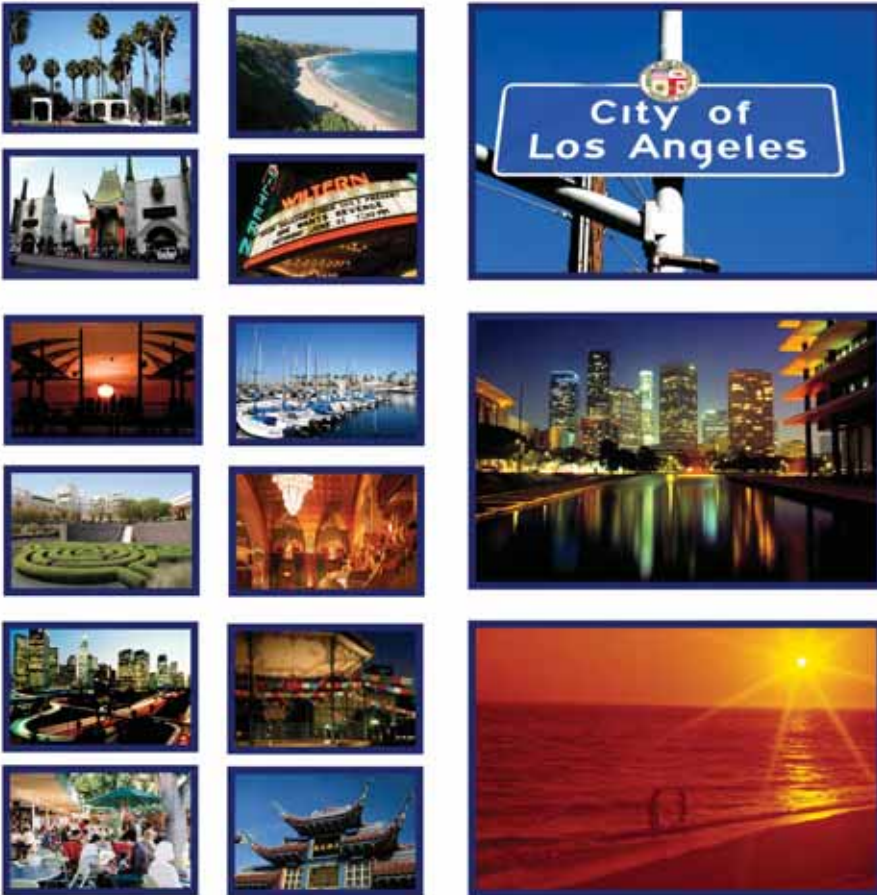




2012-13 Proposed Budget

Supporting Information for
the Budget and Finance Committee



Prepared by the City Administrative Officer
April 2012

CITY OF LOS ANGELES

CALIFORNIA

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MAYOR

April 20, 2012

Honorable Members of the City Council

The Mayor's 2012-13 Proposed Budget expands on the City's efforts to reduce the structural deficit by proposing over 65 percent of ongoing reductions and revenues. If the Proposed Budget is adopted in its totality, the projected deficit for 2013-14 will be reduced from \$342 million to \$199 million. This is a 42 percent reduction in our ongoing struggle to reduce the structural deficit. The Proposed Budget also eliminates 669 positions citywide on top of the over 4,900 positions eliminated since 2007-08 (a 14.5 percent reduction). As proposed, the General Fund workforce will be the lowest it has been since Mayor Bradley's Administration.

The Proposed Budget also continues to build the Reserve Fund to approximately \$211 million by July 1, 2012, representing 4.64 percent of the General Fund. A strong Reserve Fund is necessary to mitigate unanticipated expenditures or revenue shortfalls, provide sufficient cash flow where revenue receipts are delayed, and maintain positive bond ratings thereby obtaining favorable interest rates for the issuance of debt. Even during this economic downturn, other governmental agencies have maintained strong reserves such as Los Angeles County (6.6 percent) and Los Angeles Unified School District (11 percent). I again urge the City to increase the Reserve Fund to the five percent level by investing 50 percent of any new and unanticipated revenue in the Reserve Fund.

The Proposed Budget has taken a responsible approach to revenue projections accounting for the growing economy, but also factoring recent developments. Adjustments were made to the Property Tax estimate to reflect the additional monies from the dissolution of the Community Redevelopment Agency and the downward adjustment in assessed property values made recently by the Los Angeles County Assessor.

The City is entering another year of fiscal challenges due to the Great Recession and continued expenditure patterns that outpace projected revenues. While the economy is now recovering showing growth in key City revenues sources such as Sales, Business, and Hotel Taxes, the revenue growth is still eclipsed by increasing employee compensation, pension, workers compensation and health care costs. Our outlook projects

revenue growth of 2.6 percent over the next four years while expenditures are projected to grow by 3.9 percent.

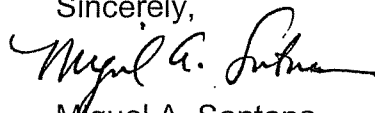
The City has made major progress in cutting the structural deficit in half over the last three years by eliminating General Funded positions, focusing resources on core services and exploring new service delivery alternatives. These gains are reflective in the positive changes to the City's outlook and the increase in the Reserve Fund balance. Each year, the City has managed its deficits by adopting ongoing and one-time budgetary solutions. With each ongoing solution, the structural deficit is reduced. However, each one-time solution has to be addressed in the following year. After adoption of the 2012-13 Budget, there will be very few reduction options that would address future shortfalls under the existing service delivery model. The City must pursue new revenue sources or increase existing sources such as parking taxes and other outstanding collections.

The Mayor's Proposed Budget continues to build on the principles of the three year plan adopted in 2009-10, and updated recently, to eliminate the structural deficit. These five principles include: 1) adhering to responsible management and fiscal practices; 2) focusing on core service delivery; 3) pursuing alternative service delivery models, 4) maintaining a sustainable workforce, and 5) raising new revenues through strategic efforts. Included in the Proposed Budget are key structural elements including maximizing revenues, outlining provisions for a new pension tier for new civilian employees and reducing health care costs for all current employees. Additionally, the Proposed Budget provides opportunities to assess various service delivery methods by providing funding for review of the Fire Department's Constant Staffing model, development of an IT strategic plan, consolidation of the Office of Public Safety into the Police Department, and seed funding to develop a new economic development model.

This booklet, requested by the Chair of the Budget and Finance Committee, contains various exhibits, summaries and working papers to assist the City Council, the Chief Legislative Analyst, other City staff and the public in the review of the Mayor's Proposed Budget. Most of the material contained herein is self-explanatory. Footnotes and other explanatory text have been included for several of the exhibits and charts to give the reader a better understanding of the chart or data.

Once again, it was a difficult year in assisting the Mayor in formulating his budget with the staff reductions over the last several years. I want to thank CAO staff for their hard work, diligence and perseverance in striving to keep the City's budget balanced during these difficult economic times. We look forward to assisting the Council in their review and deliberation of the Mayor's Proposed Budget.

Sincerely,



Miguel A. Santana
City Administrative Officer

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DEFINITION OF VARIOUS BUDGET TERMS

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Bond: A long-term IOU or promise to pay. It is a promise to repay a specific amount of money (the face amount of the bond) on a particular date (the maturity date). Bond proceeds are primarily used to finance capital projects.

Budget: A plan of financial activity for a specified fiscal year indicating all planned revenues and appropriations for the year.

Bureau: A major division of the Department of Public Works which is responsible for certain tasks of the department such as construction and maintenance of public buildings, streets, bridges, sewers, storm drains and related improvements. Each bureau is treated as a separate entity in the budget.

Capital Finance Administration: A fund established to consolidate lease payments and related costs for all Municipal Improvement Corporation of Los Angeles (MICLA) projects.

Debt Policy: The City adopted a formal debt policy in August 1998 that was updated in April 2005. The debt policy establishes guidelines for the structure and management of the City's debt obligations. These guidelines include target and ceiling levels for certain debt ratios to be used for planning purposes as shown in the City Debt Policy Statement Schedule in Section 3 of the budget.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area. The responsibilities are indicated under the heading of its budget. A department often has more than one budgetary program and may have more than one source of funds.

Detail of Department Programs: Supplement to the budget book that identifies by department and program the incremental changes from one fiscal year to another fiscal year (also referred to as the Blue Book). The Blue Book also contains related departmental schedules including the Detail of Positions and Salaries, Personnel Changes within Existing Authorities, Contractual Services and Travel Authority.

Direct Cost: The cost of salaries, expense and equipment for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of each department.

Economically Sensitive Revenues: Revenues that can rise or fall from year to year and usually correspond to general economic conditions.

Fee: A charge to the party who only benefits directly from the City's service, such as individual building permit fees.

Financial Policies: The City adopted a formal set of financial policies in April 2005 which included updates to existing policies and the addition of new policies to govern several areas of City financial

management. The adopted financial policies include the following: Fiscal Policies, Fee Waiver Policy, Capital Improvement Program Funding Policy, Pension and Retirement Funding Policy, Reserve Fund Policy, and Debt Management Policy.

Fiscal Year: The time period for the City budget which begins on July 1 of a calendar year and ends on June 30 of the following year.

Fund: A fiscal entity with revenues and expenditures that are segregated for the purpose of carrying out a specific purpose or activity.

General Fund: The fund for deposit of general fund receipts which are not restricted to a specific program or type of activity (including property, sales, and business taxes); also refers to set of subfunds, usually by department, to monitor appropriations and expenditures.

General Obligation (G.O.) Bond: This type of bond is backed by the full faith, credit and taxing power of the City.

General Obligation Bond Debt Service: The City is permitted to levy for debt service requirement of general obligation bonds that qualify under Proposition XIII and related amendments.

Grant: A contribution by a government or other organization to support a particular function.

Indirect Cost: The additional costs of human resources benefits, facilities, communications, and liability claims for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide/coordinate the service.

Municipal Improvement Corporation of Los Angeles (MICLA): A finance corporation established by the City for the purpose of lease or "lease purchase" arrangements to finance real property, equipment acquisition, or capital improvements through lease revenue bonds or certificates of participation.

Obligatory Changes: Changes to a program/activity which are required to maintain the current level of effort; also includes legally mandated changes.

Position Authority:

Regular - Position authorities that are long term and permanent and are funded in whole or in part in the annual budget. These positions are authorized by an ordinance adopted by the Council and Mayor.

Resolution - Position authorities that are limited-term, temporary positions and are authorized by a Council resolution. These positions may be funded in whole or in part in the annual budget and are generally associated with a limited duration project or funding.

Substitute - Temporary position authorities approved by the City Administrative Officer during the year to resolve a variety of staffing problems. These positions are not funded in the annual budget and departments may be required to hold funded positions vacant to offset the cost of a substitute position. Substitute positions are not intended to allow for significant changes to the existing work program or budgetary authority.

Proposed Budget: The budget document that includes a line item listing by account of funding levels provided for each department.

Related Cost: The additional costs of pensions and retirement for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide/coordinate the service.

Reserve Fund: The fund in which general unrestricted cash is set aside outside the budget for unforeseen expenditures and emergencies. The funds can be transferred into the budget for such purposes. Unallocated general revenue and unencumbered General Fund appropriations to departments at the close of the fiscal year are transferred into this fund.

Reserve Fund Policy: The City adopted a Reserve Fund policy in 1998 which requires the City to maintain a Reserve Fund (unreserved and undesignated) equivalent to two percent of general fund revenues. In April 2005, the Policy was revised to increase the Reserve Fund balance to five percent of general fund revenues over a period of several years. The Reserve Fund is comprised of two accounts - a Contingency Reserve Account and an Emergency Reserve Account. The Contingency Reserve Account is available to cover unexpected expenditures and/or general fund revenue shortfalls upon authorization by the City Council. The Emergency Reserve Account, which is set at a minimum of 2.75 percent of the general fund revenues, may not be utilized for funding unless the Mayor and City Council determine that there is an urgent economic necessity, and conclude that no other viable sources of funds are available. This policy change was recently strengthened through the adoption of Charter Amendment P, in the City's March 8, 2011 municipal election. Charter Amendment P, establishes the Reserve Fund's Emergency and Contingency Reserve as Charter accounts and sets a minimum balance for the Emergency Reserve account of 2.75 percent of General Fund receipts. Furthermore, this amendment sets an "urgent economic necessity" threshold for when the Emergency Reserve can be spent which requires the approval of at least two-thirds of the City Council and the Mayor.

Revenue: Cash or credits the City receives during the fiscal year as income to finance general or restricted operations. They include items such as taxes, fees from specific services, interest earnings, and grants from the State or Federal governments

Revenue Outlook Book: Supplement to the budget which provides detailed information for each source of General Fund revenue, including graphs and other pertinent financial data. The Revenue Outlook Book also provides line item detail of departmental receipts by class and source for each operating department.

Source of Funds: The section in the budget of each department or fund indicating how it is being financed whether from the general fund or special purpose funds.

Special Purpose Fund: A fund for the deposit of the proceeds of a specific revenue source that are legally restricted to a specified program or type of activity. A budget schedule is prepared for each of these funds and includes the restriction, revenue, appropriations and expenditures for each fund.

Unrestricted Revenues: General Fund revenues may be used for any general city expenditure, and are therefore considered "unrestricted." However, certain General Fund receipts resulting from fees imposed on various city services are considered "restricted" in the sense that the moneys collected are used to offset the cost of the service provided.

BALANCING THE 2012-13 GENERAL FUND BUDGET

		Amount	
		(\$million)	
CALCULATION OF GENERAL FUND DEFICIT			
GENERAL FUND BASE REVENUE			
2011-12 Budgeted Revenue.....	\$	4,385.70	
2012-13 Revenue Estimate (From Four-Year Budget Outlook).....		4,458.70	
			73.00
2012-13 Subsequent Revenue Changes.....	\$	(52.69)	
Total Base Revenue Change		\$	20.31
OBLIGATORY EXPENDITURE CHANGES TO THE 2011-12 BUDGET BASE			
2011-12 Employee Compensation Adjustment.....	\$	2.56	
2012-13 Employee Compensation Adjustment.....		44.09	
Full Funding for Partially Financed Positions.....		134.52	
Salary Step Plan and Turnover Effect.....		(8.80)	
Change in Number of Working Days		(7.61)	
Early Retirement Incentive Program Payout.....		(21.00)	
Labor Provisions.....		2.60	
MOU Negotiated Payouts		1.11	
Negotiated Unpaid HO.....		(0.76)	
Deletion of 2011-12 Equipment.....		(0.69)	
Deletion of Funding for Resolution Authorities.....		(46.52)	
Deletion of One-Time Expense Funding.....		(8.91)	
Deletion of One-Time Funding.....		(0.06)	
Deletion of One-Time Unappropriated Balance.....		(21.68)	
2012 Tax & Revenue Anticipation Notes.....		(34.96)	
Capital Finance Administration Fund.....		8.01	
CIEP - (Amount required to reach 1% of General Fund Budget).....		38.87	
Human Resources Benefits.....		39.50	
Water and Electricity.....		0.50	
Library - Charter Required Change from 2011-12 to 2012-13.....		13.06	
Recreation and Parks - Charter Required Change from 2011-12 to 2012-13.....		1.71	
Total Obligatory Increases	\$	135.53	\$ (115.22)
CONTINUATION OF EXISTING SERVICES AND 2011-12 SAVINGS			
CAO - Financial Management System.....	\$	0.13	
CAO - Inspector General of Citywide Collections.....		0.16	
CAO - Office of Public Accountability.....		1.22	
City Attorney - Citywide Nuisance Abatement Revocations Program.....		0.24	
City Attorney - Community Law Enforcement and Recovery.....		0.16	
City Attorney - Department of Water and Power Land Use Support.....		0.16	
City Attorney - Department of Water and Power Support.....		0.36	
City Attorney - Enhanced Revenue Support.....		0.29	
City Attorney - Gang Prosecution Program.....		0.47	
City Attorney - Harbor Department Support.....		0.67	
City Attorney - Housing Authority Support.....		0.50	
City Attorney - LACERS and Pensions Support.....		0.16	
City Attorney - Los Angeles World Airports Support.....		0.25	

BALANCING THE 2012-13 GENERAL FUND BUDGET

	Amount (\$million)
CONTINUATION OF EXISTING SERVICES AND 2011-12 SAVINGS (Continued)	
City Attorney - Neighborhood Council Support.....	0.18
City Attorney - Neighborhood Prosecutor Program.....	1.77
City Attorney - Outside Counsel Oversight Support.....	0.47
City Attorney - Pitchess Motions Support.....	1.12
City Attorney - Police Related Litigation.....	2.09
City Attorney - Police Transition Agreement.....	0.18
City Attorney - Safer City Initiative.....	0.33
City Attorney - Tobacco Enforcement Program.....	0.92
City Attorney - Workers' Compensation Support.....	1.02
Controller - Financial Management System Maintenance.....	2.41
EMD - Community Emergency Management Division.....	0.12
EMD - Emergency Management Administrative Support.....	0.10
Finance - Centralized Accounts Receivable Reporting.....	0.22
Finance - LATAX Programming and PowerBuilder Support.....	0.25
Finance - Tax Discovery and Assessment.....	0.15
Finance - Treasury Services.....	0.07
Fire - Constant Staffing Overtime.....	32.52
Fire - Deployment Plan.....	11.56
Fire - Homeland Security Enhancements.....	0.19
Fire - Professional Standards Division.....	0.93
General City Purposes - Annual City Audit/Single Audit.....	0.16
General City Purposes - Financial Management System Maintenance.....	(9.75)
General City Purposes - Gang Reduction & Youth Development Office.....	22.72
General City Purposes - Medicare Contributions.....	1.52
General City Purposes - Social Security Contributions.....	0.18
General City Purposes - South Bay Cities Association.....	0.01
General City Purposes - Southern California Association of Governments.....	0.02
GSD - Emergency Generator Equipment Support.....	0.88
GSD - FMS/SMS Interface Support.....	0.10
GSD - Petroleum Products.....	4.00
ITA - Financial Management System Support.....	5.02
ITA - Public Safety Systems Project.....	0.13
ITA - Public Safety Systems Support.....	0.30
ITA - Supply Management System Support.....	2.48
Mayor - Gang Reduction & Youth Development Office.....	(16.11)
Personnel - Public Safety Bureau.....	1.51
Police - Air Support Division.....	0.02
Police - ARRA COPS.....	3.00
Police - Digital In-Car Video System.....	0.39
Police - Grant Administration.....	0.08
Police - Handheld Radio Maintenance.....	0.53
Police - Helicopter Armor System.....	0.08
Police - Scientific Investigation Division Expenses.....	0.50
Police - Sworn Hiring Plan.....	(7.99)
Police - Uniform Allowance.....	10.05

BALANCING THE 2012-13 GENERAL FUND BUDGET

	<u>Amount</u> <u>(\$million)</u>		
CONTINUATION OF EXISTING SERVICES AND 2011-12 SAVINGS (Continued)			
PW/Contract Administration - Contract Compliance Services.....	0.14		
PW/Contract Administration - Los Angeles Airport Inspection Program.....	3.08		
PW/Contract Administration - Port of Los Angeles Inspection and Compliance....	1.27		
PW/Contract Administration - Public Right of Way Enforcement Program.....	0.59		
PW/Engineering - Los Angeles River Revitalization Master Plan.....	0.12		
PW/Street Services - Public Right-of-Way Construction Enforcement.....	0.37		
Transportation - Five Year Parking Operations and Management Plan.....	0.15		
Transportation - Los Angeles Unified School District Construction.....	0.09		
Transportation - Water Trunk Line Construction Program.....	0.45		
Unappropriated Balance - Alterations, Equipment, and Improvements.....	3.58		
Unappropriated Balance - Deferred Entry of Judgment Program.....	0.33		
Unappropriated Balance - Neighborhood Council Funding.....	0.08		
Unappropriated Balance - Outside Counsel inc. Workers' Comp.....	3.00		
Unappropriated Balance - Strategic Advisor for Technology Services.....	0.50		
Total Continuation of Existing Services	\$ 94.96	\$	(210.18)
 OTHER CHANGES AND ADJUSTMENTS			
City Clerk - Primary Nominating and Municipal Elections.....	\$ 16.99		
Unappropriated Balance - Bank Fees.....	2.10		
Unappropriated Balance - GSD - Petroleum Products.....	9.00		
Total Other Program Changes and Adjustments	\$ 28.09	\$	(238.27)
 TOTAL BUDGET DEFICIT			 <u>\$ (238.27)</u>
 BUDGET BALANCING ACTIONS			
NEW/EXPANDED REVENUE PROPOSED FOR 2012-13			
Fire Emergency Medical Services Reimbursement.....	\$ 15.00		
Fire Emergency Medical Services Reimbursement (one-time).....	13.50		
PW/Engineering Fees.....	0.40		
Transportation - Parking Citations.....	10.00		
Redirection of ex-CRA Tax Increment Monies.....	48.60		
Total New Revenue	\$ 87.50	\$	(150.77)
 SPECIAL FUND REVENUE THAT OFFSETS GENERAL FUND EXPENDITURES FOR 2012-13			
ITA- Reimbursement from Telecommunications Fund.....	\$ 4.00		
Gas Tax Reimbursement.....	7.84		
Special Parking Revenue Fund Transfer.....	32.58		
Total Offset	\$ 44.41	\$	(106.35)
 EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2012-13 PROPOSED BUDGET			
Aging - Administrative Budget Reduction.....	\$ (0.09)		
Animal Services - Cost Recovery for Spay and Neuter Program.....	(0.17)		
Animal Services - Deletion of Filled Positions.....	(0.57)		
Animal Services - Deletion of General Fund Vacancies.....	(0.53)		

BALANCING THE 2012-13 GENERAL FUND BUDGET

	Amount (\$million)
EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2012-13 PROPOSED BUDGET (Continued)	
Animal Services - Realignment of Authorized Positions.....	(0.03)
Building and Safety - Deletion of General Fund Vacancies.....	(0.09)
Building and Safety - Deletion of General Fund Vacancies.....	(0.19)
CAO - Anticipated Attrition.....	(0.44)
CAO - Deletion of General Funded Vacancies.....	(0.43)
City Attorney - Deletion of General Fund Vacancies.....	(1.25)
City Attorney - One-Time Salary Reduction.....	(1.66)
City Attorney - Reduction in Number of Working Days.....	(9.44)
City Clerk - Deletion of Filled Positions.....	(0.06)
City Clerk - Deletion of Vacant Position.....	(0.06)
City Clerk - Expense Account Reduction.....	(0.02)
City Clerk - One-Time Salary Reduction.....	(0.25)
Controller - Deletion of General Funded Vacancies.....	(0.47)
Controller - Expense Account Reduction.....	(0.11)
Controller - One-Time Salary Reduction.....	(0.35)
Council - Budget Reduction.....	(0.76)
Disability - Community Affairs Activities.....	(0.02)
EMD - Deletion of General Funded Vacancies.....	(0.08)
Finance - Bank Service Fees.....	(1.00)
Finance - Deletion of Filled Positions.....	(0.09)
Finance - Deletion of General Fund Vacancies.....	(0.44)
Finance - Field Office Closures.....	(0.13)
Finance - Miscellaneous Contractual Services Adjustments.....	(0.10)
Finance - One-Time Salary Reduction.....	(0.14)
Fire - Deletion of Filled Positions.....	(0.80)
Fire - Deletion of General Fund Vacancies.....	(0.23)
Fire - Drill Tower Training Facility Closure.....	(4.78)
General City Purposes - Adult Day Care Centers	(0.24)
General City Purposes - At the Park After Dark.....	(0.10)
General City Purposes - City Volunteer Bureau	(0.05)
General City Purposes - Clean and Green Job Program	(1.08)
General City Purposes - Council District Community Services.....	(0.16)
General City Purposes - Downtown on Ice.....	(0.11)
General City Purposes - El Grito.....	(0.06)
General City Purposes - Heritage Month Celebration & Special Events	(0.28)
General City Purposes - L.A.'s BEST.....	(0.28)
General City Purposes - Latino Film Festival.....	(0.04)
General City Purposes - Learn and Earn Program	(0.03)
General City Purposes - Local Agency Formation Commission.....	(0.09)
General City Purposes - Office of Small Business Services	(0.03)
General City Purposes - Pan African Film and Arts Festival.....	(0.04)
General City Purposes - Solid Waste Fee Lifeline Rate Program	(1.88)
General City Purposes - Special Events Fee Subsidy - Citywide	(2.03)
General City Purposes - Youth Employment Program	(0.23)
GSD - Alternations and Improvements.....	(0.21)

BALANCING THE 2012-13 GENERAL FUND BUDGET

	Amount (\$million)		
EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2012-13 PROPOSED BUDGET (Continued)			
GSD - Deletion of Filled Positions.....	(2.62)		
GSD - Deletion of General Fund Expense Accounts.....	(0.34)		
GSD - Deletion of General Fund Vacancies.....	(0.15)		
GSD - Leasing Account Reduction.....	(0.65)		
GSD - Public Safety Consolidation.....	(18.10)		
GSD - Various Adjustments between Programs.....	(2.94)		
ITA - Adjustments to Expense Accounts.....	(2.41)		
ITA - Deletion of Filled Positions.....	(0.93)		
ITA - Deletion of General Fund Vacancies.....	(1.57)		
Mayor - Budget Reduction.....	(0.27)		
Personnel - Deletion of Filled Positions.....	(0.73)		
Personnel - Deletion of General Fund Vacancies.....	(0.27)		
Personnel - Internal Investigation Unit.....	(0.11)		
Personnel - Reductions to Various Accounts.....	(1.23)		
Planning - Citywide Case Management.....	(0.23)		
Planning - Deletion of General Fund Vacancies.....	(0.13)		
Police - Deletion of Filled Positions.....	(9.36)		
Police - Photo Red Light Program.....	(2.76)		
Police - Public Safety Consolidation.....	16.54		
PW/Board - Deletion of General Funded Vacancies.....	(0.20)		
PW/Board - Project Restore.....	(0.12)		
PW/Board - Reduction of Operating Supplies Expense Funding.....	(0.07)		
PW/Contract Administration - Salaries Funding Reduction.....	(0.25)		
PW/Engineering - Deletion of General Fund Vacancies.....	(0.98)		
PW/Engineering - Miscellaneous Personnel Adjustments.....	(0.01)		
PW/Street Services - Deletion of Filled Positions.....	(0.75)		
PW/Street Services - Deletion of General Fund Vacancies.....	(0.59)		
PW/Street Services - Street Improvement Expense Reductions.....	(1.17)		
Transportation - Deletion of General Fund Vacancies.....	(2.07)		
Transportation - Transportation Reorganization.....	(0.02)		
Zoo - Los Angeles Zoo Enterprise Trust Fund.....	(3.54)		
Total Efficiencies / Reductions	\$ (69.73)	\$	(36.62)

OTHER CHANGES AND ADJUSTMENTS

Aging - Funding Source Adjustments.....	\$ (0.11)
Building and Safety - Funding Realignment.....	(1.85)
Building and Safety - Transportation Cost Adjustment.....	(0.11)
CIEP - (Amount required to reach 1% of General Fund Budget).....	(38.87)
CIEP - Public Buildings and Facilities.....	0.50
CIEP - Street & Highway Transportation.....	0.50
City Attorney - Consumer Protection Trust Fund.....	(0.60)
City Attorney - Housing Special Funds.....	(0.13)
City Attorney - Sewer Construction and Maintenance Fund Support.....	(0.01)
City Attorney - Solid Waste Resources Litigation Support.....	(0.08)
Citywide - Human Resources Consolidation-Phase.....	0.17

BALANCING THE 2012-13 GENERAL FUND BUDGET

	Amount (\$million)		
OTHER CHANGES AND ADJUSTMENTS (Continued)			
GSD - Figueroa Plaza Contractual Services Adjustment.....	0.09		
ITA - TDA Funding Realignment.....	(2.17)		
ITA - TEAMS II Support.....	(0.10)		
Personnel - Funding Source Adjustments.....	0.39		
Planning - Funding Source Adjustment.....	(0.33)		
Police - Consent Decree Systems Support.....	0.10		
Police - Cost of Living Adjustment.....	0.09		
Police - Firearms and Ammunition.....	0.17		
Police - Funding Source Adjustment.....	(3.40)		
PW/Board - Program and Funding Source Adjustments.....	(0.04)		
Transportation - Funding Source Adjustments.....	(11.90)		
Total Other Program Changes and Adjustments	(57.69)	\$	21.07

INCREASED SERVICES IN THE 2012-13 PROPOSED BUDGET

Arts and Cultural Fac. and Services Trust Fund.....	\$	1.66	
CAO - Actuary Services.....		0.05	
CAO - Debt Management Support.....		0.10	
CAO - Grants Management Database.....		0.10	
CAO - Performance Budget Implementation.....		0.12	
Controller - Payroll System Replacement.....		0.02	
Controller - Payroll System Replacement.....		0.08	
Disability - ADA Compliance Officer and Monitoring.....		0.16	
Fire - Fire Station Alerting System Consultant.....		0.25	
General City Purposes - Economic Development Initiative.....		2.50	
General City Purposes - LACERS/Pensions Audit.....		0.83	
General City Purposes - LAPRA/LAFRA Audit.....		0.18	
General City Purposes - Los Angeles Bi-Annual Homeless Count.....		0.35	
Other Special Fund Adjustments.....		2.02	
Unappropriated Balance - Fire Station Alerting System Consultant.....		0.25	
Unappropriated Balance - Fire Third Party Review of Resource Deployment.....		0.75	
Unappropriated Balance - Payroll System Study.....		0.10	
Total Increased Services	\$	9.50	11.57

NEW SERVICES / NEW FACILITY EXPENSES IN THE 2012-13 PROPOSED BUDGET

Disability - Voluntary Compliance Agreement.....	\$	0.09	
Finance - LATAX Oracle Database Management Licenses.....		0.26	
Fire - Emergency Medical Services Captains.....		1.55	
Fire - Engine Company Restoration.....		1.85	
Fire - Fuel Vehicle Management System.....		0.08	
Fire - LAX Airport Security - Blue Ribbon Panel.....		0.19	
Fire - Risk Management.....		0.07	
Fire - Variable Staffed Ambulances.....		2.30	
GSD - Building Emergency Education Program.....		0.14	
GSD - Capital Projects Materials Testing Support.....		1.62	
GSD - New Facility Maintenance.....		0.31	
ITA - LATAX Enhancements.....		0.07	
ITA - PaySR Development and Support.....		0.05	

BALANCING THE 2012-13 GENERAL FUND BUDGET

	Amount (\$million)
NEW SERVICES / NEW FACILITY EXPENSES IN THE 2012-13 PROPOSED BUDGET (Continued)	
Personnel - Deferred Compensation Plan Administration.....	0.10
Personnel - Firefighter Hiring.....	0.67
Planning - Housing Element Update.....	0.25
Planning - Metro Transit Oriented Districts Grant.....	1.52
PW/Contract Administration - Compliance Services to Other Departments.....	0.46
Total New Services / New Facility Expenses	\$ 11.57 \$ (0.00)

TOTAL BUDGET BALANCING ACTIONS **\$0.00**

Four-Year Budget Outlook Budget and Finance Report
(\$ millions)

	2012-13 Proposed	2013-14	2014-15	2015-16	2016-17
ESTIMATED GENERAL FUND REVENUE					
General Fund Base (1)	\$ 4,385.7	\$ 4,537.9	\$ 4,622.3	\$ 4,731.1	\$ 4,871.5
Revenue Growth (2)					
Property Related Taxes	64.2	22.4	40.1	69.2	87.0
Sales and Business Taxes	37.5	26.8	22.9	23.6	24.2
Utility Users' Tax	(5.2)	6.4	6.8	7.4	7.9
License, Permits and Fees	41.5	23.0	23.7	24.4	25.1
Other Fees, Taxes and Transfers (2a)	7.2	20.4	15.3	15.8	16.5
SPRF Transfer	16.1	(14.6)	-	-	-
Transfer from Reserve Fund	(8.9)	-	-	-	-
Total Revenue	\$ 4,537.9	\$ 4,622.3	\$ 4,731.1	\$ 4,871.5	\$ 5,032.1
<i>General Fund Revenue Increase %</i>	3.5%	1.9%	2.4%	3.0%	3.3%
<i>General Fund Revenue Increase \$</i>	152.2	84.3	108.8	140.4	160.7
ESTIMATED GENERAL FUND EXPENDITURES					
General Fund Base (3)	\$ 4,385.7	\$ 4,537.9	\$ 4,821.5	\$ 5,046.4	\$ 5,157.3
Incremental Changes to Base: (4)					
Employee Compensation Adjustments (5)	178.1	101.5	48.2	21.0	3.0
City Employees Retirement System (6)	(53.1)	38.3	41.8	43.8	28.1
Fire and Police Pensions (6)	22.0	105.1	85.4	48.3	44.2
Workers Compensation Benefits (7)	31.0	2.7	3.2	6.3	10.1
Health, Dental and Other Benefits (8)	8.4	32.7	30.7	32.7	31.3
Debt Service (9)	8.0	17.6	(2.6)	(24.4)	(6.4)
Delete Reso. Auth./ERIP /One-Time Costs (10)	(84.1)	-	-	-	-
Unappropriated Balance (11)	19.7	-	-	-	-
New Facilities (12)	4.0	2.7	0.6	0.8	0.4
City Elections (13)	17.0	(17.0)	17.5	(17.5)	17.5
CIEP (14)	1.0	-	-	-	-
Net - Other Additions and Deletions	0.1	-	-	-	-
Subtotal Expenditures	\$ 4,537.9	\$ 4,821.5	\$ 5,046.4	\$ 5,157.3	\$ 5,285.6
<i>Expenditure Growth %</i>	3.5%	6.2%	4.7%	2.2%	2.5%
<i>Expenditure Growth \$</i>	152.1	283.6	225.0	110.9	128.2
TOTAL BUDGET GAP	\$ -	\$ (199.2)	\$ (315.3)	\$ (285.9)	\$ (253.4)
<i>Incremental Increase %</i>			58.3%	-9.3%	-11.3%
<i>Incremental Increase \$</i>			(116.1)	29.5	32.4

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK FOOTNOTES

REVENUE:

(1) General Fund (GF) Base: The revenue base for each year represents the prior year's estimated revenues.

(2) Revenue Growth: Revenue projections reflect the consensus of economists that economic recovery will be slow and that economy-sensitive revenues will take several years to return to pre-recession levels. Amounts represent projected incremental change to the base. Any one-time receipts are deducted from the estimated revenue growth for the following fiscal year.

(2a) California Senate Bill SB89 of 2011 eliminated, effective July 1, 2011, Vehicle License Fee (VLF) revenue allocated under California Revenue and Taxation Code 11005 to cities. As a part of the Legislature's efforts to solve the state's chronic budget problems, the bill shifted all city VLF revenues to fund law enforcement grants that previously had been paid by a temporary state tax and, prior to that, by the state general fund. The League of California Cities has challenged this action in court as a Constitutional violation. The projected ongoing loss in City revenue is approximately \$15 million.

ESTIMATED GENERAL FUND EXPENDITURES:

(3) Estimated Expenditure General Fund Base: Using the 2011-12 General Fund budget as the baseline year, the General Fund base is the "Total Obligatory and Potential Expenditures" carried over to the following fiscal year.

(4) The 2012-13 incremental changes reflect funding adjustments to the prior fiscal year General Fund budget. The Four-Year Outlook expenditures included for subsequent years are limited to those obligatory and major expenses known at this time and are subject to change. Amounts represent projected incremental change to the base.

(5) Employee Compensation Adjustments: This includes cost of living adjustment ("COLA"), change in number of working days, salary step and turnover effect, and full funding for partially financed positions from the prior year. The Outlook reflects various labor agreements.

Coalition of Los Angeles City Unions and Management Attorneys ("Coalition") : Salary adjustments are based on the Amendment to the Letter of Agreement between the City and Coalition, dated April 8, 2011, for the period April 2, 2011 to June 30, 2014. All Coalition bargaining units, except units 9, Plant Equipment Operators and Repair, and 29, Deputy City Attorneys, ratified the Amendment. Highlights of the agreement are presented in Table 1.

Table 1 Highlights of the April 2011 Coalition MOUs (except MOUs 09 and 29) July 1, 2011 to June 30, 2014				
	2010-11*	2011-12	2012-13	2013-14
COLA - July 1 st	n/a	0.75% (2.25% -1.5%)	3.75% (2.25%+1.5%)	1.75%
Step Adjustment - Jan. 1 st	n/a	0%	0%	5.5%
Deferral Recovery – July 1 st	n/a	0%	0%	0%
Cash Payment - Nov. 1 st	n/a	0%	None (1.75% converted to paid Time off in 2012-13)	0%
Holiday Closure Days	n/a	4 paid in exchange for above 1.5% pay cut	4 paid (see above Cash Pay't note)	none
Retiree Health Contribution - July 1 st	2% (Apr.2011)	2% (4% total)		

*For 2010-11 salary adjustments, refer to Table 2

Memorandum of Understanding ("MOU") 09, Plant Equipment Operators and MOU 29, Deputy City Attorneys: Salary adjustments are made in accordance with Table 2 below.

Table 2 2007-12 Coalition MOUs Applicable to MOU 09 and 29 (Revised for 2010-11 Budget)				
	2009-10	2010-11	2011-12	2012-13
COLA - July 1 st	0%	3%	2.25%	2.25%
Step Adjustment - Jan. 1 st	0%	2.75%	2.75%	2.75%
Deferral Recovery – July 1 st	0%	0% 0%		1.75%
Cash Payment - Nov. 1 st	n/a	0%	0%	1.75%
Retirement Contribution	n/a	n/a	n/a	n/a

MOUs 8, Professional Engineering and Scientific, and 17, Supervisory Professional Engineering & Scientific: The term of MOUs 8 and 17, members of Service Employees International Union (“SEIU”), is July 1, 2010 to June 30, 2014 (Table 3).

MOU 32, Management Attorneys: Amendment No. 1 to the 2007-2012 MOU expires June 30, 2012 (Table 3).

Table 3 Highlights of Other MOUs (Various Terms)			
	2011-12	2012-13	2013-14
MOUs 8 and 17 (SEIU):			
Contribution Offset – July 3 rd	0.5% (2% -1.5%)	0%	
Contribution Offset - June 30 th	0%	3%	
Holiday Closure Days	4 paid in exchange for above 1.5% pay cut	4 paid in exchange for continued 1.5% pay cut	
Retiree Health Contribution - July 1 st	4%		
MOU 32 Management Attorneys:			
COLA – July 1 st	2.25%	n/a	n/a
Step Adjustment – June 29 th	2.75%	n/a	n/a
Furloughs Days	13	n/a	
Retiree Health Contribution - July 1 st	4%		

MOU 00, Non-represented Employees, and MOU 61, Senior Administrative and Administrative Analysts: The term of MOUs 00 and 61 is July 1, 2010 to June 30, 2013 (Table 4).

MOU 05, Inspectors (“MCIA”): The term of MOU 05 is July 1, 2011 to June 30, 2014 (Table 4).

Table 4 Highlights of Other MOUs (Various Terms)				
	2010-11	2011-12	2012-13	2013-14
MOU 00 and 61 (Non-Rep & FPPA):				
Contribution Offset – July 1 st	0%	0%	0%	n/a
Contribution Offset – Jan. 1 st	0%	3%	3%	n/a
Unpaid Holidays	n/a	4	4	n/a
Retiree Health Contribution – July 1 st	n/a	2%		n/a
Retiree Health Contribution – Jan. 1 st	n/a		2% (4% total)	n/a
MOU 05 MCIA:				
Contribution Offset – July 3 rd	n/a	2%	0% 0%	
Contribution Offset – Jan. 1 st	n/a	0%	1.5%	1.5%
Unpaid Holidays (GF only)	n/a	6	5	4
Retiree Health Contribution - July 1 st	n/a	4%		
EAA	n/a	n/a	n/a n/a	

Engineers and Architects Association (“EAA”): EAA ratified a one-year contract for 2010-11 and no EAA COLA’s are assumed in 2010-11 and future years.

Sworn Fire and Police Officers: Table 5 reflects the City’s contract with the Los Angeles Police Protective League (“LAPPL”) and the United Firefighters of Los Angeles (“UFLAC”) MOU for the period July 1, 20 11 through June 30, 2014.

	2011-12	2012-13	2013-14	2014-15
LAPPL and UFLAC				
COLA – July 1 st	0%	1%	1%	n/a
COLA – Jan. 1 st	0%	2%	0%	n/a
COLA - Nov. 1 st	0%	0%	1%	0%
COLA – March 1 st	0%	0%	2%	0%

(6) City Employment Retirement System (“LACERS”) and Fire & Police Pensions (“Pensions”): The LACERS and Pensions contribution are estimated based on information from the departments’ actuaries and include COLA assumptions as noted above. The amounts reflected in the outlook represent incremental changes. The estimates are mostly driven by changes in assumptions and investment returns.

Assumptions	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
LACERS						
6/30 th Investment Returns	0%	7.75%	7.75%	7.75%	7.75%	7.75%
Rate without Retiree Health Contribution	27.66%					
Blended Contribution Rate		24.14%	26.07%	28.47%	31.10%	32.79%
Pensions						
6/30 th Investment Returns	0%	7.75%	7.75%	7.75%	7.75%	7.75%
Contribution Rate	39.07%	39.94%	47.13%	52.35%	55.98%	59.30%

(7) Workers Compensation Benefits (“WC”): The 2012-13 WC budget increase of approximately \$20 million for medical claims is based on the draft January 2012 actuarial analysis that projects annual medical inflation of seven percent, a five percent annual cost increase in permanent disability costs and an increase in lien payments to fire and police medical providers. The WC line-item also includes increases in the State Assessment Fee (\$1.5 million) and the following contracts: Third Party Administrator (TPA) for sworn claims (\$1.5 million); new Utilization Review (\$8 million); and Alternative Dispute Resolution (\$1 million).

(8) Health and Dental Benefits: Projections are based upon the City subsidy amounts provided in the MOUs as of January 1, 2012, assumed enrollment, as well as the civilian plan forecast provided by Mercer Consulting. Civilian FLEX medical premiums are expected to increase by 7.37% for 2013; 9.07% for 2014; 8.70% for 2015; 8.04% for 2016; and 7.67% for 2017. Police and Fire health benefits are historically higher due to the subsidy increases and type and level of coverage elected by sworn employees. Police and Fire enrollment projections are consistent with the hiring plan. It is anticipated that the health care reform laws of 2010 may cause changes to health plans starting in 2014; however, its impact is unknown at this time.

(9) Debt Service: The debt service amounts include Capital Finance and Judgment Obligation Bond budgets.

(10) Delete One-time Resolution Authorities and Other Costs: Reflects City practice of deleting programs and costs that are limited-term and temporary in nature at the start of the budget process. Funding for these positions, programs, and expenses is reviewed on a case-by-case basis and dependent upon continuing need for the fiscal year. Continued or new items added are embedded in the “Net – Additions and Deletions” line item of the forecast. None are deleted in subsequent years to provide a placeholder for continuation of resolution authority positions for various programs, as well as equipment, and other one-time expenses

incurred annually. As such, these costs are therefore incorporated into the beginning General Fund base of subsequent years.

(11) Unappropriated Balance (UB): One-time UB items are eliminated while ongoing items are continued the following year to provide a placeholder for various ongoing and/or contingency requirements in the future.

(12) New Facilities: Funding projections are based on preliminary departmental estimates for ongoing staffing and expenses that have not been prioritized.

(13) Elections: Citywide elections occur bi-annually.

(14) Capital Improvement Expenditure Program (CIEP): The 2012-13 Proposed Budget includes \$7.5 million for various capital projects. For future years, the CIEP amounts do not assume compliance with the policy of budgeting 1% of the General Fund Revenue for capital improvement projects.

Summary of Changes to Fiscal Year 2012-13 General Fund Revenue from Prior Year

Economy-Sensitive and Other
(Thousand Dollars)

	2012-13 Proposed Change			2012-13 Proposed
	2011-12 Budget	Economy- Sensitive*	Other	
Property Tax	\$1,436,363	\$4,000	\$10,859	\$1,451,222
Redirection of ex-CRA Tax			48,600	48,600
Licenses, Permits, Fees and Fines	725,092	10,000	31,489	766,581
Utility Users' Tax	627,832	(3,000)	(2,227)	622,605
Business Tax	439,219	10,807		450,026
Sales Tax	306,239	26,700		332,939
Power Revenue Transfer	254,000	(4,900)		249,100
Parking Fines	136,879	2,000	12,121	151,000
Transient Occupancy Tax	136,200	21,608		157,808
Documentary Transfer Tax	107,000	520		107,520
Parking Users' Tax	88,200	3,528		91,728
Franchise Income	48,100	(698)		47,402
Interest	14,280		(3,770)	10,510
State Motor Vehicle License Fees	14,700		(14,700)	
Tobacco Settlement	9,500		(800)	8,700
Grants Receipts	9,820		(2,320)	7,500
Transfer from Telecommunications	4,915		(4,915)	
Residential Development Tax	1,905	195		2,100
Special Parking Revenue Transfer	16,509		16,068	32,577
Subtotal	\$4,376,753	\$70,760	\$90,405	\$4,537,918
Transfer from Reserve Fund	8,939		(8,939)	
Total General Fund Receipts	\$4,385,692	\$70,760	\$81,466	\$4,537,918

* Economy-sensitive revenues include growth not caused by law changes or fluctuating energy prices in: property, utility users', business, sales, documentary transfer, and the residential development taxes. Vehicle licenses fees and the portion of licenses, permits, fees and fines linked most directly to the economy are also included. Changes in the Reserve Fund transfer are not included as an economy-sensitive item.

The entire change in business tax revenue is identified as economy-related, although a substantial portion of the change in business tax revenue is attributable to increased business tax compliance efforts. But since significant revenue reductions are attributable to various tax reform measures, this presentation nets out the gains from increased tax compliance efforts against the revenue reduction associated with tax reform and allocates the entire gain to economic growth. The allocation method is imprecise but generally fair. Since the transient occupancy and parking users' taxes benefit from increased tax compliance, revenue attributable to new tax compliance efforts are not included as economic growth.

GENERAL FUND REVENUE OUTLOOK

Fiscal Years 2012-13 Through 2016-17

(THOUSAND DOLLARS)

	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
	Proposed	Forecast	Forecast	Forecast	Forecast
Property Tax (Base)	1,012,582	1,032,834	1,063,819	1,106,371	1,161,690
Property Tax --VLF Replacement	318,408	324,776	334,519	347,900	365,295
Property Tax - Sales Tax Replacement	120,232	125,041	128,793	132,656	136,636
Total Property Taxes	<u>\$1,451,222</u>	<u>\$1,482,651</u>	<u>\$1,527,131</u>	<u>\$1,586,928</u>	<u>\$1,663,621</u>
Electric Users' Tax	313,105	323,437	334,111	345,137	356,526
Gas Users' Tax	73,000	74,460	75,949	77,468	79,018
Telephone Users' Tax	236,500	231,061	225,746	220,554	215,481
Utility Users' Tax	<u>\$622,605</u>	<u>\$628,958</u>	<u>\$635,806</u>	<u>\$643,159</u>	<u>\$651,025</u>
Licenses, Permits and Fees	766,581	789,578	813,266	837,664	862,794
Business Tax	450,026	463,527	476,042	488,895	502,095
Sales Tax	332,939	346,257	356,644	367,344	378,364
Documentary Transfer Tax	107,520	115,046	123,100	131,717	140,937
Power Revenue Transfer	249,100	249,100	249,100	249,100	249,100
Transient Occupancy Tax	157,808	165,698	173,983	182,682	191,817
Parking Fines	151,000	154,020	157,100	160,242	163,447
Parking Users' Tax	91,728	95,397	98,259	101,207	104,243
Franchise Income	47,402	48,350	49,317	50,303	51,309
Interest	10,510	10,615	10,827	11,044	11,265
State Motor Vehicle License Fees	0	0	0	0	0
Grants Receipts	7,500	7,500	7,500	7,500	7,500
Tobacco Settlement	8,700	8,439	8,186	7,940	7,702
Transfer from Telecomm. Dev. Account	0	5,000	5,100	5,202	5,306
Residential Development Tax	2,100	2,142	2,185	2,229	2,273
Subtotal General Fund	<u>\$4,456,741</u>	<u>\$4,572,279</u>	<u>\$4,693,546</u>	<u>\$4,833,156</u>	<u>\$4,992,798</u>
Redirection of ex-CRA Tax Increment Monies	48,600	18,972	19,541	20,323	21,339
Special Parking Revenue Transfer	32,577	18,000	18,000	18,000	18,000
Reserve Fund Transfer	0	0	0	0	0
Total General Fund	<u>\$4,537,918</u>	<u>\$4,609,251</u>	<u>\$4,731,088</u>	<u>\$4,871,478</u>	<u>\$5,032,137</u>

Detail of Proposed Fee Adjustments

	<u>FY 2011-12 Revenue Increases</u>
Fire	
Industrial Building Inspection	1,000,000
Planning	
Comprehensive Zoning Code Rewrite	373,962
Case Management	230,000
Engineering	
Various fee increases	399,990

**ONE-TIME REVENUE POLICY
GENERAL FUND**

One-Time Revenues	(\$ millions)
Fire Emergency Medical Services Reimbursement	13.50
Redirection of ex-CRA Tax Increment Monies	30.00
Special Parking Revenue Fund Transfer	14.58
Gas Tax Reimbursement	7.84
Total One-Time Revenues	\$ 65.91

One-Time Expenditure Deferrals*		
City Attorney	Reduction in Number of Working Days	(9.40)
Various Departments	One-time Salary Reduction	(2.40)
Various Departments	Funding Source Adjustments	(8.10)
Total One-Time Expenditure Deferrals		\$ (19.90)

One-Time Expenditures		
Fire	Fire Station Alerting System Consultant	0.25
General City Purposes	LACERS/Pensions Audit	0.83
General City Purposes	LAPRA/LAFRA Audit	0.18
General City Purposes	Los Angeles Bi-Annual Homeless Count	0.35
Unappropriated Balance	Fire Station Alerting System Consultant	0.25
Unappropriated Balance	Fire Third Party Review of Resource Deployment	0.75
Unappropriated Balance	Payroll System Study	0.10
Total One-Time Expenditures		\$ 2.70
Net One-Time Expenditures		\$ (83.11)

* The Mayor's Proposed Budget provides \$7.5 million in base-level funding from the General Fund for the Capital Improvement Expenditure Program (CIEP). The Mayor's Proposed Budget also suspends the one-percent CIEP policy and instructs the City Administrative Officer and Chief Legislative Analyst to report back with recommendations to revise the definition of "contributions for capital or infrastructure improvements" to include all tangible expenditures that are eligible for Municipal Improvement Corporation of Los Angeles (MICLA) financing, including expenditures of capital repair, infrastructure, and technology. Under the suspension of the current policy and within the context of the amended policy as proposed, the variance between the one-percent CIEP policy amount and the General Fund base-level funding is no longer counted as a one-time expenditure deferral.

**CAPITAL AND INFRASTRUCTURE FUNDING POLICY
2012-13 PROPOSED BUDGET**

POLICY

To the extent possible, the City shall annually budget one percent of General Fund revenue to fund capital or infrastructure improvements. This policy recognizes the importance of maintaining the City's capital assets on a regular basis to avoid major deferred maintenance and to extend the useful life of the asset. The Mayor's Proposed Budget provides \$7.5 million in base-level funding from the General Fund for the Capital Improvement Expenditure Program (CIEP). The Mayor's Proposed Budget also suspends the one percent policy and instructs the City Administrative Officer and Chief Legislative Analyst to report back with recommendations to revise the definition of "contributions for capital or infrastructure improvements" to include all tangible expenditures that are eligible for Municipal Improvement Corporation of Los Angeles (MICLA) financing, including expenditures of capital repair, infrastructure and technology.

	2011-12 Adopted (millions)	2012-13 Adopted (millions)
Budget Policy - One Percent (1%) of General Fund Revenue	\$ 43.86	\$ 45.38
Capital and Infrastructure Projects		
Capital Improvement Expenditure Program		
Municipal Facilities:		
Building Hazard Mitigation	\$ 1.00	\$ 1.00
Citywide Elevator Repair	0.85	0.85
Citywide Infrastructure Improvements	2.30	1.70
Citywide Roofing Repair	0.80	0.80
Citywide Yards and Shops Masterplan	-	0.50
Civic Center Buildings Power Improvements Study	-	0.85
Contaminated Soil Removal/Mitigation	0.81	0.81
Fire Life Safety Building Systems (Reg. 4)	0.70	0.40
One Percent for the Arts Set Aside	0.05	0.10
Subtotal CIEP	\$ 6.51	\$ 7.01
Other Infrastructure Expenditures:		
Physical Plant Projects	\$ -	\$ 0.50
Street Services - Street Resurfacing/Reconstruction	-	-
Street Services - Sidewalk Access Ramps	-	-
Street Services - Sidewalk repair	-	-
Subtotal Street Services	\$ -	\$ 0.50
Total Capital/Infrastructure Projects	\$ 6.51	\$ 7.51
Percent of General Fund Revenue	0.15%	0.17%
Net Funding Difference from Policy	\$ (37.35)	\$ (37.87)

**PENSION AND RETIREMENT FUNDING POLICY
2012-13 PROPOSED BUDGET**

POLICY

During those fiscal years when either the Los Angeles City Employees' Retirement System or the Fire and Police Pension System are greater than 100% funded and the total annual required contribution is less than the amount required to fund the normal cost of retirement and health benefits for employees, the City will limit the extent to which it will recognize these savings (negative unfunded actuarial accrued liability) in the budget. Specifically, the amount budgeted for retirement and health contributions will not be less than 90 percent of the normal cost contribution. An adopted contribution rate that allows the City to contribute less than 90 percent of the normal cost shall trigger this provision that prohibits the City from utilizing this savings to fund the City's ongoing program costs. Any savings or reduction in funding calculated due to the incremental contribution rate below the 90 percent threshold, will only be budgeted for one-time expenditures, such as capital projects, capital renovations, deferred capital maintenance, reduction of outstanding debt, or to build future reserves to offset future market conditions.

Policy Calculation	Fire and Police Pension System	Los Angeles City Employees' Retirement System
Normal Cost:		
Pension/Retirement Benefits (1)	20.20%	9.40%
Health Benefits (1)	4.64%	4.16%
Total Normal Cost	24.84%	13.56%
Funding Threshold (Normal Cost times 90%)	22.36%	12.20%
Normal Cost and Unfunded Actuarial Accrued Liability (1)	-39.07%	-27.66%
Credit or Cost of Unfunded Actuarial Accrued Liability (2)	-16.71%	-15.46%

(1) These percentages are available in both the Fire and Police Pension System's and the Los Angeles City Employees' Retirement System's June 30, 2010 actuarial reports.

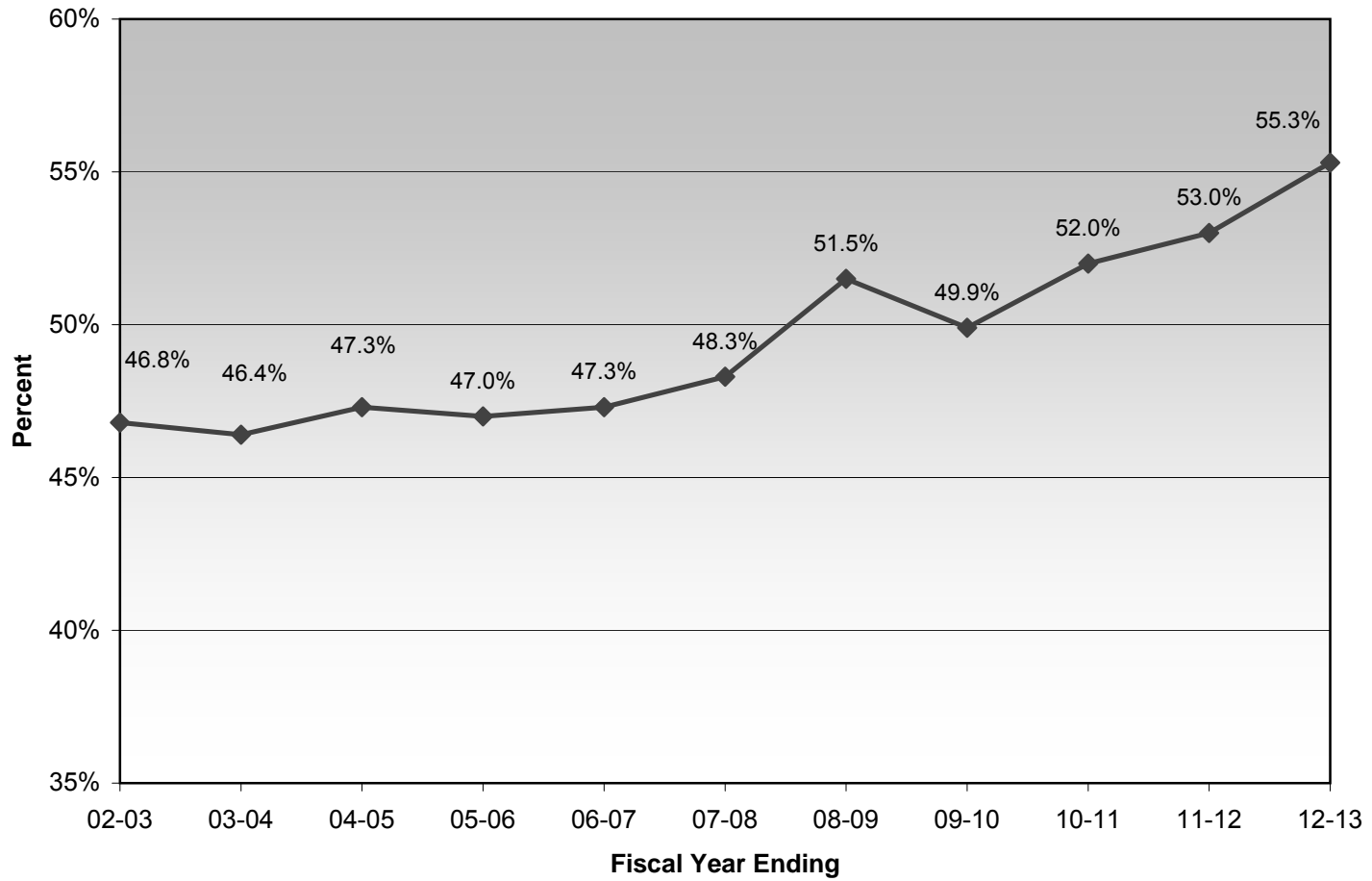
(2) If the percentage is positive, then the City must set aside an amount (based on the percentage multiplied by salaries) for one-time expenditures. However, since the percentage is negative, a credit has not been earned and funding would not be set aside per this policy.

DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES

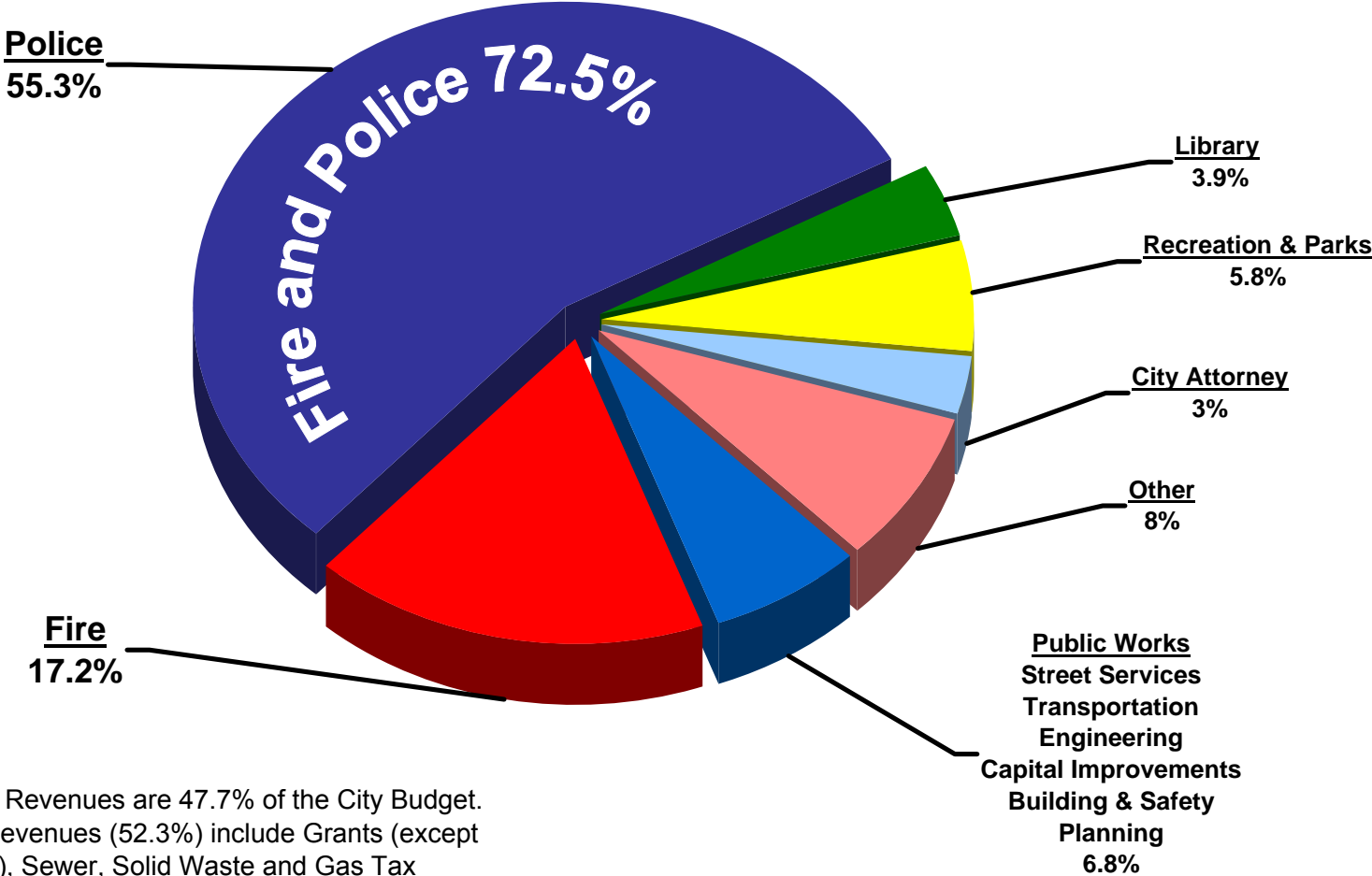
	2011-12			2012-13		
	\$ Millions			\$ Millions		
Police	\$ 1,939.7	53.1%		\$ 2,090.1	55.3%	
Fire	<u>622.2</u>	17.0%	<u>70.1%</u>	<u>648.7</u>	17.2%	<u>72.5%</u>
Public Works Activities:						
Street Services	\$ 41.1	1.1%		\$ 39.8	1.1%	
Transportation	152.1	4.2%		119.3	3.2%	
Engineering	35.1	1.0%		35.0	0.9%	
Capital Improvements	6.5	0.2%		7.5	0.2%	
Board of Public Works	14.2	0.4%		10.7	0.3%	
Contract Administration	12.5	0.3%		10.4	0.3%	
Building and Safety	20.2	0.6%		16.4	0.4%	
Planning	<u>19.3</u>	0.5%	<u>8.3%</u>	<u>15.5</u>	0.4%	<u>6.8%</u>
Library*	\$ 135.9	3.7%		\$ 148.2	3.9%	
Recreation and Parks'	220.6	6.0%		220.9	5.8%	
Zoo	18.1	0.5%		13.7	0.4%	
Cultural Affairs	<u>9.6</u>	0.3%	<u>10.5%</u>	<u>3.0</u>	0.1%	<u>10.2%</u>
Animal Services	\$ 31.6	0.9%		\$ 31.7	0.8%	
City Attorney	115.1	3.1%		114.3	3.0%	
Controller	24.1	0.7%		28.2	0.7%	
CAO and Finance	73.1	2.0%		62.3	1.6%	
Mayor	27.3	0.7%		10.4	0.3%	
Council	30.8	0.8%		28.7	0.8%	
City Clerk	7.4	0.2%		25.9	0.7%	
Convention Center	62.9	1.7%		61.6	1.6%	
Others	9.4	0.3%		12.4	0.3%	
Emergency Managemen	3.9	0.1%		3.5	0.1%	
Unappropriated Balance**	<u>21.7</u>	0.6%	<u>11.1%</u>	<u>19.7</u>	0.5%	<u>10.5%</u>
	<u>\$ 3,654.4</u>		<u>100.0%</u>	<u>\$ 3,777.9</u>		<u>100.0%</u>

*The Library and Recreation and Parks Departments' share of unrestricted revenue includes the Charter appropriation requirement.

POLICE SHARE OF UNRESTRICTED REVENUES



**2012-13 Budget
Unrestricted Revenues
\$3.78 Billion**



Unrestricted Revenues are 47.7% of the City Budget.
Restricted Revenues (52.3%) include Grants (except Police Dept.), Sewer, Solid Waste and Gas Tax

**COMPARATIVE BUDGET SUMMARY 2011-12 and 2012-13
(IN MILLIONS OF DOLLARS)**

	2011-12		2012-13	DEVIATION FROM 2011-12		
	BUDGET	ESTIMATE	PROPOSED BUDGET	BUDGET		ESTIMATE
				AMOUNT	PERCENT	PERCENT
REVENUE						
PROPERTY TAX	\$1,436.4	\$1,426.6	\$1,451.2	\$14.8	1.0%	1.7%
UTILITY USERS TAX	0.0	0.0	48.6	\$48.6	100.0%	100.0%
UTILITY USERS TAX	627.8	620.8	622.6	(\$5.2)	(0.8)%	0.3%
LIC., PERMITS, FEES, & FINES	725.1	725.6	766.6	\$41.5	5.7%	5.7%
BUSINESS TAX	439.2	436.7	450.0	\$10.8	2.5%	3.0%
SALES TAX	306.2	320.0	332.9	\$26.7	8.7%	4.0%
DOCUMENTARY TRANSFER TAX	107.0	100.0	107.5	\$0.5	0.5%	7.5%
POWER REVENUE TRANSFER	254.0	250.1	249.1	(\$4.9)	(1.9)%	(0.4)%
TRANSIENT OCCUPANCY TAX	136.2	150.2	157.8	\$21.6	15.9%	5.1%
PARKING FINES	136.9	141.0	151.0	\$14.1	10.3%	7.1%
PARKING USER TAX	88.2	88.2	91.7	\$3.5	4.0%	4.0%
FRANCHISE INCOME	48.1	45.6	47.4	(\$0.7)	(1.5)%	3.9%
STATE MOTOR VEHICLE LICENSE FEES	14.7	10.6	0.0	(\$14.7)	(100.0)%	(100.0)%
GRANT RECEIPTS	9.8	7.2	7.5	(\$2.3)	(23.5)%	4.2%
TOBACCO SETTLEMENT	9.5	9.0	8.7	(\$0.8)	(8.4)%	(3.3)%
SPECIAL PARKING REVENUE TRANSFER	16.5	16.5	32.6	\$16.1	97.6%	97.6%
INTEREST	14.3	14.2	10.5	(\$3.8)	(26.6)%	(26.1)%
OTHER GENERAL REVENUE	6.9	6.9	2.2	(\$4.7)	(68.1)%	(68.1)%
SUBTOTAL	\$4,376.8	\$4,369.2	\$4,537.9	\$161.1	3.7%	3.9%
RESERVE FUND TRANSFER	8.9	8.9	0.0	(8.9)		(100.0)%
TOTAL GENERAL REVENUE	\$4,385.7	\$4,378.1	\$4,537.9	\$152.2	3.5%	3.6%
WASTEWATER PROGRAM FUNDS	660.3		688.0	27.7	4.2%	
PROPOSITION A LOCAL TRANSIT	123.8		121.4	(2.4)	(1.9)%	
SOLID WASTE RESOURCES	289.5		292.4	2.9	1.0%	
SPECIAL GAS TAX	113.5		111.8	(1.7)	(1.5)%	
BUILDING AND SAFETY ENTERPRISE FUNDS	100.5		108.8	8.3	8.3%	
OTHER SPECIAL PURPOSE FUNDS	905.2		954.4	49.2	5.4%	
AVAILABLE BALANCES	293.0		408.5	115.5	39.4%	
TOTAL REVENUE	\$6,871.5		\$7,223.2	\$351.7	5.1%	
APPROPRIATIONS						
DEPARTMENTAL						
BUDGETARY DEPARTMENTS	\$3,086.5		\$3,246.4	\$159.9	5.2%	
LIBRARY	89.2		102.3	13.1	14.7%	
RECREATION & PARKS	141.4		143.0	1.6	1.1%	
SUBTOTAL	\$3,317.1		\$3,491.7	\$174.6	5.3%	
PENSION TAX REV. ANTI. NOTES & DEBT S	895.5		860.5	(35.0)	(3.9)%	
BOND REDEMPTION AND INTEREST	167.4		164.5	(2.9)	(1.7)%	
CAPITAL FINANCE ADMINISTRATION	202.1		212.8	10.7	5.3%	
CAPITAL IMPR. EXP. PROGRAM	150.2		175.3	25.1	16.7%	
GENERAL CITY PURPOSES	82.2		95.4	13.2	16.1%	
HUMAN RESOURCES BENEFITS	553.5		593.0	39.5	7.1%	
JUDGEMENT OBLIGATION DEBT SER. BD.	9.0		9.0	0.0	0.0%	
LIABILITY CLAIMS	47.9		47.9	0.0	0.0%	
PROP. A LOCAL TRANSIT ASSIST.	139.5		185.7	46.2	33.1%	
PROP. C ANTI-GRIDLOCK TRANSIT	29.4		25.0	(4.4)	(15.0)%	
SPECIAL PARKING REVENUE	48.8		47.5	(1.3)	(2.7)%	
UNAPPROPRIATED BALANCE	21.7		19.7	(2.0)	(9.2)%	
WASTEWATER SPECIAL PURPOSES	433.6		444.3	10.7	2.5%	
WATER & ELECTRICITY	36.0		36.5	0.5	1.4%	
OTHER	737.7		814.4	76.7	10.4%	
TOTAL APPROPRIATIONS	\$6,871.6		\$7,223.2	\$351.6	5.1%	

2012-13 ADOPTED BUDGET

Summary of Changes from 2011-12 Adopted Budget as of 4/20/2012

2011-12 BUDGET
July 1, 2011

2012-13 PROPOSED CHANGES

2012-13 BUDGET
April 20, 2012

DEPARTMENT/FUND	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	Total % Change
DEPARTMENTAL										
Aging	\$ 753,182	\$ 3,039,420	\$ 3,792,602	\$ (14,218)	\$ 224,401	\$ 210,183	\$ 738,964	\$ 3,263,821	\$ 4,002,785	5.5%
Animal Services	19,919,848	-	19,919,848	250,781	-	250,781	20,170,629	-	20,170,629	1.3%
Building And Safety	7,649,030	61,294,573	68,943,603	(1,619,017)	4,421,391	2,802,374	6,030,013	65,715,964	71,745,977	4.1%
City Administrative Officer	10,275,347	1,305,145	11,580,492	1,746,656	3,629	1,750,285	12,022,003	1,308,774	13,330,777	15.1%
City Attorney	91,580,919	3,369,975	94,950,894	2,688,694	885,063	3,573,757	94,269,613	4,255,038	98,524,651	3.8%
City Clerk	7,536,076	1,067,762	8,603,838	16,926,578	(45,227)	16,881,351	24,462,654	1,022,535	25,485,189	196.2%
Community Development	-	26,619,693	26,619,693	-	(1,000,630)	(1,000,630)	-	25,619,063	25,619,063	-3.8%
Controller	13,289,452	501,892	13,791,344	2,586,917	(9,334)	2,577,583	15,876,369	492,558	16,368,927	18.7%
Convention Center	-	24,264,518	24,264,518	-	(1,303,975)	(1,303,975)	-	22,960,543	22,960,543	-5.4%
Council	18,792,782	89,000	18,881,782	(901,239)	-	(901,239)	17,891,543	89,000	17,980,543	-4.8%
Cultural Affairs	60,000	7,361,341	7,421,341	(60,000)	703,719	643,719	-	8,065,060	8,065,060	8.7%
Department on Disability	990,623	618,045	1,608,668	414,448	-	414,448	1,405,071	618,045	2,023,116	25.8%
El Pueblo	-	1,517,194	1,517,194	-	179,377	179,377	-	1,696,571	1,696,571	11.8%
Emergency Preparedness	1,507,782	92,816	1,600,598	73,295	-	73,295	1,581,077	92,816	1,673,893	4.6%
Employee Relations	421,616	-	421,616	(21,332)	-	(21,332)	400,284	-	400,284	-5.1%
Ethics Commission	-	2,031,383	2,031,383	-	(5,882)	(5,882)	-	2,025,501	2,025,501	-0.3%
Finance	37,235,026	409,188	37,644,214	(2,240,820)	994,582	(1,246,238)	34,994,206	1,403,770	36,397,976	-3.3%
Fire	465,735,929	6,861,264	472,597,193	40,847,580	-	40,847,580	506,583,509	6,861,264	513,444,773	8.6%
General Services	178,357,891	49,654,133	228,012,024	(12,719,213)	(94,748)	(12,813,961)	165,638,678	49,559,385	215,198,063	-5.6%
Housing Dept	-	52,146,171	52,146,171	-	(1,668,697)	(1,668,697)	-	50,477,474	50,477,474	-3.2%
Information Technology	74,263,654	4,115,894	78,379,548	953,537	2,156,424	3,109,961	75,217,191	6,272,318	81,489,509	4.0%
Mayor	22,195,049	557,428	22,752,477	(16,402,400)	(198,676)	(16,601,076)	5,792,649	358,752	6,151,401	-73.0%
Neighborhood Empowerment	-	1,832,164	1,832,164	-	248,432	248,432	-	2,080,596	2,080,596	13.6%
Personnel	37,080,437	4,186,999	41,267,436	6,645,658	2,410,209	9,055,867	43,726,095	6,597,208	50,323,303	21.9%
Planning	8,169,584	17,223,683	25,393,267	203,221	3,453,895	3,657,116	8,372,805	20,677,578	29,050,383	14.4%
Police	1,135,507,840	32,264,000	1,167,771,840	84,535,394	3,337,998	87,873,392	1,220,043,234	35,601,998	1,255,645,232	7.5%
Board Of Public Works	10,153,765	5,058,414	15,212,179	(841,261)	(1,039,062)	(1,880,323)	9,312,504	4,019,352	13,331,856	-12.4%
Contract Administration	18,582,529	9,904,397	28,486,926	599,648	763,760	1,363,408	19,182,177	10,668,157	29,850,334	4.8%
Engineering	25,286,152	46,281,460	71,567,612	119,527	51,991	171,518	25,405,679	46,333,451	71,739,130	0.2%
Sanitation	-	221,352,636	221,352,636	-	(349,407)	(349,407)	-	221,003,229	221,003,229	-0.2%
Street Lighting	-	23,908,283	23,908,283	-	1,075,913	1,075,913	-	24,984,196	24,984,196	4.5%
Street Services	15,779,207	130,240,169	146,019,376	(1,310,551)	19,718,957	18,408,406	14,468,656	149,959,126	164,427,782	12.6%
Transportation	78,665,252	49,252,421	127,917,673	(9,178,012)	12,475,340	3,297,328	69,487,240	61,727,761	131,215,001	2.6%
Zoo	-	18,283,477	18,283,477	-	(721,946)	(721,946)	-	17,561,531	17,561,531	-3.9%
Total-Budgetary Depts.	\$ 2,279,788,972	\$ 806,704,938	\$ 3,086,493,910	\$ 113,283,871	\$ 46,667,497	\$ 159,951,368	\$ 2,393,072,843	\$ 853,372,435	\$3,246,445,278	5.2%
Library Net Appropriation	89,247,557	-	89,247,557	13,059,656	-	13,059,656	102,307,213	-	102,307,213	14.6%
Rec. & Parks Net Appropriation	141,211,089	200,000	141,411,089	1,708,274	(100,000)	1,608,274	142,919,363	100,000	143,019,363	1.1%
City Employees' Retirement	-	87,529,621	87,529,621	-	(9,911,573)	(9,911,573)	-	77,618,048	77,618,048	-11.3%
Total-Departmental	\$ 2,510,247,618	\$ 894,434,559	\$ 3,404,682,177	\$ 128,051,801	\$ 36,655,924	\$ 164,707,725	\$ 2,638,299,419	\$ 931,090,483	\$3,569,389,902	4.8%
NONDEPARTMENTAL										
2012 Pensions TRANS	895,475,151	-	895,475,151	(34,960,314)	-	(34,960,314)	860,514,837	-	860,514,837	-3.9%
Bond Redemption and Interest	-	167,395,099	167,395,099	-	(2,919,178)	(2,919,178)	-	164,475,921	164,475,921	-1.7%
Capital Finance Administration	193,106,745	8,990,913	202,097,658	8,005,039	2,678,241	10,683,280	201,111,784	11,669,154	212,780,938	5.3%
CIEP - Municipal Facilities	6,510,000	1,200,000	7,710,000	500,000	1,000,000	1,500,000	7,010,000	2,200,000	9,210,000	19.5%
CIEP - Physical Plant	-	27,470,271	27,470,271	500,000	(1,190,070)	(690,070)	500,000	26,280,201	26,780,201	-2.5%
CIEP - Wastewater	-	115,000,000	115,000,000	-	24,300,000	24,300,000	-	139,300,000	139,300,000	21.1%
General City Purposes	81,352,655	900,000	82,252,655	11,978,864	1,127,651	13,106,515	93,331,519	2,027,651	95,359,170	15.9%
Human Resources Benefits	553,488,000	-	553,488,000	39,500,153	-	39,500,153	592,988,153	-	592,988,153	7.1%
Judgement Obligation Debt Ser	9,031,375	-	9,031,375	(950)	-	(950)	9,030,425	-	9,030,425	0.0%
Liability Claims	47,520,000	330,000	47,850,000	-	60,000	60,000	47,520,000	390,000	47,910,000	0.1%
Proposition A	-	139,475,001	139,475,001	-	46,245,486	46,245,486	-	185,720,487	185,720,487	33.2%
Proposition C	-	29,350,904	29,350,904	-	(4,352,277)	(4,352,277)	-	24,998,627	24,998,627	-14.8%
Special Parking Revenue Fund	-	48,805,771	48,805,771	-	(1,291,261)	(1,291,261)	-	47,514,510	47,514,510	-2.6%
Unappropriated Balance	21,679,000	-	21,679,000	(1,997,000)	-	(1,997,000)	19,682,000	-	19,682,000	-9.2%

2012-13 ADOPTED BUDGET

Summary of Changes from 2011-12 Adopted Budget as of 4/20/2012

DEPARTMENT/FUND	2011-12 BUDGET July 1, 2011			2012-13 PROPOSED CHANGES			2012-13 BUDGET April 20, 2012			Total % Change	
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL		
Wastewater Special Purpose Fund	-	433,598,197	433,598,197	-	10,713,395	10,713,395	-	444,311,592	444,311,592	2.5%	
Water & Electricity	35,978,000	-	35,978,000	500,000	-	500,000	36,478,000	-	36,478,000	1.4%	
Other Special Purpose Funds *	31,303,891	618,917,319	650,221,210	147,972	86,388,450	86,536,422	31,451,863	705,305,769	736,757,632	13.3%	
Total - Nondepartmental	\$ 1,875,444,817	\$ 1,591,433,475	\$ 3,466,878,292	\$ 24,173,764	\$ 162,760,437	\$ 186,934,201	\$ 1,899,618,581	\$ 1,754,193,912	\$3,653,812,493	5.4%	
GRAND TOTAL	\$ 4,385,692,435	\$ 2,485,868,034	\$ 6,871,560,469	\$ 152,225,565	\$ 199,416,361	\$ 351,641,926	\$ 4,537,918,000	\$ 2,685,284,395	\$7,223,202,395	5.1%	
* DETAIL OF OTHER SPECIAL PURPOSE FUNDS											
L A Convention & Visitors Bureau	1	-	11,606,031	11,606,031	-	3,435,328	3,435,328	-	15,041,359	15,041,359	29.6%
Sanitation Equipment Charge	2	-	249,865,929	249,865,929	-	13,961,493	13,961,493	-	263,827,422	263,827,422	5.6%
Forfeited Assets Trust	3	-	5,130,308	5,130,308	-	1,642,286	1,642,286	-	6,772,594	6,772,594	32.0%
Gas Tax Street Improvement	5	-	24,022,650	24,022,650	-	7,836,258	7,836,258	-	31,858,908	31,858,908	32.6%
Affordable Housing Trust Fund	6	-	1,570,958	1,570,958	-	(1,089,536)	(1,089,536)	-	481,422	481,422	-69.4%
Stormwater Pollution Abatement	7	-	11,391,364	11,391,364	-	1,129,873	1,129,873	-	12,521,237	12,521,237	9.9%
Community Development Trust	8	-	9,237,897	9,237,897	-	(1,285,676)	(1,285,676)	-	7,952,221	7,952,221	-13.9%
Home Investment Partnership	9	-	2,268,136	2,268,136	-	(275,217)	(275,217)	-	1,992,919	1,992,919	-12.1%
Mobile Source Air Poll. Red.	10	-	4,887,550	4,887,550	-	(1,452,078)	(1,452,078)	-	3,435,472	3,435,472	-29.7%
Community Services Admin	13	-	604,548	604,548	-	103,866	103,866	-	708,414	708,414	17.2%
Conv. Center Revenue Fund	16	-	2,584,916	2,584,916	-	1,370,715	1,370,715	-	3,955,631	3,955,631	53.0%
Neighborhood Empowerment Fu	18	-	3,906,500	3,906,500	-	(251,500)	(251,500)	-	3,655,000	3,655,000	-6.4%
Street Lighting Assessment	19	-	41,488,895	41,488,895	-	1,452,082	1,452,082	-	42,940,977	42,940,977	3.5%
Tele. Liquid. Damage.-TDA	20	-	9,074,266	9,074,266	-	25,323,383	25,323,383	-	34,397,649	34,397,649	279.1%
Workforce Investment Act Fund	22	-	4,887,993	4,887,993	-	911,265	911,265	-	5,799,258	5,799,258	18.6%
Rent Stabilization Trust	23	-	6,171,582	6,171,582	-	5,680,404	5,680,404	-	11,851,986	11,851,986	92.0%
Arts & Cult. Fac.& Svcs Trust	24	-	2,880,878	2,880,878	-	293,654	293,654	-	3,174,532	3,174,532	10.2%
Arts Development Fee Trust	25	-	1,714,714	1,714,714	-	(499,759)	(499,759)	-	1,214,955	1,214,955	-29.1%
Allocations From Other Sources	29	-	4,691,709	4,691,709	-	10,020,131	10,020,131	-	14,711,840	14,711,840	213.6%
City Ethics Commission	30	-	165,390	165,390	-	7,493	7,493	-	172,883	172,883	4.5%
Staples Arena Special Fund	31	-	2,093,330	2,093,330	-	(928,196)	(928,196)	-	1,165,134	1,165,134	-44.3%
Citywide Recycling Fund	32	-	55,492,505	55,492,505	-	(10,071,755)	(10,071,755)	-	45,420,750	45,420,750	-18.1%
Spec. Pol Com./911 System Tax	33	-	22,034,225	22,034,225	-	(18,660,214)	(18,660,214)	-	3,374,011	3,374,011	-84.7%
Planning Case Processing	35	-	3,760,134	3,760,134	-	1,680,928	1,680,928	-	5,441,062	5,441,062	44.7%
Disaster Assistance Trust	37	-	14,248,671	14,248,671	-	13,975,776	13,975,776	-	28,224,447	28,224,447	98.1%
Landfill Maintenance Special	38	-	1,453,867	1,453,867	-	1,317,300	1,317,300	-	2,771,167	2,771,167	90.6%
Household Haz. Waste Spec	39	-	846,431	846,431	-	2,466,333	2,466,333	-	3,312,764	3,312,764	291.4%
Build. & Safety Enterprise Fund	40	-	44,339,834	44,339,834	-	17,873,864	17,873,864	-	62,213,698	62,213,698	40.3%
Housing Opport. Persons/Aids	41	-	93,151	93,151	-	97,949	97,949	-	191,100	191,100	105.2%
Code Enforcement Fund	42	-	17,639,075	17,639,075	-	19,506,510	19,506,510	-	37,145,585	37,145,585	110.6%
El Pueblo De L.A. Hist. Mon.	43	-	825,029	825,029	-	251,252	251,252	-	1,076,281	1,076,281	30.5%
St. Damage Restoration Fund	47	-	3,418,379	3,418,379	-	(3,343,444)	(3,343,444)	-	74,935	74,935	-97.8%
Municipal Housing Fund	48	-	573,744	573,744	-	446,874	446,874	-	1,020,618	1,020,618	77.9%
Measure R	49	-	44,965,617	44,965,617	-	(4,898,337)	(4,898,337)	-	40,067,280	40,067,280	-10.9%
Central Recycling & Transfer Fun	51	-	2,405,240	2,405,240	-	1,268,181	1,268,181	-	3,673,421	3,673,421	52.7%
Multi-Family Bulky Item Fund	52	-	6,575,873	6,575,873	-	(2,909,036)	(2,909,036)	-	3,666,837	3,666,837	-44.2%
Total Other Special Purpose Func	\$ 31,303,891	\$ 618,917,319	\$ 650,221,210	\$ 147,972	\$ 86,388,450	\$ 86,536,422	\$ 31,451,863	\$ 705,305,769	\$ 736,757,632	13.3%	

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Aging					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 3,792,602	38	-
		Adopted Budget	\$ 3,792,602	38	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 4,669	-	-
		2012-13 Employee Compensation Adjustment	25,862	-	-
		Change in Number of Working Days	(11,804)	-	-
		Early Retirement Incentive Program Payout	(65,106)	-	-
		Full Funding for Partially Financed Positions	271,012	-	-
		Negotiated Unpaid Holidays	(2,568)	-	-
		Salary Step Plan and Turnover Effect	(22,453)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (657,011)	-	-
<i>Continuation of Services</i>					
		Family Caregiver Support	\$ 613,428	-	8
		Senior Social Services	114,456	-	2
<i>Efficiencies to Services</i>					
		Administrative Budget Reduction	\$ (92,223)	-	-
		Deletion of Vacancies	(120,660)	(2)	-
		Funding Source Adjustments	-	-	-
<i>New Services</i>					
		As-Needed Employment Authority	\$ 178,393	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase II	\$ (40,620)	(1)	1
<i>Other Changes or Adjustments</i>					
		Miscellaneous Personnel Adjustments	\$ 14,808	-	-
		Proposed Changes	\$ 210,183	(3)	11
		Proposed Budget	\$ 4,002,785	35	11

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Animal Services					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 19,919,848	337	-
		Adopted Budget	\$ 19,919,848	337	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 12,461	-	-
		2012-13 Employee Compensation Adjustment	622,907	-	-
		Change in Number of Working Days	(76,421)	-	-
		Early Retirement Incentive Program Payout	(236,288)	-	-
		Full Funding for Partially Financed Positions	1,724,972	-	-
		Salary Step Plan and Turnover Effect	71,761	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of One-Time Expense Funding	\$ (198,909)	-	-
<i>Continuation of Services</i>					
		Cost Recovery for Spay and Neuter Program	\$ (165,700)	-	-
		Realignment of Authorized Positions	(26,181)	-	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (571,975)	(11)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (528,413)	(8)	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (377,433)	(4)	-
		Proposed Changes	\$ 250,781	(23)	-
		Proposed Budget	\$ 20,170,629	314	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Building and Safety					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 68,943,603	725	-
		Adopted Budget	\$ 68,943,603	725	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 15,728	-	-
		2012-13 Employee Compensation Adjustment	629,795	-	-
		Change in Number of Working Days	(236,747)	-	-
		Early Retirement Incentive Program Payout	(2,387,645)	-	-
		Full Funding for Partially Financed Positions	739,000	-	-
		Negotiated Unpaid Holidays	(103,098)	-	-
		Salary Step Plan and Turnover Effect	608,280	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (2,541,889)	-	-
		Deletion of One-Time Expense Funding	(338,634)	-	-
<i>Continuation of Services</i>					
		Green Building Code Inspection Services	\$ 963,922	-	11
		Green Building Code Plan Check Services	786,228	-	8
		Los Angeles World Airports Inspection Services	790,694	-	6
		Los Angeles World Airports Plan Check Services	268,020	-	2
		Off-Site Sign Periodic Inspection Program	285,750	-	3
<i>Increased Services</i>					
		Assistant Inspector Program	\$ 1,022,385	-	15
		Electrical Test Lab Workload	84,732	-	1
		Engineering Plan Check Workload	393,480	-	4
		Enterprise Fund Administrative Workload	198,328	-	3
		Enterprise Fund Overtime	400,000	-	-
		Inspection Workload	1,373,171	-	15
		Technical Support Workload	78,904	-	1
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (86,976)	(1)	-
<i>New Services</i>					
		Coordination Services for Major Projects	\$ -	-	5
		Zoning Code Update	138,040	-	1
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase II	\$ (306,128)	(7)	7
<i>Other Changes or Adjustments</i>					
		Funding Realignment	\$ -	-	-
		Transportation Cost Adjustment	27,034	-	-
		Proposed Changes	\$ 2,802,374	(8)	82
		Proposed Budget	\$ 71,745,977	717	82

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Administrative Officer					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 11,580,492	110	-
		Adopted Budget	\$ 11,580,492	110	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 246,747	-	-
		2012-13 Employee Compensation Adjustment	456,189	-	-
		Change in Number of Working Days	(45,171)	-	-
		Early Retirement Incentive Program Payout	(227,144)	-	-
		Full Funding for Partially Financed Positions	1,327,585	-	-
		Negotiated Unpaid Holidays	(134,802)	-	-
		Salary Step Plan and Turnover Effect	(270,366)	-	-
	<i>Deletion of One-Time Services</i>				
		Deletion of One-Time Expense Funding	\$ (600,000)	-	-
	<i>Continuation of Services</i>				
		Financial Management System	\$ 125,628	-	1
		Inspector General of Citywide Collections	155,448	-	1
		Office of Public Accountability	1,217,456	-	6
	<i>Efficiencies to Services</i>				
		Deletion of General Funded Vacancies	\$ (431,676)	(4)	-
	<i>Other Changes or Adjustments</i>				
		Actuary Services	\$ 50,000	-	-
		Anticipated Attrition	(436,029)	-	-
		Debt Management Support	96,240	-	1
		Grants Management Database	100,000	-	-
		Performance Budget Implementation	120,180	-	1
		Proposed Changes	\$ 1,750,285	(4)	10
		Proposed Budget	\$ 13,330,777	106	10

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Attorney					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 94,950,894	776	-
		Adopted Budget	\$ 94,950,894	776	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 1,637,633	-	-
		2012-13 Employee Compensation Adjustment	3,156,294	-	-
		Change in Number of Working Days	(350,946)	-	-
		Early Retirement Incentive Program Payout	(1,808,589)	-	-
		Full Funding for Partially Financed Positions	12,725,100	-	-
		MOU Negotiated Payouts	1,135,111	-	-
		Negotiated Unpaid Holidays	(8,448)	-	-
		Salary Step Plan and Turnover Effect	(311,293)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (11,572,032)	-	-
		Deletion of One-Time Expense Funding	(346,000)	-	-
<i>Continuation of Services</i>					
		Citywide Nuisance Abatement Revocations Program	\$ 237,855	-	2
		Community Law Enforcement and Recovery	157,438	-	1
		Community Redevelopment Agency Support	-	-	4
		Department of Water and Power Land Use Support	158,127	-	1
		Department of Water and Power Support	363,479	-	2
		Enhanced Revenue Support	287,064	-	2
		Gang Prosecution Program	472,314	-	3
		Harbor Department Support	669,525	-	4
		Housing Authority Support	503,337	-	4
		Housing Department Support	225,832	-	2
		LACERS and Pensions Support	158,127	-	1
		Los Angeles World Airports Support	250,379	-	2
		Neighborhood Council Support	181,936	-	1
		Neighborhood Prosecutor Program	1,771,455	-	12
		Outside Counsel Oversight Support	471,543	-	5
		Pitches Motions Support	1,118,788	-	9
		Police Related Litigation	2,094,230	-	16
		Police Transition Agreement	181,936	-	1
		Safer City Initiative	327,878	-	2
		Tobacco Enforcement Program	922,546	-	7
		Workers' Compensation Support	1,018,638	-	8
<i>Increased Services</i>					
		Zoning Code Rewrite Project	\$ 148,457	-	1
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (1,248,111)	(17)	-
<i>Other Changes or Adjustments</i>					
		Community Development Block Grant	\$ (18,375)	-	-
		Consumer Protection Trust Fund	-	-	-
		Housing Special Funds	-	-	-
		One-Time Salary Reduction	(1,662,597)	-	-
		Reduction in Number of Working Days	(9,442,443)	-	-
		Sewer Construction and Maintenance Fund Support	-	-	-
		Solid Waste Resources Litigation Support	-	-	-
		Telecommunications Development Account	(32,431)	-	-
		Proposed Changes	\$ 3,573,757	(17)	90

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Attorney					
Proposed Budget			\$ 98,524,651	759	90
City Clerk					
<i>Adopted Budget</i>					
2011-12 Adopted Budget			\$ 8,603,838	100	-
Adopted Budget			\$ 8,603,838	100	-
<i>Obligatory Changes</i>					
2011-12 Employee Compensation Adjustment			\$ 4,951	-	-
2012-13 Employee Compensation Adjustment			120,239	-	-
Change in Number of Working Days			(31,830)	-	-
Early Retirement Incentive Program Payout			(528,577)	-	-
Full Funding for Partially Financed Positions			838,653	-	-
Negotiated Unpaid Holidays			(2,723)	-	-
Salary Step Plan and Turnover Effect			(79,587)	-	-
<i>Deletion of One-Time Services</i>					
Deletion of One-Time Expense Funding			\$ (40,560)	-	-
<i>Continuation of Services</i>					
On Demand Video and Audio Services			\$ 58,931	-	-
<i>Increased Services</i>					
Primary Nominating and Municipal Elections			\$ 16,989,803	-	-
<i>Reduced Services</i>					
Deletion of Filled Positions			\$ (118,260)	(2)	-
<i>Efficiencies to Services</i>					
Administrative Support Position			\$ -	-	-
Deletion of Vacant Position			(58,980)	(1)	-
Expense Account Reduction			(16,325)	-	-
One-Time Salary Reduction			(254,384)	-	-
Proposed Changes			\$ 16,881,351	(3)	-
Proposed Budget			\$ 25,485,189	97	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Community Development					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 26,619,693	197	-
		Adopted Budget	\$ 26,619,693	197	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 15,871	-	-
		2012-13 Employee Compensation Adjustment	176,855	-	-
		Change in Number of Working Days	(63,694)	-	-
		Early Retirement Incentive Program Payout	(580,457)	-	-
		Negotiated Unpaid Holidays	(8,351)	-	-
		Salary Step Plan and Turnover Effect	402,464	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (7,502,004)	-	-
<i>Continuation of Services</i>					
		Client Services Technology Support	\$ 347,940	-	3
		Human Relations Commission	327,732	-	4
		Human Services	1,738,152	-	22
		Systems Support Staff	335,000	-	4
		Workforce Development	3,928,956	-	49
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase II	\$ (166,710)	(4)	4
<i>Other Changes or Adjustments</i>					
		Consolidation of Citywide Grants Coordination	\$ (1,554,992)	(22)	-
		Consolidation of Grants Management	1,554,992	22	-
		Funding Source Adjustments	-	-	-
		Position Authority Adjustment	(9,000)	(1)	-
		Workforce Investment Board Support	56,616	-	1
		Proposed Changes	\$ (1,000,630)	(5)	87
		Proposed Budget	\$ 25,619,063	192	87

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Controller					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 13,791,344	152	-
		Adopted Budget	\$ 13,791,344	152	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 50,883	-	-
		2012-13 Employee Compensation Adjustment	208,489	-	-
		Change in Number of Working Days	(52,496)	-	-
		Early Retirement Incentive Program Payout	(554,319)	-	-
		Full Funding for Partially Financed Positions	1,391,100	-	-
		Negotiated Unpaid Holidays	(28,607)	-	-
		Salary Step Plan and Turnover Effect	72,413	-	-
	<i>Deletion of One-Time Services</i>				
		Deletion of 2011-12 Equipment	\$ (54,600)	-	-
	<i>Continuation of Services</i>				
		Financial Management System Maintenance	\$ 2,407,963	18	-
	<i>Efficiencies to Services</i>				
		Deletion of General Funded Vacancies	\$ (465,804)	(5)	-
		Expense Account Reduction	(112,227)	-	-
		One-Time Salary Reduction	(350,000)	-	-
	<i>Other Changes or Adjustments</i>				
		Funding Source Adjustment	\$ (26,212)	-	-
		Payroll System Replacement	91,000	-	-
		Proposed Changes	\$ 2,577,583	13	-
		Proposed Budget	\$ 16,368,927	165	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Convention Center					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 24,264,518	133	-
		Adopted Budget	\$ 24,264,518	133	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 33,877	-	-
		2012-13 Employee Compensation Adjustment	292,880	-	-
		Change in Number of Working Days	(33,864)	-	-
		Early Retirement Incentive Program Payout	(387,872)	-	-
		MOU Negotiated Payouts	13,937	-	-
		Salary Step Plan and Turnover Effect	(270,788)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (786,708)	-	-
<i>Continuation of Services</i>					
		Administrative Support	\$ 57,372	-	1
		Facility Infrastructure Maintenance Division	430,308	-	5
		Marketing and Event Services	304,272	-	4
		Show Operations and Support	83,748	-	1
<i>Efficiencies to Services</i>					
		Adjustments to Operating Expenses	\$ (268,963)	-	-
		Deletion of Vacancies	(166,152)	(3)	-
		Deletion of Vacancies and Expenses	(235,676)	(5)	-
<i>New Services</i>					
		MICLA Purchase of Parking Control System	\$ (260,000)	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase II	\$ (110,346)	(3)	3
		Proposed Changes	\$ (1,303,975)	(11)	14
		Proposed Budget	\$ 22,960,543	122	14
Council					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 18,881,782	108	-
		Adopted Budget	\$ 18,881,782	108	-
<i>Obligatory Changes</i>					
		Early Retirement Incentive Program Payout	\$ (139,732)	-	-
<i>Reduced Services</i>					
		Budget Reduction	\$ (761,507)	-	-
		Proposed Changes	\$ (901,239)	-	-
		Proposed Budget	\$ 17,980,543	108	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Cultural Affairs					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 7,421,341	40	-
		Adopted Budget	\$ 7,421,341	40	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 5,508	-	-
		2012-13 Employee Compensation Adjustment	32,137	-	-
		Change in Number of Working Days	(11,744)	-	-
		Early Retirement Incentive Program Payout	(185,626)	-	-
		Full Funding for Partially Financed Positions	330,800	-	-
		Negotiated Unpaid Holidays	(3,030)	-	-
		Salary Step Plan and Turnover Effect	(22,362)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of One-Time Funding	\$ (185,000)	-	-
<i>Continuation of Services</i>					
		Partnering of Art Centers and Theaters	\$ 139,382	-	-
<i>Increased Services</i>					
		Adjustments to Special Appropriations	\$ 103,000	-	-
		Matching Grants Program	212,000	-	-
<i>Other Changes or Adjustments</i>					
		Accounting Support Staffing	\$ 95,004	1	-
		General City Purposes Activities	133,650	-	-
		Proposed Changes	\$ 643,719	1	-
		Proposed Budget	\$ 8,065,060	41	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Department on Disability					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 1,608,668	10	-
		Adopted Budget	\$ 1,608,668	10	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 6,633	-	-
		2012-13 Employee Compensation Adjustment	12,040	-	-
		Change in Number of Working Days	(3,467)	-	-
		Early Retirement Incentive Program Payout	(38,069)	-	-
		Full Funding for Partially Financed Positions	173,292	-	-
		Negotiated Unpaid Holidays	(3,488)	-	-
		Salary Step Plan and Turnover Effect	47,643	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (524,310)	-	-
		Deletion of One-Time Expense Funding	(105,245)	-	-
<i>Continuation of Services</i>					
		AIDS Coordination and Support	\$ 475,000	-	4
		Computerized Information Center for the Disabled	143,045	-	2
<i>New Services</i>					
		Voluntary Compliance Agreement	\$ 93,120	1	-
<i>Other Changes or Adjustments</i>					
		ADA Compliance Officer and Monitoring	\$ 158,808	2	-
		Community Affairs Activities	(20,554)	-	-
		Proposed Changes	\$ 414,448	3	6
		Proposed Budget	\$ 2,023,116	13	6

El Pueblo de Los Angeles

<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 1,517,194	10	-
		Adopted Budget	\$ 1,517,194	10	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 4,487	-	-
		2012-13 Employee Compensation Adjustment	16,994	-	-
		Change in Number of Working Days	(3,357)	-	-
		Negotiated Unpaid Holidays	(2,468)	-	-
		Salary Step Plan and Turnover Effect	(683)	-	-
<i>Continuation of Services</i>					
		Property Management	\$ 60,489	-	1
<i>Other Changes or Adjustments</i>					
		Adjustments to Contractual Services Account	\$ -	-	-
		Funding Source Adjustment	-	-	-
		Museum Support	67,406	-	-
		Salary Savings Rate Adjustment	36,509	-	-
		Proposed Changes	\$ 179,377	-	1
		Proposed Budget	\$ 1,696,571	10	1

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Emergency Management					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 1,600,598	14	-
		Adopted Budget	\$ 1,600,598	14	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 4,983	-	-
		2012-13 Employee Compensation Adjustment	18,450	-	-
		Change in Number of Working Days	(5,594)	-	-
		Early Retirement Incentive Program Payout	(12,324)	-	-
		Full Funding for Partially Financed Positions	163,900	-	-
		Negotiated Unpaid Holidays	(2,741)	-	-
		Salary Step Plan and Turnover Effect	(5,215)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (221,280)	-	-
<i>Continuation of Services</i>					
		Community Emergency Management Division	\$ 119,928	1	1
		Emergency Management Administrative Support	96,936	1	-
		Homeland Security Staffing	-	-	6
<i>Efficiencies to Services</i>					
		Deletion of General Funded Vacancies	\$ (83,748)	(1)	-
		Proposed Changes	\$ 73,295	1	7
		Proposed Budget	\$ 1,673,893	15	7
Employee Relations Board					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 421,616	3	-
		Adopted Budget	\$ 421,616	3	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 3,464	-	-
		2012-13 Employee Compensation Adjustment	7,565	-	-
		Change in Number of Working Days	(960)	-	-
		Early Retirement Incentive Program Payout	(52,963)	-	-
		Full Funding for Partially Financed Positions	26,700	-	-
		Salary Step Plan and Turnover Effect	(5,138)	-	-
		Proposed Changes	\$ (21,332)	-	-
		Proposed Budget	\$ 400,284	3	-
Environmental Affairs					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ -	-	-
		Adopted Budget	\$ -	-	-
		Proposed Budget	\$ -	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Ethics Commission					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 2,031,383	19	-
		Adopted Budget	\$ 2,031,383	19	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 30,660	-	-
		2012-13 Employee Compensation Adjustment	47,238	-	-
		Change in Number of Working Days	(7,356)	-	-
		Early Retirement Incentive Program Payout	(9,651)	-	-
		Full Funding for Partially Financed Positions	186,400	-	-
		Negotiated Unpaid Holidays	(16,705)	-	-
		Salary Step Plan and Turnover Effect	(29,098)	-	-
<i>Reduced Services</i>					
		Deletion of Filled Position	\$ (77,715)	(1)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (149,655)	(2)	-
<i>Other Changes or Adjustments</i>					
		As-Needed Account	\$ 20,000	-	-
		Proposed Changes	\$ (5,882)	(3)	-
		Proposed Budget	\$ 2,025,501	16	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Finance					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 37,644,214	367	-
		Adopted Budget	\$ 37,644,214	367	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 26,567	-	-
		2012-13 Employee Compensation Adjustment	323,732	-	-
		Change in Number of Working Days	(107,655)	-	-
		Early Retirement Incentive Program Payout	(425,168)	-	-
		Full Funding for Partially Financed Positions	3,090,200	-	-
		Negotiated Unpaid Holidays	(12,298)	-	-
		Salary Step Plan and Turnover Effect	(35,148)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (618,000)	-	-
		Deletion of One-Time Expense Funding	(3,367,000)	-	-
<i>Continuation of Services</i>					
		Bank Service Fees	\$ -	-	-
		CARR/CUBS System Support	222,560	-	2
		LATAX Programming and PowerBuilder Support	250,000	-	-
		Tax Discovery and Assessment	150,000	2	-
		Treasury Services	72,552	1	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (91,944)	(2)	-
		Field Office Closures	(126,648)	(2)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (439,572)	(7)	-
		Miscellaneous Contractual Services Adjustments	(102,000)	-	-
		One-Time Salary Reduction	(139,567)	-	-
<i>New Services</i>					
		LATAX Oracle Database Management Licenses	\$ 258,667	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation-Phase II	\$ (173,056)	(4)	4
<i>Other Changes or Adjustments</i>					
		Miscellaneous Adjustments in Expense Accounts	\$ -	-	-
		Miscellaneous Personnel Adjustments	(2,460)	-	-
		Proposed Changes	\$ (1,246,238)	(12)	6
		Proposed Budget	\$ 36,397,976	355	6

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Fire					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 472,597,193	3,537	-
		Adopted Budget	\$ 472,597,193	3,537	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 20,924	-	-
		2012-13 Employee Compensation Adjustment	8,749,643	-	-
		Change in Number of Working Days	(1,369,319)	-	-
		Early Retirement Incentive Program Payout	(830,313)	-	-
		Full Funding for Partially Financed Positions	10,672,394	-	-
		Labor Agreement Provisions	2,600,000	-	-
		Negotiated Unpaid Holidays	(11,373)	-	-
		Salary Step Plan and Turnover Effect	50,887	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2011-12 Equipment	\$ (350,000)	-	-
		Deletion of Funding for Resolution Authorities	(24,362,179)	-	-
<i>Continuation of Services</i>					
		Constant Staffing Overtime	\$ 32,522,995	-	-
		Homeland Security Enhancements	189,360	-	1
		Professional Standards Division	932,484	9	-
<i>Increased Services</i>					
		Emergency Medical Services Captains	\$ 1,549,377	9	-
		Engine Company Restoration	1,851,024	12	-
		Risk Management	72,810	1	-
		Variable Staffed Ambulances	2,299,500	-	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (802,752)	(12)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (229,428)	(3)	-
		Drill Tower Training Facility Closure	(4,778,022)	(16)	-
		LAFD Deployment Plan	11,555,208	-	129
<i>New Services</i>					
		Fuel Vehicle Management System	\$ 75,000	-	-
		LAX Airport Security - Blue Ribbon Panel	189,360	-	1
<i>Other Changes or Adjustments</i>					
		Fire Station Alerting System Consultant	\$ 250,000	-	-
		Miscellaneous Account Adjustments	-	-	-
		Proposed Changes	\$ 40,847,580	-	131
		Proposed Budget	\$ 513,444,773	3,537	131

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General Services					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 228,012,024	1,506	-
		Adopted Budget	\$ 228,012,024	1,506	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 54,775	-	-
		2012-13 Employee Compensation Adjustment	3,188,503	-	-
		Change in Number of Working Days	(399,275)	-	-
		Early Retirement Incentive Program Payout	(3,809,181)	-	-
		Full Funding for Partially Financed Positions	9,300,525	-	-
		MOU Negotiated Payouts	19,150	-	-
		Negotiated Unpaid Holidays	(15,062)	-	-
		Salary Step Plan and Turnover Effect	(2,542,647)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (90,852)	-	-
<i>Continuation of Services</i>					
		Emergency Generator Equipment Support	\$ 884,942	3	-
		FMS/SMS Interface Support	103,872	-	1
		Petroleum Products	4,000,000	-	-
		Various Adjustments between Programs	-	-	-
<i>Increased Services</i>					
		Capital Projects Materials Testing Support	\$ 1,618,372	-	13
		Pavement Preservation Plan Support	631,400	-	-
<i>Reduced Services</i>					
		Alterations and Improvements Program Reduction	\$ (310,663)	-	-
		Deletion of Filled Positions	(2,621,540)	(12)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (148,800)	(3)	-
		Public Safety Consolidation	(21,045,019)	(223)	94
<i>New Services</i>					
		Building Emergency Education Program	\$ 135,000	-	-
<i>New Facilities</i>					
		New Facility Maintenance	\$ 306,462	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (1,011,684)	(10)	-
<i>Other Changes or Adjustments</i>					
		Council Alternations and Improvements	\$ 100,000	-	-
		Deletion of General Fund Expense Accounts	(344,500)	-	-
		Figueroa Plaza Contractual Services Adjustment	-	-	-
		Leasing Account Reduction	(815,016)	-	-
		Special Fund Accounts Adjustments-El Pueblo	(2,723)	-	-
		Proposed Changes	\$ (12,813,961)	(245)	108
		Proposed Budget	\$ 215,198,063	1,261	108

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Housing Department					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 52,146,171	534	-
		Adopted Budget	\$ 52,146,171	534	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 15,768	-	-
		2012-13 Employee Compensation Adjustment	516,950	-	-
		Change in Number of Working Days	(160,090)	-	-
		Early Retirement Incentive Program Payout	(900,182)	-	-
		Negotiated Unpaid Holidays	(8,772)	-	-
		Salary Step Plan and Turnover Effect	6,706	-	-
	<i>Deletion of One-Time Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,547,054)	-	-
	<i>Continuation of Services</i>				
		Accounting Support Staff	\$ 530,916	-	8
		Administrative Services Staff	68,388	-	1
		Executive Management Staff	480,388	-	4
		Major Projects Staff	530,628	-	7
		Rent Stabilization Staff	136,920	-	2
		Systems Division Support Staff	865,050	-	9
	<i>Efficiencies to Services</i>				
		Deletion of Vacancies	\$ (187,368)	(2)	-
	<i>Transfer of Services</i>				
		Human Resources Consolidation - Phase II	\$ (121,434)	(4)	6
	<i>Other Changes or Adjustments</i>				
		Adjustment to Funding Sources	\$ -	-	-
		Adjustment to Leases	84,489	-	-
		Adjustment to Temporary Workers Account	-	-	-
		Adjustment to Transportation	20,000	-	-
		Transfer of Positions from Portfolio Management	1,336,524	14	-
		Transfer of the Portfolio Management Program	(1,336,524)	(14)	-
		Proposed Changes	\$ (1,668,697)	(6)	37
		Proposed Budget	\$ 50,477,474	528	37

Department of Human Services

Adopted Budget

2011-12 Adopted Budget	\$ -	-	-
Adopted Budget	\$ -	-	-

Proposed Budget

	\$ -	-	-
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FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Information Technology Agency					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 78,379,548	480	-
		Adopted Budget	\$ 78,379,548	480	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 23,067	-	-
		2012-13 Employee Compensation Adjustment	683,987	-	-
		Change in Number of Working Days	(173,600)	-	-
		Early Retirement Incentive Program Payout	(1,535,776)	-	-
		Full Funding for Partially Financed Positions	4,861,427	-	-
		Negotiated Unpaid Holidays	(12,687)	-	-
		Salary Step Plan and Turnover Effect	(386,255)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2011-12 Equipment	\$ (14,700)	-	-
		Deletion of Funding for Resolution Authorities	(1,382,472)	-	-
		Deletion of One-Time Expense Funding	(1,692,405)	-	-
<i>Continuation of Services</i>					
		Business Assistance Virtual Network Project	\$ -	-	1
		Financial Management System Support	5,022,014	-	8
		Public Safety Systems Project	132,288	-	2
		Public Safety Systems Support	108,021	1	-
		Public Safety Systems Support	193,247	2	-
		Public Works Fiscal System Support	92,265	-	1
		Supply Management System Support	2,484,187	-	6
<i>Increased Services</i>					
		LATAx Enhancements	\$ 69,900	-	-
		PaySR Development and Support	53,917	-	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (926,039)	(11)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (1,571,569)	(16)	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (404,961)	(4)	-
		TEAMS II Support	(101,882)	(1)	-
<i>Other Changes or Adjustments</i>					
		Adjustments to Expense Accounts	\$ (2,412,013)	-	-
		Consolidation of IT Strategic Planning	153,990	1	-
		Consolidation of IT Strategic Planning	(153,990)	(1)	-
		TDA Funding Realignment	-	-	-
		Various Personnel Adjustments	-	-	-
		Proposed Changes	\$ 3,109,961	(29)	18
		Proposed Budget	\$ 81,489,509	451	18

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Mayor					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 22,752,477	94	-
		Adopted Budget	\$ 22,752,477	94	-
<i>Obligatory Changes</i>					
		Early Retirement Incentive Program Payout	\$ (19,598)	-	-
<i>Reduced Services</i>					
		Budget Reduction	\$ (268,058)	-	-
<i>Other Changes or Adjustments</i>					
		Office Gang Reduction and Youth Development	\$ (16,313,420)	-	-
		Proposed Changes	\$ (16,601,076)	-	-
		Proposed Budget	\$ 6,151,401	94	-
Neighborhood Empowerment					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 1,832,164	17	-
		Adopted Budget	\$ 1,832,164	17	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 4,500	-	-
		2012-13 Employee Compensation Adjustment	11,767	-	-
		Change in Number of Working Days	(5,285)	-	-
		Early Retirement Incentive Program Payout	(63,002)	-	-
		Full Funding for Partially Financed Positions	169,800	-	-
		Negotiated Unpaid Holidays	(2,475)	-	-
		Salary Step Plan and Turnover Effect	(7,322)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (312,747)	-	-
		Deletion of One-Time Expense Funding	(120,000)	-	-
<i>Continuation of Services</i>					
		Administrative and Neighborhood Council Support	\$ 177,024	-	2
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (154,524)	(2)	-
<i>New Services</i>					
		Neighborhood Council Elections	\$ 550,696	-	4
<i>Other Changes or Adjustments</i>					
		Consolidation of Technology Support	\$ 123,777	1	-
		Consolidation of Technology Support	(123,777)	(1)	-
		Miscellaneous Adjustments in Expense Accounts	-	-	-
		Proposed Changes	\$ 248,432	(2)	6
		Proposed Budget	\$ 2,080,596	15	6

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Personnel					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 41,267,436	388	-
		Adopted Budget	\$ 41,267,436	388	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 190,090	-	-
		2012-13 Employee Compensation Adjustment	755,018	-	-
		Change in Number of Working Days	(121,323)	-	-
		Early Retirement Incentive Program Payout	(879,842)	-	-
		Full Funding for Partially Financed Positions	3,613,300	-	-
		Negotiated Unpaid Holidays	(105,337)	-	-
		Salary Step Plan and Turnover Effect	(219,313)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (1,442,328)	-	-
<i>Continuation of Services</i>					
		Public Safety Bureau	\$ 1,508,712	3	15
<i>Increased Services</i>					
		Deferred Compensation Plan Administration	\$ 98,904	1	-
		Firefighter Hiring	666,469	3	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (730,260)	(11)	-
		Reductions to Various Accounts	(1,226,955)	-	-
<i>Efficiencies to Services</i>					
		Commuter Services Support	\$ (110,852)	-	-
		Deletion of General Fund Vacancies	(269,988)	(4)	-
<i>Transfer of Services</i>					
		Human Resource Consolidation Management	\$ 170,532	-	1
		Human Resources Consolidation - Phase I	5,954,118	67	-
		Human Resources Consolidation - Phase II	1,204,922	25	-
<i>Other Changes or Adjustments</i>					
		Funding Source Adjustments	\$ -	-	-
		Internal Investigation Unit	-	-	-
		Proposed Changes	\$ 9,055,867	84	16
		Proposed Budget	\$ 50,323,303	472	16

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Planning					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 25,393,267	240	-
		Adopted Budget	\$ 25,393,267	240	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 11,760	-	-
		2012-13 Employee Compensation Adjustment	153,194	-	-
		Change in Number of Working Days	(80,732)	-	-
		Early Retirement Incentive Program Payout	(819,231)	-	-
		Full Funding for Partially Financed Positions	729,700	-	-
		Negotiated Unpaid Holidays	(6,281)	-	-
		Salary Step Plan and Turnover Effect	483,860	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (1,789,632)	-	-
		Deletion of One-Time Expense Funding	(100,000)	-	-
<i>Continuation of Services</i>					
		Expedited Case Processing	\$ 1,352,604	-	14
		GIS and Systems Support	666,214	-	-
		Universal Projects	208,908	-	2
		Westfield Projects	102,540	-	1
<i>Increased Services</i>					
		Bicycle and Transportation Element Plans	\$ 734,056	-	2
		Comprehensive Zoning Code Rewrite	373,962	-	3
		Housing Element Update	250,000	-	-
		Metro Transit Oriented Districts Grant	1,524,346	-	4
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (130,968)	(2)	-
		Downtown Stadium and Event Center Project	268,168	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (275,352)	(3)	-
<i>Other Changes or Adjustments</i>					
		Citywide Case Management	\$ -	-	-
		Funding Source Adjustment	-	-	-
		Proposed Changes	\$ 3,657,116	(5)	26
		Proposed Budget	\$ 29,050,383	235	26

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Police					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 1,167,771,840	13,677	-
		Adopted Budget	\$ 1,167,771,840	13,677	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 36,578	-	-
		2012-13 Employee Compensation Adjustment	24,069,928	-	-
		Change in Number of Working Days	(4,496,040)	-	-
		Early Retirement Incentive Program Payout	(4,045,940)	-	-
		Full Funding for Partially Financed Positions	67,254,600	-	-
		Negotiated Unpaid Holidays	(19,247)	-	-
		Salary Step Plan and Turnover Effect	(4,103,429)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2011-12 Equipment	\$ (272,500)	-	-
		Deletion of Funding for Resolution Authorities	(3,083,749)	-	-
		Deletion of One-Time Expense Funding	(1,853,525)	-	-
<i>Continuation of Services</i>					
		Air Support Division	\$ 20,000	-	-
		ARRA COPS	3,000,000	-	50
		Community Law Enforcement and Recovery	-	-	18
		Digital In-Car Video System	394,750	-	-
		Grant Administration	83,712	-	1
		Handheld Radio Maintenance	528,000	-	-
		Helicopter Armor System	80,000	-	-
		Liability Management	-	(1)	1
		Scientific Investigation Division Expenses	500,000	-	-
		Sworn Attrition	(15,543,000)	-	-
		Sworn Hiring Plan	7,554,548	-	-
		Uniform Allowance	10,045,000	-	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (9,358,320)	(159)	-
		Photo Red Light Program	(2,760,000)	-	-
<i>Efficiencies to Services</i>					
		Public Safety Consolidation	\$ 21,045,019	129	-
		Public Safety Consolidation Hiring Efficiencies	(1,561,948)	-	-
<i>Transfer of Services</i>					
		Consent Decree Systems Support	\$ 101,880	1	-
		Firearms and Ammunition	168,267	-	-
<i>Other Changes or Adjustments</i>					
		Cost of Living Adjustment	\$ 88,808	-	-
		Funding Source Adjustment	-	-	-
		Miscellaneous Changes in Expense	-	-	-
		Proposed Changes	\$ 87,873,392	(30)	70
		Proposed Budget	\$ 1,255,645,232	13,647	70

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Board of Public Works					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 15,212,179	95	-
		Adopted Budget	\$ 15,212,179	95	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 42,408	-	-
		2012-13 Employee Compensation Adjustment	128,345	-	-
		Change in Number of Working Days	(29,158)	-	-
		Early Retirement Incentive Program Payout	(572,786)	-	-
		Full Funding for Partially Financed Positions	531,403	-	-
		Negotiated Unpaid Holidays	(23,449)	-	-
		Salary Step Plan and Turnover Effect	(48,471)	-	-
<i>Increased Services</i>					
		Accounting Support for Proposition C Projects	\$ 65,052	-	1
<i>Reduced Services</i>					
		Reduction of Operating Supplies Expense Funding	\$ (68,011)	-	-
		Reduction to Graffiti Abatement Services	(122,357)	-	-
<i>Efficiencies to Services</i>					
		Deletion of General Funded Vacancies	\$ (195,000)	(3)	-
		Project Restore	(121,299)	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (1,137,000)	(13)	-
<i>Other Changes or Adjustments</i>					
		Program and Funding Source Adjustments	\$ -	-	-
		Transfer of Funding for Graffiti Removal	(330,000)	-	-
		Proposed Changes	\$ (1,880,323)	(16)	1
		Proposed Budget	\$ 13,331,856	79	1

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Contract Administration					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 28,486,926	230	-
		Adopted Budget	\$ 28,486,926	230	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 5,330	-	-
		2012-13 Employee Compensation Adjustment	175,018	-	-
		Change in Number of Working Days	(78,941)	-	-
		Early Retirement Incentive Program Payout	(829,081)	-	-
		Full Funding for Partially Financed Positions	1,897,800	-	-
		Negotiated Unpaid Holidays	(217,930)	-	-
		Salary Step Plan and Turnover Effect	464,678	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (7,403,016)	-	-
		Deletion of One-Time Expense Funding	(347,328)	-	-
<i>Continuation of Services</i>					
		Contract Compliance Services	\$ 140,028	-	2
		Los Angeles Airport Inspection Program	3,083,532	-	33
		Port of Los Angeles Inspection and Compliance	1,271,316	-	15
		Public Right of Way Enforcement Program	593,880	-	7
		Signal Synchronization Program	890,408	-	10
		Wastewater Compliance Program	232,296	-	3
<i>Increased Services</i>					
		Compliance Services to Other Departments	\$ 458,296	-	12
		Public Works Infrastructure Stabilization Policy	-	-	3
		Transportation Grant Fund Annual Work Program	839,240	-	9
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (186,048)	(3)	-
<i>New Services</i>					
		Metro/Expo Authority Annual Work Program	\$ 627,581	-	3
<i>Other Changes or Adjustments</i>					
		Salaries Funding Reduction	\$ (253,651)	-	-
		Proposed Changes	\$ 1,363,408	(3)	97
		Proposed Budget	\$ 29,850,334	227	97

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Engineering					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 71,567,612	701	-
		Adopted Budget	\$ 71,567,612	701	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 9,497	-	-
		2012-13 Employee Compensation Adjustment	310,756	-	-
		Change in Number of Working Days	(243,513)	-	-
		Early Retirement Incentive Program Payout	(2,896,488)	-	-
		Full Funding for Partially Financed Positions	2,837,400	-	-
		Negotiated Unpaid Holidays	(5,223)	-	-
		Salary Step Plan and Turnover Effect	251,336	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (4,183,137)	-	-
		Deletion of One-Time Expense Funding	(213,918)	-	-
<i>Continuation of Services</i>					
		Los Angeles River Revitalization Master Plan	\$ 232,694	-	2
		Metro/Expo Authority Annual Work Program	1,632,894	-	15
		Storm Damage Repair Program	470,016	-	5
		Survey Support for Street Resurfacing Program	477,520	-	6
		Transportation Grant Fund Annual Work Program	2,947,778	-	29
<i>Increased Services</i>					
		Pavement Preservation Plan Support	\$ 250,000	-	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (979,260)	(12)	-
		Miscellaneous Personnel Adjustments	(14,604)	(1)	-
		Reduction of One-Time Expense Funding	(385,303)	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (326,927)	(4)	-
<i>Other Changes or Adjustments</i>					
		Consolidation of General Public Improvements	\$ (1,314,846)	(14)	-
		Consolidation of General Public Improvements	1,314,846	14	-
		Proposed Changes	\$ 171,518	(17)	57
		Proposed Budget	\$ 71,739,130	684	57

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Sanitation					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 221,352,636	2,739	-
		Adopted Budget	\$ 221,352,636	2,739	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 712,518	-	-
		2012-13 Employee Compensation Adjustment	5,397,199	-	-
		Change in Number of Working Days	(775,399)	-	-
		Early Retirement Incentive Program Payout	(2,887,189)	-	-
		Full Funding for Partially Financed Positions	711,223	-	-
		MOU Negotiated Payouts	463,432	-	-
		Negotiated Unpaid Holidays	(12,431)	-	-
		Salary Step Plan and Turnover Effect	(2,078,467)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2011-12 Equipment	\$ (27,264)	-	-
		Deletion of Funding for Resolution Authorities	(3,204,985)	-	-
		Deletion of One-Time Expense Funding	(134,855)	-	-
<i>Continuation of Services</i>					
		Blue Bin Recycling Program	\$ 183,273	-	3
		Human Resources Development Division	-	-	1
		Multifamily Bulky Item Program	2,343,108	-	35
		Non-Curbside Recycling Program Support	86,732	-	1
		Solid Waste Integrated Resources Plan	466,845	-	5
		Waste Receptacle Program	157,211	3	-
		Watershed Protection Division	-	-	13
<i>Efficiencies to Services</i>					
		Clean Water Operational Requirements	\$ (100,000)	-	-
		Deletion of Vacancies	(279,041)	(3)	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (1,035,472)	(13)	-
<i>Other Changes or Adjustments</i>					
		Program and Funding Source Adjustments	\$ -	-	-
		Solid Resources Operational Requirements	1,067,526	-	-
		Watershed Protection Salary Reduction	(1,403,371)	-	-
		Proposed Changes	\$ (349,407)	(13)	58
		Proposed Budget	\$ 221,003,229	2,726	58

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Street Lighting					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 23,908,283	214	-
		Adopted Budget	\$ 23,908,283	214	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 5,709	-	-
		2012-13 Employee Compensation Adjustment	283,647	-	-
		Change in Number of Working Days	(59,682)	-	-
		Early Retirement Incentive Program Payout	(452,154)	-	-
		Full Funding for Partially Financed Positions	952,154	-	-
		Negotiated Unpaid Holidays	(3,122)	-	-
		Salary Step Plan and Turnover Effect	(123,849)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of 2011-12 Equipment	\$ (140,000)	-	-
		Deletion of Funding for Resolution Authorities	(2,030,832)	-	-
		Deletion of One-Time Expense Funding	(2,250,541)	-	-
<i>Continuation of Services</i>					
		Copper Wire Replacement and Reinforcement	\$ 416,196	-	1
		Light Emitting Diode Conversion Program	3,466,058	-	10
		Metro/Expo Annual Work Program	600,432	-	7
		Signal Synchronization Support	515,448	-	6
		Transportation Grant Annual Work Program	336,168	-	4
<i>Efficiencies to Services</i>					
		Deletion of Vacant Positions	\$ (177,420)	(3)	-
		Fleet Replacement Deferral	100,000	-	-
		Salary Savings Rate Adjustment	(230,635)	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (131,664)	(2)	-
<i>Other Changes or Adjustments</i>					
		Funding Source Adjustment - Banner Program	\$ -	-	-
		Funding Source Adjustment - Transit Lighting	-	-	-
		Proposed Changes	\$ 1,075,913	(5)	28
		Proposed Budget	\$ 24,984,196	209	28

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Street Services					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 146,019,376	762	-
		Adopted Budget	\$ 146,019,376	762	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 9,945	-	-
		2012-13 Employee Compensation Adjustment	1,688,428	-	-
		Change in Number of Working Days	(202,172)	-	-
		Early Retirement Incentive Program Payout	(2,455,698)	-	-
		Full Funding for Partially Financed Positions	2,121,800	-	-
		MOU Negotiated Payouts	2,403	-	-
		Negotiated Unpaid Holidays	(66,491)	-	-
		Salary Step Plan and Turnover Effect	4,368,515	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (14,706,693)	-	-
		Deletion of One-Time Expense Funding	(38,018,145)	-	-
<i>Continuation of Services</i>					
		Bus Pad and Stop Improvements	\$ 1,484,190	-	11
		Design of Bikeways and Pedestrian Facilities	514,840	-	5
		Metro/Expo Authority Annual Work Program	194,136	-	2
		Public Right-of-Way Construction Enforcement	370,784	-	4
		Sidewalk Access Ramps	3,306,095	-	23
		Slurry Seal	7,327,383	-	18
		Street Resurfacing and Reconstruction	25,359,784	-	95
		Street Resurfacing and Reconstruction Adjustment	17,858,061	-	82
		Streetscape and Transit Enhancements	4,141,701	-	54
<i>Increased Services</i>					
		Asphalt Repair	\$ 1,968,683	-	-
		Measure R Local Return Fund	2,095,000	-	-
		Measure R Local Return Fund	4,220,000	-	-
<i>Reduced Services</i>					
		Deletion of Filled Positions	\$ (749,820)	(8)	-
		Street Improvement Expense Reductions	(1,174,287)	-	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (588,228)	(10)	-
<i>New Services</i>					
		Metro/Expo Authority Annual Work Program	\$ 689,754	-	6
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (184,608)	(2)	-
		Waste Receptacle Program	(316,954)	(5)	-
<i>Other Changes or Adjustments</i>					
		Median Island Landscape Maintenance	\$ (850,000)	-	-
		Street Damage Restoration Fee Special Fund	-	-	-
		Proposed Changes	\$ 18,408,406	(25)	300
		Proposed Budget	\$ 164,427,782	737	300

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transportation					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 127,917,673	1,341	-
		Adopted Budget	\$ 127,917,673	1,341	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 385,952	-	-
		2012-13 Employee Compensation Adjustment	2,454,202	-	-
		Change in Number of Working Days	(351,492)	-	-
		Early Retirement Incentive Program Payout	(2,777,921)	-	-
		Full Funding for Partially Financed Positions	9,420,700	-	-
		MOU Negotiated Payouts	2,701	-	-
		Negotiated Unpaid Holidays	(15,154)	-	-
		Salary Step Plan and Turnover Effect	(5,158,431)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (10,721,580)	-	-
<i>Continuation of Services</i>					
		Los Angeles Unified School District Construction	\$ 85,572	-	1
		Metro Rail Annual Work Program	1,024,896	-	12
		Parking Operations and Management Plan	154,800	1	1
		Regional Transportation Support	188,928	-	2
		Traffic Signal Maintenance	502,980	7	-
		Traffic Signal Synchronization Projects	2,550,252	-	32
		Transit Priority System	163,260	-	2
		Transportation Grant Fund Annual Work Program	6,210,564	-	72
		Water Trunk Line Construction Program	450,972	-	5
<i>Increased Services</i>					
		Bicycle Planning and Outreach	\$ 74,832	-	1
		Part-Time Traffic Officer Program	-	-	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (2,069,016)	(32)	-
		Deletion of Special Funded Vacancies	(117,024)	(1)	-
		Project Assistant Support	(11,925)	(2)	-
		Student Internship Program	350,000	-	-
		Traffic Street Maintenance Support	785,244	-	13
		Transportation Reorganization	(20,576)	1	-
<i>New Services</i>					
		Pavement Preservation Plan Support	\$ 803,600	-	-
<i>Transfer of Services</i>					
		Human Resources Consolidation - Phase I	\$ (1,069,008)	(12)	-
<i>Other Changes or Adjustments</i>					
		Funding Source Adjustments	\$ -	-	-
		Proposed Changes	\$ 3,297,328	(38)	141
		Proposed Budget	\$ 131,215,001	1,303	141

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Treasurer					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ -	-	-
		Adopted Budget	\$ -	-	-
		Proposed Budget	\$ -	-	-
Zoo					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 18,283,477	228	-
		Adopted Budget	\$ 18,283,477	228	-
	<i>Obligatory Changes</i>				
		2011-12 Employee Compensation Adjustment	\$ 21,660	-	-
		2012-13 Employee Compensation Adjustment	472,167	-	-
		Change in Number of Working Days	(55,041)	-	-
		Early Retirement Incentive Program Payout	(297,422)	-	-
		MOU Negotiated Payouts	2,701	-	-
		Negotiated Unpaid Holidays	(11,825)	-	-
		Salary Step Plan and Turnover Effect	14,994	-	-
	<i>Deletion of One-Time Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (53,724)	-	-
		Deletion of One-Time Expense Funding	(71,363)	-	-
	<i>Continuation of Services</i>				
		Behavioral Enrichment Program	\$ 54,024	-	1
		Contact Yard Educational Services	71,363	-	-
	<i>Efficiencies to Services</i>				
		Deletion of General Fund Vacancies	\$ (1,035,240)	(14)	-
	<i>New Services</i>				
		Rainforest of the Americas Exhibit	\$ 143,400	-	-
		VIP Behind the Scenes Tours	22,360	-	-
		Proposed Changes	\$ (721,946)	(14)	1
		Proposed Budget	\$ 17,561,531	214	1
Appropriations to Library Fund					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 89,247,557	-	-
		Adopted Budget	\$ 89,247,557	-	-
	<i>Other Changes or Adjustments</i>				
		Change from 2011-12 to 2012-13 (ALB)	\$ 13,059,656	-	-
		Proposed Changes	\$ 13,059,656	-	-
		Proposed Budget	\$ 102,307,213	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Appropriations to Recreation and Parks Fund					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 141,411,089	-	-
		Adopted Budget	\$ 141,411,089	-	-
	<i>Other Changes or Adjustments</i>				
		Change from 2011-12 to 2012-13 (ARP)	\$ 1,608,274	-	-
		Proposed Changes	\$ 1,608,274	-	-
		Proposed Budget	\$ 143,019,363	-	-
Appropriation to City Employees' Retirement					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 87,529,621	-	-
		Adopted Budget	\$ 87,529,621	-	-
	<i>Other Changes or Adjustments</i>				
		Change from 2011-12 to 2012-13	\$ (9,911,573)	-	-
		Proposed Changes	\$ (9,911,573)	-	-
		Proposed Budget	\$ 77,618,048	-	-
2012 Tax & Revenue Anticipation Notes					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 895,475,151	-	-
		Adopted Budget	\$ 895,475,151	-	-
	<i>Tax & Revenue Anticipation Notes Debt Svc Fund</i>				
		Debt Service - Cash Flow	\$ (139,443)	-	-
		Debt Service - Pensions	21,913,002	-	-
		Debt Service - Retirement	(56,733,873)	-	-
		Proposed Changes	\$ (34,960,314)	-	-
		Proposed Budget	\$ 860,514,837	-	-
Bond Redemption and Interest					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 167,395,099	-	-
		Adopted Budget	\$ 167,395,099	-	-
	<i>Debt Service</i>				
		General Obligation Bonds	\$ (2,919,178)	-	-
		Proposed Changes	\$ (2,919,178)	-	-
		Proposed Budget	\$ 164,475,921	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 202,097,658	-	-
		Adopted Budget	\$ 202,097,658	-	-
<i>Crime Control</i>					
		Capital Equipment 2010-A	\$ (291)	-	-
		Capital Equipment Refunding 2007-A	(116)	-	-
		Commercial Paper	-	-	-
		Equipment Acquisition Program AX	(9,926)	-	-
		Figueroa Plaza 2007-B	2,789	-	-
		MICLA 2006-A (Police HQ)	10,977,400	-	-
		MICLA 2008-A (Capital Equipment)	67	-	-
		MICLA 2008-B (Real Property)	(1,173)	-	-
		MICLA 2009-A (Capital Equipment)	587	-	-
		MICLA 2009-B (Real Property)	163	-	-
		MICLA 2009-C (Capital Equipment)	(20)	-	-
		MICLA 2009-E (Real Property)	(3,750)	-	-
		MICLA 2012-A Capital Eqpt Refunding	224,000	-	-
		MICLA 2012-B Real Property Refunding	96,000	-	-
		MICLA 2012-C Refunding of MICLAs	1,986,400	-	-
		MICLA Refunding of Commercial Paper	(1,920,000)	-	-
		North Valley Station Program AQ	(1,920,005)	-	-
		Pershing Square Program AS	(4,449)	-	-
		Piper Technical Center Refunding Program T	(152,938)	-	-
		Real Property 2010-C	125	-	-
		Real Property Program AU	(91,373)	-	-
		Refunding 2005 (MICLA AY)	(644,371)	-	-
		Refunding of MICLA	(493,633)	-	-
		Trustee Fees	(1,347)	-	-
<i>Fire Suppression</i>					
		Capital Equipment 2010-A	\$ (381)	-	-
		Capital Equipment 2010-B	(280)	-	-
		Capital Equipment Refunding 2007-A	(155)	-	-
		Equipment Acquisition Program AX	(20,499)	-	-
		Figueroa Plaza 2007-B	1,220	-	-
		MICLA 2008-A (Capital Equipment)	125	-	-
		MICLA 2009-A (Capital Equipment)	1,150	-	-
		MICLA 2009-C (Capital Equipment)	(9)	-	-
		MICLA 2012-A Capital Eqpt Refunding	1,872,000	-	-
		MICLA 2012-B Real Property Refunding	38,000	-	-
		MICLA 2012-C Refunding of MICLAs	135,200	-	-
		MICLA Refunding of Commercial Paper	(1,280,000)	-	-
		Real Property Program AU	(144,668)	-	-
		Refunding 2005 (MICLA AY)	(242,707)	-	-
		Refunding of MICLA	(99,544)	-	-
		Trustee Fees	(1,264)	-	-
<i>Building and Safety Services</i>					
		Figueroa Plaza 2007-B	\$ (44,289)	-	-
<i>Public Improvements</i>					
		MICLA 2009-B (Real Property)	\$ 1,601	-	-
		MICLA 2012-B Real Property Refunding	214,000	-	-
		MICLA Refunding of Commercial Paper	(260,000)	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
	<i>Wastewater</i>				
		MICLA 2006A Public Works Building	\$ (2,227)	-	-
	<i>Household Refuse Collection</i>				
		MICLA 2006A Public Works Building	\$ (6,023)	-	-
		Trustee Fees	(486)	-	-
	<i>Parking Enforcement</i>				
		Commercial Paper	\$ 901,000	-	-
		MICLA 2012-B Real Property Refunding	1,488,000	-	-
		MICLA 2012-C Refunding of MICLAs	3,016,000	-	-
		Real Property Program AR	(3,275,233)	-	-
		Refunding 2005 (MICLA AY)	(236,000)	-	-
		Refunding of MICLA	(58,909)	-	-
		Trustee Fees	(1,361)	-	-
	<i>Recreation and Parks Projects</i>				
		Capital Equipment 2010-A	\$ (52)	-	-
		Capital Equipment Refunding 2007-A	(16)	-	-
		Equipment Acquisition Program AX	(961)	-	-
		MICLA 2008-A (Capital Equipment)	2	-	-
		MICLA 2009-A (Capital Equipment)	247	-	-
		MICLA 2009-C (Capital Equipment)	(2)	-	-
		MICLA 2012-B Real Property Refunding	164,000	-	-
		MICLA 2012-C Refunding of MICLAs	644,800	-	-
		Real Property Program AR	(694,763)	-	-
		Refunding 2005 (MICLA AY)	(1,711)	-	-
	<i>Convention Center Debt Service</i>				
		Convention Center Debt Service	\$ (388,422)	-	-
		MICLA 2009-B (Real Property)	60	-	-
	<i>Staples Arena Debt Service</i>				
		Staples Arena Debt Service	\$ (5,637)	-	-
	<i>General Administration and Support</i>				
		Debt Service for CDD Projects	\$ (1,108)	-	-
	<i>Building Services</i>				
		Central Library Refunding/Program AT	\$ (2,920)	-	-
		Central Library Refunding/Program R	2,625	-	-
		Convention Center Debt Service	342,000	-	-
		Equipment Acquisition Program AX	(2,784)	-	-
		Figueroa Plaza 2007-B	39,566	-	-
		Marvin Braude Program AW	1,563	-	-
		MICLA 2008-B (Real Property)	(1,914)	-	-
		MICLA 2009-B (Real Property)	727	-	-
		MICLA 2009-D (Recovery Zone)	(11,122)	-	-
		MICLA 2012-A Capital Eqpt Refunding	2,840,000	-	-
		MICLA 2012-C Refunding of MICLAs	3,889,600	-	-
		Piper Technical Center Refunding Program T	(2,905,813)	-	-
		Real Property 2010-C	310	-	-
		Real Property Program AR	(1,190,942)	-	-
		Real Property Program AU	(129,118)	-	-
		Refunding 2005 (MICLA AY)	(167,502)	-	-
		Refunding of MICLA	(110,895)	-	-
		Trizec Hahn Theatre (MICLA AK)	(1,760)	-	-
		Trustee Fees	(3,014)	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Systems Operations</i>					
		Capital Equipment 2010-A	\$ (1,671)	-	-
		Capital Equipment 2010-B	(203)	-	-
		Capital Equipment Refunding 2007-A	(32)	-	-
		Equipment Acquisition Program AX	(3,140)	-	-
		IBM Mainframe (ITA)	(130,431)	-	-
		MICLA 2008-A (Capital Equipment)	7	-	-
		MICLA 2009-A (Capital Equipment)	250	-	-
		MICLA 2009-C (Capital Equipment)	(36)	-	-
		MICLA 2012-A Capital Eqpt Refunding	3,064,000	-	-
		MICLA Refunding of Commercial Paper	(640,000)	-	-
		Refunding 2005 (MICLA AY)	(146,991)	-	-
		Refunding of MICLA	(145,059)	-	-
		Trustee Fees	(972)	-	-
<i>Fleet Services and Operations</i>					
		Capital Equipment 2010-A	\$ (681)	-	-
		Capital Equipment 2010-B	(508)	-	-
		Capital Equipment Refunding 2007-A	(192)	-	-
		Commercial Paper	(901,000)	-	-
		Equipment Acquisition Program AX	(32,367)	-	-
		MICLA 2008-A (Capital Equipment)	186	-	-
		MICLA 2009-A (Capital Equipment)	1,316	-	-
		MICLA 2009-C (Capital Equipment)	(33)	-	-
		MICLA 2012-C Refunding of MICLAs	728,000	-	-
		MICLA Refunding of Commercial Paper	(1,920,000)	-	-
		Real Property Program AR	(496,745)	-	-
		Real Property Program AU	(299,371)	-	-
		Refunding 2005 (MICLA AY)	(505,925)	-	-
		Refunding of MICLA	(227,010)	-	-
		Trustee Fees	(1,556)	-	-
		Proposed Changes	\$ 10,683,280	-	-
		Proposed Budget	\$ 212,780,938	-	-
CIEP - Municipal Facilities					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 7,710,000	-	-
		Adopted Budget	\$ 7,710,000	-	-
<i>Capital Improvements--Parking Facilities</i>					
		CIEP -- Municipal Facilities	\$ 1,000,000	-	-
<i>Cap. Imp.--Public Buildings and Facilities</i>					
		CIEP -- Municipal Facilities	\$ 500,000	-	-
		Proposed Changes	\$ 1,500,000	-	-
		Proposed Budget	\$ 9,210,000	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
CIEP - Physical Plant					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 27,470,271	-	-
		Adopted Budget	\$ 27,470,271	-	-
	<i>Capital Improvements--Lighting of Streets</i>				
		CIEP -- Physical Plant	\$ 2,014,060	-	-
	<i>Capital Improvements--Flood Control</i>				
		CIEP -- Physical Plant	\$ 137,000	-	-
	<i>Capital Imp.--Street & Highway Transportation</i>				
		CIEP -- Physical Plant	\$ (4,466,130)	-	-
	<i>Capital Improvements--Traffic Control</i>				
		CIEP -- Physical Plant	\$ 1,625,000	-	-
		Proposed Changes	\$ (690,070)	-	-
		Proposed Budget	\$ 26,780,201	-	-
CIEP - Wastewater					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 115,000,000	-	-
		Adopted Budget	\$ 115,000,000	-	-
	<i>Cap. Imp.--Wstwtr. Collect., Treat., & Disposal</i>				
		Capital Improvement Expenditure Program	\$ 24,300,000	-	-
		Proposed Changes	\$ 24,300,000	-	-
		Proposed Budget	\$ 139,300,000	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 82,252,655	-	-
		Adopted Budget	\$ 82,252,655	-	-
<i>Promotion of the Image of the City</i>					
		Council District Community Services	\$ (162,000)	-	-
		Downtown on Ice	(114,750)	-	-
		Latino Film Festival	(36,450)	-	-
		Official Visits of Dignitaries (3)	20,000	-	-
		Pan African Film and Arts Festival	(36,450)	-	-
<i>Governmental Services</i>					
		Adult Day Care Centers (2)	\$ (238,123)	-	-
		Annual City Audit/Single Audit (1)	164,000	-	-
		At the Park After Dark	(97,200)	-	-
		City Volunteer Bureau (2)	(54,120)	-	-
		Clean and Green Job Program (2)	(84,474)	-	-
		Economic Development Initiative	2,500,000	-	-
		El Grito	(60,750)	-	-
		Financial Management System Maintenance (2)	(9,753,205)	-	-
		Gang Reduction & Youth Development Office (2)	23,210,245	-	-
		Heritage Month Celebration & Special Events (5)	(42,525)	-	-
		L.A.'s BEST	(279,858)	-	-
		LACERS/Pensions Audit (1)	825,000	-	-
		LAPRA/LAFRA Audit (1)	175,000	-	-
		Learn and Earn Program (2)	(33,750)	-	-
		Lifeline Rate Program (6)	(1,879,000)	-	-
		Local Agency Formation Commission	(87,000)	-	-
		Los Angeles Bi-Annual Homeless Count (2)	350,000	-	-
		Medicare Contributions	1,515,980	-	-
		Office of Small Business Services (2)	(32,805)	-	-
		Official Visits of Dignitaries (3)	(20,000)	-	-
		San Fernando Valley Council of Governments	(10,000)	-	-
		Settlement Adjustment Processing	801	-	-
		Social Security Contributions	178,998	-	-
		Special Events Fee Subsidy - Citywide (8)	(2,025,000)	-	-
		Youth Employment Program (2)	(825,000)	-	-
<i>Intergovernmental Relations</i>					
		San Fernando Valley Council of Governments	\$ 10,000	-	-
		South Bay Cities Association	8,851	-	-
		Southern California Association of Governments	20,100	-	-
		Proposed Changes	\$ 13,106,515	-	-
		Proposed Budget	\$ 95,359,170	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Human Resources Benefits					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 553,488,000	-	-
		Adopted Budget	\$ 553,488,000	-	-
	<i>Human Resources Benefits</i>				
		Civilian FLEX Program	\$ (428,000)	-	-
		Contractual Services	29,082,127	-	-
		Employee Assistance Program	(3,974)	-	-
		Fire Health and Welfare Program	(764,000)	-	-
		Police Health and Welfare Program	5,043,000	-	-
		Supplemental Civilian Union Benefits	4,000	-	-
		Unemployment Insurance	2,650,000	-	-
		Workers' Compensation/Rehabilitation	3,917,000	-	-
		Proposed Changes	\$ 39,500,153	-	-
		Proposed Budget	\$ 592,988,153	-	-
Judgment Obligation Bonds Debt Service Fund					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 9,031,375	-	-
		Adopted Budget	\$ 9,031,375	-	-
	<i>Judgment Obligation Bonds</i>				
		Debt Service	\$ (950)	-	-
		Proposed Changes	\$ (950)	-	-
		Proposed Budget	\$ 9,030,425	-	-
Liability Claims					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 47,850,000	-	-
		Adopted Budget	\$ 47,850,000	-	-
	<i>Liability Claims</i>				
		Liability Claims \$100,000 and Under	\$ 60,000	-	-
		Liability Claims Over \$100,000	-	-	-
		Proposed Changes	\$ 60,000	-	-
		Proposed Budget	\$ 47,910,000	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition A Local Transit Assistance Fund					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 139,475,001	-	-
		Adopted Budget	\$ 139,475,001	-	-
<i>Proposition A Local Transit</i>					
		Bus Maintenance Facility Land Purchase	\$ 5,300,000	-	-
		Bus Stop Landings	(85,000)	-	-
		Cityride Scrip	(500,000)	-	-
		Cityride, San Fernando Valley/Central LA	(6,000,000)	-	-
		Commuter Express Bus Stop Maintenance	200,000	-	-
		Commuter Express/Community Connection	(18,500,000)	-	-
		Commuter Transportation Implementation Plan	33,000	-	-
		Dash - Central City	(12,670,000)	-	-
		Dash - Community DASH Area 1	(13,990,000)	-	-
		Dash - Community DASH Area 3	(5,520,000)	-	-
		Dash - Community DASH Area 4	(9,250,000)	-	-
		Dash- Community DASH Area 5	(6,480,000)	-	-
		Dash Stop Maintenance	100,000	-	-
		Equipment	(95,000)	-	-
		Fleet Replacement - Commuter Express	(3,725,000)	-	-
		Fleet Replacement - Dash	26,493,000	-	-
		Fuel Reimbursement	(4,000,000)	-	-
		Marketing - City Transit Programs	100,000	-	-
		Overhead Costs - City Departments	(2,588,516)	-	-
		Paratransit Program Coordination Services	(800,000)	-	-
		Senior Cityride Program	108,500	-	-
		Software, Technology & Equipment Maintenance	95,000	-	-
		Transit and Taxi Operation Consultant	100,000	-	-
		Transit Facility Security and Maintenance	149,000	-	-
		Transit Operations	73,000,000	-	-
		Transit Safety & Security Notification Sys.	(175,000)	-	-
		Transit Sign Production and Installation	200,000	-	-
		Transit Store	20,000	-	-
		Transit Svc. Data Mgt. System	135,000	-	-
		Unallocated	24,590,502	-	-
		Proposed Changes	\$ 46,245,486	-	-
		Proposed Budget	\$ 185,720,487	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Prop. C Anti-Gridlock Transit Improvement Fund					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 29,350,904	-	-
		Adopted Budget	\$ 29,350,904	-	-
<i>Proposition C Anti-Gridlock Transit Improvements</i>					
		ATSAC Maintenance	\$ 500,000	-	-
		Bicycle Path Maintenance	200,000	-	-
		Bicycle Program Coordinator	10,000	-	-
		Contractual Services Support	50,000	-	-
		Equipment	5,000	-	-
		Office Supplies	25,000	-	-
		Overhead Costs - City Departments	7,941,908	-	-
		Project Management & Improvement Initiative	350,000	-	-
		Railroad Crossing Program	1,171,000	-	-
		School Bike and Transit Education	(60,000)	-	-
		Transportation Grant Fund Work Program	(14,545,185)	-	-
		Proposed Changes	\$ (4,352,277)	-	-
		Proposed Budget	\$ 24,998,627	-	-

Special Parking Revenue Fund

Adopted Budget

2011-12 Adopted Budget	\$ 48,805,771	-	-
Adopted Budget	\$ 48,805,771	-	-

Special Parking Revenue

Bond Administration	\$ (10,000)	-	-
Capital Equip. & Parking Meter Purchases	(2,198,800)	-	-
Collection Services	(200,000)	-	-
Contractual Services	3,201,768	-	-
Library Trust Fund	(150,000)	-	-
Maint., Rpr. & Util. Svc. for Off-St. Prkg Lots	208,000	-	-
Miscellaneous Equipment	65,000	-	-
Overhead Costs - City Departments	(1,440,591)	-	-
Parking Facility Lease Payment	(10,000)	-	-
Parking Meter Admin. & Plan.	(634,963)	-	-
Replacement Parts, Tools & Equip.	(118,200)	-	-
Series 1999-A Revenue Bonds	1,725	-	-
Series 2003-A Revenue Bonds	(200)	-	-
Training	(5,000)	-	-
Proposed Changes	\$ (1,291,261)	-	-

Proposed Budget	\$ 47,514,510	-	-
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FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Unappropriated Balance					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 21,679,000	-	-
		Adopted Budget	\$ 21,679,000	-	-
	<i>Unappropriated Balance</i>				
		Bank Fees	\$ 2,100,000	-	-
		City Disaster Planning Study	(500,000)	-	-
		Deferred Entry of Judgment Program	(195,000)	-	-
		Fire - Third Party Review of Resource Deployment	750,000	-	-
		Fire Station Alerting System Consultant	250,000	-	-
		General	(25,000)	-	-
		GSD - Petroleum Products	5,000,000	-	-
		IT Infrastructure Outsourcing	(250,000)	-	-
		Merchant Card Convenience Fee Program	(500,000)	-	-
		Neighborhood Council Funding	(6,000)	-	-
		Outside Counsel inc. Workers' Comp.	750,000	-	-
		Payroll System Study	100,000	-	-
		Redistricting Costs for Council and LAUSD	(1,500,000)	-	-
		Restoration of Neighborhood Fire Services	(6,971,000)	-	-
		Software License Claim	(1,000,000)	-	-
		Strategic Advisor for Technology Services	500,000	-	-
		Water and Electricity	(500,000)	-	-
		Proposed Changes	\$ (1,997,000)	-	-
		Proposed Budget	\$ 19,682,000	-	-
Wastewater Special Purpose Fund					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 433,598,197	-	-
		Adopted Budget	\$ 433,598,197	-	-
	<i>Wastewater Collection, Treatment & Disposal</i>				
		Total Wastewater Special Purpose Fund	\$ 10,713,395	-	-
		Proposed Changes	\$ 10,713,395	-	-
		Proposed Budget	\$ 444,311,592	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Water and Electricity					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 35,978,000	-	-
		Adopted Budget	\$ 35,978,000	-	-
<i>Lighting of Streets</i>					
		Street Lighting Assessments	\$ (334,000)	-	-
		Street Lighting General Benefit	172,000	-	-
<i>Solid Waste Collection and Disposal</i>					
		Sanitation Electricity	\$ 119,000	-	-
		Sanitation Water	17,000	-	-
<i>Aesthetic and Clean Streets and Parkway</i>					
		Street Services Water	\$ 311,000	-	-
<i>Street and Highway Transportation</i>					
		Street Services Electricity	\$ 125,000	-	-
<i>Educational Opportunities</i>					
		Library Electricity	\$ 3,000	-	-
		Library Water	52,000	-	-
<i>Recreational Opportunities</i>					
		Recreation and Parks Electricity	\$ -	-	-
		Recreation and Parks Water	-	-	-
<i>Public Buildings, Facilities and Services</i>					
		Energy Conservation Payments	\$ (300,000)	-	-
		General Services Electricity	248,000	-	-
		General Services Water	37,000	-	-
		Street Lighting General Benefit	50,000	-	-
		Proposed Changes	\$ 500,000	-	-
		Proposed Budget	\$ 36,478,000	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
	<i>Adopted Budget</i>				
		2011-12 Adopted Budget	\$ 650,221,210	-	-
		Adopted Budget	\$ 650,221,210	-	-
	<i>Neighborhood Empowerment</i>				
		Neighborhood Council Funding	\$ (251,500)	-	-
		Neighborhood Empowerment Fund	1,275,759	-	-
	<i>Animal Sterilization Trust Fund</i>				
		Animal Sterilization Trust Fund	\$ 1,110,000	-	-
	<i>Animal Spay and Neuter Trust Fund</i>				
		Animal Spay and Neuter Trust Fund	\$ (1,110,000)	-	-
	<i>Local Emergency Planning</i>				
		Disaster Costs Reimbursements	\$ 13,975,776	-	-
	<i>LAHD Affordable Housing Trust Fund</i>				
		Housing Development	\$ (1,163,185)	-	-
		Overhead Costs - City Departments	73,649	-	-
	<i>Business Improvement District Trust Fund</i>				
		Business Improvement District Trust Fund	\$ 122,913	-	-
	<i>Arts and Cultural Opportunities</i>				
		Arts and Cultural Fac. and Services Trust Fund	\$ 1,662,000	-	-
	<i>Zoo Enterprise--General Fund</i>				
		Los Angeles Zoo Enterprise Trust Fund	\$ (3,536,235)	-	-
	<i>Attorney Conflicts Panel Fund</i>				
		Attorney Conflicts Panel Fund	\$ (302,550)	-	-
	<i>Matching Campaign Funds Trust Fund</i>				
		Matching Campaign Funds	\$ 943,700	-	-
	<i>City Ethics Commission--General Fund</i>				
		City Ethics Commission Fund	\$ (17,615)	-	-
	<i>Municipal Recreation Program Fund</i>				
		Overhead Costs - City Departments	\$ 251,252	-	-
	<i>Forfeited Assets Trust Fund</i>				
		Office and Technical Equipment	\$ 65,002	-	-
		Other Project Costs	(46,716)	-	-
		Transportation Equipment	1,624,000	-	-
	<i>Police Communications/911 System</i>				
		Bond Administration	\$ 14,000	-	-
		Lease Payments	(18,370,021)	-	-
		Lease Reserve	(244,670)	-	-
		Overhead Costs - City Departments	(59,523)	-	-
	<i>Street Lighting Maintenance Assessment Fund</i>				
		CA State Energy Conservation Loan	\$ (3,000,000)	-	-
		Energy and Maintenance	(1,159,467)	-	-
		Graffiti Removal	330,000	-	-
		LED DWP Loan Repayment	1,089,629	-	-
		LED Fixtures	3,075,000	-	-
		Loan Repayment	294,501	-	-
		Overhead Costs - City Departments	747,419	-	-
		Tree Trimming	75,000	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Telecommunications Liquidated Damages-TDA</i>					
		Customer Relationship Management	\$ 1,000,000	-	-
		Grants to Third Parties	(255,000)	-	-
		Overhead Costs - City Departments	3,986,164	-	-
		Reserve	15,742,419	-	-
		Technology Infrastructure	4,849,800	-	-
<i>Bldg. & Safety Enterprise Fund</i>					
		Equipment	\$ 1,156,898	-	-
		Lease Payments	(1,098)	-	-
		Other Project Costs	273,887	-	-
		Overhead Costs - City Departments	(235,287)	-	-
		Reserve for Economic Uncertainties	16,679,464	-	-
<i>Code Enforcement Trust Fund</i>					
		Contractual Services	\$ 1,189,402	-	-
		Miscellaneous Expense	(837,741)	-	-
		Overhead Costs - City Departments	475,639	-	-
		Unallocated	18,679,210	-	-
<i>Planning Case Processing Special Fund</i>					
		Expedited Permits	\$ 250,000	-	-
		Major Projects Review	250,000	-	-
		Overhead Costs - City Departments	56,809	-	-
		Reserve	1,124,119	-	-
<i>Community Development Trust Fund</i>					
		Lease Payments	\$ (101,692)	-	-
		Overhead Costs - City Departments	(1,183,984)	-	-
<i>HOME Investment Partnerships</i>					
		Contractual Services	\$ (660,284)	-	-
		Overhead Costs - City Departments	385,067	-	-
<i>Sanitation Equipment Charge</i>					
		Alt. Fuel Fleet Vehicles Trucks & Infrastructure	\$ 48,000,000	-	-
		Debt Service	(29,950)	-	-
		Expense and Equipment	1,101,824	-	-
		Other Project Costs	(21,173,397)	-	-
		Overhead Costs - City Departments	(13,925,484)	-	-
		Reserve for Arbitrage	(11,500)	-	-
<i>Landfill Maintenance Special Fund</i>					
		Expense and Equipment	\$ 5,000	-	-
		Overhead Costs - City Departments	1,312,300	-	-
<i>Multi-Family Bulky Item Special Fund</i>					
		Debt Service	\$ (245)	-	-
		Expense and Equipment	(2,153,847)	-	-
		Overhead Costs - City Departments	(754,944)	-	-
<i>Central Recycling Transfer Station Fund</i>					
		Expense and Equipment	\$ 1,630,662	-	-
		Operating Supplies and Expense	(370,142)	-	-
		Overhead Costs - City Departments	(109,415)	-	-
		Special Purpose Fund Appropriations	117,076	-	-
<i>Household Hazardous Waste Special Fund</i>					
		Expense and Equipment	\$ 2,754,080	-	-
		Overhead Costs - City Departments	(287,747)	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Citywide Recycling Fund</i>					
		Commercial Recycling Development & Capital Costs	\$ (5,353,306)	-	-
		Expense and Equipment	(1,200,000)	-	-
		Overhead Costs - City Departments	(1,855,832)	-	-
		Program Administration	1,377,375	-	-
		Rebate and Incentives	(3,039,992)	-	-
<i>Stormwater Pollution Abatement</i>					
		Expense and Equipment	\$ (811,103)	-	-
		NPDES Compliance	97,700	-	-
		Operations and Maintenance	(13,106)	-	-
		Overhead Costs - City Departments	1,856,382	-	-
<i>Mobile Source Air Pollution</i>					
		Air Quality Demonstration Program	\$ (100,000)	-	-
		Air Quality Education and Outreach	250,000	-	-
		Alt. Fuel Fleet Vehicles Trucks & Infrastructure	(731,489)	-	-
		Bicycle Program	-	-	-
		Green Taxis	(300,000)	-	-
		LAPD/R&P/DOT Bicycle Patrol Program	(30,000)	-	-
		Overhead Costs - City Departments	(480,589)	-	-
		Technical Services Contract	(60,000)	-	-
		Transportation Equipment	-	-	-
<i>Special Gas Tax Street Improvements</i>					
		Overhead Costs - City Departments	\$ 7,836,258	-	-
<i>Measure R Local Traffic Relief</i>					
		ATSAC Projects	\$ (27,351,700)	-	-
		Bridge Program	2,000,000	-	-
		City Transit	1,118,885	-	-
		Contingency	(500,000)	-	-
		Contractual Services	(250,000)	-	-
		Implementation - Bike & Pedestrian Projects	(920,000)	-	-
		Matching Funds Transit Projects	(1,300,550)	-	-
		Median Island Maintenance	1,350,000	-	-
		Overhead Costs - City Departments	1,339,911	-	-
		Pavement Preservation Set-Aside	20,615,117	-	-
		Sign Replacement	(500,000)	-	-
		Transportation Element Update	(500,000)	-	-
<i>Street Damage Restoration Fee Special Fund</i>					
		Overhead Costs - City Departments	\$ (3,343,444)	-	-
<i>Arts and Cultural Facilities and Services</i>					
		Miscellaneous Expense	\$ 12,045	-	-
		Overhead Costs - City Departments	695,956	-	-
		Reserve	(414,254)	-	-
		Unallocated	(93)	-	-
<i>Arts Development</i>					
		Other Project Costs	\$ (499,759)	-	-
<i>L.A. Convention and Visitors Bureau Trust Fund</i>					
		L. A. Convention and Visitors Bureau Trust Fund	\$ 1,578,973	-	-
		Unallocated	1,856,355	-	-
<i>Convention Center Revenue Fund</i>					
		Overhead Costs - City Departments	\$ 1,370,715	-	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Communiity Services Administration Grant</i>			
		Lease Payments	\$ 8,082	-	-
		Overhead Costs - City Departments	95,784	-	-
		<i>Workforce Investment Act Fund</i>			
		Lease Payments	\$ 211,990	-	-
		Overhead Costs - City Departments	699,275	-	-
		<i>Rent Stabilization Trust Fund</i>			
		Contractual Services	\$ 463,022	-	-
		Fair Housing	60,000	-	-
		Miscellaneous Expense	(355,866)	-	-
		Overhead Costs - City Departments	215,914	-	-
		Rent Stabilization Reserve	5,297,334	-	-
		<i>Housing Opportunities for Persons with AIDS Fund</i>			
		Contractual Services	\$ 75,000	-	-
		Overhead Costs - City Departments	22,949	-	-
		<i>Allocations from Other Govt. Agencies & Sources</i>			
		Overhead Costs - City Departments	\$ 10,819,617	-	-
		Permit Parking Enforcement and Support	(799,486)	-	-
		<i>City Ethics Commission Fund</i>			
		Ethics Commission (2010-11)	\$ (165,390)	-	-
		Ethics Commission (2013-14)	172,883	-	-
		<i>Municipal Housing Finance Fund</i>			
		Acquisiton, Rehab., & Const. Dev. Loans	\$ 110,000	-	-
		Contractual Services	194,258	-	-
		Housing Occupancy Monitoring	200,000	-	-
		Miscellaneous Expense	(194,258)	-	-
		Overhead Costs - City Departments	136,874	-	-
		<i>Staples Arena Special Fund</i>			
		Unallocated	\$ (928,196)	-	-
		Proposed Changes	\$ 86,536,422	-	-
		Proposed Budget	\$ 736,757,632	-	-
		Grand Total Section 2 Dept & Non-Dept	\$ 7,223,202,395	29,487	1,409

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Library					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 95,648,178	828	-
		Adopted Budget	\$ 95,648,178	828	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 10,101	-	-
		2012-13 Employee Compensation Adjustment	1,856,118	-	-
		Change in Number of Working Days	(204,147)	-	-
		Early Retirement Incentive Program Payout	(1,943,209)	-	-
		Negotiated Unpaid Holidays	(5,507)	-	-
		Salary Step Plan and Turnover Effect	(763,148)	-	-
<i>Increased Services</i>					
		Alterations and Improvements	\$ 303,080	-	-
		Restoration of Library Services	3,093,674	49	-
		Support Staff for Restored Services	323,460	6	-
<i>Efficiencies to Services</i>					
		Position Adjustments	\$ 16,848	-	-
		Position Adjustments	(16,536)	(2)	-
		Position Adjustments	82,992	-	-
<i>New Services</i>					
		Building a Digital Library	\$ 468,854	2	-
		Library Strategic Plan	200,000	-	-
<i>Other Changes or Adjustments</i>					
		Adjustment to Direct Library Costs	\$ (392,481)	-	-
		General Fund Reimbursement	8,478,936	-	-
		Proposed Changes	\$ 11,509,035	55	-
		Proposed Budget	\$ 107,157,213	883	-

FY 2012-13 Proposed Budget by Department

Department	Category	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Recreation and Parks					
<i>Adopted Budget</i>					
		2011-12 Adopted Budget	\$ 179,586,089	1,524	-
		Adopted Budget	\$ 179,586,089	1,524	-
<i>Obligatory Changes</i>					
		2011-12 Employee Compensation Adjustment	\$ 73,716	-	-
		2012-13 Employee Compensation Adjustment	3,095,800	-	-
		Change in Number of Working Days	(360,363)	-	-
		Early Retirement Incentive Program Payout	(4,300,000)	-	-
		Full Funding for Partially Financed Positions	11,732,771	-	-
		MOU Negotiated Payouts	22,180	-	-
		Negotiated Unpaid Holidays	(22,060)	-	-
		Salary Step Plan and Turnover Effect	(2,253,692)	-	-
<i>Deletion of One-Time Services</i>					
		Deletion of Funding for Resolution Authorities	\$ (500,203)	-	-
		Deletion of One-Time Expense Funding	(222,531)	-	-
		Deletion of One-Time Restoration Funding	(100,000)	-	-
<i>Increased Services</i>					
		New and Expanded Facilities	\$ 2,436,606	-	-
<i>Reduced Services</i>					
		CLASS Parks Program	\$ (230,602)	-	-
		Year Round Pool Conversion	(425,881)	(4)	-
<i>Efficiencies to Services</i>					
		Deletion of General Fund Vacancies	\$ (5,326,620)	(92)	-
<i>New Services</i>					
		Police Administration Building Services	\$ 124,662	-	-
<i>Other Changes or Adjustments</i>					
		Account Adjustments	\$ -	-	-
		As-Needed Salary Adjustment	985,000	-	-
		Children's Play Equipment	(500,000)	-	-
		City Hall Park Landscape Maintenance	60,000	-	-
		General Fund Cost Reimbursement	4,372,739	-	-
		HACLA Sites	1,100,000	-	-
		Water and Electricity	(1,000,000)	-	-
		Proposed Changes	\$ 8,761,522	(96)	-
		Proposed Budget	\$ 188,347,611	1,428	-
Grand Total Section 4 Departments			\$ 295,504,824	2,311	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Aging</i>				
		2011-12 Employee Compensation Adjustment	\$ 4,669	-	-
		2012-13 Employee Compensation Adjustment	25,862	-	-
		Change in Number of Working Days	(11,804)	-	-
		Early Retirement Incentive Program Payout	(65,106)	-	-
		Full Funding for Partially Financed Positions	271,012	-	-
		Negotiated Unpaid Holidays	(2,568)	-	-
		Salary Step Plan and Turnover Effect	(22,453)	-	-
	<i>Animal Services</i>				
		2011-12 Employee Compensation Adjustment	\$ 12,461	-	-
		2012-13 Employee Compensation Adjustment	622,907	-	-
		Change in Number of Working Days	(76,421)	-	-
		Early Retirement Incentive Program Payout	(236,288)	-	-
		Full Funding for Partially Financed Positions	1,724,972	-	-
		Salary Step Plan and Turnover Effect	71,761	-	-
	<i>Building and Safety</i>				
		2011-12 Employee Compensation Adjustment	\$ 15,728	-	-
		2012-13 Employee Compensation Adjustment	629,795	-	-
		Change in Number of Working Days	(236,747)	-	-
		Early Retirement Incentive Program Payout	(2,387,645)	-	-
		Full Funding for Partially Financed Positions	739,000	-	-
		Negotiated Unpaid Holidays	(103,098)	-	-
		Salary Step Plan and Turnover Effect	608,280	-	-
	<i>City Administrative Officer</i>				
		2011-12 Employee Compensation Adjustment	\$ 246,747	-	-
		2012-13 Employee Compensation Adjustment	456,189	-	-
		Change in Number of Working Days	(45,171)	-	-
		Early Retirement Incentive Program Payout	(227,144)	-	-
		Full Funding for Partially Financed Positions	1,327,585	-	-
		Negotiated Unpaid Holidays	(134,802)	-	-
		Salary Step Plan and Turnover Effect	(270,366)	-	-
	<i>City Attorney</i>				
		2011-12 Employee Compensation Adjustment	\$ 1,637,633	-	-
		2012-13 Employee Compensation Adjustment	3,156,294	-	-
		Change in Number of Working Days	(350,946)	-	-
		Early Retirement Incentive Program Payout	(1,808,589)	-	-
		Full Funding for Partially Financed Positions	12,725,100	-	-
		MOU Negotiated Payouts	1,135,111	-	-
		Negotiated Unpaid Holidays	(8,448)	-	-
		Salary Step Plan and Turnover Effect	(311,293)	-	-
	<i>City Clerk</i>				
		2011-12 Employee Compensation Adjustment	\$ 4,951	-	-
		2012-13 Employee Compensation Adjustment	120,239	-	-
		Change in Number of Working Days	(31,830)	-	-
		Early Retirement Incentive Program Payout	(528,577)	-	-
		Full Funding for Partially Financed Positions	838,653	-	-
		Negotiated Unpaid Holidays	(2,723)	-	-
		Salary Step Plan and Turnover Effect	(79,587)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Community Development</i>				
		2011-12 Employee Compensation Adjustment	\$ 15,871	-	-
		2012-13 Employee Compensation Adjustment	176,855	-	-
		Change in Number of Working Days	(63,694)	-	-
		Early Retirement Incentive Program Payout	(580,457)	-	-
		Negotiated Unpaid Holidays	(8,351)	-	-
		Salary Step Plan and Turnover Effect	402,464	-	-
	<i>Controller</i>				
		2011-12 Employee Compensation Adjustment	\$ 50,883	-	-
		2012-13 Employee Compensation Adjustment	208,489	-	-
		Change in Number of Working Days	(52,496)	-	-
		Early Retirement Incentive Program Payout	(554,319)	-	-
		Full Funding for Partially Financed Positions	1,391,100	-	-
		Negotiated Unpaid Holidays	(28,607)	-	-
		Salary Step Plan and Turnover Effect	72,413	-	-
	<i>Convention Center</i>				
		2011-12 Employee Compensation Adjustment	\$ 33,877	-	-
		2012-13 Employee Compensation Adjustment	292,880	-	-
		Change in Number of Working Days	(33,864)	-	-
		Early Retirement Incentive Program Payout	(387,872)	-	-
		MOU Negotiated Payouts	13,937	-	-
		Salary Step Plan and Turnover Effect	(270,788)	-	-
	<i>Council</i>				
		Early Retirement Incentive Program Payout	\$ (139,732)	-	-
	<i>Cultural Affairs</i>				
		2011-12 Employee Compensation Adjustment	\$ 5,508	-	-
		2012-13 Employee Compensation Adjustment	32,137	-	-
		Change in Number of Working Days	(11,744)	-	-
		Early Retirement Incentive Program Payout	(185,626)	-	-
		Full Funding for Partially Financed Positions	330,800	-	-
		Negotiated Unpaid Holidays	(3,030)	-	-
		Salary Step Plan and Turnover Effect	(22,362)	-	-
	<i>Department on Disability</i>				
		2011-12 Employee Compensation Adjustment	\$ 6,633	-	-
		2012-13 Employee Compensation Adjustment	12,040	-	-
		Change in Number of Working Days	(3,467)	-	-
		Early Retirement Incentive Program Payout	(38,069)	-	-
		Full Funding for Partially Financed Positions	173,292	-	-
		Negotiated Unpaid Holidays	(3,488)	-	-
		Salary Step Plan and Turnover Effect	47,643	-	-
	<i>El Pueblo de Los Angeles</i>				
		2011-12 Employee Compensation Adjustment	\$ 4,487	-	-
		2012-13 Employee Compensation Adjustment	16,994	-	-
		Change in Number of Working Days	(3,357)	-	-
		Negotiated Unpaid Holidays	(2,468)	-	-
		Salary Step Plan and Turnover Effect	(683)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
		<i>Emergency Management</i>			
		2011-12 Employee Compensation Adjustment	\$ 4,983	-	-
		2012-13 Employee Compensation Adjustment	18,450	-	-
		Change in Number of Working Days	(5,594)	-	-
		Early Retirement Incentive Program Payout	(12,324)	-	-
		Full Funding for Partially Financed Positions	163,900	-	-
		Negotiated Unpaid Holidays	(2,741)	-	-
		Salary Step Plan and Turnover Effect	(5,215)	-	-
		<i>Employee Relations Board</i>			
		2011-12 Employee Compensation Adjustment	\$ 3,464	-	-
		2012-13 Employee Compensation Adjustment	7,565	-	-
		Change in Number of Working Days	(960)	-	-
		Early Retirement Incentive Program Payout	(52,963)	-	-
		Full Funding for Partially Financed Positions	26,700	-	-
		Salary Step Plan and Turnover Effect	(5,138)	-	-
		<i>Ethics Commission</i>			
		2011-12 Employee Compensation Adjustment	\$ 30,660	-	-
		2012-13 Employee Compensation Adjustment	47,238	-	-
		Change in Number of Working Days	(7,356)	-	-
		Early Retirement Incentive Program Payout	(9,651)	-	-
		Full Funding for Partially Financed Positions	186,400	-	-
		Negotiated Unpaid Holidays	(16,705)	-	-
		Salary Step Plan and Turnover Effect	(29,098)	-	-
		<i>Finance</i>			
		2011-12 Employee Compensation Adjustment	\$ 26,567	-	-
		2012-13 Employee Compensation Adjustment	323,732	-	-
		Change in Number of Working Days	(107,655)	-	-
		Early Retirement Incentive Program Payout	(425,168)	-	-
		Full Funding for Partially Financed Positions	3,090,200	-	-
		Negotiated Unpaid Holidays	(12,298)	-	-
		Salary Step Plan and Turnover Effect	(35,148)	-	-
		<i>Fire</i>			
		2011-12 Employee Compensation Adjustment	\$ 20,924	-	-
		2012-13 Employee Compensation Adjustment	8,749,643	-	-
		Change in Number of Working Days	(1,369,319)	-	-
		Early Retirement Incentive Program Payout	(830,313)	-	-
		Full Funding for Partially Financed Positions	10,672,394	-	-
		Labor Agreement Provisions	2,600,000	-	-
		Negotiated Unpaid Holidays	(11,373)	-	-
		Salary Step Plan and Turnover Effect	50,887	-	-
		<i>General Services</i>			
		2011-12 Employee Compensation Adjustment	\$ 54,775	-	-
		2012-13 Employee Compensation Adjustment	3,188,503	-	-
		Change in Number of Working Days	(399,275)	-	-
		Early Retirement Incentive Program Payout	(3,809,181)	-	-
		Full Funding for Partially Financed Positions	9,300,525	-	-
		MOU Negotiated Payouts	19,150	-	-
		Negotiated Unpaid Holidays	(15,062)	-	-
		Salary Step Plan and Turnover Effect	(2,542,647)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Housing Department</i>				
		2011-12 Employee Compensation Adjustment	\$ 15,768	-	-
		2012-13 Employee Compensation Adjustment	516,950	-	-
		Change in Number of Working Days	(160,090)	-	-
		Early Retirement Incentive Program Payout	(900,182)	-	-
		Negotiated Unpaid Holidays	(8,772)	-	-
		Salary Step Plan and Turnover Effect	6,706	-	-
	<i>Information Technology Agency</i>				
		2011-12 Employee Compensation Adjustment	\$ 23,067	-	-
		2012-13 Employee Compensation Adjustment	683,987	-	-
		Change in Number of Working Days	(173,600)	-	-
		Early Retirement Incentive Program Payout	(1,535,776)	-	-
		Full Funding for Partially Financed Positions	4,861,427	-	-
		Negotiated Unpaid Holidays	(12,687)	-	-
		Salary Step Plan and Turnover Effect	(386,255)	-	-
	<i>Mayor</i>				
		Early Retirement Incentive Program Payout	\$ (19,598)	-	-
	<i>Neighborhood Empowerment</i>				
		2011-12 Employee Compensation Adjustment	\$ 4,500	-	-
		2012-13 Employee Compensation Adjustment	11,767	-	-
		Change in Number of Working Days	(5,285)	-	-
		Early Retirement Incentive Program Payout	(63,002)	-	-
		Full Funding for Partially Financed Positions	169,800	-	-
		Negotiated Unpaid Holidays	(2,475)	-	-
		Salary Step Plan and Turnover Effect	(7,322)	-	-
	<i>Personnel</i>				
		2011-12 Employee Compensation Adjustment	\$ 190,090	-	-
		2012-13 Employee Compensation Adjustment	755,018	-	-
		Change in Number of Working Days	(121,323)	-	-
		Early Retirement Incentive Program Payout	(879,842)	-	-
		Full Funding for Partially Financed Positions	3,613,300	-	-
		Negotiated Unpaid Holidays	(105,337)	-	-
		Salary Step Plan and Turnover Effect	(219,313)	-	-
	<i>Planning</i>				
		2011-12 Employee Compensation Adjustment	\$ 11,760	-	-
		2012-13 Employee Compensation Adjustment	153,194	-	-
		Change in Number of Working Days	(80,732)	-	-
		Early Retirement Incentive Program Payout	(819,231)	-	-
		Full Funding for Partially Financed Positions	729,700	-	-
		Negotiated Unpaid Holidays	(6,281)	-	-
		Salary Step Plan and Turnover Effect	483,860	-	-
	<i>Police</i>				
		2011-12 Employee Compensation Adjustment	\$ 36,578	-	-
		2012-13 Employee Compensation Adjustment	24,069,928	-	-
		Change in Number of Working Days	(4,496,040)	-	-
		Early Retirement Incentive Program Payout	(4,045,940)	-	-
		Full Funding for Partially Financed Positions	67,254,600	-	-
		Negotiated Unpaid Holidays	(19,247)	-	-
		Salary Step Plan and Turnover Effect	(4,103,429)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Board of Public Works</i>				
		2011-12 Employee Compensation Adjustment	\$ 42,408	-	-
		2012-13 Employee Compensation Adjustment	128,345	-	-
		Change in Number of Working Days	(29,158)	-	-
		Early Retirement Incentive Program Payout	(572,786)	-	-
		Full Funding for Partially Financed Positions	531,403	-	-
		Negotiated Unpaid Holidays	(23,449)	-	-
		Salary Step Plan and Turnover Effect	(48,471)	-	-
	<i>Bureau of Contract Administration</i>				
		2011-12 Employee Compensation Adjustment	\$ 5,330	-	-
		2012-13 Employee Compensation Adjustment	175,018	-	-
		Change in Number of Working Days	(78,941)	-	-
		Early Retirement Incentive Program Payout	(829,081)	-	-
		Full Funding for Partially Financed Positions	1,897,800	-	-
		Negotiated Unpaid Holidays	(217,930)	-	-
		Salary Step Plan and Turnover Effect	464,678	-	-
	<i>Bureau of Engineering</i>				
		2011-12 Employee Compensation Adjustment	\$ 9,497	-	-
		2012-13 Employee Compensation Adjustment	310,756	-	-
		Change in Number of Working Days	(243,513)	-	-
		Early Retirement Incentive Program Payout	(2,896,488)	-	-
		Full Funding for Partially Financed Positions	2,837,400	-	-
		Negotiated Unpaid Holidays	(5,223)	-	-
		Salary Step Plan and Turnover Effect	251,336	-	-
	<i>Bureau of Sanitation</i>				
		2011-12 Employee Compensation Adjustment	\$ 712,518	-	-
		2012-13 Employee Compensation Adjustment	5,397,199	-	-
		Change in Number of Working Days	(775,399)	-	-
		Early Retirement Incentive Program Payout	(2,887,189)	-	-
		Full Funding for Partially Financed Positions	711,223	-	-
		MOU Negotiated Payouts	463,432	-	-
		Negotiated Unpaid Holidays	(12,431)	-	-
		Salary Step Plan and Turnover Effect	(2,078,467)	-	-
	<i>Bureau of Street Lighting</i>				
		2011-12 Employee Compensation Adjustment	\$ 5,709	-	-
		2012-13 Employee Compensation Adjustment	283,647	-	-
		Change in Number of Working Days	(59,682)	-	-
		Early Retirement Incentive Program Payout	(452,154)	-	-
		Full Funding for Partially Financed Positions	952,154	-	-
		Negotiated Unpaid Holidays	(3,122)	-	-
		Salary Step Plan and Turnover Effect	(123,849)	-	-
	<i>Bureau of Street Services</i>				
		2011-12 Employee Compensation Adjustment	\$ 9,945	-	-
		2012-13 Employee Compensation Adjustment	1,688,428	-	-
		Change in Number of Working Days	(202,172)	-	-
		Early Retirement Incentive Program Payout	(2,455,698)	-	-
		Full Funding for Partially Financed Positions	2,121,800	-	-
		MOU Negotiated Payouts	2,403	-	-
		Negotiated Unpaid Holidays	(66,491)	-	-
		Salary Step Plan and Turnover Effect	4,368,515	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Transportation</i>				
		2011-12 Employee Compensation Adjustment	\$ 385,952	-	-
		2012-13 Employee Compensation Adjustment	2,454,202	-	-
		Change in Number of Working Days	(351,492)	-	-
		Early Retirement Incentive Program Payout	(2,777,921)	-	-
		Full Funding for Partially Financed Positions	9,420,700	-	-
		MOU Negotiated Payouts	2,701	-	-
		Negotiated Unpaid Holidays	(15,154)	-	-
		Salary Step Plan and Turnover Effect	(5,158,431)	-	-
	<i>Zoo</i>				
		2011-12 Employee Compensation Adjustment	\$ 21,660	-	-
		2012-13 Employee Compensation Adjustment	472,167	-	-
		Change in Number of Working Days	(55,041)	-	-
		Early Retirement Incentive Program Payout	(297,422)	-	-
		MOU Negotiated Payouts	2,701	-	-
		Negotiated Unpaid Holidays	(11,825)	-	-
		Salary Step Plan and Turnover Effect	14,994	-	-
	<i>Library</i>				
		2011-12 Employee Compensation Adjustment	\$ 10,101	-	-
		2012-13 Employee Compensation Adjustment	1,856,118	-	-
		Change in Number of Working Days	(204,147)	-	-
		Early Retirement Incentive Program Payout	(1,943,209)	-	-
		Negotiated Unpaid Holidays	(5,507)	-	-
		Salary Step Plan and Turnover Effect	(763,148)	-	-
	<i>Recreation and Parks</i>				
		2011-12 Employee Compensation Adjustment	\$ 73,716	-	-
		2012-13 Employee Compensation Adjustment	3,095,800	-	-
		Change in Number of Working Days	(360,363)	-	-
		Early Retirement Incentive Program Payout	(4,300,000)	-	-
		Full Funding for Partially Financed Positions	11,732,771	-	-
		MOU Negotiated Payouts	22,180	-	-
		Negotiated Unpaid Holidays	(22,060)	-	-
		Salary Step Plan and Turnover Effect	(2,253,692)	-	-
		Total	\$ 154,984,490	-	-

Deletion of One-Time Services

Aging

Deletion of Funding for Resolution Authorities	\$ (657,011)	-	-
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Animal Services

Deletion of One-Time Expense Funding	\$ (198,909)	-	-
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Building and Safety

Deletion of Funding for Resolution Authorities	\$ (2,541,889)	-	-
Deletion of One-Time Expense Funding	(338,634)	-	-

City Administrative Officer

Deletion of One-Time Expense Funding	\$ (600,000)	-	-
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City Attorney

Deletion of Funding for Resolution Authorities	\$ (11,572,032)	-	-
Deletion of One-Time Expense Funding	(346,000)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>City Clerk</i>				
		Deletion of One-Time Expense Funding	\$ (40,560)	-	-
	<i>Community Development</i>				
		Deletion of Funding for Resolution Authorities	\$ (7,502,004)	-	-
	<i>Controller</i>				
		Deletion of 2011-12 Equipment	\$ (54,600)	-	-
	<i>Convention Center</i>				
		Deletion of Funding for Resolution Authorities	\$ (786,708)	-	-
	<i>Cultural Affairs</i>				
		Deletion of One-Time Funding	\$ (185,000)	-	-
	<i>Department on Disability</i>				
		Deletion of Funding for Resolution Authorities	\$ (524,310)	-	-
		Deletion of One-Time Expense Funding	(105,245)	-	-
	<i>Emergency Management</i>				
		Deletion of Funding for Resolution Authorities	\$ (221,280)	-	-
	<i>Finance</i>				
		Deletion of Funding for Resolution Authorities	\$ (618,000)	-	-
		Deletion of One-Time Expense Funding	(3,367,000)	-	-
	<i>Fire</i>				
		Deletion of 2011-12 Equipment	\$ (350,000)	-	-
		Deletion of Funding for Resolution Authorities	(24,362,179)	-	-
	<i>General Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (90,852)	-	-
	<i>Housing Department</i>				
		Deletion of Funding for Resolution Authorities	\$ (3,547,054)	-	-
	<i>Information Technology Agency</i>				
		Deletion of 2011-12 Equipment	\$ (14,700)	-	-
		Deletion of Funding for Resolution Authorities	(1,382,472)	-	-
		Deletion of One-Time Expense Funding	(1,692,405)	-	-
	<i>Neighborhood Empowerment</i>				
		Deletion of Funding for Resolution Authorities	\$ (312,747)	-	-
		Deletion of One-Time Expense Funding	(120,000)	-	-
	<i>Personnel</i>				
		Deletion of Funding for Resolution Authorities	\$ (1,442,328)	-	-
	<i>Planning</i>				
		Deletion of Funding for Resolution Authorities	\$ (1,789,632)	-	-
		Deletion of One-Time Expense Funding	(100,000)	-	-
	<i>Police</i>				
		Deletion of 2011-12 Equipment	\$ (272,500)	-	-
		Deletion of Funding for Resolution Authorities	(3,083,749)	-	-
		Deletion of One-Time Expense Funding	(1,853,525)	-	-
	<i>Bureau of Contract Administration</i>				
		Deletion of Funding for Resolution Authorities	\$ (7,403,016)	-	-
		Deletion of One-Time Expense Funding	(347,328)	-	-
	<i>Bureau of Engineering</i>				
		Deletion of Funding for Resolution Authorities	\$ (4,183,137)	-	-
		Deletion of One-Time Expense Funding	(213,918)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Bureau of Sanitation</i>				
		Deletion of 2011-12 Equipment	\$ (27,264)	-	-
		Deletion of Funding for Resolution Authorities	(3,204,985)	-	-
		Deletion of One-Time Expense Funding	(134,855)	-	-
	<i>Bureau of Street Lighting</i>				
		Deletion of 2011-12 Equipment	\$ (140,000)	-	-
		Deletion of Funding for Resolution Authorities	(2,030,832)	-	-
		Deletion of One-Time Expense Funding	(2,250,541)	-	-
	<i>Bureau of Street Services</i>				
		Deletion of Funding for Resolution Authorities	\$ (14,706,693)	-	-
		Deletion of One-Time Expense Funding	(38,018,145)	-	-
	<i>Transportation</i>				
		Deletion of Funding for Resolution Authorities	\$ (10,721,580)	-	-
	<i>Zoo</i>				
		Deletion of Funding for Resolution Authorities	\$ (53,724)	-	-
		Deletion of One-Time Expense Funding	(71,363)	-	-
	<i>Recreation and Parks</i>				
		Deletion of Funding for Resolution Authorities	\$ (500,203)	-	-
		Deletion of One-Time Expense Funding	(222,531)	-	-
		Deletion of One-Time Restoration Funding	(100,000)	-	-
		Total	\$ (154,403,440)	-	-

Continuation of Services

	<i>Aging</i>				
		Family Caregiver Support	\$ 613,428	-	8
		Senior Social Services	114,456	-	2
	<i>Animal Services</i>				
		Cost Recovery for Spay and Neuter Program	\$ (165,700)	-	-
		Realignment of Authorized Positions	(26,181)	-	-
	<i>Building and Safety</i>				
		Green Building Code Inspection Services	\$ 963,922	-	11
		Green Building Code Plan Check Services	786,228	-	8
		Los Angeles World Airports Inspection Services	790,694	-	6
		Los Angeles World Airports Plan Check Services	268,020	-	2
		Off-Site Sign Periodic Inspection Program	285,750	-	3
	<i>City Administrative Officer</i>				
		Financial Management System	\$ 125,628	-	1
		Inspector General of Citywide Collections	155,448	-	1
		Office of Public Accountability	1,217,456	-	6

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Attorney</i>				
		Citywide Nuisance Abatement Revocations Program	\$ 237,855	-	2
		Community Law Enforcement and Recovery	157,438	-	1
		Community Redevelopment Agency Support	-	-	4
		Department of Water and Power Land Use Support	158,127	-	1
		Department of Water and Power Support	363,479	-	2
		Enhanced Revenue Support	287,064	-	2
		Gang Prosecution Program	472,314	-	3
		Harbor Department Support	669,525	-	4
		Housing Authority Support	503,337	-	4
		Housing Department Support	225,832	-	2
		LACERS and Pensions Support	158,127	-	1
		Los Angeles World Airports Support	250,379	-	2
		Neighborhood Council Support	181,936	-	1
		Neighborhood Prosecutor Program	1,771,455	-	12
		Outside Counsel Oversight Support	471,543	-	5
		Pitches Motions Support	1,118,788	-	9
		Police Related Litigation	2,094,230	-	16
		Police Transition Agreement	181,936	-	1
		Safer City Initiative	327,878	-	2
		Tobacco Enforcement Program	922,546	-	7
		Workers' Compensation Support	1,018,638	-	8
	<i>City Clerk</i>				
		On Demand Video and Audio Services	\$ 58,931	-	-
	<i>Community Development</i>				
		Client Services Technology Support	\$ 347,940	-	3
		Human Relations Commission	327,732	-	4
		Human Services	1,738,152	-	22
		Systems Support Staff	335,000	-	4
		Workforce Development	3,928,956	-	49
	<i>Controller</i>				
		Financial Management System Maintenance	\$ 2,407,963	18	-
	<i>Convention Center</i>				
		Administrative Support	\$ 57,372	-	1
		Facility Infrastructure Maintenance Division	430,308	-	5
		Marketing and Event Services	304,272	-	4
		Show Operations and Support	83,748	-	1
	<i>Cultural Affairs</i>				
		Partnering of Art Centers and Theaters	\$ 139,382	-	-
	<i>Department on Disability</i>				
		AIDS Coordination and Support	\$ 475,000	-	4
		Computerized Information Center for the Disabled	143,045	-	2
	<i>El Pueblo de Los Angeles</i>				
		Property Management	\$ 60,489	-	1
	<i>Emergency Management</i>				
		Community Emergency Management Division	\$ 119,928	1	1
		Emergency Management Administrative Support	96,936	1	-
		Homeland Security Staffing	-	-	6

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Finance</i>				
		Bank Service Fees	\$ -	-	-
		CARR/CUBS System Support	222,560	-	2
		LATAX Programming and PowerBuilder Support	250,000	-	-
		Tax Discovery and Assessment	150,000	2	-
		Treasury Services	72,552	1	-
	<i>Fire</i>				
		Constant Staffing Overtime	\$ 32,522,995	-	-
		Homeland Security Enhancements	189,360	-	1
		Professional Standards Division	932,484	9	-
	<i>General Services</i>				
		Emergency Generator Equipment Support	\$ 884,942	3	-
		FMS/SMS Interface Support	103,872	-	1
		Petroleum Products	4,000,000	-	-
		Various Adjustments between Programs	-	-	-
	<i>Housing Department</i>				
		Accounting Support Staff	\$ 530,916	-	8
		Administrative Services Staff	68,388	-	1
		Executive Management Staff	480,388	-	4
		Major Projects Staff	530,628	-	7
		Rent Stabilization Staff	136,920	-	2
		Systems Division Support Staff	865,050	-	9
	<i>Information Technology Agency</i>				
		Business Assistance Virtual Network Project	\$ -	-	1
		Financial Management System Support	5,022,014	-	8
		Public Safety Systems Project	132,288	-	2
		Public Safety Systems Support	108,021	1	-
		Public Safety Systems Support	193,247	2	-
		Public Works Fiscal System Support	92,265	-	1
		Supply Management System Support	2,484,187	-	6
	<i>Neighborhood Empowerment</i>				
		Administrative and Neighborhood Council Support	\$ 177,024	-	2
	<i>Personnel</i>				
		Public Safety Bureau	\$ 1,508,712	3	15
	<i>Planning</i>				
		Expedited Case Processing	\$ 1,352,604	-	14
		GIS and Systems Support	666,214	-	-
		Universal Projects	208,908	-	2
		Westfield Projects	102,540	-	1
	<i>Police</i>				
		Air Support Division	\$ 20,000	-	-
		ARRA COPS	3,000,000	-	50
		Community Law Enforcement and Recovery	-	-	18
		Digital In-Car Video System	394,750	-	-
		Grant Administration	83,712	-	1
		Handheld Radio Maintenance	528,000	-	-
		Helicopter Armor System	80,000	-	-
		Liability Management	-	(1)	1
		Scientific Investigation Division Expenses	500,000	-	-
		Sworn Attrition	(15,543,000)	-	-
		Sworn Hiring Plan	7,554,548	-	-
		Uniform Allowance	10,045,000	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Bureau of Contract Administration</i>					
		Contract Compliance Services	\$ 140,028	-	2
		Los Angeles Airport Inspection Program	3,083,532	-	33
		Port of Los Angeles Inspection and Compliance	1,271,316	-	15
		Public Right of Way Enforcement Program	593,880	-	7
		Signal Synchronization Program	890,408	-	10
		Wastewater Compliance Program	232,296	-	3
<i>Bureau of Engineering</i>					
		Los Angeles River Revitalization Master Plan	\$ 232,694	-	2
		Metro/Expo Authority Annual Work Program	1,632,894	-	15
		Storm Damage Repair Program	470,016	-	5
		Survey Support for Street Resurfacing Program	477,520	-	6
		Transportation Grant Fund Annual Work Program	2,947,778	-	29
<i>Bureau of Sanitation</i>					
		Blue Bin Recycling Program	\$ 183,273	-	3
		Human Resources Development Division	-	-	1
		Multifamily Bulky Item Program	2,343,108	-	35
		Non-Curbside Recycling Program Support	86,732	-	1
		Solid Waste Integrated Resources Plan	466,845	-	5
		Waste Receptacle Program	157,211	3	-
		Watershed Protection Division	-	-	13
<i>Bureau of Street Lighting</i>					
		Copper Wire Replacement and Reinforcement	\$ 416,196	-	1
		Light Emitting Diode Conversion Program	3,466,058	-	10
		Metro/Expo Annual Work Program	600,432	-	7
		Signal Synchronization Support	515,448	-	6
		Transportation Grant Annual Work Program	336,168	-	4
<i>Bureau of Street Services</i>					
		Bus Pad and Stop Improvements	\$ 1,484,190	-	11
		Design of Bikeways and Pedestrian Facilities	514,840	-	5
		Metro/Expo Authority Annual Work Program	194,136	-	2
		Public Right-of-Way Construction Enforcement	370,784	-	4
		Sidewalk Access Ramps	3,306,095	-	23
		Slurry Seal	7,327,383	-	18
		Street Resurfacing and Reconstruction	25,359,784	-	95
		Street Resurfacing and Reconstruction Adjustment	17,858,061	-	82
		Streetscape and Transit Enhancements	4,141,701	-	54
<i>Transportation</i>					
		Los Angeles Unified School District Construction	\$ 85,572	-	1
		Metro Rail Annual Work Program	1,024,896	-	12
		Parking Operations and Management Plan	154,800	1	1
		Regional Transportation Support	188,928	-	2
		Traffic Signal Maintenance	502,980	7	-
		Traffic Signal Synchronization Projects	2,550,252	-	32
		Transit Priority System	163,260	-	2
		Transportation Grant Fund Annual Work Program	6,210,564	-	72
		Water Trunk Line Construction Program	450,972	-	5
<i>Zoo</i>					
		Behavioral Enrichment Program	\$ 54,024	-	1
		Contact Yard Educational Services	71,363	-	-
Total			\$ 180,967,237	51	1,036

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Building and Safety</i>				
		Assistant Inspector Program	\$ 1,022,385	-	15
		Electrical Test Lab Workload	84,732	-	1
		Engineering Plan Check Workload	393,480	-	4
		Enterprise Fund Administrative Workload	198,328	-	3
		Enterprise Fund Overtime	400,000	-	-
		Inspection Workload	1,373,171	-	15
		Technical Support Workload	78,904	-	1
	<i>City Attorney</i>				
		Zoning Code Rewrite Project	\$ 148,457	-	1
	<i>City Clerk</i>				
		Primary Nominating and Municipal Elections	\$ 16,989,803	-	-
	<i>Cultural Affairs</i>				
		Adjustments to Special Appropriations	\$ 103,000	-	-
		Matching Grants Program	212,000	-	-
	<i>Fire</i>				
		Emergency Medical Services Captains	\$ 1,549,377	9	-
		Engine Company Restoration	1,851,024	12	-
		Risk Management	72,810	1	-
		Variable Staffed Ambulances	2,299,500	-	-
	<i>General Services</i>				
		Capital Projects Materials Testing Support	\$ 1,618,372	-	13
		Pavement Preservation Plan Support	631,400	-	-
	<i>Information Technology Agency</i>				
		LATAX Enhancements	\$ 69,900	-	-
		PaySR Development and Support	53,917	-	-
	<i>Personnel</i>				
		Deferred Compensation Plan Administration	\$ 98,904	1	-
		Firefighter Hiring	666,469	3	-
	<i>Planning</i>				
		Bicycle and Transportation Element Plans	\$ 734,056	-	2
		Comprehensive Zoning Code Rewrite	373,962	-	3
		Housing Element Update	250,000	-	-
		Metro Transit Oriented Districts Grant	1,524,346	-	4
	<i>Board of Public Works</i>				
		Accounting Support for Proposition C Projects	\$ 65,052	-	1
	<i>Bureau of Contract Administration</i>				
		Compliance Services to Other Departments	\$ 458,296	-	12
		Public Works Infrastructure Stabilization Policy	-	-	3
		Transportation Grant Fund Annual Work Program	839,240	-	9
	<i>Bureau of Engineering</i>				
		Pavement Preservation Plan Support	\$ 250,000	-	-
	<i>Bureau of Street Services</i>				
		Asphalt Repair	\$ 1,968,683	-	-
		Measure R Local Return Fund	2,095,000	-	-
		Measure R Local Return Fund	4,220,000	-	-
	<i>Transportation</i>				
		Bicycle Planning and Outreach	\$ 74,832	-	1
		Part-Time Traffic Officer Program	-	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Library</i>				
		Alterations and Improvements	\$ 303,080	-	-
		Restoration of Library Services	3,093,674	49	-
		Support Staff for Restored Services	323,460	6	-
	<i>Recreation and Parks</i>				
		New and Expanded Facilities	\$ 2,436,606	-	-
		Total	\$ 48,926,220	81	88
Reduced Services					
	<i>Animal Services</i>				
		Deletion of Filled Positions	\$ (571,975)	(11)	-
	<i>City Clerk</i>				
		Deletion of Filled Positions	\$ (118,260)	(2)	-
	<i>Council</i>				
		Budget Reduction	\$ (761,507)	-	-
	<i>Ethics Commission</i>				
		Deletion of Filled Position	\$ (77,715)	(1)	-
	<i>Finance</i>				
		Deletion of Filled Positions	\$ (91,944)	(2)	-
		Field Office Closures	(126,648)	(2)	-
	<i>Fire</i>				
		Deletion of Filled Positions	\$ (802,752)	(12)	-
	<i>General Services</i>				
		Alterations and Improvements Program Reduction	\$ (310,663)	-	-
		Deletion of Filled Positions	(2,621,540)	(12)	-
	<i>Information Technology Agency</i>				
		Deletion of Filled Positions	\$ (926,039)	(11)	-
	<i>Mayor</i>				
		Budget Reduction	\$ (268,058)	-	-
	<i>Neighborhood Empowerment</i>				
		Deletion of Filled Positions	\$ (154,524)	(2)	-
	<i>Personnel</i>				
		Deletion of Filled Positions	\$ (730,260)	(11)	-
		Reductions to Various Accounts	(1,226,955)	-	-
	<i>Police</i>				
		Deletion of Filled Positions	\$ (9,358,320)	(159)	-
		Photo Red Light Program	(2,760,000)	-	-
	<i>Board of Public Works</i>				
		Reduction of Operating Supplies Expense Funding	\$ (68,011)	-	-
		Reduction to Graffiti Abatement Services	(122,357)	-	-
	<i>Bureau of Street Services</i>				
		Deletion of Filled Positions	\$ (749,820)	(8)	-
		Street Improvement Expense Reductions	(1,174,287)	-	-
	<i>Recreation and Parks</i>				
		CLASS Parks Program	\$ (230,602)	-	-
		Year Round Pool Conversion	(425,881)	(4)	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Reduced Services					
Total			\$ (23,678,118)	(237)	-
Efficiencies to Services					
	<i>Aging</i>				
		Administrative Budget Reduction	\$ (92,223)	-	-
		Deletion of Vacancies	(120,660)	(2)	-
		Funding Source Adjustments	-	-	-
	<i>Animal Services</i>				
		Deletion of General Fund Vacancies	\$ (528,413)	(8)	-
	<i>Building and Safety</i>				
		Deletion of General Fund Vacancies	\$ (86,976)	(1)	-
	<i>City Administrative Officer</i>				
		Deletion of General Funded Vacancies	\$ (431,676)	(4)	-
	<i>City Attorney</i>				
		Deletion of General Fund Vacancies	\$ (1,248,111)	(17)	-
	<i>City Clerk</i>				
		Administrative Support Position	\$ -	-	-
		Deletion of Vacant Position	(58,980)	(1)	-
		Expense Account Reduction	(16,325)	-	-
		One-Time Salary Reduction	(254,384)	-	-
	<i>Controller</i>				
		Deletion of General Funded Vacancies	\$ (465,804)	(5)	-
		Expense Account Reduction	(112,227)	-	-
		One-Time Salary Reduction	(350,000)	-	-
	<i>Convention Center</i>				
		Adjustments to Operating Expenses	\$ (268,963)	-	-
		Deletion of Vacancies	(166,152)	(3)	-
		Deletion of Vacancies and Expenses	(235,676)	(5)	-
	<i>Emergency Management</i>				
		Deletion of General Funded Vacancies	\$ (83,748)	(1)	-
	<i>Ethics Commission</i>				
		Deletion of General Fund Vacancies	\$ (149,655)	(2)	-
	<i>Finance</i>				
		Deletion of General Fund Vacancies	\$ (439,572)	(7)	-
		Miscellaneous Contractual Services Adjustments	(102,000)	-	-
		One-Time Salary Reduction	(139,567)	-	-
	<i>Fire</i>				
		Deletion of General Fund Vacancies	\$ (229,428)	(3)	-
		Drill Tower Training Facility Closure	(4,778,022)	(16)	-
		LAFD Deployment Plan	11,555,208	-	129
	<i>General Services</i>				
		Deletion of General Fund Vacancies	\$ (148,800)	(3)	-
		Public Safety Consolidation	(21,045,019)	(223)	94
	<i>Housing Department</i>				
		Deletion of Vacancies	\$ (187,368)	(2)	-
	<i>Information Technology Agency</i>				
		Deletion of General Fund Vacancies	\$ (1,571,569)	(16)	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Personnel</i>				
		Commuter Services Support	\$ (110,852)	-	-
		Deletion of General Fund Vacancies	(269,988)	(4)	-
	<i>Planning</i>				
		Deletion of General Fund Vacancies	\$ (130,968)	(2)	-
		Downtown Stadium and Event Center Project	268,168	-	-
	<i>Police</i>				
		Public Safety Consolidation	\$ 21,045,019	129	-
		Public Safety Consolidation Hiring Efficiencies	(1,561,948)	-	-
	<i>Board of Public Works</i>				
		Deletion of General Funded Vacancies	\$ (195,000)	(3)	-
		Project Restore	(121,299)	-	-
	<i>Bureau of Contract Administration</i>				
		Deletion of General Fund Vacancies	\$ (186,048)	(3)	-
	<i>Bureau of Engineering</i>				
		Deletion of General Fund Vacancies	\$ (979,260)	(12)	-
		Miscellaneous Personnel Adjustments	(14,604)	(1)	-
		Reduction of One-Time Expense Funding	(385,303)	-	-
	<i>Bureau of Sanitation</i>				
		Clean Water Operational Requirements	\$ (100,000)	-	-
		Deletion of Vacancies	(279,041)	(3)	-
	<i>Bureau of Street Lighting</i>				
		Deletion of Vacant Positions	\$ (177,420)	(3)	-
		Fleet Replacement Deferral	100,000	-	-
		Salary Savings Rate Adjustment	(230,635)	-	-
	<i>Bureau of Street Services</i>				
		Deletion of General Fund Vacancies	\$ (588,228)	(10)	-
	<i>Transportation</i>				
		Deletion of General Fund Vacancies	\$ (2,069,016)	(32)	-
		Deletion of Special Funded Vacancies	(117,024)	(1)	-
		Project Assistant Support	(11,925)	(2)	-
		Student Internship Program	350,000	-	-
		Traffic Street Maintenance Support	785,244	-	13
		Transportation Reorganization	(20,576)	1	-
	<i>Zoo</i>				
		Deletion of General Fund Vacancies	\$ (1,035,240)	(14)	-
	<i>Library</i>				
		Position Adjustments	\$ 82,992	-	-
		Position Adjustments	(16,536)	(2)	-
		Position Adjustments	16,848	-	-
	<i>Recreation and Parks</i>				
		Deletion of General Fund Vacancies	\$ (5,326,620)	(92)	-
		Total	\$ (13,035,370)	(373)	236

New Services

Aging

	As-Needed Employment Authority	\$ 178,393	-	-
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FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
	<i>Building and Safety</i>				
		Coordination Services for Major Projects	\$ -	-	5
		Zoning Code Update	138,040	-	1
	<i>Convention Center</i>				
		MICLA Purchase of Parking Control System	\$ (260,000)	-	-
	<i>Department on Disability</i>				
		Voluntary Compliance Agreement	\$ 93,120	1	-
	<i>Finance</i>				
		LATAX Oracle Database Management Licenses	\$ 258,667	-	-
	<i>Fire</i>				
		Fuel Vehicle Management System	\$ 75,000	-	-
		LAX Airport Security - Blue Ribbon Panel	189,360	-	1
	<i>General Services</i>				
		Building Emergency Education Program	\$ 135,000	-	-
	<i>Neighborhood Empowerment</i>				
		Neighborhood Council Elections	\$ 550,696	-	4
	<i>Bureau of Contract Administration</i>				
		Metro/Expo Authority Annual Work Program	\$ 627,581	-	3
	<i>Bureau of Street Services</i>				
		Metro/Expo Authority Annual Work Program	\$ 689,754	-	6
	<i>Transportation</i>				
		Pavement Preservation Plan Support	\$ 803,600	-	-
	<i>Zoo</i>				
		Rainforest of the Americas Exhibit	\$ 143,400	-	-
		VIP Behind the Scenes Tours	22,360	-	-
	<i>Library</i>				
		Building a Digital Library	\$ 468,854	2	-
		Library Strategic Plan	200,000	-	-
	<i>Recreation and Parks</i>				
		Police Administration Building Services	\$ 124,662	-	-
		Total	\$ 4,438,487	3	20
New Facilities					
	<i>General Services</i>				
		New Facility Maintenance	\$ 306,462	-	-
		Total	\$ 306,462	-	-
Transfer of Services					
	<i>Aging</i>				
		Human Resources Consolidation - Phase II	\$ (40,620)	(1)	1
	<i>Animal Services</i>				
		Human Resources Consolidation - Phase I	\$ (377,433)	(4)	-
	<i>Building and Safety</i>				
		Human Resources Consolidation - Phase II	\$ (306,128)	(7)	7

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transfer of Services					
	<i>Community Development</i>				
		Human Resources Consolidation - Phase II	\$ (166,710)	(4)	4
	<i>Convention Center</i>				
		Human Resources Consolidation - Phase II	\$ (110,346)	(3)	3
	<i>Finance</i>				
		Human Resources Consolidation-Phase II	\$ (173,056)	(4)	4
	<i>General Services</i>				
		Human Resources Consolidation - Phase I	\$ (1,011,684)	(10)	-
	<i>Housing Department</i>				
		Human Resources Consolidation - Phase II	\$ (121,434)	(4)	6
	<i>Information Technology Agency</i>				
		Human Resources Consolidation - Phase I	\$ (404,961)	(4)	-
		TEAMS II Support	(101,882)	(1)	-
	<i>Personnel</i>				
		Human Resource Consolidation Management	\$ 170,532	-	1
		Human Resources Consolidation - Phase I	5,954,118	67	-
		Human Resources Consolidation - Phase II	1,204,922	25	-
	<i>Planning</i>				
		Human Resources Consolidation - Phase I	\$ (275,352)	(3)	-
	<i>Police</i>				
		Consent Decree Systems Support	\$ 101,880	1	-
		Firearms and Ammunition	168,267	-	-
	<i>Board of Public Works</i>				
		Human Resources Consolidation - Phase I	\$ (1,137,000)	(13)	-
	<i>Bureau of Engineering</i>				
		Human Resources Consolidation - Phase I	\$ (326,927)	(4)	-
	<i>Bureau of Sanitation</i>				
		Human Resources Consolidation - Phase I	\$ (1,035,472)	(13)	-
	<i>Bureau of Street Lighting</i>				
		Human Resources Consolidation - Phase I	\$ (131,664)	(2)	-
	<i>Bureau of Street Services</i>				
		Human Resources Consolidation - Phase I	\$ (184,608)	(2)	-
		Waste Receptacle Program	(316,954)	(5)	-
	<i>Transportation</i>				
		Human Resources Consolidation - Phase I	\$ (1,069,008)	(12)	-
		Total	\$ 308,480	(3)	26

Other Changes or Adjustments

Aging

Miscellaneous Personnel Adjustments	\$ 14,808	-	-
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Building and Safety

Funding Realignment	\$ -	-	-
Transportation Cost Adjustment	27,034	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>City Administrative Officer</i>				
		Actuary Services	\$ 50,000	-	-
		Anticipated Attrition	(436,029)	-	-
		Debt Management Support	96,240	-	1
		Grants Management Database	100,000	-	-
		Performance Budget Implementation	120,180	-	1
	<i>City Attorney</i>				
		Community Development Block Grant	\$ (18,375)	-	-
		Consumer Protection Trust Fund	-	-	-
		Housing Special Funds	-	-	-
		One-Time Salary Reduction	(1,662,597)	-	-
		Reduction in Number of Working Days	(9,442,443)	-	-
		Sewer Construction and Maintenance Fund Support	-	-	-
		Solid Waste Resources Litigation Support	-	-	-
		Telecommunications Development Account	(32,431)	-	-
	<i>Community Development</i>				
		Consolidation of Citywide Grants Coordination	\$ (1,554,992)	(22)	-
		Consolidation of Grants Management	1,554,992	22	-
		Funding Source Adjustments	-	-	-
		Position Authority Adjustment	(9,000)	(1)	-
		Workforce Investment Board Support	56,616	-	1
	<i>Controller</i>				
		Funding Source Adjustment	\$ (26,212)	-	-
		Payroll System Replacement	91,000	-	-
	<i>Cultural Affairs</i>				
		Accounting Support Staffing	\$ 95,004	1	-
		General City Purposes Activities	133,650	-	-
	<i>Department on Disability</i>				
		ADA Compliance Officer and Monitoring	\$ 158,808	2	-
		Community Affairs Activities	(20,554)	-	-
	<i>El Pueblo de Los Angeles</i>				
		Adjustments to Contractual Services Account	\$ -	-	-
		Funding Source Adjustment	-	-	-
		Museum Support	67,406	-	-
		Salary Savings Rate Adjustment	36,509	-	-
	<i>Ethics Commission</i>				
		As-Needed Account	\$ 20,000	-	-
	<i>Finance</i>				
		Miscellaneous Adjustments in Expense Accounts	\$ -	-	-
		Miscellaneous Personnel Adjustments	(2,460)	-	-
	<i>Fire</i>				
		Fire Station Alerting System Consultant	\$ 250,000	-	-
		Miscellaneous Account Adjustments	-	-	-
	<i>General Services</i>				
		Council Alternations and Improvements	\$ 100,000	-	-
		Deletion of General Fund Expense Accounts	(344,500)	-	-
		Figueroa Plaza Contractual Services Adjustment	-	-	-
		Leasing Account Reduction	(815,016)	-	-
		Special Fund Accounts Adjustments-El Pueblo	(2,723)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Housing Department</i>				
		Adjustment to Funding Sources	\$ -	-	-
		Adjustment to Leases	84,489	-	-
		Adjustment to Temporary Workers Account	-	-	-
		Adjustment to Transportation	20,000	-	-
		Transfer of Positions from Portfolio Management	1,336,524	14	-
		Transfer of the Portfolio Management Program	(1,336,524)	(14)	-
	<i>Information Technology Agency</i>				
		Adjustments to Expense Accounts	\$ (2,412,013)	-	-
		Consolidation of IT Strategic Planning	(153,990)	(1)	-
		Consolidation of IT Strategic Planning	153,990	1	-
		TDA Funding Realignment	-	-	-
		Various Personnel Adjustments	-	-	-
	<i>Mayor</i>				
		Office Gang Reduction and Youth Development	\$ (16,313,420)	-	-
	<i>Neighborhood Empowerment</i>				
		Consolidation of Technology Support	\$ 123,777	1	-
		Consolidation of Technology Support	(123,777)	(1)	-
		Miscellaneous Adjustments in Expense Accounts	-	-	-
	<i>Personnel</i>				
		Funding Source Adjustments	\$ -	-	-
		Internal Investigation Unit	-	-	-
	<i>Planning</i>				
		Citywide Case Management	\$ -	-	-
		Funding Source Adjustment	-	-	-
	<i>Police</i>				
		Cost of Living Adjustment	\$ 88,808	-	-
		Funding Source Adjustment	-	-	-
		Miscellaneous Changes in Expense	-	-	-
	<i>Board of Public Works</i>				
		Program and Funding Source Adjustments	\$ -	-	-
		Transfer of Funding for Graffiti Removal	(330,000)	-	-
	<i>Bureau of Contract Administration</i>				
		Salaries Funding Reduction	\$ (253,651)	-	-
	<i>Bureau of Engineering</i>				
		Consolidation of General Public Improvements	\$ (1,314,846)	(14)	-
		Consolidation of General Public Improvements	1,314,846	14	-
	<i>Bureau of Sanitation</i>				
		Program and Funding Source Adjustments	\$ -	-	-
		Solid Resources Operational Requirements	1,067,526	-	-
		Watershed Protection Salary Reduction	(1,403,371)	-	-
	<i>Bureau of Street Lighting</i>				
		Funding Source Adjustment - Banner Program	\$ -	-	-
		Funding Source Adjustment - Transit Lighting	-	-	-
	<i>Bureau of Street Services</i>				
		Median Island Landscape Maintenance	\$ (850,000)	-	-
		Street Damage Restoration Fee Special Fund	-	-	-
	<i>Transportation</i>				
		Funding Source Adjustments	\$ -	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
		<i>Appropriation to City Employees' Retirement</i>			
		Change from 2011-12 to 2012-13	\$ (9,911,573)	-	-
		<i>Library</i>			
		Adjustment to Direct Library Costs	\$ (392,481)	-	-
		General Fund Reimbursement	8,478,936	-	-
		<i>Recreation and Parks</i>			
		Account Adjustments	\$ -	-	-
		As-Needed Salary Adjustment	985,000	-	-
		Children's Play Equipment	(500,000)	-	-
		City Hall Park Landscape Maintenance	60,000	-	-
		General Fund Cost Reimbursement	4,372,739	-	-
		HACLA Sites	1,100,000	-	-
		Water and Electricity	(1,000,000)	-	-
		Total	\$ (28,504,096)	2	3
2012 Tax & Revenue Anticipation Notes					
		<i>Tax & Revenue Anticipation Notes Debt Svc Fund</i>			
		Debt Service - Cash Flow	\$ (139,443)	-	-
		Debt Service - Pensions	21,913,002	-	-
		Debt Service - Retirement	(56,733,873)	-	-
		Total	\$ (34,960,314)	-	-
Bond Redemption and Interest					
		<i>Debt Service</i>			
		General Obligation Bonds	\$ (2,919,178)	-	-
		Total	\$ (2,919,178)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Crime Control</i>					
		Capital Equipment 2010-A	\$ (291)	-	-
		Capital Equipment Refunding 2007-A	(116)	-	-
		Commercial Paper	-	-	-
		Equipment Acquisition Program AX	(9,926)	-	-
		Figueroa Plaza 2007-B	2,789	-	-
		MICLA 2006-A (Police HQ)	10,977,400	-	-
		MICLA 2008-A (Capital Equipment)	67	-	-
		MICLA 2008-B (Real Property)	(1,173)	-	-
		MICLA 2009-A (Capital Equipment)	587	-	-
		MICLA 2009-B (Real Property)	163	-	-
		MICLA 2009-C (Capital Equipment)	(20)	-	-
		MICLA 2009-E (Real Property)	(3,750)	-	-
		MICLA 2012-A Capital Eqpt Refunding	224,000	-	-
		MICLA 2012-B Real Property Refunding	96,000	-	-
		MICLA 2012-C Refunding of MICLAs	1,986,400	-	-
		MICLA Refunding of Commercial Paper	(1,920,000)	-	-
		North Valley Station Program AQ	(1,920,005)	-	-
		Pershing Square Program AS	(4,449)	-	-
		Piper Technical Center Refunding Program T	(152,938)	-	-
		Real Property 2010-C	125	-	-
		Real Property Program AU	(91,373)	-	-
		Refunding 2005 (MICLA AY)	(644,371)	-	-
		Refunding of MICLA	(493,633)	-	-
		Trustee Fees	(1,347)	-	-
<i>Fire Suppression</i>					
		Capital Equipment 2010-A	\$ (381)	-	-
		Capital Equipment 2010-B	(280)	-	-
		Capital Equipment Refunding 2007-A	(155)	-	-
		Equipment Acquisition Program AX	(20,499)	-	-
		Figueroa Plaza 2007-B	1,220	-	-
		MICLA 2008-A (Capital Equipment)	125	-	-
		MICLA 2009-A (Capital Equipment)	1,150	-	-
		MICLA 2009-C (Capital Equipment)	(9)	-	-
		MICLA 2012-A Capital Eqpt Refunding	1,872,000	-	-
		MICLA 2012-B Real Property Refunding	38,000	-	-
		MICLA 2012-C Refunding of MICLAs	135,200	-	-
		MICLA Refunding of Commercial Paper	(1,280,000)	-	-
		Real Property Program AU	(144,668)	-	-
		Refunding 2005 (MICLA AY)	(242,707)	-	-
		Refunding of MICLA	(99,544)	-	-
		Trustee Fees	(1,264)	-	-
<i>Building and Safety Services</i>					
		Figueroa Plaza 2007-B	\$ (44,289)	-	-
<i>Public Improvements</i>					
		MICLA 2009-B (Real Property)	\$ 1,601	-	-
		MICLA 2012-B Real Property Refunding	214,000	-	-
		MICLA Refunding of Commercial Paper	(260,000)	-	-
<i>Wastewater</i>					
		MICLA 2006A Public Works Building	\$ (2,227)	-	-
<i>Household Refuse Collection</i>					
		MICLA 2006A Public Works Building	\$ (6,023)	-	-
		Trustee Fees	(486)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Parking Enforcement</i>					
		Commercial Paper	\$ 901,000	-	-
		MICLA 2012-B Real Property Refunding	1,488,000	-	-
		MICLA 2012-C Refunding of MICLAs	3,016,000	-	-
		Real Property Program AR	(3,275,233)	-	-
		Refunding 2005 (MICLA AY)	(236,000)	-	-
		Refunding of MICLA	(58,909)	-	-
		Trustee Fees	(1,361)	-	-
<i>Recreation and Parks Projects</i>					
		Capital Equipment 2010-A	\$ (52)	-	-
		Capital Equipment Refunding 2007-A	(16)	-	-
		Equipment Acquisition Program AX	(961)	-	-
		MICLA 2008-A (Capital Equipment)	2	-	-
		MICLA 2009-A (Capital Equipment)	247	-	-
		MICLA 2009-C (Capital Equipment)	(2)	-	-
		MICLA 2012-B Real Property Refunding	164,000	-	-
		MICLA 2012-C Refunding of MICLAs	644,800	-	-
		Real Property Program AR	(694,763)	-	-
		Refunding 2005 (MICLA AY)	(1,711)	-	-
<i>Convention Center Debt Service</i>					
		Convention Center Debt Service	\$ (388,422)	-	-
		MICLA 2009-B (Real Property)	60	-	-
<i>Staples Arena Debt Service</i>					
		Staples Arena Debt Service	\$ (5,637)	-	-
<i>General Administration and Support</i>					
		Debt Service for CDD Projects	\$ (1,108)	-	-
<i>Building Services</i>					
		Central Library Refunding/Program AT	\$ (2,920)	-	-
		Central Library Refunding/Program R	2,625	-	-
		Convention Center Debt Service	342,000	-	-
		Equipment Acquisition Program AX	(2,784)	-	-
		Figueroa Plaza 2007-B	39,566	-	-
		Marvin Braude Program AW	1,563	-	-
		MICLA 2008-B (Real Property)	(1,914)	-	-
		MICLA 2009-B (Real Property)	727	-	-
		MICLA 2009-D (Recovery Zone)	(11,122)	-	-
		MICLA 2012-A Capital Eqpt Refunding	2,840,000	-	-
		MICLA 2012-C Refunding of MICLAs	3,889,600	-	-
		Piper Technical Center Refunding Program T	(2,905,813)	-	-
		Real Property 2010-C	310	-	-
		Real Property Program AR	(1,190,942)	-	-
		Real Property Program AU	(129,118)	-	-
		Refunding 2005 (MICLA AY)	(167,502)	-	-
		Refunding of MICLA	(110,895)	-	-
		Trizec Hahn Theatre (MICLA AK)	(1,760)	-	-
		Trustee Fees	(3,014)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration Fund					
<i>Systems Operations</i>					
		Capital Equipment 2010-A	\$ (1,671)	-	-
		Capital Equipment 2010-B	(203)	-	-
		Capital Equipment Refunding 2007-A	(32)	-	-
		Equipment Acquisition Program AX	(3,140)	-	-
		IBM Mainframe (ITA)	(130,431)	-	-
		MICLA 2008-A (Capital Equipment)	7	-	-
		MICLA 2009-A (Capital Equipment)	250	-	-
		MICLA 2009-C (Capital Equipment)	(36)	-	-
		MICLA 2012-A Capital Eqpt Refunding	3,064,000	-	-
		MICLA Refunding of Commercial Paper	(640,000)	-	-
		Refunding 2005 (MICLA AY)	(146,991)	-	-
		Refunding of MICLA	(145,059)	-	-
		Trustee Fees	(972)	-	-
<i>Fleet Services and Operations</i>					
		Capital Equipment 2010-A	\$ (681)	-	-
		Capital Equipment 2010-B	(508)	-	-
		Capital Equipment Refunding 2007-A	(192)	-	-
		Commercial Paper	(901,000)	-	-
		Equipment Acquisition Program AX	(32,367)	-	-
		MICLA 2008-A (Capital Equipment)	186	-	-
		MICLA 2009-A (Capital Equipment)	1,316	-	-
		MICLA 2009-C (Capital Equipment)	(33)	-	-
		MICLA 2012-C Refunding of MICLAs	728,000	-	-
		MICLA Refunding of Commercial Paper	(1,920,000)	-	-
		Real Property Program AR	(496,745)	-	-
		Real Property Program AU	(299,371)	-	-
		Refunding 2005 (MICLA AY)	(505,925)	-	-
		Refunding of MICLA	(227,010)	-	-
		Trustee Fees	(1,556)	-	-
Total			\$ 10,683,280	-	-
CIEP - Municipal Facilities					
<i>Capital Improvements--Parking Facilities</i>					
		CIEP -- Municipal Facilities	\$ 1,000,000	-	-
<i>Cap. Imp.--Public Buildings and Facilities</i>					
		CIEP -- Municipal Facilities	\$ 500,000	-	-
Total			\$ 1,500,000	-	-
CIEP - Physical Plant					
<i>Capital Improvements--Lighting of Streets</i>					
		CIEP -- Physical Plant	\$ 2,014,060	-	-
<i>Capital Improvements--Flood Control</i>					
		CIEP -- Physical Plant	\$ 137,000	-	-
<i>Capital Imp.--Street & Highway Transportation</i>					
		CIEP -- Physical Plant	\$ (4,466,130)	-	-
<i>Capital Improvements--Traffic Control</i>					
		CIEP -- Physical Plant	\$ 1,625,000	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
CIEP - Physical Plant					
		Total	\$ (690,070)	-	-
CIEP - Wastewater					
		<i>Cap. Imp.--Wstwr. Collect., Treat., & Disposal</i>			
		Capital Improvement Expenditure Program	\$ 24,300,000	-	-
		Total	\$ 24,300,000	-	-
General City Purposes					
		<i>Promotion of the Image of the City</i>			
		Council District Community Services	\$ (162,000)	-	-
		Downtown on Ice	(114,750)	-	-
		Latino Film Festival	(36,450)	-	-
		Official Visits of Dignitaries (3)	20,000	-	-
		Pan African Film and Arts Festival	(36,450)	-	-
		<i>Governmental Services</i>			
		Adult Day Care Centers (2)	\$ (238,123)	-	-
		Annual City Audit/Single Audit (1)	164,000	-	-
		At the Park After Dark	(97,200)	-	-
		City Volunteer Bureau (2)	(54,120)	-	-
		Clean and Green Job Program (2)	(84,474)	-	-
		Economic Development Initiative	2,500,000	-	-
		El Grito	(60,750)	-	-
		Financial Management System Maintenance (2)	(9,753,205)	-	-
		Gang Reduction & Youth Development Office (2)	23,210,245	-	-
		Heritage Month Celebration & Special Events (5)	(42,525)	-	-
		L.A.'s BEST	(279,858)	-	-
		LACERS/Pensions Audit (1)	825,000	-	-
		LAPRA/LAFRA Audit (1)	175,000	-	-
		Learn and Earn Program (2)	(33,750)	-	-
		Lifeline Rate Program (6)	(1,879,000)	-	-
		Local Agency Formation Commission	(87,000)	-	-
		Los Angeles Bi-Annual Homeless Count (2)	350,000	-	-
		Medicare Contributions	1,515,980	-	-
		Office of Small Business Services (2)	(32,805)	-	-
		Official Visits of Dignitaries (3)	(20,000)	-	-
		San Fernando Valley Council of Governments	(10,000)	-	-
		Settlement Adjustment Processing	801	-	-
		Social Security Contributions	178,998	-	-
		Special Events Fee Subsidy - Citywide (8)	(2,025,000)	-	-
		Youth Employment Program (2)	(825,000)	-	-
		<i>Intergovernmental Relations</i>			
		San Fernando Valley Council of Governments	\$ 10,000	-	-
		South Bay Cities Association	8,851	-	-
		Southern California Association of Governments	20,100	-	-
		Total	\$ 13,106,515	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Human Resources Benefits					
		<i>Human Resources Benefits</i>			
		Civilian FLEX Program	\$ (428,000)	-	-
		Contractual Services	29,082,127	-	-
		Employee Assistance Program	(3,974)	-	-
		Fire Health and Welfare Program	(764,000)	-	-
		Police Health and Welfare Program	5,043,000	-	-
		Supplemental Civilian Union Benefits	4,000	-	-
		Unemployment Insurance	2,650,000	-	-
		Workers' Compensation/Rehabilitation	3,917,000	-	-
		Total	\$ 39,500,153	-	-
Judgment Obligation Bonds Debt Service Fund					
		<i>Judgment Obligation Bonds</i>			
		Debt Service	\$ (950)	-	-
		Total	\$ (950)	-	-
Liability Claims					
		<i>Liability Claims</i>			
		Liability Claims \$100,000 and Under	\$ 60,000	-	-
		Liability Claims Over \$100,000	-	-	-
		Total	\$ 60,000	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition A Local Transit Assistance Fund					
<i>Proposition A Local Transit</i>					
		Bus Maintenance Facility Land Purchase	\$ 5,300,000	-	-
		Bus Stop Landings	(85,000)	-	-
		Cityride Scrip	(500,000)	-	-
		Cityride, San Fernando Valley/Central LA	(6,000,000)	-	-
		Commuter Express Bus Stop Maintenance	200,000	-	-
		Commuter Express/Community Connection	(18,500,000)	-	-
		Commuter Transportation Implementation Plan	33,000	-	-
		Dash - Central City	(12,670,000)	-	-
		Dash - Community DASH Area 1	(13,990,000)	-	-
		Dash - Community DASH Area 3	(5,520,000)	-	-
		Dash - Community DASH Area 4	(9,250,000)	-	-
		Dash- Community DASH Area 5	(6,480,000)	-	-
		Dash Stop Maintenance	100,000	-	-
		Equipment	(95,000)	-	-
		Fleet Replacement - Commuter Express	(3,725,000)	-	-
		Fleet Replacement - Dash	26,493,000	-	-
		Fuel Reimbursement	(4,000,000)	-	-
		Marketing - City Transit Programs	100,000	-	-
		Overhead Costs - City Departments	(2,588,516)	-	-
		Paratransit Program Coordination Services	(800,000)	-	-
		Senior Cityride Program	108,500	-	-
		Software, Technology & Equipment Maintenance	95,000	-	-
		Transit and Taxi Operation Consultant	100,000	-	-
		Transit Facility Security and Maintenance	149,000	-	-
		Transit Operations	73,000,000	-	-
		Transit Safety & Security Notification Sys.	(175,000)	-	-
		Transit Sign Production and Installation	200,000	-	-
		Transit Store	20,000	-	-
		Transit Svc. Data Mgt. System	135,000	-	-
		Unallocated	24,590,502	-	-
Total			\$ 46,245,486	-	-

Prop. C Anti-Gridlock Transit Improvement Fund

Proposition C Anti-Gridlock Transit Improvements

		ATSAC Maintenance	\$ 500,000	-	-
		Bicycle Path Maintenance	200,000	-	-
		Bicycle Program Coordinator	10,000	-	-
		Contractual Services Support	50,000	-	-
		Equipment	5,000	-	-
		Office Supplies	25,000	-	-
		Overhead Costs - City Departments	7,941,908	-	-
		Project Management & Improvement Initiative	350,000	-	-
		Railroad Crossing Program	1,171,000	-	-
		School Bike and Transit Education	(60,000)	-	-
		Transportation Grant Fund Work Program	(14,545,185)	-	-
Total			\$ (4,352,277)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Special Parking Revenue Fund					
<i>Special Parking Revenue</i>					
		Bond Administration	\$ (10,000)	-	-
		Capital Equip. & Parking Meter Purchases	(2,198,800)	-	-
		Collection Services	(200,000)	-	-
		Contractual Services	3,201,768	-	-
		Library Trust Fund	(150,000)	-	-
		Maint., Rpr. & Util. Svc. for Off-St. Prkg Lots	208,000	-	-
		Miscellaneous Equipment	65,000	-	-
		Overhead Costs - City Departments	(1,440,591)	-	-
		Parking Facility Lease Payment	(10,000)	-	-
		Parking Meter Admin. & Plan.	(634,963)	-	-
		Replacement Parts, Tools & Equip.	(118,200)	-	-
		Series 1999-A Revenue Bonds	1,725	-	-
		Series 2003-A Revenue Bonds	(200)	-	-
		Training	(5,000)	-	-
		Total	\$ (1,291,261)	-	-
Unappropriated Balance					
<i>Unappropriated Balance</i>					
		Bank Fees	\$ 2,100,000	-	-
		City Disaster Planning Study	(500,000)	-	-
		Deferred Entry of Judgment Program	(195,000)	-	-
		Fire - Third Party Review of Resource Deployment	750,000	-	-
		Fire Station Alerting System Consultant	250,000	-	-
		General	(25,000)	-	-
		GSD - Petroleum Products	5,000,000	-	-
		IT Infrastructure Outsourcing	(250,000)	-	-
		Merchant Card Convenience Fee Program	(500,000)	-	-
		Neighborhood Council Funding	(6,000)	-	-
		Outside Counsel inc. Workers' Comp.	750,000	-	-
		Payroll System Study	100,000	-	-
		Redistricting Costs for Council and LAUSD	(1,500,000)	-	-
		Restoration of Neighborhood Fire Services	(6,971,000)	-	-
		Software License Claim	(1,000,000)	-	-
		Strategic Advisor for Technology Services	500,000	-	-
		Water and Electricity	(500,000)	-	-
		Total	\$ (1,997,000)	-	-
Wastewater Special Purpose Fund					
<i>Wastewater Collection, Treatment & Disposal</i>					
		Total Wastewater Special Purpose Fund	\$ 10,713,395	-	-
		Total	\$ 10,713,395	-	-
Water and Electricity					
<i>Lighting of Streets</i>					
		Street Lighting Assessments	\$ (334,000)	-	-
		Street Lighting General Benefit	172,000	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Water and Electricity					
		<i>Solid Waste Collection and Disposal</i>			
		Sanitation Electricity	\$ 119,000	-	-
		Sanitation Water	17,000	-	-
		<i>Aesthetic and Clean Streets and Parkway</i>			
		Street Services Water	\$ 311,000	-	-
		<i>Street and Highway Transportation</i>			
		Street Services Electricity	\$ 125,000	-	-
		<i>Educational Opportunities</i>			
		Library Electricity	\$ 3,000	-	-
		Library Water	52,000	-	-
		<i>Recreational Opportunities</i>			
		Recreation and Parks Electricity	\$ -	-	-
		Recreation and Parks Water	-	-	-
		<i>Public Buildings, Facilities and Services</i>			
		Energy Conservation Payments	\$ (300,000)	-	-
		General Services Electricity	248,000	-	-
		General Services Water	37,000	-	-
		Street Lighting General Benefit	50,000	-	-
		Total	\$ 500,000	-	-

Other Special Purpose Funds

		<i>Neighborhood Empowerment</i>			
		Neighborhood Council Funding	\$ (251,500)	-	-
		Neighborhood Empowerment Fund	1,275,759	-	-
		<i>Animal Sterilization Trust Fund</i>			
		Animal Sterilization Trust Fund	\$ 1,110,000	-	-
		<i>Animal Spay and Neuter Trust Fund</i>			
		Animal Spay and Neuter Trust Fund	\$ (1,110,000)	-	-
		<i>Local Emergency Planning</i>			
		Disaster Costs Reimbursements	\$ 13,975,776	-	-
		<i>LAHD Affordable Housing Trust Fund</i>			
		Housing Development	\$ (1,163,185)	-	-
		Overhead Costs - City Departments	73,649	-	-
		<i>Business Improvement District Trust Fund</i>			
		Business Improvement District Trust Fund	\$ 122,913	-	-
		<i>Arts and Cultural Opportunities</i>			
		Arts and Cultural Fac. and Services Trust Fund	\$ 1,662,000	-	-
		<i>Zoo Enterprise--General Fund</i>			
		Los Angeles Zoo Enterprise Trust Fund	\$ (3,536,235)	-	-
		<i>Attorney Conflicts Panel Fund</i>			
		Attorney Conflicts Panel Fund	\$ (302,550)	-	-
		<i>Matching Campaign Funds Trust Fund</i>			
		Matching Campaign Funds	\$ 943,700	-	-
		<i>City Ethics Commission--General Fund</i>			
		City Ethics Commission Fund	\$ (17,615)	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Municipal Recreation Program Fund</i>			
		Overhead Costs - City Departments	\$ 251,252	-	-
		<i>Forfeited Assets Trust Fund</i>			
		Office and Technical Equipment	\$ 65,002	-	-
		Other Project Costs	(46,716)	-	-
		Transportation Equipment	1,624,000	-	-
		<i>Police Communications/911 System</i>			
		Bond Administration	\$ 14,000	-	-
		Lease Payments	(18,370,021)	-	-
		Lease Reserve	(244,670)	-	-
		Overhead Costs - City Departments	(59,523)	-	-
		<i>Street Lighting Maintenance Assessment Fund</i>			
		CA State Energy Conservation Loan	\$ (3,000,000)	-	-
		Energy and Maintenance	(1,159,467)	-	-
		Graffiti Removal	330,000	-	-
		LED DWP Loan Repayment	1,089,629	-	-
		LED Fixtures	3,075,000	-	-
		Loan Repayment	294,501	-	-
		Overhead Costs - City Departments	747,419	-	-
		Tree Trimming	75,000	-	-
		<i>Telecommunications Liquidated Damages-TDA</i>			
		Customer Relationship Management	\$ 1,000,000	-	-
		Grants to Third Parties	(255,000)	-	-
		Overhead Costs - City Departments	3,986,164	-	-
		Reserve	15,742,419	-	-
		Technology Infrastructure	4,849,800	-	-
		<i>Bldg. & Safety Enterprise Fund</i>			
		Equipment	\$ 1,156,898	-	-
		Lease Payments	(1,098)	-	-
		Other Project Costs	273,887	-	-
		Overhead Costs - City Departments	(235,287)	-	-
		Reserve for Economic Uncertainties	16,679,464	-	-
		<i>Code Enforcement Trust Fund</i>			
		Contractual Services	\$ 1,189,402	-	-
		Miscellaneous Expense	(837,741)	-	-
		Overhead Costs - City Departments	475,639	-	-
		Unallocated	18,679,210	-	-
		<i>Planning Case Processing Special Fund</i>			
		Expedited Permits	\$ 250,000	-	-
		Major Projects Review	250,000	-	-
		Overhead Costs - City Departments	56,809	-	-
		Reserve	1,124,119	-	-
		<i>Community Development Trust Fund</i>			
		Lease Payments	\$ (101,692)	-	-
		Overhead Costs - City Departments	(1,183,984)	-	-
		<i>HOME Investment Partnerships</i>			
		Contractual Services	\$ (660,284)	-	-
		Overhead Costs - City Departments	385,067	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Sanitation Equipment Charge</i>					
		Alt. Fuel Fleet Vehicles Trucks & Infrastructure	\$ 48,000,000	-	-
		Debt Service	(29,950)	-	-
		Expense and Equipment	1,101,824	-	-
		Other Project Costs	(21,173,397)	-	-
		Overhead Costs - City Departments	(13,925,484)	-	-
		Reserve for Arbitrage	(11,500)	-	-
<i>Landfill Maintenance Special Fund</i>					
		Expense and Equipment	\$ 5,000	-	-
		Overhead Costs - City Departments	1,312,300	-	-
<i>Multi-Family Bulky Item Special Fund</i>					
		Debt Service	\$ (245)	-	-
		Expense and Equipment	(2,153,847)	-	-
		Overhead Costs - City Departments	(754,944)	-	-
<i>Central Recycling Transfer Station Fund</i>					
		Expense and Equipment	\$ 1,630,662	-	-
		Operating Supplies and Expense	(370,142)	-	-
		Overhead Costs - City Departments	(109,415)	-	-
		Special Purpose Fund Appropriations	117,076	-	-
<i>Household Hazardous Waste Special Fund</i>					
		Expense and Equipment	\$ 2,754,080	-	-
		Overhead Costs - City Departments	(287,747)	-	-
<i>Citywide Recycling Fund</i>					
		Commercial Recycling Development & Capital Costs	\$ (5,353,306)	-	-
		Expense and Equipment	(1,200,000)	-	-
		Overhead Costs - City Departments	(1,855,832)	-	-
		Program Administration	1,377,375	-	-
		Rebate and Incentives	(3,039,992)	-	-
<i>Stormwater Pollution Abatement</i>					
		Expense and Equipment	\$ (811,103)	-	-
		NPDES Compliance	97,700	-	-
		Operations and Maintenance	(13,106)	-	-
		Overhead Costs - City Departments	1,856,382	-	-
<i>Mobile Source Air Pollution</i>					
		Air Quality Demonstration Program	\$ (100,000)	-	-
		Air Quality Education and Outreach	250,000	-	-
		Alt. Fuel Fleet Vehicles Trucks & Infrastructure	(731,489)	-	-
		Bicycle Program	-	-	-
		Green Taxis	(300,000)	-	-
		LAPD/R&P/DOT Bicycle Patrol Program	(30,000)	-	-
		Overhead Costs - City Departments	(480,589)	-	-
		Technical Services Contract	(60,000)	-	-
		Transportation Equipment	-	-	-
<i>Special Gas Tax Street Improvements</i>					
		Overhead Costs - City Departments	\$ 7,836,258	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Measure R Local Traffic Relief</i>			
		ATSAC Projects	\$ (27,351,700)	-	-
		Bridge Program	2,000,000	-	-
		City Transit	1,118,885	-	-
		Contingency	(500,000)	-	-
		Contractual Services	(250,000)	-	-
		Implementation - Bike & Pedestrian Projects	(920,000)	-	-
		Matching Funds Transit Projects	(1,300,550)	-	-
		Median Island Maintenance	1,350,000	-	-
		Overhead Costs - City Departments	1,339,911	-	-
		Pavement Preservation Set-Aside	20,615,117	-	-
		Sign Replacement	(500,000)	-	-
		Transportation Element Update	(500,000)	-	-
		<i>Street Damage Restoration Fee Special Fund</i>			
		Overhead Costs - City Departments	\$ (3,343,444)	-	-
		<i>Arts and Cultural Facilities and Services</i>			
		Miscellaneous Expense	\$ 12,045	-	-
		Overhead Costs - City Departments	695,956	-	-
		Reserve	(414,254)	-	-
		Unallocated	(93)	-	-
		<i>Arts Development</i>			
		Other Project Costs	\$ (499,759)	-	-
		<i>L.A. Convention and Visitors Bureau Trust Fund</i>			
		L. A. Convention and Visitors Bureau Trust Fund	\$ 1,578,973	-	-
		Unallocated	1,856,355	-	-
		<i>Convention Center Revenue Fund</i>			
		Overhead Costs - City Departments	\$ 1,370,715	-	-
		<i>Communiity Services Administration Grant</i>			
		Lease Payments	\$ 8,082	-	-
		Overhead Costs - City Departments	95,784	-	-
		<i>Workforce Investment Act Fund</i>			
		Lease Payments	\$ 211,990	-	-
		Overhead Costs - City Departments	699,275	-	-
		<i>Rent Stabilization Trust Fund</i>			
		Contractual Services	\$ 463,022	-	-
		Fair Housing	60,000	-	-
		Miscellaneous Expense	(355,866)	-	-
		Overhead Costs - City Departments	215,914	-	-
		Rent Stabilization Reserve	5,297,334	-	-
		<i>Housing Opportunities for Persons with AIDS Fund</i>			
		Contractual Services	\$ 75,000	-	-
		Overhead Costs - City Departments	22,949	-	-
		<i>Allocations from Other Govt. Agencies & Sources</i>			
		Overhead Costs - City Departments	\$ 10,819,617	-	-
		Permit Parking Enforcement and Support	(799,486)	-	-
		<i>City Ethics Commission Fund</i>			
		Ethics Commission (2010-11)	\$ (165,390)	-	-
		Ethics Commission (2013-14)	172,883	-	-

FY 2012-13 Proposed Budget by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Municipal Housing Finance Fund</i>			
		Acquisiton, Rehab., & Const. Dev. Loans	\$ 110,000	-	-
		Contractual Services	194,258	-	-
		Housing Occupancy Monitoring	200,000	-	-
		Miscellaneous Expense	(194,258)	-	-
		Overhead Costs - City Departments	136,874	-	-
		<i>Staples Arena Special Fund</i>			
		Unallocated	\$ (928,196)	-	-
		Total	\$ 86,536,422	-	-

10 YEAR HISTORY OF BUDGET (\$million)

Fiscal Year	Total Budget			General Fund Budget		
	Proposed	Adopted	Percent Change	Proposed	Adopted	Percent Change
2012-13	\$ 7,223.2	n/a	n/a	\$ 4,537.9	n/a	n/a
2011-12	6,904.5	6,871.6	-0.48%	4,379.0	4,385.7	0.15%
2010-11	6,732.5	6,749.2	0.25%	4,339.0	4,375.2	0.83%
2009-10	7,048.3	6,884.8	-2.32%	4,444.2	4,399.8	-1.00%
2008-09	7,010.9	7,113.1	1.46%	4,475.1	4,553.7	1.76%
2007-08	6,787.0	6,817.7	0.45%	4,437.8	4,437.8	0.00%
2006-07	6,672.0	6,673.2	0.02%	4,336.7	4,338.7	0.05%
2005-06	5,954.6	5,985.3	0.5%	3,926.4	3,947.1	0.5%
2004-05	5,358.9	5,388.0	0.5%	3,653.6	3,671.1	0.5%
2003-04	5,143.8	5,163.4	0.4%	3,480.7	3,497.7	0.5%
2002-03	4,811.5	4,827.1	0.3%	3,259.0	3,267.0	0.2%
2001-02	4,851.1	4,854.1	0.1%	3,208.7	3,220.8	0.4%

Five-Year Projection of Sworn and Civilian Salaries in the Police Department

	Proposed Budget 2012-13	Estimated 2013-14	Estimated 2014-15	Estimated 2015-16	Estimated 2016-17
Sworn					
No. Authorized Positions	10,467	10,467	10,467	10,467	10,467
Average Filled	9,963	9,963	9,963	9,963	9,963
Net New Hired	-	-	-	-	-
Funding Required (Million)	\$ 965.4	\$ 996.8	\$ 1,001.7	\$ 1,006.6	\$ 1,011.5
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 9.7	\$ 10.0	\$ 10.0	\$ 10.1	\$ 10.1
Civilian					
No. Authorized Positions	3,167	3,167	3,167	3,167	3,167
Average Filled	2,805	2,805	2,805	2,805	2,805
Funding Required (Million)	\$ 213.9	\$ 223.1	\$ 224.3	\$ 225.6	\$ 226.8
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 2.1	\$ 2.2	\$ 2.2	\$ 2.3	\$ 2.3

NOTES:

1. For projection purposes, it is assumed that sworn hiring will be maintained to counteract attrition for no net gain in the number of officers. Sworn attrition assumptions factor in the impacts of DROP. For civilian staffing, it is assumed that attrition and hiring will remain consistent with 2012-13 levels.
2. The 2012-13 Proposed Budget for civilian assumes that the Department of General Services' Office of Public Safety will be consolidated into the Department.
3. Salary adjustments have not been negotiated beyond 6/30/14 for sworn and 6/30/13 for civilians. For these purposes, no salary adjustments beyond those negotiated to date are included in the annual cost. If salary adjustments are made, the increase in cost is compounded in future years.
4. Projecting the source of funds for on-going years is not possible as State and Federal grants fluctuate significantly over time. However, it is assumed that the majority of these costs will be a General Fund expense.
5. Funding required is for direct costs only and does not include increased funding levels that would be required for benefits.

**2012-13 PROPOSED BUDGET
POLICE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION**

Assumptions for 2012-13:

- 1.) On July 1, 2012, 9,963 Officers will be on the payroll.
- 2.) 320 Officers will leave over the course of the year, not including Academy attrition.
- 3.) 370 recruits will be hired in nine classes.
- 4.) 80 percent of recruits hired will graduate the Academy, resulting in 320 graduates to offset attrition.
- 5.) Public Safety Consolidation eliminates the July academy class, decreasing the number of recruits by 40.
- 6.) Average Salary is \$3,582 per pay period, or \$93,132 per year, including bonuses.
- 7.) Total vacation payout at separation will be approximately \$5 million.
- 8.) Total sick payout at separation will be approximately \$3.1 million.
- 9.) There is a one-percent Cost of Living Adjustment (COLA) on July 1, 2012 and a two-percent COLA on January 1, 2013.

2011-12 Adopted Budget	\$ 906,896,000
2012-13 Salary Requirement	<u>965,370,206</u>
Change	<u>\$ 58,474,206</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
2	\$ 18,941,261	2012-13 Employee Compensation Adjustment
3	3,380,230	Salary Step Plan and Turnover Effect
4	(3,691,670)	Change in Number of Working Days
6	41,000,000	Full Funding for Partially Financed Positions
8	<u>(3,000,000)</u>	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	<u>\$ 56,629,821</u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
11	\$ (15,543,000)	Sworn Attrition
12	5,704,308	Sworn Hiring Plan
13	10,045,000	Uniform Allowance
19	3,000,000	ARRA COPS
27	<u>(1,361,923)</u>	Public Safety Consolidation Hiring Efficiencies
Total Discretionary Changes	<u>\$ 1,844,385</u>	

TOTAL CHANGES FROM 2011-12 \$ 58,474,206

TOTAL SWORN SALARY \$ 965,370,206

**2012-13 PROPOSED BUDGET
POLICE CIVILIAN SALARY ACCOUNT CALCULATION**

Assumptions for 2012-13:

- 1.) An average of 2,805 civilian positions will be filled throughout the year (9% vacancy rate).
- 2.) Average Salary is \$2,846 per pay period, or \$73,996 per year.

2011-12 Adopted Budget	\$ 184,814,400
2012-13 Salary Requirement	<u>213,861,252</u>
Change	<u><u>\$ 29,046,852</u></u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 36,578	2011-12 Employee Compensation Adjustment
2	5,128,667	2012-13 Employee Compensation Adjustment
3	(7,483,659)	Salary Step Plan and Turnover Effect
4	(804,370)	Change in Number of Working Days
5	(19,247)	Negotiated Unpaid Holidays
6	26,254,600	Full Funding for Partially Financed Positions
8	(83,749)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	<u><u>\$ 23,028,820</u></u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
15	\$ (9,358,320)	Deletion of Filled Positions
28	15,101,952	Public Safety Consolidation
29	88,808	Cost of Living Adjustment
35	83,712	Grant Administration
42	101,880	Consent Decree Systems Support
Total Discretionary Changes	<u><u>\$ 6,018,032</u></u>	

TOTAL CHANGES FROM 2011-12 \$ 29,046,852

TOTAL CIVILIAN SALARY \$ 213,861,252

**2012-13 PROPOSED BUDGET
New Initiatives by Department**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Building and Safety						
Zoning Code Update Funding and resolution authority for one position and related expenses are provided to support the Planning Department's rewriting of the Zoning Code.	18	These positions will be subject to managed hiring.	\$ -	\$ 138,040	1	Senior Structural Engineer
Coordination Services for Major Projects Five resolution authority positions without funding are provided for anticipated but not yet received workload associated with enhanced services for large development projects. Developers needing such services will enter into a Letter of Agreement with the Department of Building and Safety and pay for one or more of the positions through the Building and Safety Building Enterprise Fund, thereby receiving dedicated Building and Safety staffing that will coordinate the plan check and inspection processes for their project.	23	These positions will be subject to managed hiring.	\$ -	\$ -	3 1 1	Senior Building Inspectors Inspector Senior Fire Sprinkler Inspector
City Administrative Officer						
Performance Budget Implementation This new position will oversee and implement the transition to performance-based budgeting as directed by the Mayor and Council. It will be responsible for strategic planning and developing a Citywide framework that can be used by the Mayor and Council to measure and assess the delivery of City services and the performance of City departments.	16	Full-year funding is provided based on the assumption that recruitment to fill the position will begin once the budget is adopted, and the position will be filled in early July.	\$ 120,180		1	Senior Administrative Analyst II
City Attorney						
Deferred Entry of Judgment Program New program reduces court congestion and case backlogs by diverting non-violent and non-repeat offenders to rehabilitative programs.	UB	City Attorney estimates \$325,000 in new revenue through proposed administrative fee of \$65 per case based upon an 5,000 misdemeanor and/or code enforcement caseload. Funding is set aside in the Unappropriated Balance until program revenues are recognized.	\$ -	\$ -	--	
Zoning Code Rewrite Project Funding and resolution authority is provided for one Deputy City Attorney III to provide legal services related to the development of a brand new zoning structure for the City of Los Angeles.	36	Position will be fully reimbursed by a temporary increase to the General Plan Maintenance Fee, which is included in the Planning Long-Range Planning Fund.	\$ -	\$ 148,457	1	Deputy City Attorney III

**2012-13 PROPOSED BUDGET
New Initiatives by Department**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Department on Disability						
Voluntary Compliance Agreement Funding and regular authority for one Senior Project Coordinator was added to assist in monitoring the Voluntary Compliance Agreement with the Department of Housing and Urban Deveolpment.	11		\$ 93,120		1	Senior Project Coordinator
Information Technology Agency						
Customer Relationship Management System Provide funding for Phase I of a Citywide Customer Relationship Management (CRM) System. A CRM system will provide one centralized point of entry for all City service requests via multiple communications channels, resolution tracking for each request, and unified reporting across all request types.	-	Funding for this item is provided directly in the Telecommunications Development Account special fund schedule (Schedule 20)		\$ 1,000,000		
New LA Cityview Channel 35 Studio Provide funding for Phase I of the studio relocation and equipment upgrade for Channel 35. Channel 35 will move from it's existing leased space in Little Toyko to the Los Angeles Mall. The total project is estimated to cost \$15-17 million.	-	Funding for this item is provided directly in the Telecommunications Development Account special fund schedule (Schedule 20)		\$ 5,875,000		
Personnel						
HR Consolidation Management Consistent with C.F. 11-0261-S1, human resource functions are transferred to the Personnel Department, effective July 2012.	28	One management position is provided to oversee all human resource functions.	\$ 170,532		1	Assistant General Manager
HR Consolidation Phase I Consistent with C.F. 11-0261-S1, human resource functions are transferred to the Personnel Department, effective July 2012.	26	Human resources functions are transferred from the following departments: Animal Services, Cultural Affairs, El Pueblo, Emergency Management, General Services, Information Technology Agency, Planning, Public Works (Board, Contract Administration, Engineering, Sanitation, Street Lighting, Street Services), and Transportation.	\$ 4,083,035	\$ 1,871,083	7 3 10 1 2 1 3 10 25 3 2	Personnel Recds Supervisor Clerk Typist Sr. Clerk Typist Payroll Supervisor II Personnel Director I Personnel Director II Personnel Director III Personnel Analyst II Sr. Personnel Analyst I Sr. Personnel Analyst II Sr. Management Analyst II

**2012-13 PROPOSED BUDGET
New Initiatives by Department**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Personnel (continued)						
HR Consolidation Phase II Consistent with C.F. 11-0261-S1, human resource functions are transferred to the Personnel Department, effective January 2013.	27	Human resources functions are transferred from the following departments: Aging, Building and Safety, Community Development, Convention Center, Disability, Finance, Housing, and Neighborhood Empowerment. The department is provided six months funding and regular authority for 25 positions transferred from the various departments for this effort.	\$ 206,506	\$ 998,416	3	Personnel Recds Supervisor
					1	Clerk Typist
					2	Sr. Clerk Typist
					1	Chief Management Analyst
					2	Personnel Director I
					1	Personnel Director II
					2	Personnel Analyst I
					8	Personnel Analyst II
					5	Sr. Personnel Analyst I
Firefighter Hiring Positions are provided to ensure sufficient support for hiring firefighters	15		\$ 666,469		2	Personnel Analyst II
					1	Sr. Clerk Typist

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service Levels				Notes on Adopted / Proposed Service Levels	
				Year	Service Level	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Proposed		
Aging	Services										
	Transportation One-Way Trips	Number of trips		1999-00	125,930	143,339	143,339	143,339	143,339		
	Number of frail/disabled people served	Number of persons			*	3,233	3,233	3,233	3,233		
	Congregate Meals Served	Number of meals		2006-07	903,064	876,138	871,756	833,010	833,010		
	Number of seniors served	Number of persons			*	12,800	12,728	12,162	12,162		
	Homebound Meals Delivered	Number of meals		1997-98	697,975	807,470	789,602	780,874	780,874		
Number of homebound seniors served	Number of persons			*	5,290	5,211	5,153	5,153			
Animal Services	Staffing (Personnel)										
	Animal Control Officers	Full-Time Equivalents (FTE's)		1993-94	48	84	81	68	64	No service level drop - prior year levels based on total position authorities and not filled authorities; vacant positions deleted in FY 11-12.	
	Sr Animal Control Officers	Full-Time Equivalents (FTE's)		1995-99	15	16	10	13	12		
	Service										
Animal Care	Number of Kennels and Cages					2,116	2,116	2,116	2,116	NE Shelter will not be operated by the City, but a non-profit will run the shelter on the City's behalf. NE capacity not reflected in stated numbers.	
Building and Safety	Code Enforcement										
	Code Enforcement Cases Closed	Number of Cases	Varies	1994/1995	16,475	33,500	29,000	26,000	23,000		
Fire	Staffing (Personnel)										
	Paramedics	Full-Time Equivalents (FTE's)		1992-93 Through 1995-96	378	747	747	780	783	Adding eleven paramedic assessment resources compared to 2009-10.	
	Services										
	24 Hours Rescue Ambulance Coverage	Number of Stations				102	102	96	96		
	Advanced Life Support (ALS) Ambulance	Number of Ambulances				89	89	89	89		
	Basic Life Support (BLS) Ambulance	Number of Ambulances				41	38	34	40		
Task Force Stations	Number of Stations		1997-98	13	47	32	29	29			
General Services	City Fleet Vehicles (Non-Police / Fire)										
	Vehicle Replacement (Replacement standard is 8 years or approximately 84,000 miles for sedans, 8 years or approximately 84,000 miles for trucks and 10 years for large trucks.)	Percentage of Total Replaced	10%-12%	1981-82		3.6%	3.0%				
		Total Cost in Millions		1981-82		\$ 24.062	\$ 15.503				
		MICLA Financed				\$ 20.545	\$ 12.016				Commercial Paper 11-12 is pending final approval.
Sewer Construction and Maintenance Fund					\$ 2.272	\$ 2.235					

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service Levels				Notes on Adopted / Proposed Service Levels	
				Year	Service Level	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Proposed		
General Services (cont.)		Street Lighting Maintenance Assessment				\$ 1,245	\$ 1,252			Note: column for 2010-2011 adopted totals do not include \$1.476 million for Rec and Parks Turf equipment. 2011-2012 Rec and Parks Turf equipment proposal info is unknown at this time. The 2.2% replacement rate reflects an estimated 200 units replaced from	
	Out of Service Rate	Fleetwide Percentage	Less than 10%		22%	14%	14%				
Library	Library Operating Hours										
	Weighted Average	Hours per Week	43.1	1982-83/1984-85	32.0	52.9	37.6	42.0	50.1		
	Central Library	Hours per Week	60.0			60.0	42.5	50.0	55.0		
	8-Regional Branches	Hours per Week	60.0			60.0	37.5	45.0	50.0		
	64-Community Branches	Hours per Week	52.0			52.0	37.5	41.5	50.0		
Police	Staffing (Personnel)										
	Total Authorized	Full-Time Equivalents (FTE's)		1982-83	9,676	14,012	13,740	13,677	13,647		
	Sworn Authorized	Full-Time Equivalents (FTE's)		1982-83	6,900	10,467	10,467	10,480	10,480		
	Sworn Funded	Full-Time Equivalents (FTE's)				9,935	9,898	9,920	9,923		
	Civilian Authorized	Full-Time Equivalents (FTE's)		1982-83	2,776	3,545	3,273	3,197	3,167		
	Civilian Funded	Full-Time Equivalents (FTE's)				3,162	2,760	2,834	2,805		
	Police Fleet Vehicles										
	Vehicle Replacement (Replacement Standard is 90,000 miles)	Percentage Replaced	20.0%	1982-83	0%	0.0%	1.9%	0.0%	27.0%		
		Total Cost in Millions	\$ 22.10	1982-83	0%	\$ -	\$ -	\$ -	\$ 13.50	LAPD will purchase 117 replacement Black and Whites and 200 various Plain, Undercover-Surveillance, Light Duty Trucks, Vans, and Motorcycles.	
		General Fund				\$ -	\$ -	\$ -	-		
		MICLA Financed				\$ -	\$ -	\$ -	10.20		
	Forfeited Assets Funded				\$ -	\$ -	\$ -	3.30			
Out of Service Rate	Patrol Vehicles Percentage	9.0%		12.0%	6.3%	7.7%	7.2%	7.5%			
	Fleetwide Percentage	7.0%			5.1%	6.5%	6.5%	6.5%			
Street Services	Tree Trimming										
	Broadhead: 630,000	Trees Trimmed per Year	90,000	1994-95	20,000	55,000	13,000	18,000	13,750		
		Trim Cycle in Years	7.0	1994-95	31.5	12.7	50	50	50		
	Palm: 50,000	Trees Trimmed per Year	10,000	1994-95	5,600	N/A	N/A	N/A	N/A		
		Trim Cycle in Years	5.0	1994-95	8.9	N/A	N/A	N/A	N/A		

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service Levels				Notes on Adopted / Proposed Service Levels
				Year	Service Level	2009-10 Adopted	2010-11 Adopted	2011-12 Adopted	2012-13 Proposed	
Street Services (Cont.)	Street Resurfacing / Reconstruction									
	6,500 street miles. Street Services estimates that approximately 1,100 miles need full reconstruction, annually, rather than resurfacing.	Miles Serviced per Year	200.0	1982-83	50.0	235.0	235.0	235.0	245.0	
		Service Cycle in Years	32.5	1982-83	130.0	27.7	27.7	27.7	27.7	
	Slurry Seal									
	4,000 street miles. Assumes proper resurfacing/reconstruction cycle of local streets has been achieved.	Miles Serviced per Year	600.0	1992-93/1993-94	-	400.0	400.0	400.0	455.0	
		Service Cycle in Years	6.7	1992-93/1993-94	-	10	10	10	10	
	Paving Unimproved Streets (Includes Alleys)									
	39 miles unimproved alleys and streets.	Miles Serviced per Year		None prior to 2001-02		0	0	0	0	
	Remaining miles unimproved alleys and streets.							0	0	
	Sidewalk Repair									
	10,750 sidewalks. Street Services estimates that approximately 4,650 miles are damaged.	Miles Serviced per Year		None prior to 2000-01		N/A	N/A	N/A	N/A	
	Off-Grade Gutter Repair									
				None prior to 2003-04		N/A	N/A	N/A	N/A	
Street Sweeping of Posted and Non-Posted Streets										
Posted Streets	Percentage Swept per Week	95.0%	1994-95	92.3%	97.0%	97.0%	97.0%	97.0%		
Non-Posted Streets	Service Cycle in Weeks	4.3	1993-94	5.0	4.0	6.0	6.0	6.0		
Recreation and Parks	Recreation Facility Operating Hours									
	Average	Hours per Week	48 to 84	1982-83/1984-85	36 to 56	51.0	43.0			Operating hours reduced by 10 percent to reflect change in number of working days.
	Recreation Facility									
	New	Number of Facilities				7	11			
	Renovated	Number of Facilities				6	6			
Staffing (Personnel)										
Maintenance	Full-Time Equivalents (FTE's)				1,515	1,420				
Transportation	Service									
	Crossing Guards	Number of Placements	491.0			575	500	397	397	Funding in the 2012-13 Proposed Budget is continued at the same level as provided in 2011-12 in order to provide a funding level in alignment with actual filled positions. Funding had been provided for approximately 500 Crossing Guards in previous years. However, actual staffing is approximately 397 Crossing Guards. The Department of Transportation is currently resurveying crossing guard assignment locations to prioritize placement.
		Number of Intersections	461.0			500	491	461.0	461.0	

**2012-13 PROPOSED BUDGET
INTERIM PROGRAMS NOT CONTINUED**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
PW Street Lighting	Electrical Clearance Function	2	Street Lighting Electrician	2	0	Function is reverting to the Department of Water and Power
		2	Assist Street Lighting Electrician	2	0	Function is reverting to the Department of Water and Power
PW Street Services	Multi-Family Bulky Item	2	Street Services Investigator		2	The Bureau of Sanitation will use existing resources to promote and encourage the proper use of the Bulky Item Collection Program by City residents
		6		4	2	

**2012-13 Proposed Budget
Position Change Summary
(Includes all General, Special and Grant Funded Positions)**

Department	2011-12 Adopted Budget Regular	Proposed Changes				2012-13 Proposed Budget Regular	2012-13 Proposed Resolution		
		Deletions	Transfer Between Departments	Regularized Resolution	New to Budget		Continued	New to Budget	Total
Aging	38	(3)	(1)	-	1	35	11	-	11
Animal Services	337	(26)	(4)	-	7	314	-	-	-
Building and Safety	725	(1)	(7)	-	-	717	36	45	81
City Administrative Officer	110	(4)	-	-	-	106	2	7	9
City Attorney	776	(17)	-	-	-	759	89	1	90
City Clerk	100	(5)	-	-	2	97	-	-	-
Community Development	197	(10)	(4)	9	-	192	84	-	84
Controller	152	(5)	-	14	4	165	-	-	-
Convention Center	133	(8)	(3)	-	-	122	14	-	14
Council	108	-	-	-	-	108	-	-	-
Cultural Affairs	40	-	-	-	1	41	-	-	-
Department on Disability	10	(2)	-	-	5	13	6	-	6
El Pueblo de Los Angeles	10	-	-	-	-	10	-	1	1
Emergency Management	14	(1)	-	2	-	15	7	-	7
Employee Relations Board	3	-	-	-	-	3	-	-	-
Ethics Commission	19	(3)	-	-	-	16	-	-	-
Finance	367	(8)	(4)	2	2	359	5	1	6
Fire-Civilian	319	(17)	-	-	2	304	-	-	-
Fire-Sworn	3,218	(15)	-	9	21	3,233	130	1	131
General Services	1,506	(109)	(139)	-	3	1,261	95	13	108
Housing Department	534	(2)	(4)	-	-	528	33	2	35
Information Technology Agency	480	(33)	(5)	3	-	445	18	-	18
Mayor	94	-	-	-	-	94	-	-	-
Neighborhood Empowerment	17	(1)	-	-	-	16	2	4	6
Personnel	388	(13)	90	3	4	472	15	1	16
Planning	240	(2)	(3)	-	-	235	17	9	26
Police-Civilian	3,197	(160)	130	-	-	3,167	2	-	2
Police-Sworn	10,480	-	-	-	-	10,480	68	-	68
Public Works:									-
Board of Public Works	95	(3)	(13)	-	-	79	-	1	1
Contract Administration	230	(3)	-	-	-	227	88	9	97
Engineering	701	(14)	(4)	-	1	684	57	-	57
Sanitation	2,739	(3)	(13)	3	-	2,726	58	-	58
Street Lighting	214	(3)	(2)	-	-	209	21	7	28
Street Services	762	(39)	(2)	-	16	737	300	-	300
Transportation	1,341	(35)	(12)	7	2	1,303	140	1	141
Zoo	228	(14)	-	-	-	214	1	-	1
Library	828	(15)	-	-	70	883	-	-	-
Recreation and Parks	1,524	(95)	-	-	-	1,429	-	-	-
Totals	32,274	(669)	-	52	141	31,798	1,299	103	1,402

2012-13 PROPOSED BUDGET CHANGE IN REGULAR AND RESOLUTION AUTHORITIES

	Regular Position Authorities			Resolution Position Authorities		
	2011-12	2012-13	Net Change	2011-12	2012-13	Net Change
	Adopted Budget	Proposed Budget		Adopted Budget	Proposed Budget	
Aging	38	35	(3)	11	11	-
Animal Services	337	314	(23)	-	-	-
Building and Safety	725	717	(8)	30	82	52
City Administrative Officer	110	106	(4)	2	10	8
City Attorney	776	759	(17)	97	90	(7)
City Clerk	100	97	(3)	-	-	-
Community Development	197	192	(5)	98	87	(11)
Controller	152	165	13	23	-	(23)
Convention Center	133	122	(11)	11	14	3
Council	108	108	-	-	-	-
Cultural Affairs	40	41	1	-	-	-
Department on Disability	10	13	3	6	6	-
El Pueblo de Los Angeles	10	10	-	-	1	1
Emergency Management	14	15	1	9	7	(2)
Employee Relations Board	3	3	-	-	-	-
Ethics Commission	19	16	(3)	-	-	-
Finance	367	355	(12)	9	6	(3)
Fire	3,537	3,537	-	278	131	(147)
General Services	1,506	1,261	(245)	1	108	107
Housing Department	534	528	(6)	42	37	(5)
Information Technology Agency	480	451	(29)	30	18	(12)
Mayor	94	94	-	-	-	-
Neighborhood Empowerment	17	15	(2)	5	6	1
Personnel	388	472	84	18	16	(2)
Planning	240	235	(5)	28	26	(2)
Police	13,677	13,647	(30)	69	70	1
Public Works						
Board of Public Works	95	79	(16)	-	1	1
Bureau of Contract Administration	230	227	(3)	91	97	6
Bureau of Engineering	701	684	(17)	45	57	12
Bureau of Sanitation	2,739	2,726	(13)	60	58	(2)
Bureau of Street Lighting	214	209	(5)	27	28	1
Bureau of Street Services	762	737	(25)	240	300	60
Transportation	1,341	1,303	(38)	128	141	13
Zoo	228	214	(14)	1	1	-
Subtotal	<u>29,922</u>	<u>29,487</u>	<u>(435)</u>	<u>1,359</u>	<u>1,409</u>	<u>50</u>
Library	828	883	55	-	-	-
Recreation and Parks	1,524	1,428	(96)	32	-	(32)
Subtotal	<u>2,352</u>	<u>2,311</u>	<u>(41)</u>	<u>32</u>	<u>-</u>	<u>(32)</u>
Total	<u><u>32,274</u></u>	<u><u>31,798</u></u>	<u><u>(476)</u></u>	<u><u>1,391</u></u>	<u><u>1,409</u></u>	<u><u>18</u></u>

2012-13 PROPOSED BUDGET
Projected Vacancies and Position Authority in 2012-13

Department	Projected Vacancies on July 1, 2012*			Projected Position Authority on June 30, 2012		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Aging	-	15	15	-	55	55
Animal Services	14	-	14	338	-	338
Building and Safety	4	30	34	92	685	777
City Administrative Officer	11	-	11	102	11	113
City Attorney	34	5	39	818	90	908
City Clerk	2	-	2	89	11	100
Community Development	-	30	30	-	308	308
Controller	23	-	23	151	27	178
Convention Center	-	39	39	-	153	153
Council	-	-	-	107	1	108
Cultural Affairs	3	-	3	42	-	42
Disability	3	1	4	16	-	16
El Pueblo	-	-	-	-	10	10
Emergency Management	2	-	2	16	8	24
Employee Relations Board	3	-	3	3	-	3
Ethics Commission	3	-	3	19	-	19
Finance	22	-	22	381	-	381
Fire			-			
Civilian	28	-	28	337	1	338
Sworn	45	1	46	3,440	14	3,454
General Services	42	29	71	1,580	-	1,580
Housing Department	-	77	77	-	620	620
Information Technology Agency	26	-	26	448	77	525
Mayor	-	-	-	91	3	94
Neighborhood Empowerment	4	-	4	22	-	22
Personnel	22	-	22	406	-	406
Planning	34	-	34	270	-	270
Police						
Civilian	364	-	364	3,199	3	3,202
Sworn	706		706	10,119	435	10,554
Public Works						
Board Office	3	4	7	46	56	102
Contract Administration	2	40	42	21	310	331
Engineering	10	106	116	272	574	846
Sanitation	-	432	432	-	2,819	2,819
Street Lighting	-	45	45	-	251	251
Street Services	208	6	214	1,229	-	1,229
Transportation	43	36	79	1,070	460	1,530
Zoo	19	-	19	231	-	231
Subtotal	1,680	896	2,576	24,955	6,982	31,937
Library	-	54	34	-	888	888
Recreation and Parks	293	54	347	1,556	254	1,810
Subtotal	293	108	381	1,556	1,142	2,698
TOTAL	1,973	1,004	2,957	26,511	8,124	34,635

* Projected vacancies include resolution authority and substitute positions.

**2012-13 PROPOSED BUDGET
POSITION CHANGES SINCE 1990-91
GENERAL FUND ONLY**

(Excludes Grant and Special Funded Positions except for Police and Fire Departments)

	<u>1990-91 Adopted Budget</u>	<u>Proposed Posn. Auth. on 7-1-12</u>	<u>Change</u>	<u>%</u>
<u>Fire Department</u>				
Civilian	303	315	12	4.0%
Sworn	3,106	3,222	116	3.7%
	<u>3,409</u>	<u>3,537</u>	<u>128</u>	<u>3.8%</u>
<u>Police Department</u>				
Civilian	2,448	3,167	719	29.4%
Sworn	8,404	10,480	2,076	24.7%
	<u>10,852</u>	<u>13,647</u>	<u>2,795</u>	<u>25.8%</u>
All Other City Departments	<u>11,569</u>	<u>4,531</u>	<u>(7,038)</u>	<u>(60.8%)</u>
Total City	<u><u>25,830</u></u>	<u><u>21,715</u></u>	<u><u>(4,115)</u></u>	<u><u>(15.9%)</u></u>

**2012-13 PROPOSED BUDGET
AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 1992-1993**

DEPARTMENT	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05
Aging	52	51	49	51	61	46	45	48	48	48	48	48	42
Animal Services	190	187	181	176	177	183	191	231	247	313	309	304	296
Building and Safety	1,088	920	916	847	836	840	810	821	829	863	859	858	835
City Administrative Officer	138	127	120	115	118	121	121	129	118	123	122	129	125
City Attorney	705	693	694	724	734	750	805	816	829	839	839	820	808
City Clerk	379	370	412	407	397	401	408	409	126	133	140	139	137
Comm. Child.,Youth & Fam.	-	-	-	-	36	43	44	41	41	42	42	37	24
Comm. on Status Women	13	13	12	12	12	12	12	12	12	13	15	15	12
Community Development	361	318	342	327	307	293	294	289	274	282	281	274	273
Controller	182	177	177	167	167	165	162	164	171	183	183	183	180
Convention Center	178	217	211	211	206	201	201	202	198	208	208	197	163
Council	176	174	112	110	110	110	110	110	108	108	108	108	108
Cultural Affairs	93	88	80	78	79	85	86	87	91	98	97	94	74
Department on Disability	-	-	-	-	-	-	20	22	26	28	26	26	23
El Pueblo	-	-	-	56	56	56	58	58	59	59	53	58	25
Emergency Management	-	-	-	-	-	-	-	-	11	17	14	14	14
Employee Relations Board	8	8	8	8	8	8	8	8	8	8	8	8	8
Environmental Affairs	30	35	35	39	38	39	40	40	42	43	43	43	43
Ethics Commission	23	21	21	21	22	25	26	27	27	29	29	31	30
Finance	-	-	-	-	-	-	-	-	344	361	360	343	350
Fire - Sworn	3,220	3,225	3,229	3,126	3,026	3,042	3,077	3,091	3,165	3,244	3,346	3,376	3,382
Fire - Civilian	332	317	325	325	326	323	331	341	331	333	334	333	333
Subtotal	3,552	3,542	3,554	3,451	3,352	3,365	3,408	3,432	3,496	3,577	3,680	3,709	3,715
General Services**	* 2,011	* 1,904	1,798	1,759	1,499	1,513	1,523	1,539	1,673	1,857	1,861	1,871	1,923
Housing	250	282	272	270	276	263	264	368	377	379	379	408	403
Human Relations Comm.	-	-	-	-	17	24	24	25	26	26	26	24	21
Department of Human Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Tech. Agency	476	457	436	400	728	739	746	744	745	774	825	764	748
Mayor	98	96	75	75	72	72	72	72	74	74	74	74	66
Neighborhood Empowerment	-	-	-	-	-	-	-	-	32	40	52	68	62
Personnel	459	402	404	389	384	390	379	379	372	405	405	394	440
Planning	312	291	288	277	260	261	260	262	306	320	323	323	304
Police - Sworn	7,974	7,900	8,410	9,039	9,037	9,652	9,870	10,045	10,061	10,203	10,197	10,219	10,213
Police - Civilian	2,780	2,697	2,954	3,152	3,146	3,510	3,590	3,605	3,589	3,555	3,602	3,588	3,592
Subtotal	10,754	10,597	11,364	12,191	12,183	13,162	13,460	13,650	13,650	13,758	13,799	13,807	13,805
Public Works	-	-	-	-	-	-	-	-	-	-	-	-	-
Board of Public Works	63	57	57	40	45	43	58	58	63	59	59	59	153
Accounting	104	106	101	89	88	88	83	83	84	-	-	-	-
Contract Administration	388	395	399	393	391	385	341	331	331	353	356	347	335
Engineering	1,585	1,598	1,505	1,308	1,188	1,043	948	980	976	981	972	969	950
Financial Mgmt & Personnel	-	-	-	-	-	-	-	-	-	111	107	109	-
Mgmt-Employee Services	25	25	25	24	24	24	23	24	24	-	-	-	-
Sanitation	3,093	3,115	3,097	2,847	2,739	2,656	2,544	2,496	2,421	2,582	2,652	2,695	2,762
Street Lighting	187	196	208	210	203	197	207	206	213	214	218	224	231
Street Services	1,382	1,368	1,221	1,165	1,157	1,178	1,219	1,225	1,241	1,304	1,318	1,318	1,285
Transportation	1,478	1,444	1,485	1,459	1,453	1,453	1,485	1,479	1,472	1,477	1,527	1,524	1,521
Treasurer	47	46	44	40	37	37	37	37	-	-	-	39	39
Zoo	-	-	-	-	-	189	209	221	231	236	241	272	256
Library	** 955	** 918	969	969	964	1,056	1,054	1,093	1,102	1,154	1,184	1,194	1,138
Recreation and Parks	2,026	1,973	1,972	1,945	1,941	1,777	1,807	1,845	1,888	1,980	2,037	2,053	1,905
Total	32,906	32,257	32,690	32,705	32,363	33,290	33,592	34,063	34,406	35,459	35,879	35,974	35,632

2012-13 PROPOSED BUDGET AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 1992-1993

DEPARTMENT	2005-06	2006-07*	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13 -PROPOSED BUDGET		
								Authorized	Change from 2011-12 Authorized	Percent
Aging	43	43	44	44	41	38	38	35	(3)	(7.89%)
Animal Services	296	321	320	357	357	327	337	314	(23)	(7.03%)
Building and Safety	837	839	839	810	806	696	725	717	(8)	(1.15%)
City Administrative Officer	126	128	128	130	125	116	110	106	(4)	(3.45%)
City Attorney	808	852	851	831	835	779	776	759	(17)	(2.18%)
City Clerk	138	140	145	150	134	105	100	97	(3)	(2.86%)
Comm. Child.,Youth & Fam.	24	8	16	16	-	-	-	-	-	-
Comm. on Status Women	12	5	5	3	-	-	-	-	-	-
Community Development	273	273	262	210	198	198	197	192	(5)	(2.53%)
Controller	186	187	188	189	188	163	152	165	13	7.98%
Convention Center	163	165	165	165	165	133	133	122	(11)	(8.27%)
Council	108	108	108	108	108	108	108	108	-	-
Cultural Affairs	74	73	81	76	68	40	40	41	1	2.50%
Department on Disability	23	14	14	13	13	10	10	13	3	30.00%
El Pueblo	25	17	21	21	17	14	10	10	-	-
Emergency Management	14	16	16	17	19	14	14	15	1	7.14%
Employee Relations Board	8	3	3	3	3	3	3	3	-	-
Environmental Affairs	43	37	37	31	28	-	-	-	-	-
Ethics Commission	30	27	27	23	24	21	19	16	(3)	(14.29%)
Finance	342	360	361	362	362	337	367	355	(12)	(3.56%)
Fire - Sworn	3,562	3,576	3594	3,586	3,588	3,588	3,218	3,222	4	0.11%
Fire - Civilian	338	346	346	353	353	303	319	315	(4)	(1.32%)
Subtotal	3,900	3,922	3,940	3,939	3,941	3,891	3,537	3,537	-	-
General Services**	2,120	2,197	2267	2,217	2,042	1,566	1,506	1,261	(245)	(15.64%)
Housing	395	503	503	501	535	535	534	528	(6)	(1.12%)
Human Relations Comm.	21	11	10	6	-	-	-	-	-	-
Department of Human Services	-	-	-	-	20	-	-	-	-	-
Information Tech. Agency	767	743	730	729	637	476	480	451	(29)	(6.09%)
Mayor	66	70	70	93	93	94	94	94	-	-
Neighborhood Empowerment	62	51	52	49	43	18	17	15	(2)	(11.11%)
Personnel	440	435	436	464	441	408	388	472	84	20.59%
Planning	306	271	271	270	270	257	240	235	(5)	(1.95%)
Police - Sworn	10,215	10,310	10466	10,467	10,467	10,467	10,480	10,480	-	-
Police - Civilian	3,617	3,633	3778	3,786	3,545	3,273	3,197	3,167	(30)	(0.92%)
Subtotal	13,832	13,943	14,244	14,253	14,012	13,740	13,677	13,647	(30)	(0.22%)
Public Works	-	-	-	-	-	-	-	-	-	-
Board of Public Works	152	158	158	130	130	102	95	79	(16)	(15.69%)
Accounting	-	-	-	-	-	-	-	-	-	-
Contract Administration	309	309	309	290	281	237	230	227	(3)	(1.27%)
Engineering	946	973	980	961	894	752	701	684	(17)	(2.26%)
Financial Mgmt & Personnel	-	-	-	-	-	-	-	-	-	-
Mgmt-Employee Services	-	-	-	-	-	-	-	-	-	-
Sanitation	2,821	2,882	2,907	2,945	2,845	2,809	2,739	2,726	(13)	(0.46%)
Street Lighting	231	247	246	230	230	214	214	209	(5)	(2.34%)
Street Services	1,285	1,286	1,282	1,282	1,157	806	762	737	(25)	(3.10%)
Transportation	1,521	1,582	1,581	1,584	1,425	1,316	1,341	1,303	(38)	(2.89%)
Treasurer	38	38	38	38	39	35	-	-	-	-
Zoo	256	263	268	257	245	229	228	214	(14)	(6.11%)
Library	1,141	1,129	1,133	1,136	1,132	828	828	883	55	6.64%
Recreation and Parks	1,974	2,034	2,117	2,038	1,961	1,550	1,524	1,428	(96)	(6.19%)
Total	36,156	36,663	37,173	36,971	35,864	32,965	32,274	31,798	(476)	(1.44%)

NOTE: Prior to 2006-07, the total positions authorized in the Department Personnel Ordinance includes Commissioners

* Beginning in 2006-07 all Commission positions are no longer included in department's regular position authority total.

** General Services - does not include Print Shop positions. (41 Print shop positions budgeted in 2012-13.)

**2012-13 PROPOSED BUDGET POSITIONS ELIMINATED
(CURRENTLY OCCUPIED as of April, 2012)**

Department	Blue Book Title	Class Code	Incumbent's Classification*	Regular Authority	Resolution Authority
Animal Services					
	Deletion of Filled Positions				
		1358	Clerk Typist	(8)	
		4311-2	Animal Control Officer II	(3)	
City Clerk					
	Deletion of Filled Positions				
		1368	Senior Clerk Typist	(1)	
		7212-2	Office Engineering Tech II	(1)	
Ethics					
	Staffing Reductions				
		577	Paralegal II	(1)	
Finance					
	Deletion of Filled Positions				
		1358	Clerk Typist	(2)	
	Field Office Closures				
		1229	Customer Service Specialists	(2)	
	Deletion of Funding for Resolution Authorities				
		1229	Customer Service Specialists		(5)
		9184	Management Analyst II		(1)
Fire					
	Administrative Staffing Reduction				
		1116	Secretary	(1)	
		1117-3	Executive Admin. Assistant III	(2)	
		1358	Clerk Typist	(3)	
		1368	Sr. Clerk Typist	(3)	
		1539	Management Assistant	(1)	
		1731-2	Personnel Analyst II	(1)	
		9167-1	Senior Personnel Analyst	(1)	
		9171-1	Senior Management Analyst I	(1)	
General Services					
	Deletion of Filled Positions				
		1368	Senior Clerk Typist	(1)	
		7968	Material Testing Technician II	(1)	
Housing					
	Executive Management				
		1800-1	Public Information Director		(1)
Information Technology Agency					
	Deletion of Filled Positions				
		3686	Communications Electrician	(3)	
		1670-2	Graphic Designer II	(1)	
		1670-3	Graphic Designer III	(1)	
		1596-2	Systems Analyst II	(2)	
		1597-2	Senior Systems Analyst II	(1)	
		1409-1	Information Systems Manager I	(1)	
		1358	Clerk Typist	(1)	
		1368	Senior Clerk Typist	(1)	

* Where possible, displaced incumbents will be transferred to vacant position located elsewhere.

**2012-13 PROPOSED BUDGET POSITIONS ELIMINATED
(CURRENTLY OCCUPIED as of April, 2012)**

Department	Blue Book Title	Class Code	Incumbent's Classification*	Regular Authority	Resolution Authority
Neighborhood Empowerment					
	Deletion of Filled Positions				
		9208_0	Senior Accountant II	(1)	
		1523_2	Neighborhood Empowerment Analyst	(1)	
Personnel Department					
	Deletion of Filled Positions				
		1759	Background Investigation Manager	(1)	
		1358	Clerk Typist	(3)	
		2310	Medical Assistant	(1)	
		1726	Safety Engineering Associate	(1)	
		1368	Sr. Clerk Typist	(3)	
		2315	Supervising Occupational Hth Nurse	(1)	
		1775	Work Comp Claims Assistant	(1)	
	Deletion of General Fund Vacancies				
		9167	Sr. Personnel Analyst I	(1)	
		1368	Sr. Clerk Typist	(2)	
		1358	Clerk Typist	(1)	
LAPD					
	Deletion of Filled Positions				
		1358	Clerk Typist	(66)	
		1368	Sr. Clerk Typist	(81)	
		2323	Nutritionist	(1)	
		3181	Secretary	(10)	
		9196-3	Police Administrator III	(1)	
Bureau of Street Services					
	2012-13 Resolution Positions Not Restored				
		4283-0	Street Services Investigator		(2)
		3112	Maintenance Laborer		(7)
		3583	Truck Operator		(4)
	Deletion of Filled Positions				
		9182	Chief Management Analyst	(1)	
		9184-2	Management Analyst II	(1)	
		9184-1	Management Analyst I	(1)	
		1368	Senior Clerk Typist	(2)	
		3584	Heavy Duty Truck Operator	(2)	
		4158	Street Services Superintendent	(1)	
	Weed Abatement and Debris Removal				
		3112	Maintenance Laborer		(11)
		3583	Truck Operator		(4)
		3584	Heavy Duty Truck Operator		(1)

* Where possible, displaced incumbents will be transferred to vacant position located elsewhere.

**2011-12 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Aging	1	Personnel Analyst II (resolution authority)	6-months	15
Building and Safety	3	Senior Building Inspectors	0-months	23
	1	Senior Heating Refrigeration Inspector	0-months	23
	1	Senior Fire Sprinkler Inspector	0-months	23
City Attorney	1	Assistant City Attorney (Reso)	0-months	39
	1	Deputy City Attorney IV (Reso)	0-months	39
	1	Deputy City Attorney III (Reso)	0-months	39
	1	Legal Secretary II (Reso)	0-months	39
Cultural Affairs	1	Arts Manager III	10-months	14
Disability	1	Management Analyst I	11-months	14
	1	Management Analyst II	11-months	14
Finance	1	Principal Clerk	0-months	12
	1	Accounting Records Supervisor	0-months	12
	1	Personnel Director I (Reso)	6-months	13
	2	Personnel Analyst II (Reso)	6-months	13
	1	Personnel Analyst I (Reso)	6-months	13
Fire				
	3	Firefighter III	3-months	23
	2	Firefighter III	7-months	23
	12	Firefighter III	9-months	23
	3	Firefighter III	11-months	23
	2	Captain I	7-months	23
	3	Captain I	8-months	23
	9	Firefighter III	0-months	34
	1	Apparatus Operator	0-months	34
	1	Engineer	0-months	34
	13	Captain I	0-months	34
	1	Captain II	2-months	34
	1	Battalion Chief	2-months	34
	1	Risk Manager III	9-months	45
	1	Management Analyst II	9-months	45
	1	Captain I	3-months	45
Information Technology Agency	1	Information Systems Manager II	6-months	17
	1	Communications Engineer	6-months	17
	1	Programmer Analyst I	0-months	30
Public Works Board	1	Senior Management Analyst II	0-months	15
Public Works Contract Administration				
	1	Management Analyst II	0-months	21
	1	Management Analyst I	0-months	21
	1	Management Assistant	0-months	21
	2	Sr. Clerk Typist	0-months	22*
	2	Management Analyst II	0-months	22*
	2	Management Analyst I	0-months	22*

**Note: It is anticipated that the Bureau will establish a Memorandum of Understanding with DWP that will allow partial reimbursement of costs for these positions.*

**2011-12 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Public Works - Sanitation	5	Environmental Engineering Associate II (reso)	0-month	16*
	1	Environmental Engineering Associate III (reso)	0-month	16*
	1	Environmental Engineering Associate IV (reso)	0-month	16*
	2	Environmental Engineer (reso)	0-month	16*
	1	Environmental Specialist III (reso)	0-month	16*
	2	Senior Environmental Engineer (reso)	0-month	16*
	1	Civil Engineering Associate IV (reso)		
			<i>*Note: These positions are reimbursed from Prop O through interim appropriations.</i>	
	1	Sanitation Wastewater Manager III (reso)	0-month	30
Transportation	1	Chief Management Analyst	0-months	14
	14	Traffic Officer II	0-months	27
	1	Principal Transportation Engineer	6-months	25
Library	22	Librarian II	9-months	9
	15	Clerk Typist	9-months	9
	1	Librarian II	9-months	17
	1	Librarian III	9-months	17
	1	Delivery Driver II	9-months	21
	1	Senior Personnel Analyst II	9-months	21
	1	Senior Personnel Analyst I	9-months	21
	2	Accountant II	9-months	21
	1	Accounting Clerk I	9-months	21

**2012-13 PROPOSED BUDGET
CONTRACTING PROPOSALS AFFECTING CITY EMPLOYEES**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
Bureau of Street Services	Weed Abatement and Debris Removal	1	Mechanical Repairer II	1		Exhibit H includes an instruction that the Bureau, with assistance from the City Administrative Officer, City Attorney, and any other necessary departments, report to the Mayor and Council on recommendations to implement a modified Weed Abatement Program given the City's limited resources. The report should include, but not be limited to, a fee schedule for inspections The weed abatement portion will be contracted out similar to the Fire Department non-compliance and administrative processing to support program costs, as well as recommendations relative to the utilization of contract services.
		18	Maintenance Laborer		18	
		8	Truck Operator		8	
		1	Heavy Duty Truck Operator		1	
TOTALS		28		1	27	

ADD/DELETE RATES
2012-13 Proposed Budget

SWORN - CURRENT POSITIONS

Pensions		39.94% combined rate
Health and Welfare Program	Police	\$12,626 per position
	Fire	\$13,284 per position

SWORN - NEW POSITIONS

GCP-Pensions Savings Plan (3%) & Medicare (1.5%)	¹	4.5%
Health and Welfare Program	Police	\$12,626 per position
	Fire	\$13,284 per position

CIVILIAN - PREPAY (On July 15)

CERS (24.14%) & GCP - Medicare (1.5%)	25.64%
Civilian FLEX Program	\$10,597 per position

Example:

One position (Civilian) @ \$60,000 (salary cost) X 25.64% + \$10,597 = \$25,981

1. Fire and police recruits become members of the Fire and Police Pensions Systems upon completion of their academy training. During training, they participate in the Pensions Savings Plan (PSP). Funds in the PSP can be transferred to the City's Deferred Compensation Plan upon completion of the academy training. The City contributes 3 percent of payroll to the PSP and the employee contributes 4.5 percent of payroll.

SALARY SAVINGS RATES BY DEPARTMENT

	2008-09	2009-10	2010-11	2011-12	Proposed 2012-13
Aging	3.0%	3.0%	3.0%	3.0%	3.0%
Animal Services	3.0%	6.9%	6.9%	1.0%	1.0%
Building and Safety	4.5%	4.5%	4.5%	4.5%	4.5%
City Administrative Officer	3.0%	3.0%	3.0%	3.0%	3.0%
City Attorney					
General Salaries	4.0%	4.0%	4.0%	2.0%	2.0%
Grant Reimbursed Salaries	4.0%	4.0%	4.0%	2.0%	2.0%
Proprietary Reimbursed Salaries	1.0%	1.0%	1.0%	1.0%	1.0%
City Clerk	2.0%	2.0%	2.0%	2.0%	2.0%
Commission for Children, Youth & Their Families	4.0%	4.0%			
Commission on the Status of Women	0.0%	0.0%			
Community Development	3.0%	3.0%	3.0%	3.0%	3.0%
Controller	4.0%	4.0%	4.0%	3.0%	3.0%
Convention Center	5.5%	8.1%	8.1%	8.1%	8.1%
Council	1.0%	1.0%	1.0%	1.0%	1.0%
Cultural Affairs	4.0%	4.0%	0.0%	0.0%	0.0%
Department on Disability	0.0%	0.0%	0.0%	0.0%	0.0%
El Pueblo de Los Angeles	4.0%	4.0%	4.0%	4.0%	4.0%
Emergency Preparedness	2.0%	2.0%	2.0%	2.0%	2.0%
Employee Relations Board	0.0%	0.0%	0.0%	0.0%	0.0%
Environmental Affairs	3.0%	2.0%	2.0%	2.0%	2.0%
Ethics Commission	3.0%	2.0%	3.0%	3.0%	3.0%
Finance	4.5%	4.5%	4.5%	3.0%	3.0%
Fire					
General Salaries	5.0%	5.0%	5.0%	5.0%	5.0%
Sworn Salaries					
General Services	4.5%	4.5%	4.5%	1.0%	1.0%
Housing Department	3.0%	3.0%	3.0%	3.0%	3.0%
Human Relations Commission	1.0%	1.0%			
Information Technology Agency	5.0%	5.0%	5.0%	2.0%	2.0%
Mayor	1.0%	1.0%	1.0%	1.0%	1.0%
Neighborhood Empowerment	4.0%	4.0%	4.0%	4.0%	4.0%
Personnel	5.0%	5.0%	5.0%	1.4%	1.4%
Planning	3.0%	3.0%	3.0%	1.0%	1.0%
Police					
General Salaries	n/a	n/a	n/a	n/a	n/a
Sworn Salaries	n/a	n/a	n/a	n/a	n/a
Board of Public Works	3.2%	3.2%	3.2%	1.0%	1.0%
Bureau of Contract Administration	2.6%	2.6%	2.6%	2.6%	2.6%
Bureau of Engineering					
Sewer Construction and Maintenance Fund	7.0%	7.0%	7.0%	4.0%	4.0%
All Other Funds	3.0%	3.0%	3.0%	3.0%	3.0%
Bureau of Sanitation					
General Fund	3.0%	3.0%	3.0%	3.0%	3.0%
Stormwater Pollution Abatement Fund	5.0%	8.0%	8.0%	8.0%	8.0%
Sewer Construction and Maintenance Fund	7.0%	4.0%	4.0%	4.0%	4.0%
All Other Funds	3.0%	3.0%	3.0%	3.0%	3.0%
Bureau of Street Lighting	5.6%	5.6%	5.6%	8.6%	5.6%
Bureau of Street Services	4.3%	4.3%	4.3%	4.3%	4.3%
Transportation	4.5%	4.5%	4.5%	4.5%	4.5%
Treasurer	5.0%	5.0%	2.0%		
Zoo	4.0%	4.0%	4.0%	4.0%	4.0%
Library	5.5%	5.5%	6.0%	2.0%	2.0%
Recreation and Parks	4.5%	4.5%	4.5%	4.5%	4.5%

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	2011-12 Adopted Budget	Estimated 2011-12 Expenditures	Amount Exceeding Budget	2012-13 Proposed Budget	Explanation of Proposed Funding
Animal Services	1010	Salaries General	\$ 17,513,684	\$ 18,546,000	\$ 1,032,316	\$ 18,199,662	Expenditures reflect various employee bargaining agreements that were made subsequent to the adoption of the 2011-12 Budget (C.F. 11-0600-S104). Interim transfers were provided to the department.
Building and Safety	1010	Salaries General	\$ 62,339,893	\$ 65,178,000	\$ 2,838,107	\$ 66,980,530	Funds were provided off-budget by grants. Funds were also provided to the department subsequent to the adoption of the 2011-12 Budget (C.F. 11-0600-S104) to reflect various employee bargaining agreements.
City Attorney	1020	Grant Reimbursed	\$ 1,191,149	\$ 3,842,000	\$ 2,650,851	\$ 1,295,521	Expenditures reflect additional grant appropriations received, including off-budget appropriations.
	1080	Salaries Proprietary	\$ 12,517,445	\$ 15,002,000	\$ 2,484,555	\$ 15,776,605	Expenditures reflect transfer of funds from Salaries General account during the year to meet workload needs.
	9301	City Attorney Outside Counsel		\$ 2,250,000	\$ 2,250,000		Expenditures are budgeted annually in the Unappropriated Balance and where interim transfers are provided.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	2011-12 Adopted Budget	Estimated 2011-12 Expenditures	Amount Exceeding Budget	2012-13 Proposed Budget	Explanation of Proposed Funding
City Clerk	1010	Salaries General	\$ 7,423,010	\$ 8,539,000	\$ 1,115,990	\$ 7,856,677	Expenditures exceeding adopted budget reflect funding transferred for the estimated costs for the Redistricting Commission (C.F. 11-1933) and approved Operational Plan to cover costs incurred for the Early Retirement Incentive Program. Approximately \$699,000 of the amount is now estimated to be spent from the Department's Salaries, As-Needed (\$583,000) and Contractual Services (\$116,000) accounts.
City Clerk (cont.)	4170	Elections	\$ 94,800	\$ 3,291,000	\$ 3,196,200	\$ 8,531,420	Expenditures exceeding adopted budget reflect funding transferred for the estimated cost of the Council District 15 Special Election.
Community Development	6030	Leasing		\$ 1,952,000	\$ 1,952,000		Expenditures exceeding adopted budget are due to off-budget appropriations for lease and rent funded in the Consolidated Plan and the Workforce Investment Board Annual Plan.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	<i>2011-12 Adopted Budget</i>	<i>Estimated 2011-12 Expenditures</i>	<i>Amount Exceeding Budget</i>	<i>2012-13 Proposed Budget</i>	<i>Explanation of Proposed Funding</i>
Controller	1010	Salaries General	\$ 11,978,372	\$ 14,220,000	\$ 2,241,628	\$ 14,723,098	Expenditures exceeding the budget reflect funding that was included in the General City Purposes Budget and expended by the Department for the Financial Management System (FMS). Funding for 2012-13 is included in the Department's Salaries General account.
Council	1070	Salaries As-Needed	\$ 9,631,879	\$ 13,677,000	\$ 4,045,121	\$ 9,264,076	Expenditures exceeding adopted budget are due to the transfer of special funds during the year to support various public and community improvement programs.
Finance	4040	Bank Service Fees	\$ 9,182,000	\$ 12,782,000	\$ 3,600,000	\$ 6,000,000	A portion of the additional 2011-12 expenditures were partially offset by increased reimbursements from other departments. The 2012-13 Proposed Budget provides a \$6 million appropriation in the Bank Service Fees account. An additional \$2.1 million appropriation is included in the 2012-13 Unappropriated Balance as contingency. The budget was reduced to due to direct payment of bank fees by proprietary departments.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	<i>2011-12 Adopted Budget</i>	<i>Estimated 2011-12 Expenditures</i>	<i>Amount Exceeding Budget</i>	<i>2012-13 Proposed Budget</i>	<i>Explanation of Proposed Funding</i>
Fire	1010	Salaries General	\$ 21,088,527	\$ 22,565,000	\$ 1,476,473	\$ 23,369,015	Salary adjustments due to MOU agreements subsequent to budget adoption (C.F. 11-0600-S104) and the absorption of \$830,000 in Early Retirement Incentive Program expense.
	1012	Salaries Sworn	\$ 341,171,793	\$ 342,895,000	\$ 1,723,207	\$ 342,348,519	\$6.9 million was moved from Sworn Salaries to the Unappropriated Balance (UB) during Council Budget Hearings pending sworn labor negotiations. These funds from the UB were subsequently transferred in the Mid-Year Financial Status Report to the Constant Staffing Overtime Account to partially offset the Department's deficit.
	1093	Overtime Constant Staffing	\$ 63,849,377	\$ 92,268,000	\$ 28,418,623	\$ 99,822,372	Transfer of surplus funds from the Sworn Salaries Account, Variably Staffed Overtime Account and Uniforms Account due to vacant positions. Reduction of Firefighters in the Sworn Deployment Plan pool has increased Constant Staffing Overtime expense.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	2011-12 Adopted Budget	Estimated 2011-12 Expenditures	Amount Exceeding Budget	2012-13 Proposed Budget	Explanation of Proposed Funding
General Services	1010	Salaries General	\$ 94,389,300	\$ 102,644,000	\$ 8,254,700	\$ 86,297,722	Salary expenditures exceeding adopted budget are due to the costs of funding ERIP payouts and employee payouts.
	1014	Salaries, Construction Projects	\$ 483,953	\$ 4,569,000	\$ 4,085,047	\$ 407,102	Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	1070	Salaries As-Needed	\$ 3,786,542	\$ 6,113,000	\$ 2,326,458	\$ 2,833,775	Funding from special funds such as Parking Revenue fund are transferred during the fiscal year.
	1101	Hiring Hall Construction	\$ 235,782	\$ 13,275,000	\$ 13,039,218	\$ 125,000	Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	1121	Benefits Hiring Hall Construction		\$ 3,475,000	\$ 3,475,000		Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.
	3040	Contractual Services	\$ 18,851,438	\$ 27,141,000	\$ 8,289,562	\$ 17,999,237	Funding for Green Retrofit Program are transferred during the fiscal year from grant funds.
	3180	Construction Materials		\$ 14,021,000	\$ 14,021,000	\$ 65,000	Funding for capital projects are transferred during the fiscal year as each project is approved by Mayor/Council.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	<i>2011-12 Adopted Budget</i>	<i>Estimated 2011-12 Expenditures</i>	<i>Amount Exceeding Budget</i>	<i>2012-13 Proposed Budget</i>	<i>Explanation of Proposed Funding</i>
General Services (cont.)	3230	Petroleum Products	\$ 34,894,741	\$ 47,890,000	\$ 12,995,259	\$ 38,894,741	Funding for Petroleum in the UB and additional funds were transferred during the fiscal year due to higher than expected fuel prices.
Information Technology Agency	1010	Salaries General	\$ 41,509,815	\$ 49,506,000	\$ 7,996,185	\$ 44,114,548	Council File 11-0600-S104 modified the 2011-12 Adopted Budget to add \$2.3 million funding to reflect agreements with various bargaining units. Additional expenditures exceeding the Adopted Budget include funds transferred from other accounts to fund ERIP payouts (\$1.2 million), funding for the Financial Management System project which was budgeted in the 2011-12 General City Purposes budget (\$1.1 million), and interim salary appropriations for off-budget work funded through various grants and special
	3040	Contractual Services	\$ 12,843,392	\$ 19,154,000	\$ 6,310,608	\$ 16,148,557	Expenditures exceeding adopted budget include funding for the Financial Management System project that budgeted in the 2011-12 General City Purposes budget (\$6.1 million) and additional interim transfers and appropriations received by the Department (\$0.2 million).

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	<i>2011-12 Adopted Budget</i>	<i>Estimated 2011-12 Expenditures</i>	<i>Amount Exceeding Budget</i>	<i>2012-13 Proposed Budget</i>	<i>Explanation of Proposed Funding</i>
Mayor	1020	Grant Reimbursed		\$ 2,040,000	\$ 2,040,000		Funds are transferred during the year for on-going grant programs.
	1070	Salaries As-Needed	\$ 2,064,359	\$ 6,749,000	\$ 4,684,641	\$ 1,899,210	Funds are transferred from surpluses in other accounts to cover the costs.
	3040	Contractual Services	\$ 15,299,278	\$ 18,495,000	\$ 3,195,722	\$ 132,899	Funds are transferred from surpluses in other accounts to cover the costs.
Personnel	3040	Contractual Services	\$ 4,059,133	\$ 6,189,000	\$ 2,129,867	\$ 4,261,742	Expenditures reflect a reappropriation of \$1 million from 2010-11 for the ADR Program (CF #10-0600-S72, 7/05/11).
	9600	Employee Transit Subsidy	\$ 2,060,527	\$ 3,144,000	\$ 1,083,473	\$ 2,060,527	Expenditures reflect an inadvertent error. This account estimates a year end savings of approximately \$0.5 million.
Police	1010	Salaries General	\$ 184,814,400	\$ 203,660,000	\$ 18,845,600	\$ 213,861,252	Subsequent to adoption of the 2011-12 Proposed Budget, the CAO released a report recommending budgetary adjustments to LAPD's budget to reflect the various employee bargaining agreements (C.F. 11-0600-S104). Estimated expenditures reflect those adjustments and the \$4 million

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	2011-12 Adopted Budget	Estimated 2011-12 Expenditures	Amount Exceeding Budget	2012-13 Proposed Budget	Explanation of Proposed Funding
Police (cont.)	1012	Salaries Sworn	\$ 906,896,000	\$ 962,060,000	\$ 55,164,000	\$ 965,370,206	Subsequent to adoption of the 2011-12 Proposed Budget, the CAO released a report recommending budgetary adjustments to LAPD's budget to reflect the various employee bargaining agreements (C.F. 11-0600-S104). Estimated expenditures reflect those
	1092	Overtime Sworn	\$ 16,400,000	\$ 20,332,000	\$ 3,932,000	\$ 16,400,000	Expenditures exceeding Adopted Budget reflect Occupy LA overtime and off-budget work funded by grants.
	3090	Field Equipment Expense	\$ 6,511,000	\$ 8,311,000	\$ 1,800,000	\$ 7,089,557	Expenditures reflect the increased costs for Scientific Investigation Division (SID) and Motor Transport Division (MTD) supplies. The Proposed 2012-13 Budget provides a \$500,000 increase for SID and funding for replacement vehicles which should decrease the expenditures for parts and
Public Works - Board	3040	Contractual Services	\$ 7,212,659	\$ 9,308,000	\$ 2,095,341	\$ 6,815,302	Reflects transfers and interim appropriations for the Office of Community Beautification.
Public Works - Contract Administration	1010	Salaries General	\$ 25,463,822	\$ 27,220,000	\$ 1,756,178	\$ 27,421,374	Increased expenditures reflect interim appropriations for ARRA projects (C.F. 09-0648-S12), Metro/Expo Authority Annual Work Program (C.F. 11-1807), bond funded projects.

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	<i>2011-12 Adopted Budget</i>	<i>Estimated 2011-12 Expenditures</i>	<i>Amount Exceeding Budget</i>	<i>2012-13 Proposed Budget</i>	<i>Explanation of Proposed Funding</i>
Public Works - Engineering	1010	Salaries General	\$ 64,330,926	\$ 69,312,000	\$ 4,981,074	\$ 67,178,285	Reflects transfers and interim appropriations for the Municipal Facilities and Bond Programs
Public Works - Sanitation	1070	Salaries As-Needed	\$ 1,192,351	\$ 4,775,000	\$ 3,582,649	\$ 1,192,351	Current year expenditures reflect the cost of using exempt refuse collection drivers, lifeline recertification efforts, and work to offset high vacancies in Bureau operations (15%). Will continue to evaluate as-needed funding requirements through FSR process.
	1090	Overtime General	\$ 7,642,336	\$ 9,087,000	\$ 1,444,664	\$ 7,642,336	Current year expenditures reflect high vacancies in Bureau operations (15%). Will continue to evaluate overtime funding requirements through FSR process.
Public Works - Street Lighting	1090	Overtime General	\$ 481,000	\$ 1,696,000	\$ 1,215,000	\$ 611,000	Increased expenditures reflect interim appropriations of \$1.56 million for Community Development Block Grant, Transportation Grant and Recreation and Parks projects (C.F. 11-0600-S145, 11-0600-S146) and Metro Annual Work Program projects (C.F. 11-1807)

2011-12 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE

<i>Department</i>	<i>Account</i>	<i>Description</i>	2011-12 Adopted Budget	Estimated 2011-12 Expenditures	Amount Exceeding Budget	2012-13 Proposed Budget	Explanation of Proposed Funding
Public Works - Street Services	1010	Salaries General	\$ 59,284,802	\$ 64,244,000	\$ 4,959,198	\$ 70,583,871	Funds were provided off-budget by special funds. Funds were also provided to the department subsequent to the adoption of the 2011-12 Budget (C.F. 11-0600-S104) to reflect various employee bargaining agreements.
	3030	Construction Expense	\$ 49,394,621	\$ 51,829,000	\$ 2,434,379	\$ 56,972,370	Increased expenditures is primarily due to interim appropriations to the Bureau for ARRA projects and various interim appropriations for the off-budget programs and special projects.
Transportation	1010	Salaries General	\$ 89,138,493	\$ 92,024,000	\$ 2,885,507	\$ 93,009,933	Salary expenditures exceeding adopted budget are due to the exemption of furloughs and off-budget work funded through various grants.
Recreation and Parks	1010	Salaries General	\$ 81,906,386	\$ 88,377,000	\$ 6,470,614	\$ 88,461,138	Expenditures reflect funds transferred from the Early Retirement Incentive Program line item.
	1070	Salaries As-Needed	\$ 28,043,838	\$ 30,300,000	\$ 2,256,162	\$ 30,402,031	Expenditures exceeding adopted budget because the Department's summer operations will start earlier to coincide with the change in the LAUSD school calendar. Increase in funding for 2012-13 also includes cost of living adjustments.

RESERVE FUND AS A CREDIT RATING FACTOR

The City's Reserve Fund Policy states that the City's goal is to increase the Reserve Fund to 5% of General Fund revenues, phased in over several years and growing each year until 5% is reached, beginning in Fiscal Year 2006-07. The Policy stipulates two accounts, the Emergency Reserve Account and the Contingency Reserve Account. In March 2011, the voters approved Measure P, a Charter Amendment requiring that the Emergency Reserve Account be at 2.75% of General Fund revenues. It is the City's goal to have both Accounts total 5% within the next three years.

The 2011-12 Reserve Fund was \$197.7 million at the beginning of the fiscal year but is anticipated to be approximately \$228.5 million at year-end. The 2012-13 Proposed Budget includes a projected Reserve Fund of \$210.5 million after advances and adjustments, \$124.8 million in the Emergency Reserve Account, reaching the required 2.75%, and \$85.7 million in the Contingency Reserve Account for a projected Reserve Fund of 4.64%

According to Ian Allan, GFOA's Government Finance Research Center Manager, in his article *Unreserved Fund Balance and Local Government Finance*, "Of particular importance to the credit rating agencies are the size of "fund balance" [the Reserve Fund] (resources available for contingencies) and the trend in the size of fund balance. A fund balance that decreases in size from year to year can be seen as an indicator of fiscal weakness. A small fund balance (under 5 percent of annual operating expenditures) could also be looked upon negatively if the government has experienced financial difficulties in the past due to external factors, such as a slump in the economy."¹ Below is a discussion of how each of the three credit rating agencies uses the Reserve Fund balance as a criterion for rating the City's financial condition. With the revision of the City's Policy, all three rating agencies praised the City for the continuation of strong management policies.

Fitch Ratings (Fitch) indicates that a Reserve Fund provides a government with available resources in the event of unforeseeable occurrences. "Most [Fitch] analysts look to a fund balance [Reserve Fund] of about 5% of revenues as a prudent level to allow for a reasonable degree of error in budget forecasting. . ."but recognize that the "appropriate level may vary according to a city's needs," ² reports Allan. "Fitch places less emphasis on actual fund balance level, but rather stresses longer term financial balance and management." ³ In January 2005, Fitch highlighted five issuers, one in each of the five U.S. regions, choosing the City as the Western Region's model. Fitch praised the City for requiring elected official approval for the use of the City's "fund balance [Reserve Fund]." The City of Los Angeles' reserve fund policy. . .is part of the city's administrative code. . .the unique credit strength is derived from the strict rules concerning the use of the fund balance."⁴

Moody's Investors Service (Moody's) uses the size of the Reserve Fund as well as a percentage of unreserved fund balance to revenues as an indicator of financial strength.⁵ "As a general rule of thumb, Moody's likes to see a General Fund balance equal to at least 5% of revenues. . ." ⁶ "Based on current trends and a history of responsible budgeting, Moody's expects the city's financial profile to remain sound for

the foreseeable future, even with what are currently below average financial reserves."⁷ In July 2005, Moody's stated that "Los Angeles should benefit in the long run from its commitment to recently adopted, comprehensive financial, management, and debt policies."⁸

Standard and Poor's (S&P) states that a key credit rating factor for cities is the percentage of unreserved fund balances to budget.⁹ "The average [Reserve Fund] balance as a percentage of the budget for all "AAA" rated municipalities is very strong, at 25%. This financial cushion gives local governments great flexibility in dealing with unforeseen events such as an unexpected shortfall in revenues or rise in expenses."¹⁰ The City currently has adequate financial performance and enhanced reserve fund policies. In April 2005, S&P expected "stable financial performance, given the city's proactive efforts to establish predictable reserve and debt policies."¹¹

Footnotes:

1 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

2 Ibid.

3 Ibid.

4 Fitch Ratings, The Bottom Line: Local General Government Reserves and the Policies that Shape Them, January 26, 2005.

5 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

6 Moody's Perspective on Municipal Issues, Key Factors in Moody's Credit Analysis of Tax-Support Debt, April 15, 1993.

7 Moody's Investors Service, Los Angeles [City of] California Analysis, December 2000.

8 Moody's Investment Service, Moody's Assigns Aa2 to Los Angeles' 2005 G.O. Bonds; Aa2 Rating on Outstanding Debt Reaffirmed, July 26, 2005.

9 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

10 Standard & Poor's Creditwire, Los Angeles, California General Obligation Bond Rating, November 2000.

11 Standard & Poor's, Summary: Los Angeles, CA; Appropriation, Appropriations; Tax Secured, General Obligation, April 2005

Proposed Budget Reserve Fund Projection

			Estimated 2011-12			Proposed
	Actual 2010-11	Budget 2011-12	Actual Cash as of 4/2/2012	Additional Cash Flow to end of year	Total Estimated 2011-12	2012-13
Cash at Beginning of Fiscal Year						
Cash Balance, July 1	\$ 193,512,062	\$ 201,792,206	\$ 217,740,599	\$ -	\$ 217,740,599	\$ 228,466,000
ADD:						
Charter Section 261i Advances Returned on 7/1	9,483,979	18,000,000	17,629,572	a -	17,629,572	18,000,000
Reappropriation of Prior Year's Unexpended Capital Improvement Appropriations and Advances and Technical Adjustments	(27,888,448)	(33,630,000)	(28,742,507)	b -	(28,742,507)	(35,959,000)
Transfer to Budget**	(3,616,627)	(8,939,164)	c	(8,939,164)	(8,939,164)	-
Balance Available, July 1	\$ 171,490,966	\$ 177,223,042	\$ 206,627,664	\$ (8,939,164)	\$ 197,688,500	\$ 210,507,000
LESS:						
Emergency Reserve	(120,318,000)	(120,607,000)	(120,607,000)	-	(120,607,000)	(124,793,000)
Contingency Reserve - Balance Available, July 1	\$ 51,172,966	\$ 56,616,042	\$ 86,020,664	\$ (8,939,164)	\$ 77,081,500	\$ 85,714,000
RECEIPTS						
Loans	\$ 2,948,489	\$ 8,000,000	\$ 1,811,209	d 797,000	\$ 2,608,209	8,425,000
Charter Section 261i Advances Returned after 7/1	36,089,848	18,500,000	13,705,487	e 4,248,789	17,954,276	18,500,000
Transfer of Power Revenue Surplus	258,815,000	254,000,000		250,078,000	250,078,000	249,100,000
Unencumbered Balance	65,899,048	-	-	f 66,659,000	66,659,000	564,000
Transfer of Special Parking Revenue Surplus	10,019,067	16,509,000	-	16,509,000	16,509,000	32,577,000
Reversion of Special Parking Revenue Surplus	4,000,000	-	-	-	-	-
Reversion of Unencumbered and Special Funds	18,662,244	-	-	-	-	-
Miscellaneous	5,995,807	-	3,360,107	g -	3,360,107	-
Total Receipts	402,429,503	297,009,000	18,876,803	338,291,789	357,168,592	309,166,000
Total Available Cash and Receipts	453,602,469	353,625,042	\$ 104,897,467	\$ 329,352,625	\$ 434,250,092	\$ 394,880,000
DISBURSEMENTS						
Loans	3,876,811	12,500,000	\$ 1,468,886	h \$ -	\$ 1,468,886	12,500,000
Budget--Power Revenue Surplus	258,815,000	254,000,000		250,078,000	250,078,000	249,100,000
Budget--Special Parking Revenue Surplus	10,019,067	16,509,000		16,509,000	16,509,000	32,577,000
Transfers--Contingencies	36,205,777	-	9,335,206	i -	9,335,206	-
Charter Section 261i Advances to Departments on 6/30	47,263,215	42,000,000	-	9 49,000,000	49,000,000	49,000,000
Total Disbursements	\$ 356,179,870	\$ 325,009,000	\$ 10,804,092	\$ 315,587,000	\$ 326,391,092	\$ 343,177,000
Cash at Close of Fiscal Year						
Add, Emergency Reserve	\$ 120,318,000	\$ 120,607,000	\$ 120,607,000	\$ -	\$ 120,607,000	\$ 124,793,000
Cash Balance, June 30	\$ 217,740,599	\$ 149,223,042	\$ 214,700,375	\$ 13,765,625	\$ 228,466,000	\$ 176,496,000

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

RECEIPTS:		<u>Amount</u>	<u>Bal Avail</u>	<u>Comments</u>
1. Reappropriations per Controller Statement of Reserve Fund:				
Council		\$ 9,537,304		
Mayor		2,223,387		
GSD		3,457,106		
CIP		9,221,904		
City Clerk, Controller, Cultural Affairs, ITA		630,000		
General City Purposes		3,632,806		
UB		40,000		
	Total Reappropriations	<u>\$ 28,742,507</u>		
	Less: cash reappropriated to date	<u>(28,742,507)</u>		
	Balance		<u><u>-</u></u>	Cash not yet reappropriated
2. Transfer to Budget				
	Total Transfer to Budget		<u>\$ 8,939,164</u>	
			<u><u>\$ 8,939,164</u></u>	As of 4/2/12, Controller had not processed transfers
3. Loans (repaid after 3/31st)				
			<u><u>\$ 797,000</u></u>	
4. Charter Section 261i Advances Returned after 7/1 (additional repaid after 3/31st)				
			<u><u>\$ 4,248,789</u></u>	
5. Unencumbered Balances (Reversions)				
Prior Years				
	Total Prior Years		\$ -	
Current Year				
a. Dept. Surpluses (excl. Mayor, Council, GCP, CIP)				
	(1) Reversions	\$ 30,700,000		
	Less: Amount needed to offset budget shortfalls			
b. Mayor, Council, GCP, CIP, GSD Construction, Controller				
	(1) Mayor	2,500,000		
	(2) Council	9,829,000		
	(3) CIEP	15,000,000		
	(4) GCP Council District Services/Special Event	4,000,000		
	(5) GSD Construction	4,000,000		
	(6) Controller	630,000	-	
	Total Current Year		<u>\$ 66,659,000</u>	
Total Unencumbered funds (Reversions)			<u><u>\$ 66,659,000</u></u>	

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

6. Unallocated Revenue					
Total Unallocated Revenue					\$ -
DISBURSEMENTS:					
Loans and Transfers					
	Total Loans/Transfers Approved as of 3/31st	Cash transferred as of 3/31st	Cash not yet transferred by Controller	Estimated New Loans/Transfers to 6/30th	Total Cash yet to be transferred + Estimated loans/transfers
7. Loans through 6/30	1,468,886	1,468,886	-	-	\$ -
8. Transfers through 6/30	11,673,887	11,673,887	-	-	\$ -
			-	\$ -	\$ -
9. Charter Sec 261i advances to dept 6/30					\$ 49,000,000
					To cover unfunded encumbrances -- Controller will partially repay on 7/1

10 YEAR HISTORY OF RESERVE FUND JULY 1 BALANCES (\$million)

PROPOSED BUDGET	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13
Cash Balance, July 1.....	240.0	229.3	395.6	406.6	275.8	189.9	209.5	139.7	192.2	228.5
ADD:										
Charter Section 47 (10) Advances Returned	8.0	8.0	8.0	16.0	14.0	17.0	18.0	18.0	18.0	18.0
Appropriation to Reserve Fund.....	-	-	-	-	-	22.7	-	-	-	-
LESS:										
Reappropriation and Technical Adjustments.	10.0	10.0	10.0	10.0	10.0	37.3	38.5	36.5	33.0	36.0
Transfer to Budget.....	160.0	134.4	280.4	248.1	93.1	-	-	-	-	-
Balance Available July 1.....	\$ 78.0	\$ 92.9	\$ 113.2	\$ 164.5	\$ 186.7	\$ 192.3	\$ 189.0	\$ 121.2	\$ 177.2	\$ 210.5
LESS:										
Emergency Reserve	58.0	61.0	61.0	86.7	88.8	123.1	122.2	119.3	120.4	124.8
Contingency Reserve - Balance Available, Ji	\$ 20.0	\$ 31.9	\$ 52.2	\$ 77.8	\$ 97.9	\$ 69.2	\$ 66.8	\$ 1.9	\$ 56.8	\$ 85.7
Reserve Fund July 1 Balance as % of the Gen	2.24%	2.54%	2.88%	3.79%	4.21%	4.30%	4.25%	2.79%	4.05%	4.64%

ADOPTED BUDGET	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13
Cash Balance, July 1.....	248.2	237.6	428.7	411.1	283.6	198.4	217.5	149.6	201.8	
ADD:										
Charter Section 47 (10) Advances Returned	8.0	8.0	8.0	16.0	14.0	17.0	18.0	18.0	18.0	
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	
Appropriation to Reserve Fund.....	-	-	-	-	-	14.9	46.8	-	-	
LESS:										
Reappropriation and Technical Adjustments.	10.0	10.0	10.0	10.0	10.0	37.6	38.8	36.8	33.6	
Transfer to Budget.....	149.6	122.9	295.3	231.3	85.8	-	-	3.6	8.9	
Balance Available July 1.....	\$ 96.6	\$ 112.7	\$ 131.4	\$ 185.8	\$ 201.8	\$ 192.7	\$ 243.5	\$ 127.2	\$ 177.3	\$ -
LESS:										
Emergency Reserve	61.0	61.0	78.9	108.5	122.0	125.2	121.0	120.3	120.6	
Contingency Reserve - Balance Available, Ji	\$ 35.6	\$ 51.7	\$ 52.5	\$ 77.3	\$ 79.8	67.5	122.5	6.9	56.7	-
Reserve Fund July 1 Balance as % of the Gen	2.78%	3.07%	3.33%	4.28%	4.55%	4.23%	5.53%	2.91%	4.04%	

ACTUAL	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13
Cash Balance, July 1.....	295.5	278.0	460.0	432.4	224.2	191.6	174.3	193.4	217.7	
ADD:										
Charter Section 47 (10) Advances Returned	10.7	16.3	16.0	14.0	17.0	17.3	15.0	9.5	17.6	
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	
Appropriation to Reserve Fund.....	-	-	-	-	-	-	-	-	-	
LESS:										
Reappropriation and Technical Adjustments.	72.7	18.0	24.3	32.8	41.7	43.1	36.4	28.0	28.7	
Transfer to Budget.....	149.6	122.9	295.3	231.3	71.2	-	-	3.6	8.9	
Balance Available July 1.....	\$ 83.9	\$ 153.4	\$ 156.4	\$ 182.3	\$ 128.3	165.8	152.9	171.3	197.7	-
LESS:										
Emergency Reserve	61.0	61.0	78.9	108.4	122.0	125.2	121.0	120.3	120.6	
Contingency Reserve - Balance Available, Ji	\$ 22.9	\$ 92.4	\$ 77.5	\$ 73.9	\$ 6.3	40.6	31.9	51.0	77.1	-
Reserve Fund July 1 Balance as % of the Gen	3.23%	4.15%	4.02%	4.20%	2.89%	3.64%	3.45%	3.91%	4.51%	

COMPARISON OF MICLA FUNDING

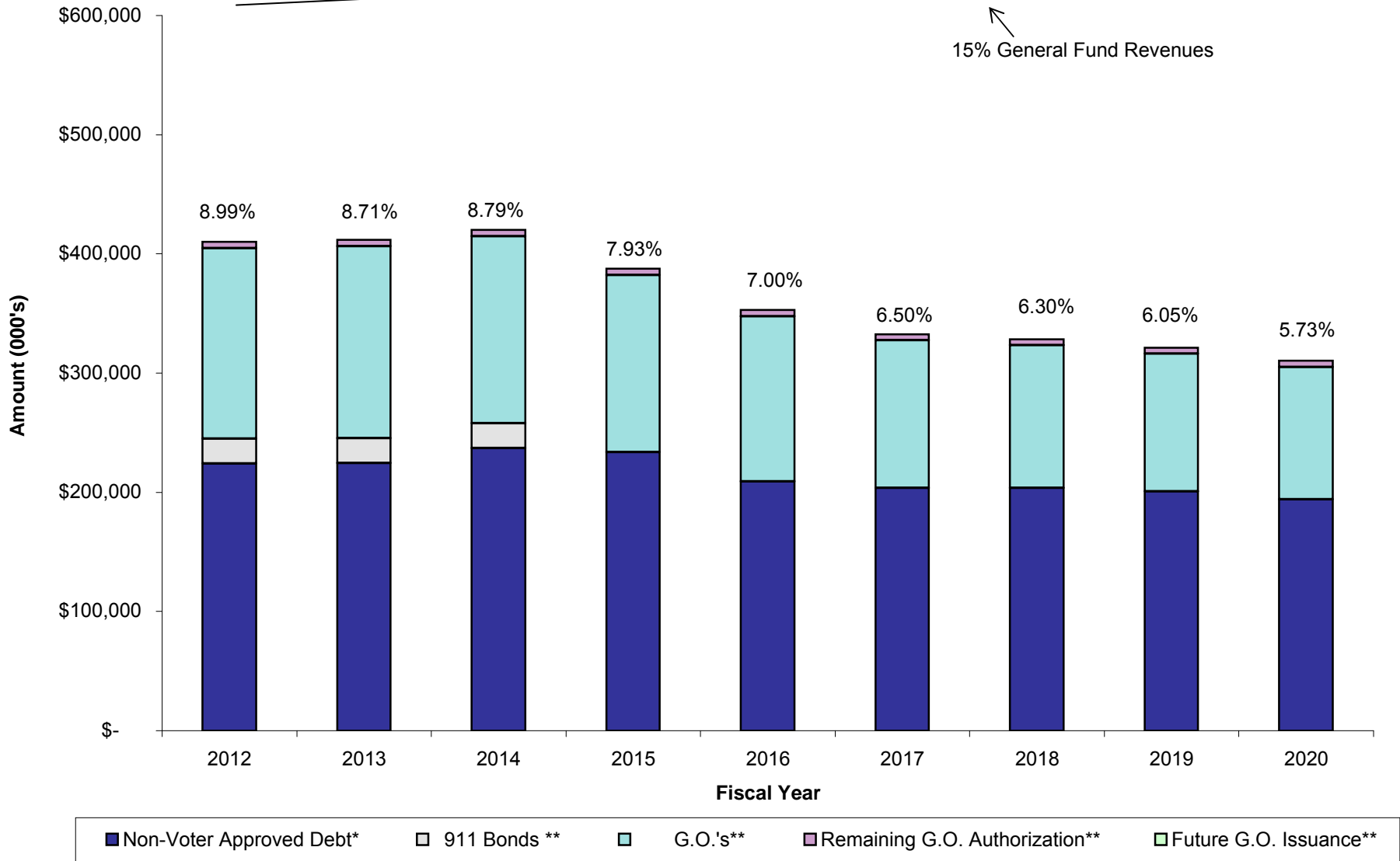
	<u>ADOPTED 2009-10</u>	<u>ADOPTED 2010-11</u>	<u>ADOPTED 2011-12</u>	<u>PROPOSED 2012-13</u>
Equipment and Vehicles:				
Convention Center Parking Control Systems	-	-	-	\$ 1,000,000
Finance LATAx Equipment Replacement	-	-	\$ 394,000	-
Financial Management System Replacement	\$ 17,302,000	\$ 7,900,000	-	-
Fire Computed-Aided Dispatch System	-	-	-	12,000,000
Fire Capital Equipment and Vehicle Replacement	18,400,000	6,100,000	6,827,000	14,975,000
GSD Fleet Replacement	20,545,000	12,016,000	-	15,318,000
GSD Capital Equipment Replacements	3,000,000	-	-	-
ITA Antenna Replacement	-	-	350,000	-
ITA Citywide Network Infrastructure Upgrades	5,337,000	1,000,000	2,200,000	-
ITA Mt. Lee Electrical Sytem Upgrade	-	1,200,000	-	-
ITA Network Equipment	-	-	-	1,000,000
ITA Police Fiber Upgrade	3,600,000	-	-	-
ITA Radio System Upgrade	-	500,000	400,000	-
ITA Upgrades to Backup Systems at Data Centers	-	-	744,000	-
Police Black & White Vehicles (MICLA Commercial Paper)	-	-	-	6,552,000
Police Non-Black & White Vehicles	-	-	-	5,368,000
Subtotal	\$ 68,184,000	\$ 28,716,000	\$ 10,915,000	\$ 56,213,000
Real Property:				
Bridge Improvement Program	-	-	-	\$ 2,000,000
Building Equipment Replacement	-	-	-	2,500,000
Civic Center Tenant Improvements	-	-	-	2,000,000
Figueroa Plaza Capital Improvements	\$ 2,300,000	-	-	1,000,000
Figueroa Plaza Tenant Improvements	1,400,000	-	-	-
Parker Center Environmental Impact Report	-	-	-	1,000,000
Public Works Building Capital Repairs	-	-	-	500,000
Public Works Building Tenant Improvements	1,000,000	-	-	-
Recreation & Parks Replacement Pools	23,121,000	-	-	-
Zoo Capital Improvements	1,900,000	-	-	-
Subtotal	\$ 29,721,000	\$ -	\$ -	\$ 9,000,000
TOTAL	\$ 97,905,000	\$ 28,716,000	\$ 10,915,000	\$ 65,213,000

VOTER APPROVED AND NON-VOTER APPROVED DEBT

April 2012

Debt Service to Special Taxes and General Fund Revenues (2% Projected Growth Beginning in Fiscal Year 2017)

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* Includes Judgment Obligation Bonds, Convention Center, MICLA bond issuances, and MICLA Commercial Paper Program and Refundings.

** Voter-Approved Debt.

NON-VOTER APPROVED DEBT

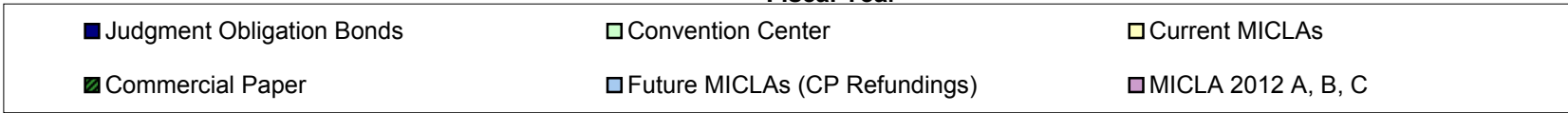
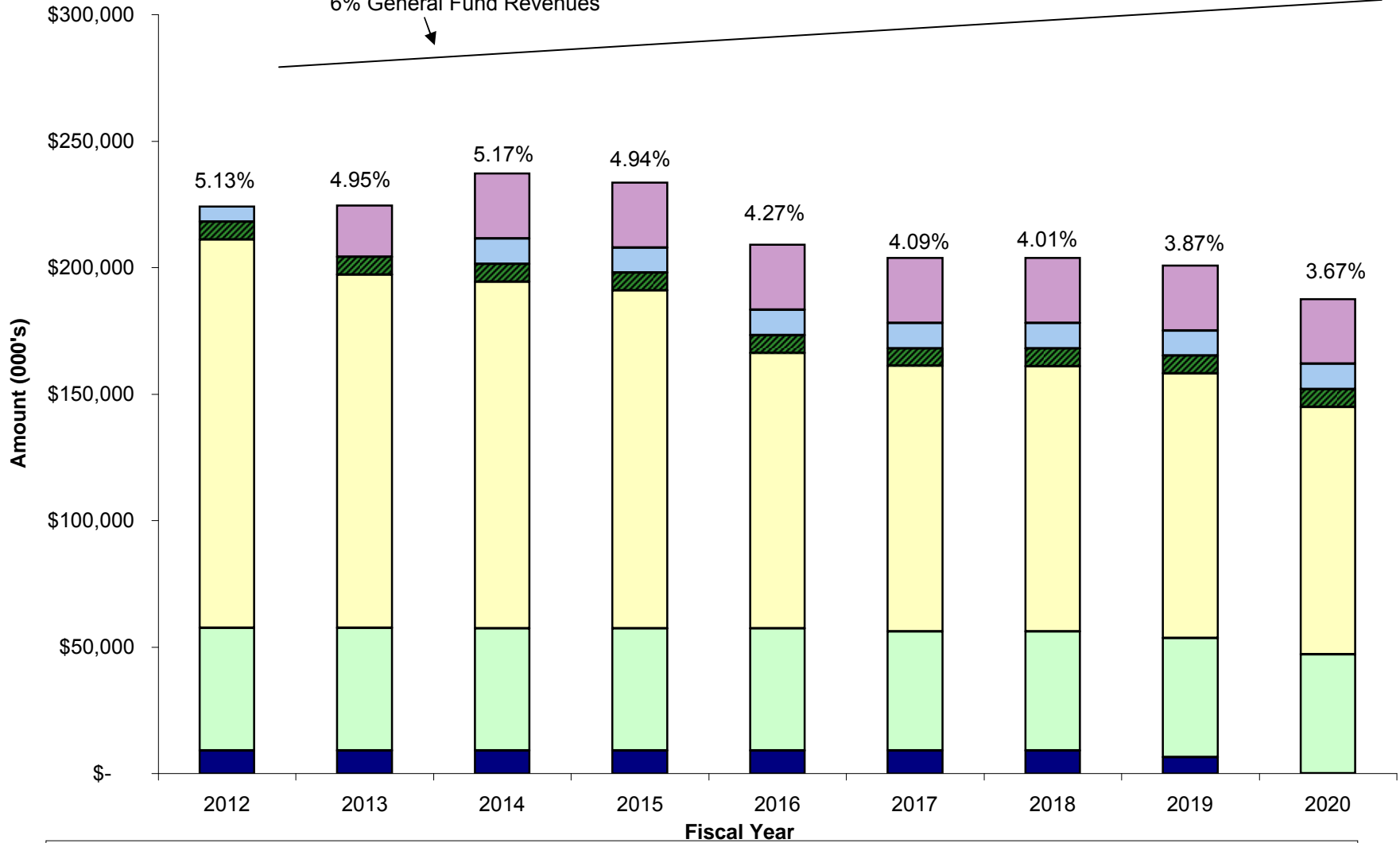
April 2012

Debt Service to General Fund Revenues (2% Projected Growth Beginning in Fiscal Year 2017)

For every 0.1%, approximately \$26 million in project funding may be issued (at 5.5% over 15 years).

6% General Fund Revenues

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GENERAL FUND SUPPORTED DEBT SERVICE

(Source: Annual Proposed Budgets, Supporting Information)

