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Item No.: 7

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EXCLUDING MORE RECENT EVENTS, THE SUMMARY HEREIN IS DETAILED IN THE MANAGED PIPELINE TRANSMITTAL (CF-13-0824) ADOPTED BY CITY COUNCIL ON JUNE 28, 2013

## 9% LIHTC PIPELINE MANAGEMENT PLAN

## **Managed Pipeline**

- Ranked list of approximately 24 affordable housing developments.
  - o Represents roughly two-years worth of funding.
  - o Mirrors TCAC Set-asides and Regional Apportionment.
- Affordable housing developments will be selected early in their development phase.
  - o Commitment to the project; reduce multi-lateral uncertainty.
- Based on criteria that balance policy objectives with financial considerations.
- Fixed bi-annual Call For Projects: November and May
  - Sized based the projected availability of resources.

# Selection Criteria

- Threshold Criteria
  - o (Complete application, site control, TCAC score, Compliance)
- Competitive Criteria.
  - o (Financial efficiency, Location, Other Policy Priorities, Bonus Points)

# **Pipeline Order Enforcement**

- Only Managed Pipeline projects receive a positive Local Review Letter.
- Negative points awarded to developers that apply outside of their order.
- Advocate at TCAC against developers that jumped or bypassed process completely.

# BENEFITS OF THE CITY OF LOS ANGELES GEOGRAPHIC REGION1

#### **Policy**

- Control of Housing Policy.
- Links Policy Priorities to Production Goals.
- Improves Transparency.
- Achieves National Parity.
- Statewide Recognition.
- Community Confidence.

And the 9% LIHTC Pipeline Management Plan to manage access to it.

MANAGED PIPELINE: PROCESS AND NEXT STEPS December 4, 2013 Page 2 of 2

#### **Financial**

- Stretches and Coordinates Resources.
- Controls Expenses.
- Controls Financial Exposure.

## **Administrative**

- Predictability.
- Policy Management.
- Program Management.
- Staff Management.

#### **CHALLENGES**

- TCAC Round 2: Two projects challenged the process.
- New: City and Community still learning the rules.
- New culture of transparency.
- Not enough money to do all worthy projects we want to do; short-term bottleneck.
- TCAC selection process has loophole. Need to fix QAP.

### NEXT STEPS

- State responded to loophole with QAP language changes
  - O Proposed language: For applications for projects within single-jurisdiction regions only (the City and County of San Francisco and the City of Los Angeles geographic apportionments), the first tiebreaker shall be the <u>presence of a funding commitment</u> to the project by a <u>City housing agency</u>. [Projects without City funding commitments would follow and be ranked in accordance with the current set of tiebreakers].
  - o HCIDLA's Proposed Response:
    - Base selection on region's policy priorities and a prioritized list (not funding)
    - Both of which are adopted by the City Council (not driven by "City agency")
    - Response is due December 9, 2013
- November Call For Projects to fill Initial Managed Pipeline gaps in:
  - TOD projects
  - Crenshaw Corridor Prop IC transferred to HCIDLA from the former CRA/LA
  - Permanent Supportive Housing projects
- Prepare for TCAC's 1<sup>st</sup> Round of 2014 (March 2014).