



ERIC GARCETTI

MAYOR

June 6, 2014

Honorable Members of the City Council
c/o City Clerk
City Hall
200 North Spring Street, Room 395
Los Angeles, CA 90012

Re: Request to Extend Contracts with Gang Prevention and Intervention Service Providers, Research and Evaluation Partners, Training Providers, and SNL Support for the period July 1, 2014 to June 30, 2015; Notification of Application and Request for Authority to Accept the \$750,000 Grant Award for the FY 2013 Second Chance Act Juvenile Re-Entry Program

Honorable Members:

The Mayor's Office of Gang Reduction and Youth Development (the "GRYD Office") was established in 2007 with the primary goal of establishing data-driven gang prevention and intervention programs in the City's most gang-plagued communities. The GRYD Office currently has contracts with approximately two dozen non-profit community-based organizations that provide direct gang prevention and intervention services to youth and families impacted by gang violence within GRYD Zones and secondary GRYD areas. Additionally, the GRYD Office partners with major universities and a research institute to evaluate all prongs of the GRYD Comprehensive Strategy.

In Fiscal Year ("FY") 2014-15, the GRYD Office will continue its mission to reduce gang violence in Los Angeles communities by:

- reducing gang joining among youth at high risk for gang membership;
- reducing gang involvement among young people who have already joined a gang;
- providing effective proactive peace-making and responding to incidents of violence when they occur; and

- improving communication and collaboration within and across government agencies, community-based organizations, and community residents.

In this report we are requesting authority to support the following activities as funded by the Mayor's FY 2014-15 Adopted Budget and other sources, for the period July 1, 2014 to June 30, 2015:

- Extend contracts with various non-profit organizations to implement gang prevention services within GRYD zones and/or secondary areas;
- Extend contracts with various non-profit organizations to implement gang intervention services within GRYD zones and/or secondary areas;
- Negotiate and execute a contract with Community Partners to implement the Watts Regional Strategy, in an amount up to and not to exceed \$1,100,000;
- Negotiate and execute contracts or contract extensions with California State University – Los Angeles and other partners to implement the research and evaluation component of GRYD;
- Accept \$750,000 in grant funds awarded under the FY 2013 Second Chance Act Juvenile Re-Entry Program for use in the implementation of GRYD's re-entry program; and
- Negotiate and execute an extension of its contract with Los Angeles Conservation Corps. to serve as the fiscal/hiring agent for GRYD's 2014 Summer Night Lights Program.

I. GANG PREVENTION

As part of the GRYD Comprehensive Strategy, the GRYD Office continues to operate gang prevention programs in twelve (12) GRYD Zones and four (4) Secondary GRYD Areas across the City. Researchers at USC have developed the Youth Services Eligibility Tool ("YSET") to determine an individual's eligibility for the prevention program. From September 1, 2011 to December 31, 2013, approximately 3,098 youth have been enrolled in GRYD prevention service programs after being deemed highest at risk for gang-joining, through the administration of YSET.

A. Gang Prevention Model of Practice

The GRYD Gang Prevention Model of Practice was developed in consultation with internationally established experts in family systems theory. The model consists of seven phases designed to focus on addressing problem behaviors associated to risk factors for joining gangs. These behaviors and risk factors determine whether a youth is eligible for a GRYD prevention program. The seven phases of the GRYD Gang Prevention Model of Practice are:

1. Referral Collaboration
2. Building Agreements
3. Redefining

4. Celebrating Changes
5. Mainstreaming
6. Next Level Agreements
7. Re-Assessment

Each phase of the model lasts thirty (30) days and utilizes a vertical strategy and a horizontal strategy to address problem behaviors.

The Vertical Strategy seeks to support long term family resiliency, family engagement, and individual development of each client by focusing on multi-generational family history and family relationships. By using multigenerational coaching, individuals will learn about their family of origin and become more secure, high functioning, and "differentiated" individuals, thereby becoming less likely to join a gang.

The Horizontal Strategy addresses gang-joining risk factors and problem behaviors by identifying a presenting symptom, creating a problem-solving intervention within the client's social context, and affirming and reinforcing parental/caretaker authority.

Youth and families are assigned to a case manager, who develops a youth and family service plan. Youth and families are given access to parent support groups, provided with linkages to other services, and required to participate in various meetings and development activities over a six-month cycle of services. In each phase of a six month cycle of services, agencies must host one (1) strategy session, two (2) family meetings, and one (1) individual meeting with the identified youth. In addition, in each six (6) month cycle of services, agencies must have each enrolled youth participate in at least ten (10) group youth development activities.

B. Program Outcomes

The GRYD Gang Prevention Model of Practice has been effective. As of January 2014, 60.6% percent of youth re-evaluated using YSET after the last phase of the model presented reduced risk factors and increased protective factors. Problem behaviors associated with risk of gang-joining were reduced such that these youth will now be categorized as "no longer highest at risk for gang joining." In fact, if these youth were evaluated using the Initial YSET, they would no longer meet the eligibility requirement for GRYD services. These results also demonstrate a year-over-year improvement in the GRYD prevention program itself, as the 60.6% figure represents a 4.6% improvement from results measured one year ago.

The success of the GRYD Gang Prevention Model of Practice can be attributed to multiple factors, including the hard work and dedication of staff at each of the contracted agencies and the community outreach coordinated by the GRYD Office. An extensive Community Education Campaign, consisting of presentations to staff at schools in and around GRYD Zones, has improved connections and communication between schools and GRYD funded agencies. Historically, 39% of referrals to the GRYD program come

from schools, emphasizing the importance of educating partners on school campuses as to the risk factors for gang joining.

The proposed FY 14-15 Scope of Work for prevention service providers is provided as Attachment 1. To continue the effective services provided by GRYD prevention contractors, the Mayor's Office requests authority to extend contracts with various non-profit organizations (set forth below in Section VII) to implement gang prevention services within GRYD zones and/or secondary areas for the period July 1, 2014 to June 30, 2015.

II. GANG INTERVENTION

A. Gang Intervention Model of Practice

The GRYD Intervention Model of Practice focuses on the individual gang member, the peer group or gang, the multi-generational family of the gang member, and the broader community. The Intervention Model of Practice is comprised of Family-based Case Management and Crisis Response/Proactive Peacemaking services.

Family-based Case Management ("FCM") services focus on gang-involved youth ages 14-25. FCM services link clients to existing services within the community, such as mentoring and counseling. Clients and their family receive a seven-phase, six month cycle of services that revolves around the client and his/her family. One important component of FCM services is re-entry services, which integrate the client into mainstream social contexts. Since July 2013, the Social Embeddedness Tool ("SET") has been used with FCM services to measure how deeply a client is immersed in a gang. Every client enrolled in FCM is administered the SET. The phases and progress of each client are tracked in GRYD's database.

Through Crisis Response and Proactive Peacekeeping services, gang intervention service providers ensure an immediate response to gang-related violence, as well as engage the community in activities that maintain peace before or immediately after violence occurs. Activities may include rumor control, special events, field trips, street mediation, community outreach. Incidents of violence and peacemaking activities are tracked in GRYD's database.

Crisis Response reduces gang-related retaliation through cooperation among GRYD personnel, law enforcement and community intervention workers ("CIWs") (the "Triangle Protocol"). The objectives of the Triangle Protocol are:

- Reducing the likelihood of gang retaliation after a gang-involved incident;
- Providing services and assistance to crime victims and their families;
- Calming residents through rumor control and proactive peace keeping activities;
- Meeting with family and community members after an incident to ensure services

are delivered;

- Meeting bi-weekly to ensure victim's and family's needs are met; and
- Monitoring hot spots of violence.

B. Program Outcomes

Since 2013, GRYD has responded to 272 incidents. Since 2011, there have been reductions in gang-related violence citywide:

- 22.7% reduction in homicides
- 23.3% reduction in aggravated assaults
- 62.5% reduction in extortion
- 29.3% reduction in shots fired
- 34.8% reduction in victims shot

Key to the success of the Intervention Model is the communication, cooperation and collaboration between LAPD, CIWs, and the GRYD Office on virtually every aspect of intervention work. Crisis response to gang-related incidents are the most visible way these three groups work together, but they also collaborate on proactive peacekeeping activities, such as town hall meetings, peace marches, sporting events, rumor control, truce maintenance, community outreach, and monitoring vigils and funerals.

The proposed FY 14-15 Scope of Work for intervention service providers is provided in Attachment 2. To continue the effective services provided by GRYD intervention contractors, the Mayor's Office requests authority to extend contracts with various non-profit organizations (set forth below in Section VII) to implement gang intervention services within GRYD zones and/or secondary areas for the period July 1, 2014 to June 30, 2015.

C. Watts Regional Strategy

The Watts Regional Strategy ("WRS") was established by the Los Angeles City Council in 2011 in response to a dramatic increase of gang related violence in the community of Watts between 2010 and 2011. Between January and September of 2011, 108 gang related incidents were reported, 65 of which took place in the public housing developments in Watts (excluding Nickerson Gardens). During that same period, the Watts/Southeast GRYD Zone saw a 14.2% decrease in reported gang crimes while the adjacent public housing development saw a 36% increase.

Under the direction of City Council, the GRYD Office maintains fiscal oversight of the Watts Regional Strategy and its contractors. WRS supports the hiring of CIWs, case managers, peace ambassadors, safe passage workers, implementation of support groups, training, and support community events within the Watts/Southeast GRYD zone. WRS connects CIWs with law enforcement to strategically reduce the levels of crime in the region. From January 1, 2013 to December 31, 2013, CIWs and GRYD

staff responded to 272 gang-related incidents in the community.

WRS has expanded the Watts/Southeast GRYD zone to incorporate additional areas including four additional housing developments (Nickerson Gardens, Jordan Downs, Imperial Courts and Gonzaque Village) and their surrounding areas. The Watts/Southeast GRYD zone has seen a consistent reduction in crime. In 2013, the area experienced a 20.2% reduction in Gang Related Part 1 crime. Homicides decreased during the same time period by 37.7% and violent crimes by 21.8%.

Community Partners was established in 1992 to meet a growing need for fiscal sponsorship for programs across California. Their mission is to accelerate ideas into action to advance the public good by creating new nonprofit projects, establishing coalitions, and managing philanthropic initiatives to benefit the California region. Fiscal sponsorship provides the structure, finance and administrative services, and expert counsel that will help WRS succeed.

The proposed FY 14-15 Scope of Work for the Watts Regional Strategy is provided as Attachment 3. The Mayor's Office requests authority to negotiate and execute a contract Community Partners to serve as the fiscal agent for the implementation of the Watts Regional Strategy in an amount not to exceed \$1,100,000 for the period July 1, 2014 to June 30, 2015.

III. TRAINING PROGRAMS

A. Los Angeles Violence Intervention Training Academy

The GRYD Comprehensive Strategy also involves the training and professionalization of CIWs. The Los Angeles Violence Intervention Training Academy ("LAVITA") has two primary goals: 1) to create an academy that encourages lifelong learning of the CIW in five identified areas of competency, and 2) to develop a standardized certification process that will direct the professional development of CIWs. Since its inception, LAVITA has trained and certified 129 CIWs.

The GRYD Office has issued a Request for Proposals to select a provider to implement LAVITA for FY 2014-2015. A contractor will be selected on or about June 12, 2014. The Mayor's Office requests authority to negotiate and execute a contract with the selected contractor to implement LAVITA in an amount not to exceed \$200,000 for the period July 1, 2014 to June 30, 2015.

B. Family Systems Training

In support of the GRYD Comprehensive Strategy and implementation of the Prevention and Intervention Models of Practice, the GRYD Office seeks to retain the professional services of Dr. Andrae Brown to conduct professional training to all GRYD staff and Prevention and Intervention providers. The contractor will emphasize reinforcement of the GRYD Model, horizontal and vertical family strategies, structural family problem

solving techniques, and multigenerational coaching techniques. The proposed FY14-15 Scope of Work for Dr. Brown is provided as Attachment 8. The Mayor's Office requests authority to extend the City's contract with Dr. Brown for these services, in an amount not to exceed \$145,000, for the period July 1, 2014 to June 30, 2015.

IV. JUVENILE RE-ENTRY PROGRAM

A. Background

The GRYD Office submitted a grant application and received an award in the amount of \$750,000 for the FY 2013 Second Chance Act Juvenile Re-Entry Program by the Department of Justice ("DOJ") Office of Juvenile Justice and Delinquency Prevention (the "Program"). The Program provides a comprehensive response to the increasing number of incarcerated adults and juveniles who are released from prison, jail, and juvenile residential facilities and are returning to their communities. It promotes public safety by helping to ensure that the transition youth make from secure confinement facilities to the community is successful. The grant application is attached as Attachment 5 and the notice of award is attached as Attachment 6.

The Program will be managed by the GRYD Office, and will focus on gang-involved youth ages 14-18 re-entering designated communities from secure confinement facilities, which may include a juvenile detention center, juvenile correctional facility, or staff-secure facility. Eligible juveniles must have been confined under juvenile court jurisdiction.

The Program will use a family systems model to enroll 80 clients detained in Juvenile Hall or probation camps into Intervention Family Case Management in the Cypress Park/Northeast, Watts, and 77th Street GRYD Zones. The Program will increase the rate at which clients in detention connect with family, and upon release, connect with GRYD Intervention Workers, community-based case managers, continuous educational opportunities, and supportive service networks. The GRYD Office will also collaborate with the L.A. County Office of Education and the L.A. County Probation Department.

Cypress Park/Northeast was chosen specifically because it lacks social and re-entry services for teens. The Watts Region and 77th Street GRYD Zones were chosen because they experience the highest re-entry population influx in the City. The 77th Street GRYD Zone was also the site of GRYD's successful Re-Entry pilot program, which will be continued and strengthened under this grant. The GRYD Office will leverage its preeminent relational networks with law enforcement and Intervention Workers to engage families and serve 80 clients in these neighborhoods.

B. Community Based Agencies and Evaluation Support

The GRYD Office will contract with three community based agencies ("CBOs") to provide case management and intervention services in the Cypress Park/Northeast and Watts GRYD zones. Each of these organizations was identified in the application for funding and approved by the grantor. They are each experienced in implementing the GRYD model and are in solid fiscal standing with the City. Additionally, each was selected for its unique work with the target population. The GRYD Office will contract with:

- 1) Homeboy Industries to provide assessment and comprehensive client and family case management to 20 clients in the Cypress/Northeast GRYD Zone, in an amount not to exceed \$119,945; and
- 2) PVJobs/United Job Creation Council to provide case management and intensive preparation, including tattoo removal, for 20 clients in the Watts Region, in an amount not to exceed \$119,945.
- 3) Soledad Enrichment Action to provide assessment and comprehensive client and family case management to 40 clients in the 77th Street GRYD Zone, in an amount not to exceed \$204,412.50;

The GRYD Office will augment its contracts with California State University-Los Angeles and Social Solutions Global, Inc. to obtain program outcome evaluation services, in an amount not to exceed \$70,000. The evaluation team will train students to support difference-in-differences analysis and to provide data mining support to CBOs providing traditional GRYD Re-Entry client follow-up assessments and data.

The expected outcomes are as follows:

- 1) reduce recidivism 50% over five years among 100 youth 14-18 years of age who are involved in or at high risk of joining a gang;
- 2) ensure that 75-100% of Re-Entry Program youth enroll in school and that 60% remain in school and complete terms of probation;
- 3) measure the embeddedness of each participant, and measure desistance/self-differentiation from gang and delinquent activity following their participation in GRYD Model Case Management; and
- 4) train 50% of CBO Case Managers in Re-Entry 101 and GRYD Intervention Case Management to enhance their ability to assist re-entry clients connect with families.

The following GRYD staff will be required to implement the Re-Entry Program Grant:

- 1) One (1) Regional Manager at 50% FTE @ \$70,820.26/year = \$35,410.13
- 2) One (1) Re-Entry Coordinator for Watts/77th Street GRYD Zone at 100% FTE @ \$61,846.56/year = \$61,846.56

- 3) One (1) Re-Entry Coordinator for Cypress Park/Northeast GRYD Zone at 50% FTE @ \$61,846.56 = \$30,923.28
- 4) One (1) Accountant at 15% FTE @ \$65,291.76/year = \$9,793.76
- 5) One (1) Administrative Services Manager at 15% FTE @ \$65,291.76/year = \$9,793.76

C. Cash Match

The GRYD Office will dedicate \$211,500 of General Fund dollars to intervention providers under the Program. The funds will support (a) scaling the re-entry plan implementation throughout the other GRYD Zones, (b) evaluation design implementation – including utilizing Re-entry clients and families serviced in all other GRYD Zones other than Cypress Park/ Northeast, 77th Street, and Watts Region, as the Control Group, and (c) funding evaluation team efforts specific to this Program.

The GRYD Zones to which Cash Match Intervention Provider funds will be allocated are: Baldwin Village, Boyle Heights, Florence-Graham, Newton, North Hollenbeck, Rampart, and Southwest. 50% of the case managers and intervention workers from these zones will attend and apply strategies acquired during the Re-Entry 101 trainings. Each intervention agency will service five re-entry clients ages 14-18. Up to \$26,437.50 will be provided to each of eight intervention agency. The evaluation component will assess Difference-in-Differences between Re-Entry client outcomes, as well as differences between program and traditional re-entry clients.

The GRYD Office will dedicate \$163,500 of General Fund dollars to administrative services in support of the Program. This includes the cost of senior management; communications to disseminate the GRYD Re-Entry strategy; and overhead and City administrative services for contracts, grants and overall GRYD services:

- 1) One (1) Accounting Supervisor @ 20% FTE @ \$80,000/year = \$16,000
- 2) One (1) Intervention Program Manager @ 20% FTE @ \$75,000/year = \$15,000
- 3) One (1) Grant Specialist @ 20% FTE @ \$65,000/year = \$13,000
- 4) Communications team @ \$875/month x 12 months = \$10,500
- 5) Overhead and City administrative services @ 10.9% @ \$1,000,000 = \$109,000

D. Budget

Grant funds, totaling \$750,000, will be used by the GRYD Office during fiscal year 2014-2015, to (1) support the coordination of gang intervention and re-entry work in Watts, 77th Street, and Cypress Park/Northeast GRYD Zones by funding GRYD personnel; and (2) fund comprehensive gang intervention/re-entry specific programs in these communities.

LINE ITEM	GRANT FUNDS	CASH MATCH	IN-KIND MATCH	TOTAL
1. GRYD Salaries	\$147,767.49	\$163,500	\$0	\$311,267.49
2. GRYD Fringe Benefits	\$66,303.28	\$0	\$0	\$66,303.28
3. Supplies	\$8,640	\$0	\$0	\$8,640.00
4. Travel	\$7,380	\$0	\$0	\$7,380.00
5. CBO Contracts	\$444,302.50	\$211,500	\$0	\$655,802.50
6. Consultants	\$70,000	\$0	\$375,000	\$445,000
7. Fixed Assets/Equipment	\$0	\$0	\$0	\$0
7. Other	\$5,606.73	\$0	\$0	\$5,606.73
TOTAL	\$750,000	\$375,000	\$375,000	\$1,500,000

The Mayor's Office requests authority to accept \$750,000 in grant funds and approve the above budget. The GRYD Office will utilize a match of City General Funds in the amount of \$375,000 and an in-kind match in the amount of \$375,000, for a total Program Budget of \$1,500,000. The grant period is October 1, 2013 to September 30, 2014. The Mayor's Office will seek an extension of this grant from Department of Justice at a later date and anticipates no challenges in receiving one.

V. EVALUATION AND RESEARCH

The Evaluation and Research component of the GRYD Comprehensive Strategy involves the implementation of (1) citywide evaluation of the GRYD prevention and intervention services; (2) data collection; and (3) Youth Services Eligibility Tool ("YSET") and Social Embeddedness Tool ("SET") administration.

A. California State University-Los Angeles

Through a contract with California State University-Los Angeles ("CSULA"), Denise C. Herz, Ph.D. and Molly Kraus implement the research and evaluation components of the GRYD Program. Dr. Herz serves as the GRYD Research Director. Dr. Herz provides oversight and development of GRYD service provider data collection in the GRYD prevention and intervention databases. She also leads tri-annual training sessions service providers to review YSET reports and other collected data. Ms. Kraus serves as the Project Manager for GRYD Research and Evaluation, assisting in the development of data collection systems for contracted providers and providing technical assistance and training to service providers. The CSULA team supervises and coordinates with Harder+Company ("Harder"), University of Southern California ("USC"), Social Solutions Global, Inc. ("SSG"), and Urban Institute ("UI") on data collection and analysis, report production, and special data requests.

The proposed FY 14-15 Scope of Work for the research and evaluation providers is provided as Attachment 4. The Mayor's Office requests authority to extend the City's contract with CSULA for the oversight of the research and evaluation components of the

GRYD Program, in an amount not to exceed \$150,000 from the General Fund, and \$54,000 funded by the Re-Entry Grant, for a total of \$204,000, for the period July 1, 2014 to June 30, 2015.

B. University of Southern California

In FY 2013-14, USC was responsible for continuing the development of the SET for the GRYD Intervention Family Case Management (FCM) Program. USC conducted a citywide expansion of the SET for all FCM clients and oversaw SET intervention agency staff training as well as data collection, analysis, and management of the SET database. The Mayor's Office requests authority to extend the City's contract with USC to develop new assessment and scoring metrics for intervention providers and support SET assessments, in an amount not to exceed \$184,000, for the period July 1, 2014 to June 30, 2015.

C. Harder+Company

In FY 2013-14, Harder took over from USC the scoring, development, and administration of feedback reports to providers for both the Initial and Re-test of the YSET (YSET-I and YSET-R, respectively). Harder will continue to process and report YSETs and support the implementation of the ETO database developed by SSG. The Mayor's Office requests authority to negotiate and execute a contract with Harder to perform these services, in an amount not to exceed \$73,000, for the period July 1, 2014 to June 30, 2015.

D. Social Solutions Global, Inc.

Through a subcontract with Harder, SSG provided support for the use of an access database used to track client data for prevention and intervention providers as GRYD transitioned to a cloud-based system for case management and outcome reporting. During FY 2014-2015, the City will contract directly with SSG to provide database support for case management and outcome reporting. The Mayor's Office requests authority to negotiate and execute a contract with SSG for these services, in an amount not to exceed \$84,000 from the General Fund and \$16,000 funded by the Re-Entry Grant, for a total of \$100,000, for the period July 1, 2014 to June 30, 2015.

E. Urban Institute

In this fiscal year, the Urban Institute will complete its gang crime analysis, prevention and intervention client survey analysis, and incident-based survey analysis. The Urban Institute will also revise its Year 4 Evaluation Report. The Mayor's Office requests authority to negotiate and execute a no-cost extension of the Urban Institute's contract to complete these activities for the period July 1, 2014 to June 30, 2015.

VI. SUMMER NIGHT LIGHTS PROGRAM

A. Background

The Summer Night Lights ("SNL") program was started in response to research showing that youth are most likely to commit violent gang-related crimes between the hours of 4 p.m. and midnight during the summer months. SNL provides safe and productive environments during these peak times of gang violence in sites characterized by high levels of gang related violence, high levels of poverty and unemployment, and a high concentration of youth.

SNL began as a pilot program in 2008 serving approximately 50,000 youth and families in seven local parks and one housing development. This program has since expanded to 32 sites, serving over 848,000 youth and families during the summer of 2013. SNL engages youth and their families in positive recreational, athletic, artistic, and educational activities. Communities surrounding the SNL sites have seen significant decreases in gang-related crime. Gang-related crime decreased by 17% in 2008; by 11% in 2009; by 40% in 2010; by 35% in 2011; by 33% in 2012; by 34.4% in 2013; and by 73.1% during a four-week extension held in 2013.

In 2014, the SNL program will be held in 32 parks located throughout the City of Los Angeles as in 2013. SNL will operate for 11 weeks, beginning Wednesday, June 25 and ending Friday, September 5. Until August 9, SNL will take place Wednesdays through Saturdays, from 7-11 p.m. To accommodate the school calendar, SNL will take place on Fridays and Saturdays only between August 15 and September 5. SNL sites include 28 targeted Recreation and Park Facilities (Cypress Park, Ramon Garcia, Lou Costello, Highland Park, Glassell Park, Lafayette, Lemon Grove, Hubert Humphrey, Sepulveda, Delano, Valley Plaza, Jim Gilliam, Mount Carmel, Ross Snyder, Jackie Tatum Harvard Park, South Park, Slauson, Van Ness, Martin Luther King, Normandale, Wilmington, Algin Sutton, Green Meadows, El Sereno, Montecito Heights, Toberman, Lanark, Sun Valley) and 4 housing developments (Nickerson Gardens, Jordan Downs, Imperial Courts and Ramona Gardens).

B. Los Angeles Conservation Corps

The Los Angeles Conservation Corps ("LACC") is a non-profit organization that serves as the fiscal/hiring agent for SNL. LACC employs personnel to facilitate SNL programs at each SNL location and manages tasks related to hiring, payroll, legal and administrative compliance, distribution of funds, and incident reporting. LACC schedules and administers the employment of hundreds of SNL staff members, which include site managers, program coordinators, youth squad members, artists, evaluation staff, and interns.

The City Council previously authorized an amendment to the City's contract with LACC (C.F. 14-0567, May 9, 2014) to fund pre-summer SNL costs related to internal staffing expenses, administrative costs, and background checks and training for SNL summer youth and intervention workers, for the period of April 1, 2014 through June 30, 2014 (C-119163-4).

Authority is requested to negotiate and execute an extension of LACC's contract through the remainder of the summer, for the period of July 1, 2014 through December 31, 2014, in an amount not to exceed \$1,576,449.

C. Department of Cultural Affairs

Each year, the GRYD office works closely with the Department of Cultural Affairs to conduct the SNL Program. In FY 14-15, the GRYD office is seeking to transfer up to and not to exceed \$288,000 in Fiscal Year 2014-15 General Fund monies to support staff salaries, staff overtime, maintenance, materials, supplies, hiring hall fees, and contractual services within the Department of Cultural Affairs.

D. Department of Recreation and Parks

The GRYD office has also worked closely with the Department of Recreation and Parks ("RAP") since the inception of SNL in 2008. This year, the GRYD office has identified 28 facilities and a staffing component for each site to support SNL activities that focus on leadership, athletics, recreation, education, culture, and the arts. The RAP facilities are safe places where entire families can gather, enjoy a free dinner and partake in positive, family supportive activities. The GRYD office seeks to transfer up to and not to exceed \$800,000 in Fiscal Year 2014-15 General Fund monies to support staff salaries, staff overtime, maintenance, materials, supplies, hiring hall fees, and contractual services within RAP.

VII. RECOMMENDATIONS

It is THEREFORE requested that the City Council:

With respect to Gang Intervention and Gang Prevention Contracts,

1. AUTHORIZE the Mayor, or designee to negotiate and execute amendments with the organizations listed below to provide gang prevention services in designated GRYD zones and/or secondary areas, for the period July 1, 2014 to June 30, 2015, for the amounts and from funding sources listed below, subject to approval of the City Attorney as to form and legality and compliance with City contracting requirements:

PREVENTION SERVICES PERIOD: JULY 1, 2014 – JUNE 30, 2015				
AGENCY	GRYD ZONE and/or SECONDARY AREA	AMOUNT	FUNDING SOURCE	CONTRACT AMENDMENT
Alma Family Services	Boyle Heights GRYD Zone	\$621,554*	General Fund	C-120855
Asian American Drug Abuse Program	77 th II GRYD Zone	\$800,000	General Fund	C-120854
Barrio Action Youth and Family Center	North Hollenbeck GRYD Zone	\$775,000	General Fund	C-119920
Brotherhood Crusade	Southwest II GRYD Zone	\$800,000	General Fund	C-121396
Child and Family Guidance Center	Valley Secondary Area	\$337,500	General Fund	C-121432
Children's Hospital Los Angeles	West Secondary Area (Hollywood)	\$337,500	General Fund	C-121585
Children's Hospital Los Angeles	Cypress Park Northeast GRYD zone	\$800,000	General Fund	C-120856
Community Build, Inc.	Baldwin Village GRYD Zone	\$800,000	General Fund	C-120878
	Florence-Graham Zone	\$800,000		
El Centro del Pueblo	Rampart GRYD Zone	\$400,000	General Fund	C-121584
El Nido Family Centers	Pacoima City GRYD Zone	\$636,554*	General Fund	C-121078
New Directions for Youth	Panorama City GRYD Zone	\$800,000	General Fund	C-120819
People Coordinated Services	Newton GRYD Zone	\$700,000	General Fund	C-120896
P.F. Bresee Foundation	Rampart GRYD Zone	\$400,000	General Fund	C-121399
Watts Labor Community Action Committee	Watts GRYD Zone	\$750,000	General Fund	C-122581
	South Secondary Area	\$337,500		
Youth Policy Institute	Central Secondary Area	\$337,500	General Fund	C-121404
				TOTAL = \$10,433,108

- AUTHORIZE the Mayor, or designee to negotiate and execute contract amendments with the organizations listed below to provide gang intervention services in GRYD Zones and/or secondary areas for the period July 1, 2014 to June 30, 2015, for the amounts and funding sources listed below, subject to

approval of the City Attorney, as to form and legality compliance with City contracting requirements:

INTERVENTION SERVICES				
PERIOD: JULY 1, 2014 – JUNE 30, 2015				
AGENCY	GRYD ZONE and/or SECONDARY AREA	AMOUNT	FUNDING SOURCE	
Communities In Schools, Inc.*	Pacoima GRYD Zone	\$342,054	General Fund	C-120894
	Panorama City GRYD Zones	\$555,000		
	Valley Secondary Area (Sun Valley)	\$257,500		
Community Build, Inc.	Baldwin Village GRYD Zone	\$555,000	General Fund	C-120878
Chapter II	Florence Graham/77 th GRYD zone	\$555,000	General Fund	C-121397
Public Health Foundation Enterprises, Inc./ Aztecs Rising	Cypress Park GRYD Zone	\$555,000	General Fund	C-121062
Public Health Foundation Enterprises, Inc./Aztecs Rising	Rampart GRYD Zone	\$555,000	General Fund	C-121064
	Central Secondary Area	\$257,500		
Soledad Enrichment Action Inc.*	77 th II GRYD Zone	\$555,000	General Fund	C-122580
	North Hollenbeck GRYD Zone	\$555,000		
	Newton GRYD Zone	\$555,000		
	Boyle Heights GRYD Zone	\$342,054		C-120879
Toberman Neighborhood Center	South Secondary Area	\$460,000	General Fund	C-121430
Venice 2000/H.E.L.P.E.R. Foundation	Southwest II GRYD Zone	\$555,000	General Fund	C-120899
	West Secondary Area (Venice/Mar Vista)	\$257,500		
				TOTAL = \$6,911,608

* These agencies will be allocated additional funds under the 2014-15 California Gang Reduction, Intervention, and Prevention Program ("CalGRIP") Grant.

With respect to the FY 2013 Second Chance Act Juvenile Re-Entry Program Grant,

3. AUTHORIZE the Mayor, or his designee, to:
 - a. Accept, on behalf of the City, the Fiscal Year 2013 Second Chance Act Juvenile Re-Entry Program Grant from the Department of Justice – Office of Juvenile Justice and Delinquency Prevention in the total amount of \$750,000 with a grant performance period of October 1, 2013 to September 30, 2014.
 - b. Negotiate and execute the Grant Award Agreement on behalf of the City and submit any other necessary agreements and documents relative to the grant award, subject to the approval of the City Attorney as to form and legality;
 - c. Negotiate and execute contracts with the organizations listed below to provide juvenile re-entry assessment, comprehensive client and family case management, and intensive preparation services in the GRYD Zones and/or secondary areas listed below, for the period July 1, 2014 to June 30, 2015, for the amounts and funding sources listed below, subject to approval of the City Attorney, as to form and legality compliance with City contracting requirements:

RE-ENTRY SERVICES				
PERIOD: JULY 1, 2014 – JUNE 30, 2015				
AGENCY	GRYD ZONE and/or SECONDARY AREA	AMOUNT	FUNDING SOURCE	CONTRACT AMENDMENT
Homeboy Industries	Cypress/Northeast GRYD Zone	\$119,945	Re-Entry Grant	New Contract
PV Jobs/United Job Creation Council	Watts Region	\$119,945	Re-Entry Grant	New Contract
Soledad Enrichment Action	77 th Street GRYD Zone	\$204,412.50	Re-Entry Grant	C-120072
				TOTAL = \$444,302.50

4. AUTHORIZE the Controller to establish a new fund entitled 2013 Second Chance Act Juvenile Re-entry Grant and create a receivable in the Fund in the amount of \$750,000;
5. AUTHORIZE the Controller to expend and receive funds upon presentation of documentation and proper demand by the Mayor's Office for approved grant expenditures;

6. ADOPT the Fiscal Year 2013 Second Chance Act Juvenile Re-Entry Program Grant budget and authorize the Mayor to create new appropriation accounts within the new 2013 Second Chance Act Juvenile Re-entry Grant, as follows:

<u>Fund/Dept</u>	<u>Account</u>	<u>Account Name</u>	<u>AMOUNT</u>
XXX/46	46L146	Mayor	\$147,767.49
XXX/46	46L299	Related Costs	\$66,303.28
XXX/46	46L304	Contractual	\$444,302.50
XXX/46	46L601	Supplies	\$8,640
XXX/46	46L213	Travel	\$7,380
XXX/46	46L306	Consultants	\$70,000
XXX/46	46L308	Other	\$5,606.73
TOTAL:			\$750,000

7. AUTHORIZE the Controller to transfer appropriations from Fund XXX/46 to the General Fund to reimburse for grant related expenditures as follows:

From:

<u>Fund/Dept</u>	<u>Account</u>	<u>Account Name</u>	<u>Amount</u>
XXX/46	46L146	Mayor	\$147,767.49
XXX/46	46L299	Related Costs	\$66,303.28
TOTAL			\$214,070.77

To:

<u>Fund/Dept</u>	<u>Account</u>	<u>Account Name</u>	<u>Amount</u>
100/46	001020	Mayor Grant Reimbursed	\$147,767.49
100/46	005346	Related Costs	\$66,303.28
TOTAL			\$214,070.77

With respect to Watts Regional Strategy,

8. AUTHORIZE the Mayor, or designee, to negotiate and execute a contract with Community Partners to serve as the fiscal agent for the administration of the Watts Regional Strategy in an amount not to exceed \$1,100,000 from the General Fund, for the period July 1, 2014 to June 30, 2015, subject to City Attorney approval as to form and legality and compliance with City contracting

requirements.

With respect to other contracts, AUTHORIZE the Mayor, or designee to:

9. Negotiate and execute a contract with a selected contractor to implement LAVITA for the period July 1, 2014 to June 30, 2015 in an amount not to exceed \$200,000 from the General Fund, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.
10. Negotiate and execute a contract amendment with Dr. Andrae Brown to conduct professional training for the GRYD staff and Prevention and Intervention Providers, in an amount not to exceed \$145,000 from the General Fund, for the period July 1, 2014 to June 30, 2015, subject to City Attorney approval as to form and legality and compliance with City contracting requirements.
11. Negotiate and execute a contract amendment with California State University Los Angeles to provide oversight of the research and evaluation components of the GRYD Program, for the period of July 1, 2014 to June 30, 2015 for an amount up to and not to exceed \$150,000 from the General Fund, and \$54,000 funded by the Re-Entry Grant, for a total of \$204,000, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.
12. Negotiate and execute a contract amendment with University of Southern California to develop new assessment and scoring metrics for intervention providers and to support SET assessments, for the period of July 1, 2014 to June 30, 2015 and for an amount not to exceed \$184,000 from the General Fund, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.
13. Negotiate and execute a contract amendment with Harder+Company to process and report the Youth Services Eligibility Tool (YSET) results and support the implementation of the ETO database, for the period July 1, 2014 to June 30, 2015 for an amount up to and not to exceed \$73,000 from the General Fund, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.
14. Negotiate and execute a contract with Social Solutions Global, Inc. to provide database support for case management and outcome reporting, for the period July 1, 2014 to June 30, 2015 for an amount up to and not to exceed \$84,000 from the General Fund and \$16,000 funded by the Re-Entry Grant, for a total of \$100,000, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.

15. Negotiate and execute a no-cost extension to its contract with Urban Institute to complete its various analyses and revise its Year 4 Evaluation Report, for the period July 1, 2014 to June 30, 2015, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.
16. Negotiate and execute an extension of LACC's contract for the period of July 1, 2014 through September 30, 2014, in an amount not to exceed \$1,576,449 from the General Fund, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements.
17. Transfer an amount up to and not to exceed \$288,000 from the General Fund to support staff salaries, staff overtime, maintenance, materials, supplies, hiring hall fees, and contractual services within the Department of Cultural Affairs.
18. Transfer an amount up to and not to exceed \$800,000 from the General Fund to support staff salaries, staff overtime, maintenance, materials, supplies, hiring hall fees, and contractual services within RAP.
19. Upon receipt of these funds, to deposit them into the Mayor's Fund No. 100/46, Account No. 003040.
20. Prepare Controller's instructions and/or make technical adjustments that may be required to implement the actions approved by the Mayor and Council on this matter, subject to the approval of the City Administrative Officer, and authorize the Controller to implement these instructions.

Sincerely,



ERIC GARCETTI
Mayor

EG:rw

Attachments:

- 1: Gang Prevention Scope of Work (DRAFT)
- 2: Gang Intervention Scope of Work (DRAFT)
- 3: Watts Regional Strategy Scope of Work (DRAFT)
- 4: Research and Evaluation Scopes of Work (DRAFT)
- 5: Juvenile Re-Entry Program Grant Application
- 6: Juvenile Re-Entry Program Grant Notice of Award
- 7: Summer Night Lights Scope of Work (DRAFT)
- 8: Family Systems Training Expert Scope of Work (DRAFT)