### **Need for Sustained Investment**

**Customers - Mandates - Reliability** 



In 2012, LADWP received approval from the Board and the City Council for an increase in the water quality adjustment and a two-year power rate increase. Extensive public education and outreach was conducted to explain why the increases were needed and how increased revenues would be used.

At that time, LADWP described this request as the beginning, and explained the need for more long-term sustained rate changes.

# Development of FY 2015-16 Budget

**Customers - Mandates - Reliability** 



Work on the FY 2015-16 budget commenced during 2014 and will continue over the next two months leading towards a final budget with a multi-year capital improvement plan by May 31. This preliminary budget is a reflection of where we as an agency feel we need to be next year with regards to investment in infrastructure and critical programs.

This preliminary budget, which will continue to be updated and adjusted over the coming weeks, reflects additional revenues not yet approved by the Board of \$159 M and \$140 M for Power and Water<sup>1</sup>, respectively.

These additional revenues directly correlate to what the department hopes to invest in planned water and power capital infrastructure, accelerate reliability and increase replacement cycles; decrease our risk for not complying with regulatory mandates; and improve customer service levels. We also feel that this would maintain LADWP's financial metrics and preserve our low cost of borrowing.

1 Excluding Purchased Water

# **Competitive Rates - Now**

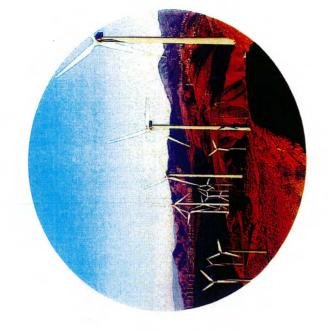


# We've kept water and power rates competitive with other major California cities and nearby communities

3-year Typical Customer Water & Power Bill







# **Power Revenue Fund Key Expenditure Plan Summary**



	F	Y 2013-14		FY 2	014-15			FY 2015-16
\$ in Millions		Actual	A	proved	Est	imated		Proposed
OPERATING EXPENSE								
Non-Renewables	\$	1,065	\$	1,165	\$	1,137	\$	1,144
Renewables		322		280		310		381
Feed in Tariff		0		11		2		16
CO2, Emission and Other Expenses		26		45	•	45		28
Total Fuel and Purchased Power	\$	1,414	\$	1,501	\$	1,494	\$	1,569
Operation and Maintenance		936		962		957		1,010
Property Tax		14		16		16		17
Depreciation		467		550		545		585
TOTAL OPERATING EXPENSE	\$	2,831	\$	3,029	\$	3,012	\$	3,181
CITY TRANSFER		253		261		266		273
DEBT SERVICE		451		436		412		464
INCREASE IN FUND NET ASSETS		134		130		52		75
REVENUE REQUIREMENT	\$	3,320	\$	3,474	\$	3,410	\$	3,696
TOTAL CAPITAL INVESTMENT	\$	1,214	\$	1,476	\$	1,431	\$	1,598
Notes:								
1) The annual cost associated with the	Cap	ital Investment	is re	flected in D	ebt Serv	vice and De	preci	ation.

### **Key Programs Summary**



### **Power System Reliability Program**

Replace the rapidly aging backbone and infrastructure of the Generation, Transmission, Substation, and Distribution Systems

### **Power Supply Replacement Program**

Develop greener power resources by Repowering and Rebuilding of Local Power Plants, more Renewable Energy Resources and transitioning from Coal

### **Customer Opportunities Program**

Provide customers the opportunities to reduce their carbon footprint through Energy Efficiency, Solar Incentives, Demand Response, and Feed-in Tariff (FiT)

### **Customer Service**

Support customers through field services, meter reading, customer account analysis, call center and customer contact and service center operations

### **Operating Support**

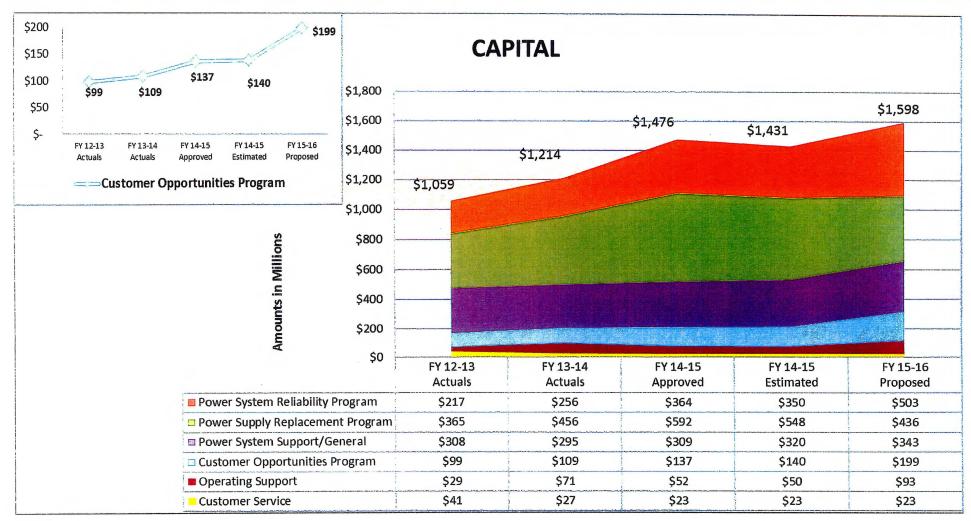
Provide shared and joint services including fleet, purchasing, finance, IT and human resources

### Power System Support/General

Support for generation facilities, wholesale marketing, electric vehicles, etc.

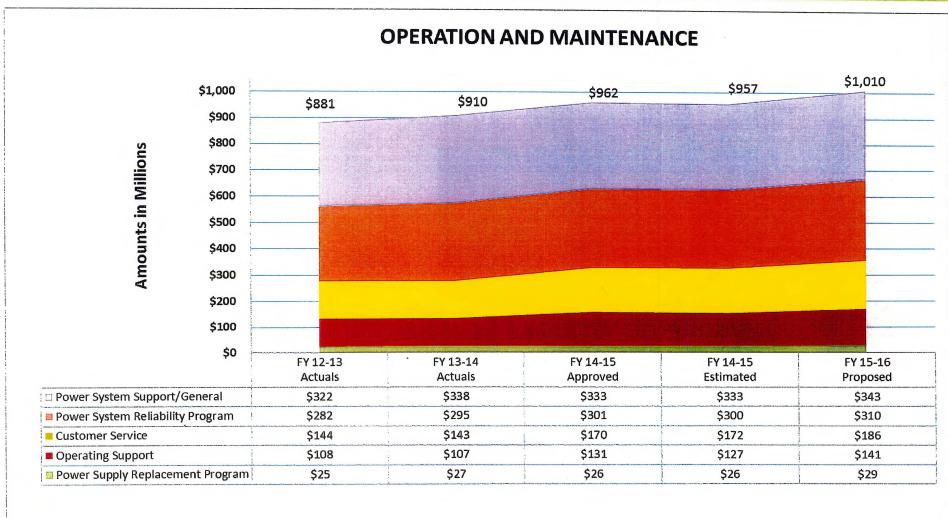
# Power Revenue Fund FY 15-16: Capital Expenditures Trend





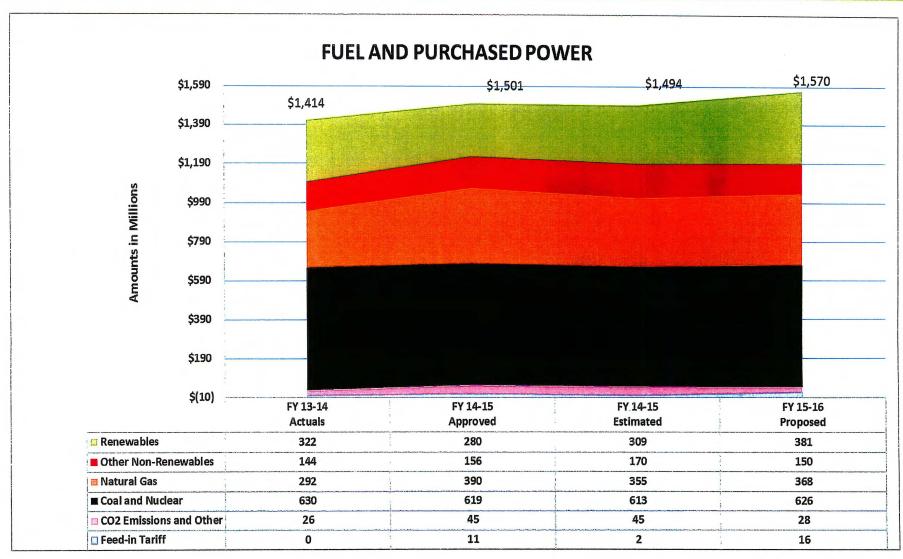
## FY 15-16: O&M Expenditures Trend



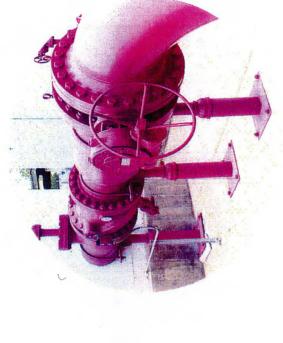


### FY 15-16: Fuel & Purchased Power Trend









# Water Revenue Fund