To: Date: 04/22/2016

THE COUNCIL

From:

THE MAYOR

TRANSMITTED FOR YOUR CONSIDERATION. PLEASE SEE ATTACHED.

(Ana Guerrero)

ERIC GARCETTIA Mayor





Eric Garcetti, Mayor Rushmore D. Cervantes, General Manager

Community Services & Development Bureau 1200 West 7th Street, 9th Floor, Los Angeles, CA 90017 tel 213.928.9071 | fax 213.808.8999 hcidla.lacity.org

April 21, 2016

Council File: 15-0697 Council District: Citywide

Contact Persons:

Abigail R. Marquez (213) 808-8462 Laura Guglielmo (213) 808-8405

Honorable Eric Garcetti Mayor, City of Los Angeles Room 303, City Hall 200 N. Spring Street Los Angeles, CA 90012

Attention: Mandy Morales, Legislative Coordinator

TRANSMITTAL: REPORT BACK ON THE FAMILYSOURCE SYSTEM PARTNERSHIP WITH THE LOS ANGELES UNIFIED SCHOOL DISTRICT (LAUSD) AND REQUEST FOR CITY GENERAL FUNDING

SUMMARY

Per the request of the Housing Committee Chair, the Los Angeles Housing and Community Investment Department (HCIDLA) is submitting a report to the Budget and Finance Committee outlining the partnership between the FamilySource System (FSS) and the Los Angeles Unified School District (LAUSD). The partnership currently funds LAUSD Pupil Services and Attendance (PSA) counselors at 13 of the 16 nonprofit managed FamilySource Centers. Before this year, this partnership was funded jointly with the City's Community Services Block Grant (CSBG) and LAUSD's General Fund. The FSS is funded with both CSBG and Community Development Block Grant (CDBG), and the current decrease in available CDBG funds created a shortfall for FSS services, initiating the department to submit a request for \$4,785,000 in General Funds to fill the gap.

Although the Housing Committee directed the department to make a separate request for \$1 million to fund the PSA counselors, funding for this program was included in the department's current request for \$4,785,000. At the special meeting of the Housing Committee on March 21, 2016, the Chair introduced a motion that the available CSBG funds designated for LAUSD be redirected to partially fund the five agencies serving the areas of the city with the smallest concentrations of poverty among the 16 areas recommended for service in the Request for Proposals (the percent of families with children below the poverty level was selected as the primary indicator in developing the service areas). The Chair's motion further directed HCIDLA to request the \$1 million recommended for the LAUSD program through the City's Budget and Finance Committee.

It is important to inform the Mayor and the City Council that the funds necessary for the LAUSD program are incorporated in the department's current request for \$4,785,000 in General Funds for the July 1, 2016 to June 30, 2017 fiscal year. The distinction between the two requests only related to what source of funds would be used for the three months of April 1, 2016 through June 30, 2016.

RECOMMENDATIONS

The General Manager of the Los Angeles Housing and Community Investment Department respectfully requests that:

- I. Your office forward this transmittal to the City Council Budget and Finance Committee for review and approval immediately thereafter;
- II. The City Council, subject to the approval of the Mayor, take the following actions:
 - A. Approve the department's General Fund budget request of \$4,785,000 for FY 2016-2017 in support of the FamilySource System and LAUSD partnership.
 - 1. With General Fund support, all 16 FamilySource Centers will be funded at \$800,000 for FY 2016-2017.
 - 2. With General Fund support, for FY 2016-2017 the City will fund LAUSD at \$1,000,000 and at least an additional \$1,200,000 will be allocated by the LAUSD to fully fund 13 Pupil Services and Attendance counselors.
 - B. Authorize the General Manager of HCIDLA, or designee, to:
 - 1. Execute a sole source agreement with LAUSD starting April 1, 2016 to June 30, 2017 and for subsequent years up to June 30, 2021.
 - Prepare any Controller's instructions needed to implement actions approved by the Council and Mayor on matters presented in or deriving from this transmittal, and/or to make necessary technical adjustments, subject to the approval of the City Administrative Officer; and further request that the Controller implement the instructions.

BACKGROUND

The FamilySource System (FSS) is a place-based model with the FamilySource Centers (FSCs) strategically located within highly impoverished areas of the City. The mission of the FamilySource System is to incrementally move low-income City residents onto a pathway out of poverty; prepare low-income youth to graduate from high school and qualify for post-secondary education; and financially empower low to moderate income city residents through asset building. To advance this mission, HCIDLA entered into a partnership with LAUSD in 2014 (CF-14-02-80-S1) to offer a comprehensive level of educational services to FSS youth and families. This partnership co-located LAUSD Pupil Services and Attendance (PSA) counselors at 13 FSCs to provide: 1) direct access to student records to accurately track academic achievement, 2) clinical case management for parents and families, and 3) parent engagement and education services to ensure youth academic success. These services were funded jointly by the LAUSD and the City.

The HCIDLA and LAUSD have developed an unprecedented partnership to bring together the second largest school district in the nation and the City to create the FamilySource Partnership Program (partnership). The partnership shares responsibility in addressing barriers to student learning in low-income communities by locating PSA counselors within FSCs. The partnership between the City and LAUSD began in 2012, between the City's

YouthSource System (YSS) and LAUSD. The YSS-LAUSD partnership is funded jointly by the City using the US Department of Labor Workforce Innovation and Opportunity Act dollars and by LAUSD and has a focus on serving out-of-school youth ages 14-24. In 2014, the partnership expanded to the FSS, with a focus on serving in-school youth and a broader vision to provide an integrated approach to promote academic achievement and graduation for all students, help family systems thrive, and strengthen communities. The partnership supports the wellness and academic success of students and families through linkage to district and community resources. In this partnership, PSA counselors provide the following services:

- · Outreach and collaborate with FSCs, LAUSD schools and programs, and community agencies
- Conduct academic and psychosocial assessments and provide academic consultation
- Link students and families to district and community resources
- · Support parent engagement and education services through parenting classes and parent workshops
- Assess and connect students referred through the Los Angeles School Police Department Diversion Referral
 program to FamilySource services and other community agencies

Since 2014, over 5,280 students and 2,450 families have been served by the partnership of FSCs and PSA counselors. PSA counselors have provided over 270 parent workshops on various topics, such as the importance of school attendance, high school graduation requirements, mental health, drug awareness and how to navigate school resources. This partnership additionally has allowed the Los Angeles School Police Department to implement a groundbreaking Arrest Diversion program, wherein students who commit minor law violations are given the opportunity to meet with a FSC PSA counselor to receive support services rather than being sent to juvenile court and probation. Through this Arrest Diversion program, close to 400 youth have been diverted away from the juvenile justice system. In addition, PSA counselors have accrued approximately \$50,500 in donations for FSCs in the form of holiday baskets, incentives, clothing, and diapers.

The FamilySource Partnership with LAUSD is an innovative, groundbreaking model of collaboration and partnership to provide wraparound services for youth and families in our communities. Together, we aim to continue and further expand the partnership to all 16 FSCs to provide LAUSD services onsite to ensure all in-school youth are college and career ready.

SOLE SOURCE JUSTIFICATION

As part of the planning process leading to the FSS Request for Proposals (released July 27, 2015), HCIDLA entered into discussions with the LAUSD Office of Pupil Services to continue and expand partnership between the District and the City. The goal of the expanded partnership is to provide unique school district resources to FSCs, which will better enable them to serve in-school youth with challenges accessing counseling services, as well as accessing student records to determine appropriate prevention and intervention strategies to help more students graduate from high school and be college and career ready.

These unique services are provided by a group of LAUSD employees serving as PSA counselors for the District and co-located at FSCs, and are not available from any other potential contractor. The federal Family Educational Rights and Privacy Act only allows LAUSD employees to access student records. With this access, PSA counselors advise youth and their parents about the educational options available, and inform FSS staff about their needs as the staff considers them for program enrollment or referral to other services. For these reasons, we are requesting that the LAUSD Office of Pupil Services be selected as a funded partner on a sole source basis.

On April 4, 2016, the HCIDLA requested a determination from the Personnel Department, based on the provisions of Charter Section 1022, that the City does not have sufficient staff to perform the required services sought from LAUSD; the request is currently under review by the Personnel Department.

GENERAL FUND SUPPLEMENT

The City of Los Angeles has supported the FamilySource System since 2009 with a combination of CDBG and CSBG funds, and the FSS has been an important aspect of the City's Housing and Community Development Consolidated Plan (Con Plan) since 2009. With these two grants suffering reductions in recent years, the City has been at risk of having to reduce core FSS partners or close some of the Centers. Fortunately, the City recognized the value of the FSS and provided General Fund support to fill the gap caused by the reduced federal resources, enabling the program to continue to benefit low-income residents.

The public service funding has allowed the FSS to grow and the economic impact on the community increases each year. General Fund is being used to fund the gap in funding until a more secure source of funding can be identified. This supplement of General Funds to the FSS is meant to be temporary and the entire FSS will continue to be part of the annual Con Plan. The FSS is incorporated into the Con Plan as a system of service. As such, the City may determine what services are to be provided, the areas of the city to be targeted, the allocations, and the process by which agencies are selected.

FISCAL IMPACT STATEMENT

The FamilySource System is funded with a combination of CDBG, CSBG, and, beginning in 2014-2015, General Funds. The total annual operating cost for the 16 nonprofit-operated centers is \$13,860,000, of which CDBG will fund \$5.0 million. CSBG will fund approximately \$5.1 million. Therefore, the HCIDLA respectfully requests \$4,785,000 in gap funding from the General Fund for FY 16-17.

FamilySource System and LAUSD Page 5

Prepared by:

ABIGAIL R. MARQUEZ Assistant General Manager Reviewed by:

LAURA K. GUGLIELMO

Executive Officer

Approved by:

RUSHMORE D. CERVANTES

General Manager

RDC:LKG:ARM

ATTACHMENTS:

- A. REVISED FAMILYSOURCE SYSTEM BUDGET FOR FY 2016-2017
- B. CF15-0697 COUNCIL/MAYOR ACTION APPROVAL OF HSG CMTE REPORT RE FUNDING FAMILYSOURCE CENTERS

Los Angeles Housing + Community Investment Department

FamilySource Centers

Funding Sources:

CDBG \$5,000,000 CSBG \$5,075,868 **ATTACHMENT A**

Term of Performance:

April 1, 2016 through March 31, 2017

The City's FamilySource System provides a continuum of core services including, but not limited to case management, multi-benefit screening, employment support, financial literacy, adult education, parenting classes, computer literacy, child care, and legal services designed to assist low-income families increase their family income and economic opportunities, as well as various youth services designed to improve academic achievement. Each Center provides an in kind match of at least \$200,000. Funding is also provided for program evaluation to be conducted by The University Corporation and for student assessment and tracking services provided by the Los Angeles Unified School District that matches the City's financial investment.

A	С	Đ		E	F	G		Н									
				4	2nd YR FUNDING	SOURCES	nine.			2016-17 GENERAL FUND			REC	QUEST			
Area of Service	Council District	42nd ` CDB((4/1/16-3/3	G	2015 CSBG Savings	2016 CSBG (4/1/16-12/31/16)	2017 CSBG Projected (1/1/17 3/31/17)	42	nd Yr Total			ly 1, 2016 to rch 31, 2017		oril 1, 2017 to une 30, 2017	То	tal 2016-17 GF Request	Ап	nual <mark>M</mark> atch
Westlake/Pico Union	1	\$ 434	4,921	\$ 33,534	\$ 222,295	\$ 109,250	\$	800,000		\$	-	\$		\$		\$	200,000
South East/Watts	8, 9 & 15	\$ 434	4,921	\$ 33,534	\$ 222,295	\$ 109,250	\$	800,000		\$	-	\$	-	\$	-	\$	200,000
South West	8 & 9	\$ 434	4,921	\$ 33,534	\$ 222,295	\$ 109,250	\$	800,000		\$	-	\$		\$		\$	200,000
South East	9	\$ 434	4,921	\$ 33,534	\$ 222,295	\$ 109,250	\$	800,000		\$	_	\$	-	\$		\$	200,000
El Sereno/Lincoln Heights	1 & 14	\$ 434	4,921	\$ 33,534	\$ 222,295	\$ 109,250	\$	800,000		\$	-	\$		\$	ь.	\$	200,000
Boyle Heights	14	\$ 434	4,921	\$ 33,533	\$ 222,296	\$ 109,250	\$	800,000		\$	-	\$	_	\$	-	\$	200,000
South West/Florence	8	\$ 434	4,921	\$ 33,533	\$ 222,296	\$ 109,250	\$	800,000		\$	-	\$		\$		\$	200,000
Van Nuys	2 & 6	\$ 434	4,921	\$ 33,533	\$ 222,296	\$ 109,250	\$	800,000		\$	-	\$	-	\$		\$	200,000
West Adams	10	\$ 434	4,921	\$ 33,533	\$ 222,296	\$ 109,250	\$	800,000		\$	-	\$		\$	-	\$	200,000
Hollywood	13	\$ 434	4,921	\$ 33,533	\$ 222,296	\$ 109,250	\$	800,000	П	\$	-	\$	_	\$	н	\$	200,000
Wilshire	10 & 13	\$ 434	4,922	\$ 33,533	\$ 222,295	\$ 109,250	\$	800,000		\$	-	\$		\$	-	\$	200,000
Pacoima	7	\$ 215	5,868		\$ 200,000		\$	415,868		\$	384,132	\$	200,0 <mark>00</mark>	\$	584,132	\$	200,000
Wilmington/San Pedro	15				\$ 200,000		\$	200,000		\$	600,000	\$	200,0 <mark>00</mark>	\$	800,000	\$	200,000
Echo Park/Cypress Park	1 & 13				\$ 200,000		\$	200,000		\$	600,000	\$	200,000	\$	800,000	\$	200,000
Westside	11				\$ 200,000		\$	200,000		\$	600,000	\$	200,000	\$	800,000	\$	200,000
Canoga Park	3				\$ 200,000		\$	200,000		\$	600,000	\$	200,000	\$	800,000	\$	200,000
The Los Angeles Unified School District	Citywide				\$ -		\$	-		\$	750,000	\$	250,000	\$	1,000,000	\$:	1,000,000
The University Corporation or TBD Evaluator	Citywide				\$ 60,000		\$	60,000		\$	-	\$	_	\$	E.		
TOTAL PROPOSED FUNDING		\$ 5,000	0,000	\$ 368,868	\$ 3,505,250	\$ 1,201,750	\$	10,075,868		\$	3,534,132	\$	1,250,000	\$	4,784,132	\$ 4	4,200,000

Attachment B

When making inquiries relative to

this matter, please refer to the

Council File No.: 15-0697

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HOLLY L. WOLCOTT CITY CLERK





OFFICE OF THE **CITY CLERK**

Council and Public Services Division

200 N. SPRING STREET, ROOM 395 LOS ANGELES, CA 90012 GENERAL INFORMATION - (213) 978-1133 FAX: (213) 978-1040

> SHANNON HOPPES DIVISION MANAGER

CLERK.LACITY.ORG

OFFICIAL ACTION OF THE LOS ANGELES CITY COUNCIL

Council File No.:

15-0697

Council Meeting Date:

March 23, 2016

Agenda Item No.:

35

Agenda Description:

HOUSING COMMITTEE REPORT relative to funding and 16 proposed

contracts for the operation of Family Source Centers (FSC).

Council Action:

HOUSING COMMITTEE REPORT AND AMENDING MOTION (CEDILLO -

HARRIS-DAWSON) ADOPTED

Council Vote:

ABSENT BLUMENFIELD BONIN YES ABSENT BUSCAINO YES **CEDILLO** ABSENT ENGLANDER

YES **FUENTES** YES HARRIS-DAWSON YES HUIZAR ABSENT KORETZ KREKORIAN

YES MARTINEZ YES O'FARRELL YES PRICE

YES RYU YES WESSON

HOLLY L. WOLCOTT CITY CLERK

Pursuant to Charter/Los Angeles Administrative Code Section(s): 341

YES

FILE SENT TO MAYOR:

03/31/2016

LAST DAY FOR MAYOR TO ACT:

04/11/2016

Х

APPROVED

*DISAPPROVED

*VETO

4/1/2016

MAYOR

DATE SIGNED

File No. <u>15-0697</u>

CORRECTED REPORT

HOUSING COMMITTEE REPORT relative to funding and 16 proposed contracts for the operation of Family Source Centers (FSC).

Recommendations for Council action, SUBJECT TO THE APPROVAL OF THE MAYOR:

 APPROVE the Housing and Community Investment Department's (HCID) list of 16 recommended contractors selected through the FSC Operator Request for Proposals (RFP) process as detailed in the February 26, 2016 HCID report, attached to the Council file:

Contractor	Service Area	Council District
Central City Neighborhood Partners	Westlake/Pico Union	1
Watts Labor Community Action Committee	Southeast/Watts	8,9,15
El Nido Family Centers	Southwest	8,9
All Peoples Community Center	Southeast	9
Barrio Action and Family Center	El Sereno/Lincoln Heights	1,14
El Centro de Ayuda	Boyle Heights	14
The Children's Collective	Southwest/Florence	8
New Economics for Women	Van Nuys	2,6
1736 Family Crisis Center	West Adams	10
Youth Policy Institute	Hollywood	13
Bresee Foundation	Wilshire	10, 13
El Nido Family Centers	Pacoima	7
Toberman Neighborhood Center	Wilmington/San Pedro	15
El Centro de Pueblo	Echo Park/Cypress Park	1, 13
Latino Resource Organization, Inc.	Westside	11
New Economics for Women	Canoga Park	12, 13

2. AUTHORIZE the General Manager, HCID, or designee, to negotiate and execute new contracts with the 11 recommended contractors to operate the FSCs for the period of April 1, 2016 through March 31, 2017, including an option to renew the contract for four additional one-year periods, not to exceed a total of five years, subject to the approval of the City Attorney as to form, for the following service areas as detailed in the February 26, 2016 HCID report, attached to the Council file:

Service Areas

- 1. Westlake/Pico Union
- 2. South East/Watts
- 3. South West
- 4. South East
- 5. El Sereno/Lincoln Heights

- 6. Boyle Heights
- 7. South West/Florence
- 8. Van Nuys
- 9. West Adams
- 10. Hollywood
- 11. Wilshire
- 3. AUTHORIZE the General Manager HCID, or designee, to establish a FSC Operator Replacement list to be in effect for five years commencing July 1, 2016, to include any FSC proposer receiving a score of 70 points or greater, including non-funded proposers, as a result of the 2016 FSC RFP as detailed in Attachment C of the February 26, 2016 HCID report, attached to the Council file.
- 4. INSTRUCT the HCID to report back to City Council before the implementation of any portion of said list as detailed above in Recommendation No. 1.
- AUTHORIZE the General Manager, HCID, or designee to prepare Controller instructions and any necessary technical adjustments consistent with the Mayor and City Council action, subject to approval of the CAO; and AUTHORIZE the Controller to implement the instructions.
- 6. UTILIZE \$1 million in funding from LAUSD to fund the five FSCs recommended for a General Fund allocation from April 1, 2016 through June 30, 2016 in the following service areas as follows:

Service Areas

- 12. Pacoima
- 13. Wilmington/San Pedro
- 14. Echo Park/Cypress Park
- 15. Westside
- 16. Canoga Park
- 7. NOTE and FILE the March 18, 2016 City Administrative Officer (CAO) report relative to funding and 16 proposed contracts for the operation of FSCs.
- 8. REFER to the Budget and Finance Committee the following recommendations:
 - a. Authorize the General Manager, HCID, or designee, to negotiate and execute a new one year contract, with four one-year options to renew, with the Los Angeles Unified School District (LAUSD) for an annual cost not to exceed \$1.0 million, on a sole source basis, with a dollar for dollar salary match provided by the LAUSD, for continued services including co-location of Pupil Services and Attendance Counselors at the FSCs, subject to the approval of the City Attorney as to form (Recommendation D in the February 20, 2016 HCIDLA report, attached to the

Council file).

- b. Instruct the CAO to include in the 2016-17 budget, \$3,785,000 in General Funds for five FSC Operators that will not have CDBG or CSBG funding, and to allocate such amount to Fund No. 100/43, Contractual Services Account 003040 on July 1, 2016, for the period of July 1, 2016 June 30, 2017 (Recommendation E in the February 20, 2016 HCIDLA report, attached to the Council file).
- c. Authorize the Controller to transfer \$946,000 from the Reserve Fund to the Unappropriated Balance and appropriate a like amount therefrom to HCID Fund No. 100/43, Contractual Services Account 003040 for five FSC Program Operators that will not have CDBG or CSBG funding, for services from April 1, 2016 through June 30, 2016 (Recommendation F in the February 20, 2016 HCIDLA report, attached to the Council file).

<u>Fiscal Impact Statement</u>: The HCID reports that the FamilySource Center System is funded with a combination of Community Development Block Grant (CDBG), Community Services Block Grant (CSBG) and, beginning in Fiscal year (FY) 2014-15, General Funds. The total annual operating cost for the 16 non-profit run centers totals \$13,860,000, of which CDBG will fund approximately \$5.0 million, CSBG will fund approximately \$5.1 million and \$3,785,000 is requested from the General Fund for FY 2016-17. In addition, the FSCs will require \$946,000 in General Fund support in the current fiscal year to fund the five centers that will not have CDBG or CSBG funding for the period of April 1, 2016 through June 30, 2016.

Community Impact Statement: None submitted.

Summary:

On March 21, 2016, your Committee considered a February 26, 2016 HCIDLA and March 18, 2016 CAO reports relative to funding and 16 proposed contracts for the operation of FSCs. According to the HCID, the FamilySource System (FSS) is a place-based model with FSCs strategically located within highly impoverished areas of the City. The FSS is the City's mechanism for the delivery of antipoverty services and initiatives. Established in 2009, the FSS is comprised of 19 FSCs, three managed directly by the City and 16 managed by nonprofit, community-based organizations. FSCs are comprised of a lead agency/operator with funded and non-funded partners.

All FSCs provide a common menu of social services with a target population of low and moderate income parents and guardians with children up to the age of 18. Since its inception, the FSS has functioned as a performance-driven, outcome-oriented system with two primary measures of success: increased family income and increased academic achievement. The HCIDLA plans to continue with a place-based model but refine it to better respond to the evolving needs of City residents. The FSS model will have a refined focus on the "financial empowerment" of adult customers and "educational attainment" for adults and youth. The two primary outcomes are:

- a. Improve the financial capability of low-income residents
- b. Increase the education attainment of youth and adults.

The HCIDLA solicited proposals from qualified community-based and non-profit organizations to provide all of the core services identified below either directly, via referral or through funded and/or unfunded partner organizations.

After an extensive Request for Proposals (RFP) process, 16 contractors were selected and these are detailed above in Recommendation No. 1. Additionally, the HCIDLA addressed recommended funding, stating that the are recommending that successful proposers be funded at \$800,000 each with the number of FSCs to be based on the service needs of the proposed, poverty concentration, and fund availability. The proposed funding level of \$800,000 is the minimum amount that will allow for services to be subcontracted out by the FSC operators to providers of immigration and other services that are included in the FSS menu of services. The \$800,000 will also allow for appropriate case management staffing and matching funds for Individual Development Accounts. The latter will assist participants in saving for educational purposes, the establishment of a business, purchase of a home or other asset building efforts.

The HCIDLA also recommends continued funding of \$1,000,000 annually for the LAUSD, on a sole source basis, with a dollar for dollar salary match provided by the LAUSD, for continued services including co-location of Pupil Services and Attendance Counselors at the non-profit managed FSCs. This funding covers 50 percent of the direct salaries for 16 counselors and two supervisors. The LAUSD would match the remaining 50 percent of direct salaries plus 100 percent of any benefits and overhead costs.

Finally, the HCIDLA utilizes the services of The University Corporation of California State University Northridge (CSUN) to evaluate the program and quantify the economic impact of services provided on families and their surrounding communities. The HCIDLA recommends continued funding of \$60,000 per year for these evaluation services.

In total, the annual cost for operating the proposed 16 sites of the FamilySource System is \$13,860,000, excluding administrative oversight costs. This cost is comprised of the following:

- a. \$12.8 million for 16 contracts with FSCs (\$800,000 each)
- b. \$1.0 million for the LAUSD
- c. \$60,000 for evaluation services

Funding identified for this program for Program Year 42, April 1, 2016 through March 31, 2017, is \$10,075,868. However, the difference between the annual funding needed and the available grant funds is \$3,785,000 thus the HCID is requesting that the shortfall be funded from the General Fund to be used to support five FSC operators who serve the areas with the lowest percentage of families in poverty.

After further consideration and having provided an opportunity for public comment, the Committee moved to recommend approval of the recommendations contained in the February 26, 2016 HCID report as amended and detailed in the above recommendations. This matter is submitted to Council for its consideration.

HOUSING COMMITTEE

MEMBER VOTE
CEDILLO: YES
FUENTES: YES
HUIZAR: ABSENT
PRICE: ABSENT
HARRIS-DAWSON: YES

ARL 3/21/16

-NOT OFFICIAL UNTIL COUNCIL ACTS-