100 S. Main St., 10<sup>th</sup> Floor LOS ANGELES, CA 90012 (213) 972-8470 FAX (213) 972-8410

ANTONIO R. VILLARAIGOSA' MAYOR

July 24, 2009

Ms. Rena Wasserman, General Manager Greek Theatre 2700 North Vermont Avenue Los Angeles, CA 90027

### Subject: Reimbursement for Traffic Management Services

Our current budget situation requires that we seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues in the City. Without reimbursement, we will deplete our overtime budget within the next few months. Our only options are to seek reimbursement from venue operators or to discontinue services. We believe that continued funding of these services at the Greek Theatre would be in your best interest.

For many years, the Los Angeles Department of Transportation (LADOT) has deployed Traffic Officers to manage traffic for events at the Greek Theatre free of charge. During Fiscal Year 2007-08 alone, LADOT incurred almost \$196,000 in unreimbursed overtime costs for traffic management services at the Greek Theatre. Our funds to continue to absorb the cost of deploying traffic management staff for events at the Greek Theatre are rapidly disappearing.

Our event traffic management services make Greek Theatre ingress and egress as congestion-free as possible and provide a direct benefit to the Greek Theatre by enhancing the patron experience and encouraging repeat attendance. Almost all of the events held at the Greek Theatre are considered commercial events, and the traffic management services we provide are considered special services because they are primarily for the benefit of Greek Theatre patrons and not the general public. As a special service, we are entitled to fully recover the cost of providing these traffic management services; but we do not currently have a contract or agreement with the Greek Theatre to be reimbursed for our costs. During the next 30 days, we would like to meet with you to discuss entering into an agreement for full reimbursement of LADOT traffic management costs by the Greek Theatre at mutually acceptable deployment levels.

Ms. Rena Wasserman

This action is necessitated by three factors. The first is the budget reality of special event overtime for LADOT being reduced by \$4 million in the adopted Fiscal Year 2009-10 Budget. This represents a 70 percent reduction in our special event overtime allocation compared to last year's expenditures, and we simply will run out of funds to pay staff deployed after regular working hours. The second factor is the City's policy statement, as adopted by the Mayor and City Council in December 2008 (Council File 08-1303). It states, "...No fees will be waived for commercial/for profit organizations..." with respect to special event subsidies. The third factor is the Mayor's Budget Proposal issued on April 20, 2009, which was subsequently adopted. It states, ".... The Department will provide traffic control only at commercial venues and special events that provide reimbursement for labor costs...".

We realize that your 2009 concert season is currently underway and would be severely impacted by our inability to deploy traffic management staff for events at the Greek Theatre once we run out of funds to pay overtime. Therefore, we are willing to meet with you to discuss alternatives or modifications to the current traffic management services we provide and produce a mutually acceptable Letter of Agreement that will guarantee full reimbursement for all DOT traffic management staff deployed to Greek Theatre events for the remainder of the fiscal year in accordance with Council policy. Please contact Principal Transportation Engineer Alan Willis at 213-972-8430 or at Alan Willis@lacity.org to arrange a meeting some time after August 10.

Sincerely,

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General Manager

AEW: H:\Special Events\Special Event Reform\Greek Theatre deployment 7-24-09.doc

 c: Mr. James Nederlander, Chairman & Mr. James L. Nederlander, President Nederlander Producing Company of America Inc. 6233 Hollywood Boulevard, Suite 222 Los Angeles, CA 90028
Jaime de la Vega, Mayor's Office Honorable Eric Garcetti, City Council President Councilmember Tom LaBonge, 4<sup>th</sup> Council District Jon Kirk Mukri, Department of Recreation & Parks

CALIFORNIA

RITA L. ROBINSON GENERAL MANAGER P

DEPARTMENT OF TRANSPORTATION 100 S. Main St., 10<sup>th</sup> Floor LOS ANGELES, CA 90012 (213) 972-8470 FAX (213) 972-8410

ANTONIO R. VILLARAIGOSA MAYOR

July 24, 2009

Mr. Timothy J. Leiweke, President & CEO AEG 800 West Olympic Boulevard, Suite 305 Los Angeles, CA 90015

## Subject: Reimbursement for Traffic Management Services

Our current budget situation requires that we seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues in the City. Without reimbursement, we will deplete our overtime budget within the next few months. Our only options are to seek reimbursement from venue operators or to discontinue services. We believe that continued funding of these services at the Staples Center would be in the best interest of AEG.

Since the opening of the Staples Center, the Los Angeles Department of Transportation (LADOT) has deployed Traffic Officers and traffic engineering staff to manage traffic for events at this venue free of charge. During Fiscal Year 2007-08 alone, LADOT incurred approximately \$480,000 in unreimbursed overtime costs for traffic management services at the Staples Center. Our funds to continue to absorb the cost of deploying traffic management staff for events at the Staples Center are rapidly disappearing.

Our event traffic management services make Staples Center ingress and egress as congestion-free as possible and provide a direct benefit to AEG by enhancing the patron experience and encouraging repeat attendance. Almost all of the events held at the Staples Center are considered commercial events, and the traffic management services we provide are considered special services because they are primarily for the benefit of Staples Center patrons and not the general public. As a special service, we are entitled to fully recover the cost of providing these traffic management services; but we do not currently have a contract or agreement with AEG to be reimbursed for our costs. During the next 30 days, we would like to meet with you to discuss entering into an agreement for full reimbursement of LADOT traffic management costs by AEG at mutually acceptable deployment levels.

Mr. Timothy J. Leiweke

This action is necessitated by three factors. The first is the budget reality of special event overtime for LADOT being reduced by \$4 million in the adopted Fiscal Year 2009-10 Budget. This represents a 70 percent reduction in our special event overtime allocation compared to last year's expenditures, and we simply will run out of funds to pay staff deployed after regular working hours. The second factor is the City's policy statement, as adopted by the Mayor and City Council in December 2008 (Council File 08-1303). It states, "...No fees will be waived for commercial/for profit organizations..." with respect to special event subsidies. The third factor is the Mayor's Budget Proposal issued on April 20, 2009, which was subsequently adopted. It states, ".... The Department will provide traffic control only at commercial venues and special events that provide reimbursement for labor costs...".

We realize that the Staples Center's year-round schedule of events would be severely impacted by our inability to deploy traffic management staff for events at the Staples Center once we run out of funds to pay overtime. Therefore, we are willing to meet with you to discuss alternatives or modifications to the current traffic management services we provide and produce a mutually acceptable Letter of Agreement that will guarantee full reimbursement for all DOT traffic management staff deployed to Staples Center events for the remainder of the fiscal year in accordance with Council policy. Please contact Principal Transportation Engineer Alan Willis at 213-972-8430 or at Alan Willis@lacity.org to arrange a meeting some time after August 10.

Sincerely,

L. ROBINSON

General Manager

AEW: H:\Special Events\Special Event Reform\Staples Center deployment 7-24-09.doc

c: Jaime de la Vega, Mayor's Office Honorable Eric Garcetti, City Council President Councilmember Jan Perry, 9<sup>th</sup> Council District

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DEPARTMENT OF TRANSPORTATION 100 S. Main St., 10<sup>th</sup> Floor LOS ANGELES, CA 90012 (213) 972-8470 FAX (213) 972-8410

ANTONIO R. VILLARAIGOSA MAYOR

July 24, 2009

Mr. Jim Madsen, Acting Senior Vice President LA Live Properties LLC 714 West Olympic Boulevard, Suite 200 Los Angeles, CA 90015

## Subject: Reimbursement for Traffic Management Services

Our current budget situation requires that we seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues in the City. Without reimbursement, we will deplete our overtime budget within the next few months. Our only options are to seek reimbursement from venue operators or to discontinue services. We believe that continued funding of these services at the Nokia Theatre and LA Live would be in your best interest.

Since the opening of the Nokia Theatre and LA Live, the Los Angeles Department of Transportation (LADOT) has deployed Traffic Officers and traffic engineering staff to manage traffic for events at these venues free of charge. Our funds to continue to absorb the cost of deploying traffic management staff for events at the Nokia Theatre and LA Live are rapidly disappearing.

Our event traffic management services make Nokia Theatre and LA Live ingress and egress as congestion-free as possible and provide a direct benefit to LA Live Properties LLC by enhancing the patron experience and encouraging repeat attendance. Almost all of the events held at the Nokia Theatre and LA Live are considered commercial events, and the traffic management services we provide are considered special services because they are primarily for the benefit of Nokia Theatre and LA Live patrons and not the general public. As a special service, we are entitled to fully recover the cost of providing these traffic management services; but we do not currently have a contract or agreement with LA Live Properties LLC to be reimbursed for our costs (with the exception of the recently executed agreement covering the cost of closing and reopening Chick Hearn Court). During the next 30 days, we would like to meet with you to discuss entering into an agreement for full reimbursement of LADOT event traffic management costs by LA Live Properties LLC at mutually acceptable deployment levels.

This action is necessitated by three factors. The first is the budget reality of special event overtime for LADOT being reduced by \$4 million in the adopted Fiscal Year 2009-10 Budget. This represents a 70 percent reduction in our special event overtime allocation compared to last year's expenditures, and we simply will run out of funds to pay staff deployed after regular working hours. The second factor is the City's policy statement, as adopted by the Mayor and City Council in December 2008 (Council File 08-1303). It states, "...No fees will be waived for commercial/for profit organizations..." with respect to special event subsidies. The third factor is the Mayor's Budget Proposal issued on April 20, 2009, which was subsequently adopted. It states, ".... The Department will provide traffic control only at commercial venues and special events that provide reimbursement for labor costs...".

We realize that you continue to complete construction and open new entertainment venues at the LA Live site and are actively booking events for the Nokia Theatre. Unfortunately, your ability to conduct successful events at these venues would be severely impacted by our inability to deploy traffic management staff for special events at the Nokia Theatre and LA Live once we run out of funds to pay overtime. Therefore, we are willing to meet with you to discuss alternatives or modifications to the current traffic management services we provide and produce a mutually acceptable Letter of Agreement that will guarantee full reimbursement for all DOT traffic management staff deployed to Nokia Theatre and LA Live events for the remainder of the fiscal year in accordance with Council policy. Please contact Principal Transportation Engineer Alan Willis at 213-972-8430 or at <u>Alan.Willis@lacity.org</u> to arrange a meeting some time after August 10.

Sincerely,

RITA L. ROBINSON

General Manager

AEW: H:\Special Events\Special Event Reform\LA Live deployment 7-24-09.doc

c: Timothy J. Leiweke, President & CEO AEG 800 West Olympic Boulevard, Suite 305 Los Angeles, CA 90015 Jaime de la Vega, Mayor's Office Honorable Eric Garcetti, City Council President Councilmember Jan Perry, 9<sup>th</sup> Council District

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RITA L. ROBINSON GENERAL MANAGER Ð

DEPARTMENT OF TRANSPORTATION 100 S. Main St., 10<sup>th</sup> Floor LOS ANGELES, CA 90012 (213) 972-8470 FAX (213) 972-8410

ANTONIO R. VILLARAIGOSA MAYOR

July 24, 2009

Mr. Patrick Lynch, General Manager Los Angeles Coliseum Commission 3939 South Figueroa Street Los Angeles, CA 90037

### Subject: Reimbursement for Traffic Management Services

Our current budget situation requires that we seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues in the City. Without reimbursement, we will deplete our overtime budget within the next few months. Our only options are to seek reimbursement from venue operators or to discontinue services. We believe that continued funding of these services at the Los Angeles Memorial Coliseum and Sports Arena would be in the best interest of the Los Angeles Coliseum Commission.

For many years, the Los Angeles Department of Transportation (LADOT) has deployed Traffic Officers and traffic engineering staff to manage traffic for events at the Los Angeles Memorial Coliseum and Sports Arena free of charge. During Fiscal Year 2007-08 alone, LADOT incurred almost \$204,000 in unreimbursed overtime costs for traffic management services at the Los Angeles Memorial Coliseum plus another \$45,000 in unreimbursed overtime costs associated with events at the Sports Arena. Our funds to continue to absorb the cost of deploying traffic management staff for events at the Los Angeles Memorial Coliseum and Sports Arena are rapidly disappearing.

Our event traffic management services make Coliseum and Sports Arena ingress and egress as congestion-free as possible and provide a direct benefit to the Los Angeles Coliseum Commission by enhancing the patron experience and encouraging repeat attendance. Almost all of the events held at the Los Angeles Memorial Coliseum and Sports Arena are considered commercial events, and the traffic management services we provide are considered special services because they are primarily for the benefit of Coliseum and Sports Arena patrons and not the general public. As a special service, we are entitled to fully recover the cost of providing these traffic management services; but we do not currently have a contract or agreement with the Los Angeles Coliseum Commission to be reimbursed for our costs. During the next 30 days, we would like to

Mr. Patrick Lynch

meet with you to discuss entering into an agreement for full reimbursement of LADOT traffic management costs by the Los Angeles Coliseum Commission at mutually acceptable deployment levels.

This action is necessitated by three factors. The first is the budget reality of special event overtime for LADOT being reduced by \$4 million in the adopted Fiscal Year 2009-10 Budget. This represents a 70 percent reduction in our special event overtime allocation compared to last year's expenditures, and we simply will run out of funds to pay staff deployed after regular working hours. The second factor is the City's policy statement, as adopted by the Mayor and City Council in December 2008 (Council File 08-1303). It states, "...No fees will be waived for commercial/for profit organizations..." with respect to special event subsidies. The third factor is the Mayor's Budget Proposal issued on April 20, 2009, which was subsequently adopted. It states, ".... The Department will provide traffic control only at commercial venues and special events that provide reimbursement for labor costs...".

We realize that USC football season is fast approaching and would be severely impacted by our inability to deploy traffic management staff for games at the Los Angeles Memorial Coliseum once we run out of funds to pay overtime. Therefore, we are willing to meet with you to discuss alternatives or modifications to the current traffic management services we provide and produce a mutually acceptable Letter of Agreement that will guarantee full reimbursement for all DOT traffic management staff deployed to the Los Angeles Memorial Coliseum and Sports Arena events for the remainder of the fiscal year in accordance with Council policy. Please contact Principal Transportation Engineer Alan Willis at 213-972-8430 or at <u>Alan.Willis@lacity.org</u> to arrange a meeting some time after August 10.

Sincerely,

R/TA L. ROBINSON General Manager

AEW: H:\Special Events\Special Event Reform\Coliseum deployment 7-21-09.doc

c: Zev Yaroslavsky, President, Los Angeles Coliseum Commission Eddie Kouyoumdjian, Los Angeles Coliseum Commission Jaime de la Vega, Mayor's Office Honorable Eric Garcetti, City Council President Councilmember Bernard Parks, 8<sup>th</sup> Council District

CALIFORNIA



DEPARTMENT OF TRANSPORTATION 100 S. Main St., 10<sup>th</sup> Floor LOS ANGELES, CA 90012 (213) 972-8470 FAX (213) 972-8410

ANTONIO R. VILLARAIGOSA MAYOR

July 23, 2009

Mr. Frank McCourt, Jr. President Los Angeles Dodgers 1000 Elysian Park Avenue Los Angeles, CA 90012

Attention: Lon Rosenberg

### Subject: Reimbursement for Traffic Management Services

Our current budget situation requires that we seek reimbursement for all costs associated with deploying traffic management staff at major sports and entertainment venues in the City. Without reimbursement, we will deplete our overtime budget within the next few months. Our only options are to seek reimbursement from venue operators or to discontinue services. We believe that continued funding of these services would be in the best interest of the Los Angeles Dodgers.

For many years, the Los Angeles Department of Transportation (LADOT) has provided a base deployment of staff to manage traffic for events at Dodger Stadium at no charge to the Los Angeles Dodgers. During Fiscal Year 2007-08 alone, the unreimbursed overtime cost to LADOT for the base deployment of 13 Traffic Officers and engineering staff was \$335,000. Our current Letter of Agreement with you, dated May 6, 2008, requires reimbursement for deployment above the base level, and we have appreciated this cooperative cost-sharing arrangement. However, this Letter of Agreement does not provide any reimbursement for the base deployment, and our funds to continue to absorb the cost of the base deployment at Dodger Stadium are rapidly disappearing.

This letter constitutes the 45-day notice, required by our current agreement with the Los Angeles Dodgers, that we intend to negotiate a modification to the deployment levels in the "Letter of Agreement between the City of Los Angeles and the Los Angeles Dodgers LLC" dated May 6, 2008. During the next 45 days, we hope to enter into a revised agreement for full reimbursement of LADOT traffic management costs by the Los Angeles Dodgers at mutually acceptable deployment levels.

Mr. Frank McCourt, Jr.

This action is necessitated by three factors. The first is the budget reality of special event overtime for LADOT being reduced by \$4 million in the adopted Fiscal Year 2009-10 Budget. This represents a 70 percent reduction in our special event overtime allocation compared to last year's expenditures, and we simply will run out of funds to pay staff deployed after regular working hours. The second factor is the City's policy statement, as adopted by the Mayor and City Council in December 2008 (Council File 08-1303). It states, "... No fees will be waived for commercial/for profit organizations..." with respect to special event subsidies. The third factor is the Mayor's Budget Proposal issued on April 20, 2009, which was subsequently adopted. It states, ".... The Department will provide traffic control only at commercial venues and special events that provide reimbursement for labor costs...".

We realize that you are currently in the midst of the baseball season and a likely pennant race, which would be severely impacted by our inability to deploy traffic management staff for games at Dodger Stadium once we run out of funds to pay overtime. Therefore, we are willing to meet with you to discuss ways to reduce the current DOT deployment levels and produce a mutually acceptable modification to the current Letter of Agreement that will provide full reimbursement for all DOT traffic management staff deployed to Dodger Stadium events for the remainder of the fiscal year in accordance with Council policy. Please contact Principal Transportation Engineer Alan Willis at 213-972-8430 or at <u>Alan.Willis@lacity.org</u> to arrange a meeting some time after August 10.

Sincerely,

ROB

General Manager

AEW: H:\Dodger Stadium\Letter of Agreement\Dodgers base deployment 7-23-09.doc

#### Attachment

c: Howard Sunkin, Los Angeles Dodgers Jaime de la Vega, Mayor's Office Honorable Eric Garcetti, City Council President Councilmember Ed P. Reyes, 1<sup>st</sup> Council District

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TRANSPORTATION

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I MOVE that in conjunction with Item No. 2 (Council File No. 09-0600-S46) on the City Council's Agenda of June 9, 2009, that the City Council direct the Department of Transportation to:

- 1. Provide a full briefing to the Managers of the following venues regarding the proposed changes to the traditional traffic management services that have been provided at the: County of Los Angeles Hollywood Bowl; The Greek Theatre in Griffith Park; Dodger Stadium that surrounds Elysian Park; The Staples Center; L.A. Live Complex; and the Los Angeles Memorial Coliseum, in and around Exposition Park; and
- 2. Report to the Transportation Committee and the City Council within thirty (30) days regarding the outcome of such briefings to the Managers of these facilities.

PRESENTED BY M LaBONGE Councilmember, 4th District 638Û SECONDED BY 350 LAN ACCESS

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