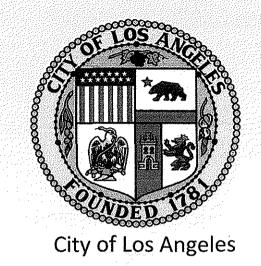
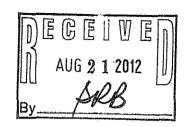
I fem #4





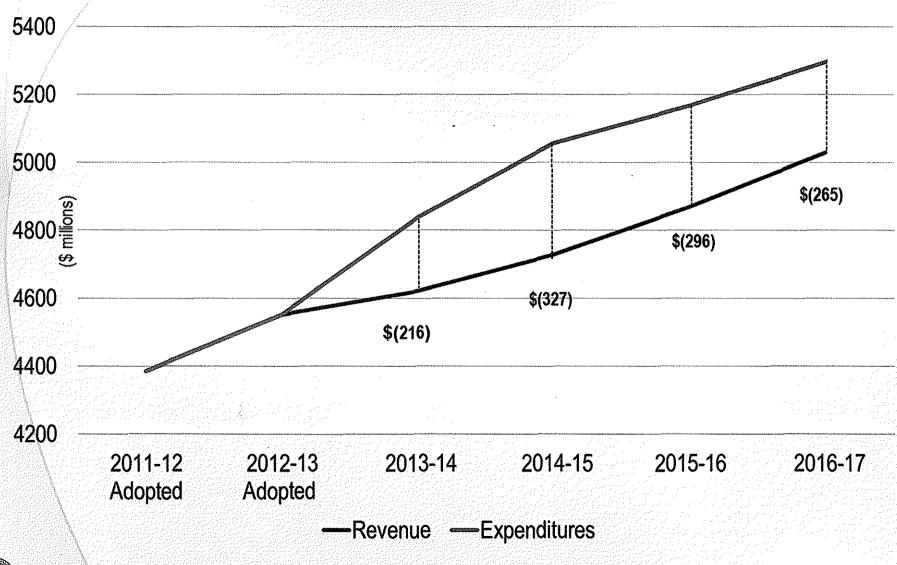
Revenue Options

Miguel A. Santana
City Administrative Officer
August 21, 2012

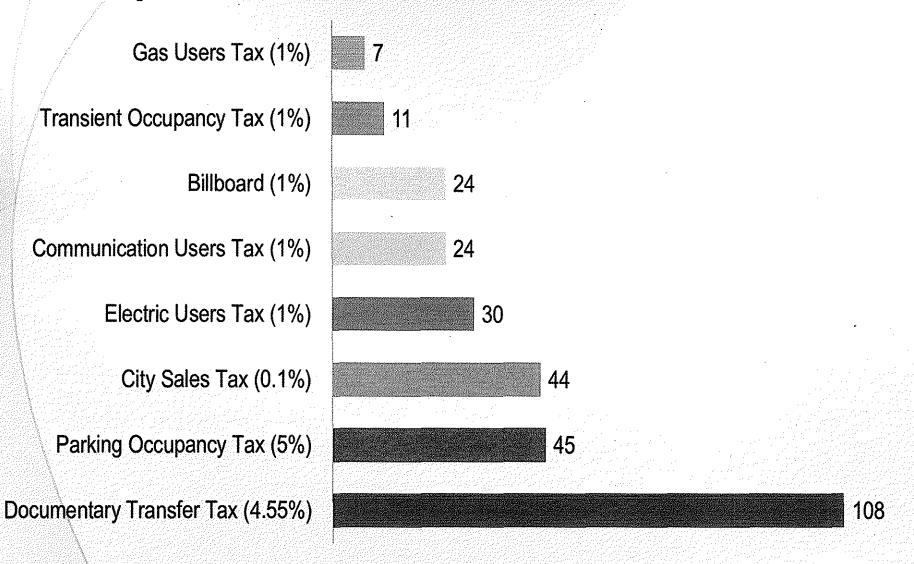
Executive Summary

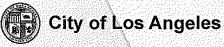
- Achieving fiscal sustainability requires revenue and expenditure solutions.
- The City has successfully reduced and postponed budget deficits through the course of four fiscal years with both.
- New revenue options are required to address the structural deficit.
- City residents should be given the opportunity to decide to increase taxes to support the services they demand.
- The City should be prepared to make drastic cuts should revenue measures not succeed at the ballot box.

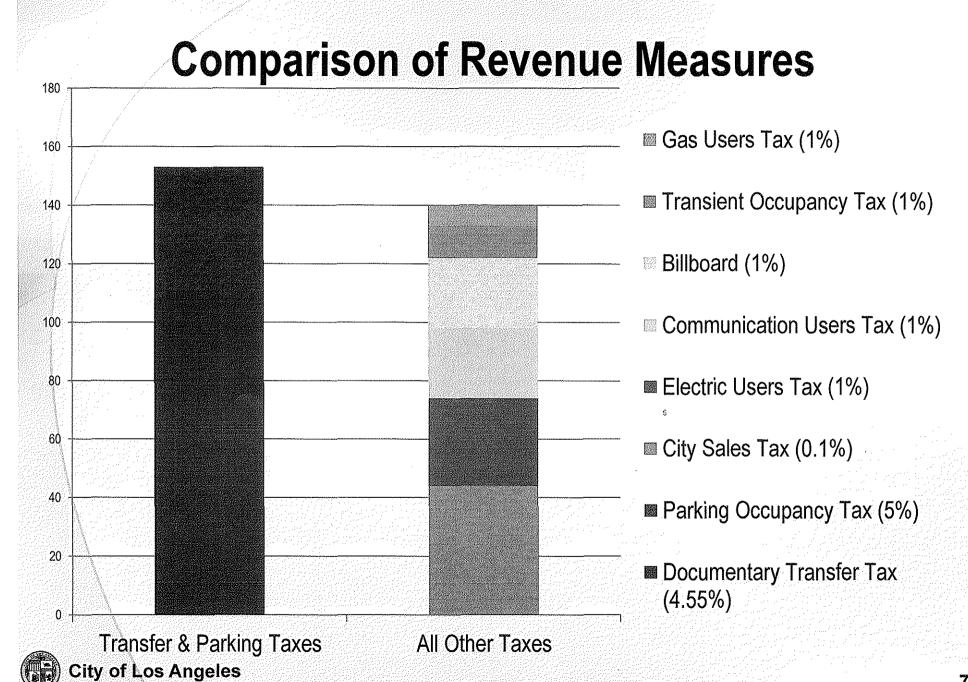
Budget Outlook: 2013-14 to 2016-17



Options for Revenue Ballot Measures

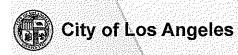






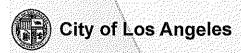
Options to Reduce Expenditures

•	Cut 10 percent from General Fund funding to all departments	\$240
• /	Eliminate negotiated Cost of Living Adjustment increases	66
	Ensure Full Cost Recovery of City support of Recreation and Parks	s 24
•	Eliminate Crossing Guards	11
	Cease Funding of LA Homeless Services Authority	9
•	Freeze Police Hiring	8
•	Eliminate all Capital Improvement Expenditure Program spending	7
•	Implement new Modified Coverage Plan (\$2.3 m engine / \$1.1 m a	mbulance) 5
•	Eliminate Neighborhood Council subsidy	4
•	Eliminate Zoo subsidy	2
•	Close Animal Shelters	2
0	Develop P3 agreement for parking structures/meters (one-time)	\$50 -\$100



Documentary Transfer Tax

California Cities	Rate per \$1000 of sale price	
Oakland	\$15.00	
Berkeley	\$15.00	
San Francisco	\$5.00 - \$15.00	
Los Angeles (proposed)	\$9.00	
Culver City	\$4.50	
Los Angeles (current)	\$4.50	
Santa Monica	\$3.00	
Pomona	\$2.20	
Redondo	\$2.20	
Most Others	\$0.55	



Parking Occupancy Tax

Select National Cities		
Pittsburgh	45%	
San Francisco	25%	
Chicago	19.75% to 50%	
Philadelphia	20%	
New York	10.375% to 18.375%	
Miami	15%	
Los Angeles (proposed)	15%	
Oakland	10%	
Seattle	10%	
Los Angeles (current)	10%	



Impact of Revenue on Budget Deficit

