

**Budget and Finance Committee Discussing the Mayor's
Proposed Budget for FY2016-17**

Your Budget and Finance Committee reports as follows:

Your COMMITTEE UNANIMOUSLY RECOMMENDS that the City Council APPROVE the following recommendations from your Budget and Finance Committee, which are submitted as changes to the Mayor's 2016-17 Proposed Budget, for adoption of the City's 2016-17 Budget.

Summary of the Mayor's Proposed Budget

The Mayor's Proposed Budget for FY 2016-17 totals \$8.76B, which is a \$175M (2 percent) increase from the FY 2015-16 Adopted Budget. General Fund revenues for FY 2016-17 are projected to be \$5.56B, an increase of \$148M (2.7 percent) from the 2015-16 Adopted Budget. The Mayor's Revenue Outlook anticipates revenue growth of 7.2 percent (2.4 percent after adjustments for delayed and one-time receipts) from economically-sensitive components, with the largest growth rates assumed in property tax and transient occupancy tax receipts, as well as growth in documentary transfer tax and sales tax receipts.

The City Administrative Officer's Supporting Information to the Mayor's Proposed FY 2016-2017 Budget reports and addresses a shortfall of \$89.9M comprised of the following:

General Fund Base Revenue Change (\$14.10M)

- 2015-16 Budgeted Revenue (\$5,410.40M)
- 2016-17 Revenue Estimate (From Four-Year 2015-16 Budget Outlook) (\$5,424.50M)

2015-2016 General Fund Base Expenditures

- Expenditures Required to maintain Current Level of Service (\$5,410.40M)

Projected 2016-17 Expenditure Changes in the 2015-16 Budget Outlook (\$104.00M)

- Employee Compensation Adjustments (\$75.90M)
- Police Overtime (\$5.00M)
- City Employees' Retirement System (\$10.30M)
- Fire and Police Pensions (\$15.50M)
- Workers Compensation Benefits (\$13.30M)
- Health, Dental and Other Benefits (\$26.20M)
- Debt Service (\$-5.60M)
- Unappropriated Balance (\$-89.90M)
- New Facilities (\$-4.00M)
- City Elections (\$16.70M)
- Capital Investment Expenditure Program (Streets and Sidewalks) (\$40.60M)

TOTAL BUDGET DEFICIT \$-89.90M

BUDGET BALANCING ACTIONS

New/Expanded Revenue Proposed for 2016-17 above the 2015-16 Outlook (\$133.82M)

- One - Time Revenues (\$117.66M)
- Ongoing Revenues Above the 2015-16 Outlook (\$16.16M)

Adjustments to 2015-16 Outlook to Reflect 2016-17 Proposed Expenditures (\$-12.09M)

- Expenditures Required to Maintain Current Level Services (\$-0.86M)
- Employee Compensation Adjustments (\$7.41M)
- Police – Overtime (\$5.00M)
- City Employees' Retirement System (\$11.89M)
- Fire and Police Pensions (\$-21.83M)
- Workers Compensation Benefits (\$-18.30M)
- Health, Dental, and Other Benefits (\$3.61M)
- Debt Service (\$-2.24M)
- Unappropriated Balance (\$13.09M)
- New Facilities (\$0.77M)
- City Elections (\$-1.53M)
- Capital Investment Expenditure Program (Streets and Sidewalks) (\$-9.10M)

Efficiencies/Reductions Included in the 2016-17 Proposed Budget (\$-18.91M)

- Aging - One-Time Salary Reduction (\$-0.01M)
- Aging - Salary Savings Rate Adjustment (\$-0.01M)
- Animal Services - Expense Account Adjustment (\$-0.29M)
- Animal Services - Salary Savings Rate Adjustment (\$-0.22M)
- Building and Safety - Salary Savings Rate Adjustment (\$-0.13M)
- CAO - One-Time Salary Reduction (\$-0.13M)
- CAO - Salary Savings Rate Adjustment (\$-0.13M)
- City Attorney - One-Time Salary Reduction (\$-0.57M)
- City Clerk - Salary Savings Rate Adjustment (\$-0.08M)
- Controller - Expense Account Reduction (\$-0.20M)
- Controller - One-Time Salary Reduction (\$-0.28M)
- Controller - Salary Savings Rate Adjustment (\$-0.17M)
- Disability - Expense Account Reduction (\$-0.04M)
- EWDD - Deletion of Vacant Positions (\$-0.01M)
- Finance - Deletion of Vacant Positions (\$-0.57M)
- Finance - One-Time Salary Reduction (\$-0.40M)
- Fire - One-Time Salary Reduction (\$-2.30M)
- Fire - Salary and Expense Account Reduction (\$-0.51M)
- General Services - Alternative Fuel Reduction (\$-0.10M)
- General Services - Citywide Leasing Account (\$-0.79M)
- General Services - Reduction to Citywide Petroleum Account (\$-4.00M)
- General Services - Salary Savings Rate Adjustment (\$-0.64M)

- ITA - Communication Services Reduction (\$-1.94M)
- Personnel - Expense Account Reductions (\$-0.40M)
- Personnel - Salary Savings Rate Adjustment (\$-0.40M)
- Police - Expense Account Reductions (\$-0.05M)
- PW/Board - Expense Account Reductions (\$-0.02M)
- PW/Board - One-Time Salary Reduction (\$-0.40M)
- PW/Board - Salary Savings Rate Adjustment (\$-0.04M)
- PW/Contract Administration - Expense Account Reductions (\$-0.14M)
- PW/Contract Administration - Salary Savings Rate Adjustment (\$-0.30M)
- PW/Engineering - Expense Account Reductions (\$-0.60M)
- PW/Engineering - Salary Savings Rate Adjustment (\$-0.29M)
- PW/Sanitation - Expense Account Reduction (\$-0.47M)
- PW/Street Services - Expense Account Reduction (\$-0.21M)
- PW/Street Services - Salary Savings Rate Adjustment (\$-0.02M)
- Transportation - Expense Account Reduction (\$-1.01M)
- Transportation - One-Time Salary Reductions (\$-0.70M)
- Transportation - Salary Savings Rate Adjustment (\$-0.34M)

Increased Services in the 2016-17 Proposed Budget (\$49.53M)

- Aging - Senior Community Service Employment Program (\$0.45M)
- Animal Services - Homeless Services Support (\$0.03M)
- Building and Safety - Administrative Support and Overtime Adjustment (\$0.31M)
- Building and Safety - Financial Services Unit (\$0.02M)
- City Attorney - Citywide Nuisance Abatement Program (\$0.18M)
- City Attorney - Claims and Risk Management Division Support (\$0.03M)
- City Attorney - Employment Litigation Division (\$0.14M)
- City Attorney - General Litigation Division (\$0.12M)
- City Attorney - Neighborhood Prosecutor Program (\$0.06M)
- City Attorney - Police Litigation Division (\$0.06M)
- City Attorney - Workers' Compensation Division (\$0.06M)
- City Clerk - Neighborhood Council Online Funding Program Platform (\$0.01M)
- Controller - Citywide Payroll Administration Expenses (\$0.09M)
- Controller - Payroll System Support (\$0.05M)
- Disability - Administrative Support (\$0.03M)
- Disability - Small Business ADA Consultation Program (\$0.00M)
- Finance - Accounting Support (\$0.10M)
- Finance - LATAX Support (\$0.10M)
- Finance - Revenue Management Support (\$0.03M)
- Fire - Certified Unified Program Agency (CUPA) (\$0.05M)
- Fire - Consulting Services (\$0.80M)
- Fire - Project Manager for Communications Technology Projects (\$0.08M)
- Fire - Software Integration of Training Records (\$0.05)
- GCP - Homeless Shelter Program, Count, and Vouchers (\$28.32M)
- General Services - Administrative and QA Services for Library (\$0.11M)

- General Services - Asset Management System (\$2.40M)
- General Services - Energy and Water Conservation Program (\$0.14M)
- General Services - Increased Maintenance for Alt Fuel Repair Shops (\$0.22M)
- General Services - Infrastructure for Body Worn Video Cameras (\$1.03M)
- General Services - Jet A-1 Fuel Site Inspection and Maintenance Program (\$0.05M)
- General Services - Load Bank Testing for Emergency Generators (\$0.20M)
- General Services - Water and Electricity Billing and Usage Monitoring (\$0.08M)
- General Services - Workplace Safety Program (\$0.04M)
- ITA - ADA/Section 508 Compliant Websites (\$0.13M)
- ITA - Avionics Maintenance (\$0.10M)
- ITA - City Network (\$0.43M)
- ITA - Critical Incident Response and Managed Security Service (\$0.23M)
- ITA - Network Bandwidth for City Cloud Infrastructure (\$0.10M)
- ITA - Payroll System Project Support (\$0.45M)
- ITA - Staffing for the Integrated Security Operations Center (\$0.06M)
- Other Special Purpose Fund - Innovation Fund (\$0.20M)
- Personnel - Expansion of Alternative Dispute Resolution Program (\$0.05M)
- Personnel - Expansion of Safety Program (\$0.09M)
- Personnel - Public Safety Advertising for Police Officer Recruitment (\$0.12M)
- Personnel - Strategic Workforce Development Task Force (\$0.95M)
- Planning - California Environmental Quality Act Thresholds (\$0.50M)
- Planning - Comprehensive Community Plan Program (\$1.48M)
- Planning - Systems Expense and Equipment Account Adjustment (\$0.07M)
- Police - Mobile and Supporting Infrastructure Technology (\$0.52M)
- Police - Redeploy Officers from Detention to Field Assignments (\$1.47M)
- Police - Replace Smog Check Machines (\$0.10M)
- PW/Board - Public Works Trust Fund Nexus Study (\$0.05M)
- PW/Contract Administration - Mobile Devices for Inspection (\$0.08M)
- PW/Contract Administration - Office of Wage Standards Support (\$2.40M)
- PW/Contract Administration - Proposition O Program (\$0.12M)
- PW/Contract Administration - Services to the DWP (\$0.66M)
- PW/Engineering - Above Ground Facilities Support (\$0.06M)
- PW/Engineering - Engineering Database Enhancement (\$0.09M)
- PW/Engineering - Tree Removal CEQA Review (\$0.06M)
- PW/Sanitation - Clean Streets Los Angeles - Fourth Strike Team (\$1.61M).
- PW/Sanitation - Trash Receptacle Program Expansion (\$0.49M)
- PW/Street Services - Sustainability Officer (\$0.10M)
- Transportation - Accelerated ExpressPark (\$0.13M)
- Transportation - Budget and Administration Support (\$0.04M)
- Transportation - DWP Water Trunk Line Program - Construction (\$0.08M)
- Transportation - DWP Water Trunk Line Program - Traffic Signals (\$0.54M)
- Transportation - Radio System Consoles (\$0.48M)
- Transportation - Various Professional Contractual Services Support (\$0.07M)

New Services/New Facility Expenses in the 2016-17 Proposed Budget (\$25.39M)

- Animal Services - EIR - Trap/Neuter/Return Program (\$0.50M)
- CAO - Citywide Homelessness Initiative (\$0.12M)
- City Attorney - Office of Wage Standards Support (\$0.26M)
- Disability - ADA/Section 508 Compliant Documents (\$0.04M)
- GCP - Estelle Van Meter Mini Multipurpose Senior Center (\$0.45M)
- GCP - Gang Injunction Curfew Settlement Agreement (\$7.50M)
- GCP - Homelessness Support (\$0.30M)
- GCP - LA RISE (\$2.00M)
- General Services - Credit Card Chip Readers for Parking Lots (\$0.07M)
- General Services - Lease of Electric Vehicles (\$0.03M)
- Housing - Seismic Retrofit Cost Recovery Program (\$0.15M)
- Housing - Seismic Retrofit Program Appeal Hearings (\$0.08M)
- Housing - Seismic Retrofit Tenant Habitability Reviews (\$0.10M)
- ITA - FMS Managed Application Support (\$1.00M)
- ITA - Payroll and Human Resources Systems Requirements Study (\$0.51M)
- Other Special Purpose Fund - Metropolis Hotel Project Trust Fund (\$1.34M)
- Other Special Purpose Fund - Sewer Construction and Maintenance Fund (\$8.58M)
- Other Special Purpose Fund - Village at Westfield Topanga Trust Fund (\$2.18M)
- PW/Engineering - Electric Vehicle and Solar Power Engineering (\$0.07M)
- PW/Engineering - FUSE Fellow Program (\$0.07M)
- Transportation - Citywide Local Return (\$0.06M)

TOTAL BUDGET BALANCING ACTIONS \$89.90M

Discussion and Overall Issues in the 2016-17 Proposed Budget

On April 26, 2016 the Chief Legislative Analyst (CLA) submitted to the Budget and Finance Committee (Committee) a comprehensive Overview of the FY 2016-17 Proposed Budget. In her report, the CLA notes that the Mayor's FY 2016-17 Proposed Budget begins with a projected deficit of \$89.90M. Last year, the structural deficit was projected to be eliminated by 2018-19. However, changes in revenue assumptions and new budgetary demands have modified those projections such that the structural deficit is now projected to continue into FY 2020-21. These issues include rising liability claims and employee health benefit and pension costs, as well as a need to fund infrastructure repairs and improvements.

The CLA reported that the Mayor's Proposed Budget allocates funding to many of the City Council's high priority programs and services including police and firefighter hiring, pavement and sidewalk repair, improvements to the City's technology systems and communications infrastructure, and support for ongoing programs and services to improve customer service online and at the public counter. The Mayor's Proposed Budget also includes multiple strategies and programs that when funded will ensure a coordinated approach to serving the needs of the homeless and work toward the goal of reducing

homelessness in the City to a functional zero. The CLA reports that the Mayor's Budget begins that financial commitment by recommending a variety of potential funding sources, some of which may require further study before proceeding.

The CLA summarized the following major initiatives addressed in the 2016-17 Proposed Budget:

- Initial funding to implement the Comprehensive Homelessness Strategy (\$138M)
- First of a multi-year investment in Sidewalk Repair (\$31M)
- Continued funding of programs and services for persons with disabilities (including sidewalks, bus pads, Section 508-Compliant electronic access to online services, etc.)
- Maintaining the balances in the Budget Stabilization Fund (\$92.4M) and increasing the Reserve Fund (\$322.2M)
- Investing in the expedited update of the City's 35 Community Plans.
- Fully staffing a new Office of Wage Standards to enforce the City's minimum wage and wage theft prevention unit.
- Launching the City's Vision Zero Initiative to improve the safety of City streets and intersections.

The 2016-17 Proposed Budget anticipates a \$322.2M Reserve Fund, consisting of a \$152.8M Emergency Reserve and a \$169.4 Contingency Reserve. This equates to 5.80 percent of total General Fund revenues of \$5.56B. The 2015-16 Adopted Budget Reserve Fund was \$313.4M, which equated to 5.79 percent of General Fund revenues at that time.

Charter Amendment P, approved by the voters in March 2011, requires the establishment of an Emergency Reserve Account that contains no less than 2.75 percent of General Fund receipts and a separate Contingency Reserve Account in the Reserve Fund. Expenditures from the Reserve Account are limited by Charter Amendment P. Funding in the Contingency Reserve may be used to cover shortfalls in City revenue or pay for unexpected expenses. In addition, the City of Los Angeles enacted a Reserve Fund Policy in 2005 that provides for a phase-in of increasingly larger percentages of the General Fund to be deposited into the Reserve Fund. The goal specified in this Policy is a Reserve Fund of five percent of General Fund revenues within ten years. This goal was achieved in each of the past three years, and the Mayor's Proposed Budget for 2016-17 continues to meet that goal.

A Budget Stabilization Fund (BSF) was created as part of the 2009-10 Adopted Budget to help reduce the impact on services during years of slow revenue growth or declining revenue. An initial deposit of \$0.5M was made to the BSF in 2009-10. The 2014-15 Adopted Budget increased the balance in the BSF to \$62.1M. In April 2014, the City enacted Ordinance No. 182928 which established the requirements for deposits into and withdrawals from the BSF, consistent with the provisions of Charter Amendment P, as approved by the voters in March 2011. One of those requirements states that a deposit must be made into the BSF in any year when the combined growth rate of the seven tax revenue categories exceeds 3.4 percent. In 2016-17, the Mayor's Proposed Budget estimates that the combined growth rate will be 3.4 percent, which would not trigger the

deposit requirement. The BSF fund balance proposed for 2016-17 would remain at \$92.4M, which is the highest to date.

Beginning on April 27, 2016, and extending over two weeks, the Budget and Finance Committee held nearly 40 hours of public hearings to discuss the Mayor's Proposed Budget for FY 2016-17.

Chairperson Krekorian opened the hearings by outlining what the Committee planned to accomplish over the course of the hearings. The Chair stated that the first week of hearings would be dedicated to the discussion and review of each individual department budget, except for the Fire and Police Departments, which would be heard during the second week. The Chair then discussed the second week's schedule, when the Committee would hear presentations from the Coalition of City Unions and the Neighborhood Budget Advocates, the City Administrative Officer (CAO) on various other budget related items, as well as from the Fire and Police Departments.

Over the course of the budget hearings, the Chair and Members of the Budget and Finance Committee discussed various aspects of the Mayor's Proposed Budget, posed a number of questions to staff, and requested more detailed reports on additional items, some of which would be addressed after the Committee concluded its review of the Proposed Budget. The CAO responded in writing with 133 memos to the Committee, and the CAO, Mayor, CLA and department staff provided verbal responses to questions asked during the course of the hearings. Each day's hearings also included time for hearing testimony from the public on the Proposed Budget.

To initiate the budget hearings, the Chair asked the Mayor's Office to present an overview of the Proposed Budget. The Deputy Mayor gave an overview of the work that the Mayor's Office undertook to put together the Proposed Budget and stated that this budget is both bold and prudent, and fully funds City services. The Deputy Mayor then highlighted some of the major programs included in the Proposed Budget, including hiring enough police officers to maintain a force of 10,000 sworn officers, civilian hiring in the Police Department to get more officers on to the streets and out of jobs that could be done by civilian personnel, hiring new firefighters to increase the size of the Department for the first time in years, updating a number of Community Plans and fixing sidewalks across the City and addressing homelessness, among other investments.

The Deputy Mayor outlined the challenges that the City faces with this Budget, and stated that many of the City's Departments would likely come before the Committee and ask for additional resources for projects that were not included in the Proposed Budget. The Deputy Mayor stated that these were worthy projects, but that the City's focus on addressing homelessness reduced the resources available for other projects.

The Mayor's Office then highlighted the Proposed Budget's efforts to address homelessness, including a significant General Fund investment of \$138M for the first year of a ten-year plan to address the problem. However, the Mayor's Office stated that this level of funding for homelessness initiatives is unsustainable in the future if no new

revenue source is found. The Deputy Mayor then discussed possible funding sources the City may consider in the future to address this significant problem.

The CAO was then asked to give an overview of the Proposed Budget. The CAO stated that the Proposed Budget fully complies with all the City's fiscal policies, uses continued revenue growth prudently, addresses obligatory requirements and continues core services while providing a significant amount of funding for addressing homelessness while keeping the City within reach of eliminating its structural deficit. The CAO stated that revenue has grown modestly across the seven larger sources of revenue, but that the Documentary Transfer Tax grew slower than expected as a result of the tight housing market. The CAO stated that the Proposed Budget contains the largest Reserve Fund in the City's history. The CAO further stated that for the second time in its history, the City has met its goal of spending one-time revenue for one-time expenditures and is exceeding its Capital and Infrastructure Funding policies. The CAO also advised that the Proposed Budget invests in core services, such as street resurfacing, firefighter hiring, police overtime and the expansion of the Clean Streets Program.

The CAO then discussed the increased resources for the Personnel Department included in the Proposed Budget, which will enable the Department to meet the hiring needs of the City as it hires people to replace those that are eligible for retirement. The CAO then discussed the City's homelessness strategy, and the need for additional and permanent funding sources in the future. The CAO also discussed eight City-owned property parcels that could be sold or developed for affordable housing. The CAO then outlined the City's structural deficit, which was previously on track to be eliminated in 2017-18. The CAO discussed why the deficit is now forecast to continue into FY 2020-21.

Budget & Finance Committee Hearings

On April 27, 2016 City Departments and members of the public began testifying before the Committee on all aspects of the FY 2016-17 Proposed Budget.

The Director of Finance and City Treasurer began the Department hearings by summarizing the Office of Finance's roles and responsibilities relative to the collection of City tax revenues. Committee members asked about the status of the City's investment portfolio as well as the status of the LATAX system. Discussions focused on the need to update or replace LATAX system, and the impact on City revenues and to local businesses. Members also asked about the General Fund impact of direct billing Proprietary Departments and certain special funded operations for their bank fees and credit card service fees.

The City Librarian explained that in many City branches, there is daily interaction between the homeless population and Library staff and as part of the Proposed Budget, the Department was allocated resources to assist staff and non-profit organizations with connecting those in need to services. The Committee then discussed the bookmobile and techmobile, both funded as part of the City's Comprehensive Homeless Strategy, which will bring reading materials and technology out into public housing or streets where homeless individuals reside. The City Librarian explained that social and healthcare workers could be present with the mobile units to inform families and individuals about

available programs. The Committee requested additional information about training Library staff to perform homeless intake and inputting individuals' information into the Coordinated Entry System. The Committee then asked the City Librarian about security. The City Librarian stated that the Department's experience with the Police Department has been positive but that security inside the facilities needs to increase in some areas. In response to questions about Measure L, the City Librarian explained that in addition to enabling the Department to fully restore hours, the Department has been able to incorporate sustainability measures at various branches.

The majority of the discussion on the Department of Recreation and Parks centered on the rising cost of water from the Department of Water and Power. The General Manager explained that measures the Department has taken in the past decade have reduced water consumption by more than 50 percent. However, the costs associated with increases to the water rates have exceeded the savings from various conservation methods, and this continues to place a burden on the Department's budget. The General Manager stated that the Department will continue to transition green space from conventional water systems to recycled water systems. The General Manager also discussed the importance of continuing to restore the Park Ranger program to address public safety in the parks. The General Manager stated that park rangers may be able to build trust among the residents while addressing quality of life issues in areas with large homeless populations, such as Venice. The Committee also discussed the additional funds allocated to the Department for enhanced restroom cleaning as part of the City's Comprehensive Homeless Strategy.

The General Manager of the Department of Transportation (DOT) summarized her priorities and provided details on the Vision Zero Initiative. The Department reviewed the resources in the Proposed Budget, including new funding for capital improvements, resources to accelerate the expansion of the ExpressPark program, the new Special Parking Revenue Fund Local Return program, and the new Code the Curb project. The Committee discussed future bus service expansion and how this effort would affect the financial forecast of the Proposition A fund. The Committee also discussed the neighborhood traffic management elements, particularly the installation of speed humps. The Committee considered the traffic officer program and the migration of part-time traffic officers to full-time duties. The Committee then discussed staffing levels, particularly for project delivery, advance capital planning, district office support, as well as succession planning efforts.

The Director of the Bureau of Sanitation came before the Committee and responded to various questions from members about Bureau programs and services, including programs related to climate change, sustainability and air quality. Members asked for an update on the status of the City's compliance with Total Maximum Daily Load (TMDL) standards and clarification of what efforts the Bureau is making to mitigate risk and reduce liabilities. Questions were raised regarding resources provided to the Bureau for Operation Healthy Streets in Venice and in Skid Row. Discussions also focused on the potential for consolidation of Public Works grant programs with other Departments. The Director explained the Bureau's use of metrics when prioritizing work, and the need for investing in technology to improve operations.

The Bureau of Street Services reported that the Proposed Budget provides funding to continue the Pavement Preservation Program at 2,400 lane miles. The Committee discussed the Bureau's tree trimming activities, including the removal of dead trees, and the use of contract services. The Committee raised concerns regarding the current frequency of street sweeping, which is funded at the same level as last year in the Proposed Budget. The Bureau noted that funding for median island maintenance is reduced in the Proposed Budget and discussed drought tolerant landscape opportunities. The Bureau described its role in the Sidewalk Repair program. The Committee questioned the Bureau on the use of new technology and alternative materials for street and sidewalk repair. The Bureau was asked about the delivery of grant-funded projects and their work with other departments. The Committee also asked questions relative to how the Bureau prioritizes street resurfacing projects.

The Bureau of Engineering discussed the need for several new positions to manage the Potrero Canyon and the DOT Maintenance Facility projects. The Committee questioned the City Engineer on succession planning, sustainability efforts, capital project development, and the grants management software. The Committee requested information on several local infrastructure projects. The Committee also inquired about the relationship between the City's Mobility 2035 Plan and new development standards.

Discussion regarding the Board of Public Works budget began with the issue of the transfer of the Petroleum Administrator position from the CAO to the Board. Concerns were raised regarding whether the classification would attract individuals with sufficient credentials. The Committee also discussed the distinction between a Petroleum Administrator and the desire to hire a petroleum expert to work on issues such as fracking. Committee members asked questions about the graffiti abatement program, specifically about response times to requests for graffiti removal, and whether the City has seen increased instances of graffiti overall. In addition, the issue of funding for the Public Works Trust Fund Nexus study was discussed, and Committee members asked about the amount of funding requested by the Board versus what was actually funded in the Mayor's Proposed Budget. The Board then discussed the rationale as to the transfer of the FilmLA Contract Administrator to the Board from the Economic and Workforce Development Department.

The Bureau of Street Lighting provided an update of the Light Emitting Diode (LED) Conversion Phase II Program and the High Voltage Conversion Program, and discussed the continued need for resources to complete each program. The Committee asked about the status of the 2014 assessment district analysis, and the Bureau noted that energy savings related to LED street lights have delayed the urgency to undertake the assessment district update. The Committee asked questions related to LED tunnel projects and new remote technology for street lights. The Bureau provided a status of the Co-Location Small Cell Communication Program. The Committee then asked the Bureau about the copper wire theft situation and the effectiveness of the City's preventative measures.

The majority of the discussion concerning the Bureau of Contract Administration's budget surrounded the Office of Wage Standards, and the wage theft and minimum wage enforcement programs. The Committee asked about the details of the community outreach

efforts for the minimum wage program. The Bureau indicated that they are working with several community-based groups to educate various industries and employees of the requirements of the City's new minimum wage program. The Committee expressed concerns regarding whether the Bureau has been allocated adequate funding and staffing for the enforcement of wage theft, minimum wage, and the paid sick-leave programs. Safety of wage enforcement inspectors was also a concern for the Committee, and the Bureau responded with ways that it will take action to protect the safety of inspectors. The use of fees as a method to support and expand the program was also discussed. In addition, the Committee asked about ways to enhance programs for small businesses and an overall assessment of the Business Assistance Virtual Network (BAVN) platform.

During her presentation to the Committee, the City Clerk highlighted that the Proposed Budget does not include funding for any ballot measures to be consolidated with the County's General Election in November 2016, and provided clarification that the salary shortfall indicated in the City Clerk's letter is due to the increased salary savings rate in the Proposed Budget and not due to the transfer of the five positions from the Department of Neighborhood Empowerment. The Committee discussed the purpose of the transfer of the Neighborhood Council Funding Program, a plan of action for the November 2016 potential ballot measures, and the issue of records storage at Piper Technical Center. Also discussed was the issue of non-federally mandated translation languages for Municipal Elections and the feasibility of using in-kind services for general benefits for Business Improvement Districts.

The Controller's opening remarks stressed the challenge of meeting the Charter-mandated responsibilities with the resources provided in the Proposed Budget. Each request in his letter to the Committee was reviewed and discussed. The Controller also highlighted several revenue generating proposals which were not included in the Mayor's Proposed Budget. The Committee discussed issues related to various Controller initiatives such as open data, Waste, Fraud, and Abuse Unit staffing, PaySR risk mitigation funding, and the accounting assistance program.

The Committee then moved on to the City Attorney's Office, and commended the City Attorney for his focus on risk management. The City Attorney reported that the City's sidewalk policy should decrease injuries and liability claims. The City Attorney stated that the Office will continue to address quality of life concerns with its nuisance abatement programs. When questioned about workers' compensation claims, the City Attorney stated that a collaboration with the Personnel Department to assist employees in returning to work quickly will hopefully reduce claims. The Proposed Budget reduced Outside Counsel funding by \$750,000 and the City Attorney reported that it would most likely need an additional allocation of funds for these services.

The Zoo Department discussions began with several questions from the Committee regarding attendance and marketing efforts. The Committee discussed the relationship between the Department and the Greater Los Angeles Zoo Association (GLAZA) and responsibilities associated with each entity. The Committee questioned the sources of funding provided to the Department, including the level of General Fund support. The

Committee and the Department agreed on the importance of maintaining park cleanliness. In closing, the Committee expressed its concerns about the current level of custodial staffing and discussed potential opportunities to convert part-time positions to full-time work.

The Department on Disability stated that it will be fully committed to the City's sidewalk repair program and will work closely with small businesses to ensure that they are in compliance and to prevent predatory lawsuits. The General Manager explained that sufficient Department staffing is needed to mitigate risks and address mobility issue requests throughout the City. When asked about AIDS Prevention, the General Manager reported that Los Angeles County is home to 40 percent of the State's HIV-positive population and that the goal is to reduce new infections to nearly zero. In addition, the City's syringe exchange program has proven highly successful, as the City reports far fewer HIV-transmissions by drug syringes than large east coast cities. The General Manager also noted that many transmissions are directly correlated to a lack of stable housing.

Discussions of the Personnel Department's budget touched on a variety of issues, including police officer and firefighter recruitment and hiring, electronic recordkeeping and succession planning. The Department responded to questions about the need for recruitment resources and the increased use of technology in the application process, including firefighter hiring. Committee members asked about employees' career ladder services, and the possibility of cross-department career ladder opportunities. The Department provided more details on the proposed City Wellness Program and the potential to provide incentives for participation. The Committee asked questions about the Civil Service examination processes for various departments and the General Manager responded to concerns about delays in exams that slow the filling of vacant positions. The General Manager also discussed the process that the Department uses to update Civil Service exams to match the skill sets that departments demand.

While hearing the Ethics Commission's presentation, the Committee discussed the requests included in the Ethics Commission's budget letter such as a request for an additional \$60,000 for as-needed salaries to assist in providing services for increased campaign finance mandates and six-months funding for one Special Investigator I position. The Committee asked questions pertaining to the electronic filing of Statements of Economic Interests (Form 700) as well as the online ethics training for City officials. The Executive Director indicated that the transition to electronic systems have gone well; however, staff are no longer funded to provide in-person trainings. The Committee discussed issues related to the lack of a user-friendly database to identify which contractors are prohibited from contributing campaign funds to a candidate for City office. In addition, the Committee inquired as to the steps necessary to make the public matching funds match verification process run more smoothly for Ethics Commission staff.

The General Manager of the General Services Department (GSD) responded to questions from the Committee about his Department's role in a wide variety of programs including homeless service sites, Recreation and Parks Senior Centers, and turf removal and water conservation projects. The General Manager briefly explained how the Department uses

metrics to improve fleet maintenance, but noted the need for additional resources to keep up with demand. Committee members asked about GSD's installation of charging stations for electric vehicles and the possibility of implementing paid charging stations. The Committee also asked for clarification about the delays in shifting operation of the Broxton Parking Garage in Westwood to a contractor. The Department noted the need for additional resources to improve the City's asset management system.

The General Manager of the City Employees' Retirement System (LACERS) offered brief comments on the Department's efforts to process record numbers of retirements and implement a new pension administration system that will improve efficiency. The General Manager noted that the City's retiree healthcare is nearly 80 percent funded, while the City's investment practices have shifted to more passive investments from 35 percent of the portfolio to nearly 60 percent, reducing investment advisory costs. Department staff responded to Committee questions about the new Tier 3 benefit plan and the differences from the Tier 1 plan. The Committee also asked about retiree wellness, and the possibility of coordinating wellness programs between LACERS and the Personnel Department. The General Manager also responded to concerns raised about the anticipated contribution rate, the assumed rate of return of the LACERS investment portfolio and the CAO's assumptions used in the Four Year Budget Outlook.

In his presentation to the Committee, the General Manager of the Fire and Police Pensions Department noted that the contribution rate has been inching downward, and has done so over the last several years. The General Manager noted that the Department provides services to 25,000 active and retired members and is working to improve internal efficiencies in benefit administration by replacing the pension administration system. The Committee noted the General Manager has a healthy system with a good funding ratio. The Chair also asked the General Manager what actions other cities have taken with their systems to improve long term sustainability. The General Manager noted that the City has been fully paying its annually required pension contribution for many years, prefunding its retiree health obligations, and addressing pension reform to improve the City pension system's sustainability.

The General Manager of the Information Technology Agency (ITA) highlighted some of the successes and challenges that have faced ITA over the past year. The General Manager said a significant percentage of ITA employees will become eligible for retirement next year and that ITA is working on succession planning. The Committee noted the need for sufficient investment in the City's digital infrastructure, including focused resources to protect against cyber security threats, as well as modernization or replacement of certain legacy systems. The Department responded to these inquiries and also noted the benefits of the City's effort to move towards cloud-based computing and VOIP technology. The ITA also described the status of the City's 3-1-1 system and plans for its improvement.

The General Manager of the Department of Animal Services noted that the Department's licensing revenue is up 22-25 percent and requested additional As-Needed funding as well as two unfunded positions. The Committee asked for an overview of the Department's achievements and progress towards becoming a No-Kill City, and noted continued

improvements in the City's adoption processes. The Department also responded to concerns about problems in South Los Angeles with aggressive stray dogs. The Department noted that they are trying to hire 32 new Animal Control Officers to address these and other stray animal concerns. Members asked about progress on the environmental impact report regarding the trap, neuter and release program for feral cats and the need to expand the Department's volunteer program. The Committee noted the role that the Animal Services Department will play in implementing the City's Comprehensive Homelessness Strategy and asked for recommendations from the Department on plans for emergency sheltering that allows homeless individuals to stay with their pets.

The Department of Cultural Affairs categorized this year as a landmark year in terms of the number of individuals served with community grants and in community arts centers as well as the \$1M Bloomberg Philanthropies grant the Department was able to secure. The Department has completed Phase I of its website upgrade, and although there are some infrastructure challenges in that many community art centers are not equipped with broadband, a priority is to have online class registration in the near future. The General Manager highlighted various programs in which the Department is immersed including the implementation of the Arts Activation Fund, linking arts intervention to reduce traffic deaths as part of the City's Vision Zero program, and continuing the mural restoration program with funding in the Proposed Budget for Olympic Mural Restoration. The General Manager explained that the Department's community art center staff have been and will continue to directly engage with the City's homeless population and described an Art Therapy program as being a way to initiate communication and trust with homeless individuals. Regarding the Vera Davis Center in Venice, the Department reported that further analysis was needed before transforming the Vera Davis Center in Venice into an art center.

The Committee then heard from the Planning Department. The Committee noted that the Proposed Budget deletes funding for two positions assigned to the Historic Preservation Overlay Zones (HPOZs), and the Committee expressed concern regarding current workloads and whether current staff would be able to complete the necessary work for the program. The Department then addressed concerns pertaining to staffing for wildlife corridors and funding to support a ridgeline ordinance. The Committee also asked about current resources for the Venice Local Coastal Program as well as staffing for Great Streets and the Mobility Plan. The Department detailed an action and staffing plan for the expedited completion of the City's 35 Community Plans, specifically indicating that the added staff will be grouped in clusters and will work on several plans within geographic regions at a time to create economies of scale. The Department stated that this will ultimately reduce the amount of time it would currently take to update the City's Community Plans. The Committee asked for clarification as to which plan updates will commence first and how that determination will be made. In addition, the Committee asked about the Housing Unit which would support the Comprehensive Homeless Strategy. The Department stated that two staff members will be assigned to work on permits for affordable housing, while three staff members will handle policy issues such as the linkage fee, and working on supportive housing policy issues. The Committee also discussed the

necessary resources for the home sharing/short-term rental ordinance and what the Department's role would be in the implementation of that program.

The Department of Building and Safety began by stating that due to the Mayor and Council's incremental restoration of the Code Enforcement program, Code Enforcement related revenue has increased over the past few years and the Proposed Budget continues funding and staffing levels for the Department. The Committee asked questions pertaining to what the options are for additional staffing to further increase Code Enforcement. The Department presented a series of options which could increase revenues during the next Fiscal Year. Questions were then asked about the soft-story building program and the Department's approach to handle the large number of buildings within the City. The Department indicated that staff plans to issue between 100-150 orders to comply a week, in order to better control the workload for the small unit. The feasibility of a fee waiver for small businesses related to soft-story compliance requirements was raised by the Committee. In addition, Committee members raised issues regarding the workload of various inspectors around the City and staffing for enforcement and complaint response due to the short-term rental ordinance.

The General Manager of El Pueblo reviewed highlights of the Proposed Budget by discussing major projects and the Department's revenue target for the 2016-17 Fiscal Year. The Committee asked for an update on the automated parking kiosks as well as an expected construction completion date for the renovation of the Channel 35 CityView Headquarters. The Department stated that they are on track to open automated kiosks in August 2016, and that the renovation for the Channel 35 space is anticipated to be completed two years after the start of construction. In addition, the Committee discussed market-based rents for tenants of El Pueblo. The Department stated that they will adopt a low range market rate rent, but the increase will be phased in over the next five years to ease the impact on tenants.

The Committee then heard from Department of Neighborhood Empowerment. The Department highlighted two Project Assistant positions that were deleted in the Proposed Budget, its request for the Committee to consider funding for the Congress of Neighborhoods networking and EmpowerLA Awards events, and a staffing request to support investigations of harassment claims of Neighborhood Council members. The Committee expressed concerns about Neighborhood Council harassment claims and issues with the pilot online voting program for board elections. Questions were raised pertaining to how the joint administration of the Neighborhood Empowerment Fund with the City Clerk would work and what steps the Department is taking to ensure a seamless transfer of the Neighborhood Council Funding Program. The Department indicated that they are working very closely with the City Clerk to ensure that the transfer of responsibilities and the joint administration of the Fund occur seamlessly. The Committee also asked questions about new funding for the Civic University program, in partnership with the Pat Brown Institute for Public Affairs at California State University, Los Angeles, and about timelines for outreach and candidate filings.

The Department of Aging explained that federal sequestration and Community Development Block Grant funding continues to decrease for the Evidence Based Wellness

program as well as other Department social service programs. The Committee instructed the Department to report on a long-term strategy for funding the Department as federal funds continue to lessen. The General Manager described the Senior Community Service Employment Program, an element of the City's Comprehensive Homeless Strategy, and the way it assists seniors with job training, housing, and applying for government assistance in order to ensure they remain in a home. The Department also reported that its Senior Safety pilot project, in which City employees contacted the Department if they saw or suspected elder abuse, resulted in 440 reports of abuse. The Department then requested an expansion of the Senior Safety program.

The General Manager for the Economic and Workforce Development Department (EWDD) stated that there is \$9.5M in the General City Purposes budget to enhance the workforce development programs for people that are highly disadvantaged, now expanded to include homeless and those affected by gang injunctions. EWDD also noted its request for additional funds to carry out real property asset management activities in a timely manner and programs that help vulnerable populations. EWDD stated that future growth will require additional funding. EWDD confirmed its request to fund the Cash for College program. Per the Committee's request, EWDD described the key differences between the prior Workforce Investment Act and the current Workforce Innovation and Opportunity Act. The Committee requested a report on the impacts of funding the Day Laborer Centers, noting that this would be in line with the Comprehensive Homeless Strategy. The Committee also requested a report on the Los Angeles Regional Initiative for Social Enterprise (LA RISE) Program, including the program's performance metrics for the current year, and information on how additional funding will help expand the program. The Committee noted that the Ad Hoc Committee on Comprehensive Job Creation Plan has instructed EWDD to work on several new proposals. The Committee requested a report on any resources required to carry out this work and well as the City's return on investment.

The Convention & Tourism Development Department began the discussion of its budget with general highlights such as the \$5.1M included in Municipal Improvement Corporation of Los Angeles (MICLA) for capital improvements at the Convention Center. The Committee asked about how the City's Convention Center compares to other convention centers in the region. The Department indicated that the improvements to the Convention Center are partially motivated by a recent review of competing convention facilities in California. The Department mentioned that the disadvantage the City faces is the lack of available hotel options within walking distance of the Convention Center, but there should be a considerable increase in available accommodations within walking distance of the Convention Center over the next 10 years.

The Interim General Manager of the Emergency Management Department then came forward and discussed the Department's role in emergency preparedness. The Committee asked about the responsibilities of the Public Health Coordinator, a position in the Department that is fully funded by Los Angeles County. The Committee also questioned the Department about its role in Emergency Operations at LAX and in addressing homelessness issues. Further, the Committee and the Department discussed the uncertainty of future grant fund availability for positions in the Department, and the need for the

General Fund to provide resources for four Emergency Management Coordinators in the Department.

The Housing and Community Investment Department (HCID) General Manager began the Department's presentation by stating the budget is lean but consistent with Mayor and Council priorities. HCID noted its appreciation for the funding of domestic violence shelters and the 16 non-profit Family Source Centers (FSC). HCID noted that there is a substantial investment for homeless housing in this budget and that the department is prepared to help facilitate the development of permanent supportive housing. HCID noted that its letter to the Committee expresses additional concerns for the Council to consider. The Committee requested a report on the feasibility of distributing CDBG and General Fund dollars proportionately among all sixteen FSCs and preserving the ability of all FSCs to compete for CDBG funding in the future. HCID noted that it is working with the Los Angeles Unified School District (LAUSD) and the County to create a regional approach to FSC services. HCID then gave an overview of the timing and staffing needed to implement the Seismic Retrofit Program habitability plans. The Committee requested a report on the funding for additional Hearing Officers for review of appeals under this program. The Committee then asked HCID describe its request to meet the new assessment of fair housing obligations under HUD's Consolidated Plan funding requirements. There was a discussion of HCID's work related to tracking and preserving affordable housing covenants. The Committee requested a report on funding additional positions under the Bond Unit to extend affordability covenants and develop additional affordable housing in the City. The Committee then discussed the process of issuing a Request for Proposals (RFP) for the Vera Davis Center and asked about resources needed to keep the Center open while the RFP was in process. As requested by the Committee, HCID described the role of Human Relations Advocate positions with various commissions and was asked to report on the positions' relationship with the GRYD program.

At the outset of the discussion of the Mayor's Proposed Budget for Homelessness, the Committee acknowledged that the magnitude of the \$138M funding commitment to homelessness is unprecedented, but that even double that amount is not enough to solve homelessness. The Mayor's Office presented a summary of the Homelessness Budget stating that this year's commitment is the first step in funding the Comprehensive Homeless Strategy (CHS) which is to be implemented over a ten-year timeline. However, it was noted that new and ongoing sources of revenue need to be identified to continue this commitment into the future. The CAO noted that the Homeless Budget was programmed with consideration given to the CHS strategies prioritized by Council when the plan was adopted in February 2016. Additionally, the CAO advised that the Budget was developed in coordination with the County and with the knowledge that there is an opportunity to leverage the City's funding commitment with a matching commitment from the philanthropic community, especially for the development of affordable housing and permanent supportive housing.

The Committee then discussed the budget of the Los Angeles Homeless Services Authority (LAHSA). The Committee noted that this year's total appropriation is more than double the 2015-16 commitment. In response to questions about this increase, LAHSA's

Executive Director stated that steps have been taken to increase LAHSA's capacity to implement the budget, including training and hiring staff and working with their providers to ensure programs are operated effectively. The Committee then addressed items included in LAHSA's budget. Topics discussed by the Committee and the Director included funding for rapid re-housing, housing subsidies, shelter programs, the City's Emergency Response Teams (ERTs), and other issues related to addressing the problem of homelessness in the City. The Committee also asked about various other issues, including funding in the Affordable Housing Trust Fund and affordable housing policies in the City, the viability of using cargo containers to create housing for the homeless, and services related to addressing homelessness in other Departments, such as HCID and EWDD.

The Coalition of City Unions (Coalition) then came forward to make their presentation on the Mayor's Proposed Budget. At the outset of this hearing, Chairperson Krekorian discussed the City's progress since the Great Recession in restoring stability to the City's finances, and highlighted the role that the Coalition has played in this as a partner to the Council. The Coalition began its presentation by discussing the continued restoration of City services, which they stated have not yet been restored to pre-recession levels. The Coalition then discussed the need to hire more City employees, reduce the City's reliance on contractors, and the benefit to residents from City job creation. The Coalition talked about the need for targeted local hire provisions that would help residents gain civil service employment. The Coalition presented a plan to move sworn officers out of civilian jobs in the Police Department by hiring 250 civilian employees in the Police Department and reducing sworn hiring. The Coalition discussed the need for succession planning to replace retiring workers, as well as insourcing opportunities related to tree trimming, sidewalk repair work and custodial jobs, and minimizing the use of part-time workers. The Coalition addressed the creation of the Revenue Commission, which will be responsible for finding new sources of revenue for the City. At the conclusion of the Coalition's presentation, the Committee discussed various issues raised by the Coalition, such as the use of salary-savings as a budgetary tool and the hiring of part-time employees.

The CAO began his presentation by requesting that a position in the Proposed Budget which will support the Citywide Homelessness Initiative be classified as exempt. The Committee asked about the nature of the proposed work for positions assigned to Strategic Workforce Analysis. The CAO indicated that the unit will assist City Departments to develop strategic plans which identify what their long-term staffing needs will be and to develop plans to meet the identified staffing needs. The CAO also indicated that Departments will be asked to consider the City's policy objectives, and include staffing plans which will allow each Department to meet those objectives.

The CAO discussed the purpose of the General City Purposes (GCP) fund and stated that the Proposed Budget includes an increase of 29.3 percent to the GCP, mainly due to homeless investments, as well as the Gang Injunction Curfew Settlement Agreement. The Committee asked questions about several of the line items, including the distribution of services for the Congregate Meals for Seniors program and whether LAUSD provides funds for the FSCs. The Committee then asked for a report pertaining to the Innovation and Performance Management Unit, specifically asking how the Unit has performed during

the previous Fiscal Year and if the City is getting a good return on its investment. The Committee also asked questions about the Domestic Abuse Response Teams (DART) and the Homeless Services for Veterans program.

The CAO presented the Unappropriated Balance (UB), noting the 73.9 percent reduction in the 2016-17 Proposed Budget. The Committee questioned the absence of \$50,000 for Off-site Council and Committee meetings. The Committee requested information on the Public Right-of-Way Cleanup line item as it relates to other similar efforts in the Proposed Budget.

The CAO then presented the Reserve Fund, stating that the balance will be about \$322.2M, which is approximately 5.8 percent of the City's General Fund Budget. The CAO stated that this does not include the funds deposited into the Budget Stabilization Fund.

CAO staff provided an overview of the City's Municipal Improvement Corporation of Los Angeles (MICLA) program, through which the City issues non-voter-approved debt. This program is administered by the CAO through the Capital Finance Administration Program. The Proposed Budget recommends a \$230.1M allocation for debt service payments on previously approved MICLA issuances, \$5.5M less than the last fiscal year. The CAO stated that \$253.7M in MICLA financing is included in the Proposed Budget for capital improvements to City facilities, improvements to the Convention Center, and Capital Equipment purchases. The Committee requested information on the eligibility of two additional projects for MICLA funding. The Committee expressed concerns regarding the \$60M set-aside for the purchase of the Taylor Yard G-2 Parcel.

The CAO provided a brief overview of the Capital Improvement Expenditure Program (CIEP) and explained that this program provides funding for all construction and improvements of permanent facilities throughout the City. The CIEP budget is divided into three sections: Municipal Facilities, Physical Plant, and Clean Water. The total CIEP Budget for FY 2016-17 is approximately \$276M, a decrease of \$3.2M from 2015-16. According to the CAO, the CIEP budget funded by the General Fund exceeds the Capital and Infrastructure Funding Policy's one percent target of General Fund revenues, resulting in 1.6 percent or \$88.9M. The Committee discussed the various water collection system projects, including flood control catch basins. The Committee questioned the reduction in funding for bikeways and pedestrian improvements in FY2016-17.

The CAO noted that the City will be issuing a Tax and Revenue Anticipation Note (TRAN) of approximately \$1.095B. Proceeds from this TRAN will be used to prepay the City's Pension obligation for sworn employees and LACERS obligation for civilian employees. The City also plans to use a portion of the proceeds for cash flow purposes. The CAO states that the TRAN has increased by 1.6 percent this year, driven by increased pension costs. The Chair then asked about how the CAO analyzes the growth of the TRAN each year, and the CAO stated that it has increased, but that the City still realizes costs savings by issuing a TRAN for pre-paying pension costs as interest rates are low.

The CAO provided an overview of the instructions that the Mayor included in Exhibit H of the Proposed Budget. The CAO noted that Exhibit H instructions are typically limited to those needed to implement the budget, but the Proposed Budget included a total of 28 Exhibit H instructions, of which only five are required for budget implementation. The CAO stated that the remainder are policy proposals for Council's consideration. The Committee directed the CLA to review all of the Exhibit H instructions and clarify those that are actually needed for budget implementation. The Committee discussed the instructions relative to the contract negotiations with Airbnb and similar short-term rental websites and the proposed Petroleum Administrator position. The Committee voiced support for an ordinance to streamline the lien-approval process for code enforcement activities, but noted that the Council should retain the ability to waive fees to respond to extenuating circumstances. The Committee requested that the instructions related to the Police Department include the involvement of the Housing Authority.

The Neighborhood Council Budget Advocates then made their presentation to the Committee. Their report covered some major themes: redefining the budget process to meet modern demands; repairing and upgrading infrastructure; the modernization of communication and information management systems; streamlining of the City's hiring process; the implementation of a citywide collections system to realize uncollected revenue; the development of more sources of revenue to offset deficits; and, the creation of a permanent Inspector General position. The Budget Advocates discussed these issues in detail, as well as other aspects of the Mayor's Proposed Budget, including the increased role of the Office of the City Clerk in the Neighborhood Council system, the size of the Police Department and specific details of many individual Department budgets.

During the discussion of the Police Department's budget, the Committee first discussed the Department's need to hire civilians and what civilian positions should be filled first in order to put more officers onto the streets. The Chief of Police stated that Detention Officers (DOs) and Police Service Representatives (PSRs) are the most critical need for the Department, and that the Proposed Budget provides the resources to start hiring these positions. The Chief also stated that hiring civilian Security Officers, who provide security at City-own facilities, would free up sworn officers to be redeployed. The Committee asked the Chief about the Controller's recent report on the number of sworn officers doing civilian work. The Chief said that he disagreed with some of the positions the Controller identified as good candidates for civilianization, but that the report was correct in stating that a number of officers are doing work that civilians could do. The Committee then discussed the Department's use of overtime and how it was allocated across the Department. The Committee asked the Chief about technology in the Department, including the rollout of the new online police reporting system, and the proposed Body Worn Video Camera implementation. The Committee asked the Chief about the crime increase facing the City. The Chief stated that there are a number of factors driving this increase, including gang violence, Proposition 47 and the rise in homelessness across the City. The Chief discussed the Department's role in addressing homelessness, and the Department's expansion of the System-wide Mental Assessment Response Teams (SMART) to cover the entire City, as well as the new Homeless Outreach and Proactive

Engagement (HOPE) teams, which will focus on positively engaging with homeless persons across the City.

During the discussion of the Fire Department's budget, the Fire Chief outlined the continued restoration of services in the Fire Department, and the role of the FireStatLA program in helping provide the data needed to restore needed resources in an efficient manner. The Chief discussed the success of the Nurse Practitioner Response Unit and the Fast Response Unit, which have helped the Department reduce its response times while providing quality service. The Committee asked about the plan to restore Engine Companies and how the Department decides which Engine Companies should be restored first. The Committee also discussed firefighter recruitment and hiring and the Department's reliance on mandatory overtime to fill needed positions. The Chief stated that as recruits graduate from the Fire Academy and are put into the field, the Department will be able to move from mandatory overtime to voluntary overtime. The Committee discussed the four recruit classes included in the Proposed Budget and asked the Chief about the hiring process. The Committee then discussed various needs of the Department that were not included in the Proposed Budget, such as Computer-Aided Dispatch (CAD), Automated Vehicle Locator (AVL) upgrades, and facility maintenance. The Committee inquired into the increase in medical transport calls in the City, which the Department stated are related to the implementation of the Affordable Care Act. The Committee raised the issue of the needs of the northeastern part of the San Fernando Valley and ways that the Department could increase service to this area.

Budget and Finance Committee Recommendations

On May 13, 2016, the CLA presented to your Budget and Finance Committee a report outlining recommended changes to the Mayor's Proposed Budget for FY 2016-17. The proposed changes were in response to discussions during Budget hearings, letters received from Departments, Councilmembers and members of the public, and specific directions from the Committee and instructions to the CLA's Office to evaluate areas of concern and provide recommendations to address those issues.

The CLA indicated that the Mayor's Proposed Budget addresses many of the policy priorities identified and adopted by the City Council. The centerpiece of the 2016-17 Budget, funding to address the pressing issue of homelessness, reflects the priorities set forth in the Comprehensive Homeless Strategy adopted by the Council in February 2016.

The CLA noted that funding for other Council priorities contained in the 2016-17 Proposed Budget include restoration of public safety services performed by Police and Fire, continued funding for City infrastructure to improve the safety of streets and sidewalks which enhance mobility throughout the City. The Proposed Budget also includes funding for tree trimming, park facilities and beautification efforts, and it provides continued funding for some of the City's most vulnerable populations, including seniors, youth, in addition to the homeless.

Because the Budget and Finance Committee expressed its intent to make adjustments to provide or enhance the delivery of essential services, attention was focused on high priority areas having the greatest impact on residents as those for which funding should be identified to add, increase or restore services reduced during the economic downturn of the past decade. These areas include public safety, technology improvements, capital and infrastructure needs, park facilities, beautification efforts, homelessness programs and delivery of services that improve the quality of life for City residents. The CLA also took into consideration the Committee's expressed goal to make responsible adjustments and, at the same time, continue to build reserves and strengthen the City's financial position.

In response to direction from the Budget and Finance Committee, the CLA recommended a number of changes to the Mayor's Proposed Budget, including:

- Providing additional funding to hire 300 civilian employees in the Police Department (\$1.462M).
- Increasing funding for the Human Trafficking and Prostitution Detail in the Police Department (\$.500M).
- Increasing funding for Police and Fire recruitment (\$.907M).
- Adding 12 positions for a Phase I expansion of the Park Ranger Program (\$1.485M).
- Add funding for various technology enhancements including mobile technology for the Fire Department (\$.080M): maintenance for the Automated Vehicle Locator Project (\$.200M); medical scheduling and tracking software (\$.115M); electronic personnel records system (\$.162M); and, electronic medical records system at City jails (\$.221M).
- Adding funding for two potential measures on the November 2016 ballot (\$4.4M).
- Adding funding for infrastructure improvements including the City Facility Security Plan and related expenses (\$.910M); Speed Hump Program (\$.540M); and, appropriating funds for concrete streets (\$.750M).
- Restore funding for various programs for which Community Development Block Grant Funds are no longer available. Programs include: Aging Evidence Based Wellness Program (\$.388M); AIDS Coordinator support (\$.087M); Day Laborer Program (\$.750M); various youth programs (\$.907M); and, City-run Family Source Centers (\$.750M).
- Reallocating funding per Budget and Finance Committee instructions to the following homeless programs: Coordinated Entry System Regional Coordination (\$.400M); Flexible Housing Subsidy Program (\$5M); Emergency Response Teams (\$100M); 24-hour restroom access at Venice Beach (\$.234M); Clean Streets (\$1M); Housing and Community Investment Department administrative support (\$.334M).
- Deferring the assignment of MICLA funding for river-related projects [ARBOR LERRDS (\$2M), Taylor Yard G2 (\$60M) and North Atwater Multi-Modal Bridge (\$1M)] to allow policy consideration by the City Council.
- Increasing funding for Graffiti Abatement (\$.750M); adding one tree trimming crew (\$.468M); and, adding one mechanized tree crew for dead tree and stump removal (\$.381M).
- Adding funding for an Assessment of Fair Housing (\$.150M) required by HUD.
- Setting aside funding in the Unappropriated Balance for 1,000 fee subsidies for the Soft Story Retrofit Program (\$.500M).

- Adding funding in support of the Commission on Revenue Generation (\$.125M).
- Adding funding for the Cool Pavements Pilot Project (\$.371M).
- Adding position authority for various program across departments.
- Addressing various technical adjustments including unfunded position authorities for numerous programs and departments.

The CLA stated that these additions are made possible by the identification of \$32M in additional revenue. The CLA's recommendations include various changes to departmental budget to recognize the use of special funds, reductions based on anticipated savings and other adjustments. The CLA's recommendations add \$12.486M to the Mayor's Proposed Reserve Fund and \$1M to the Budget Stabilization Fund. A total of \$5.8M is also included for potential shortfalls and service enhancements in the Fire Department and an additional \$4M for other budgetary shortfalls that may occur during the fiscal year.

On May 13, 2016, the Committee considered the proposals in the CLA's report and took numerous actions, which included the following major changes:

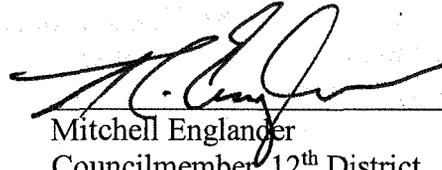
- Add funding for positions to implement the Comprehensive Job Creation Strategy in the Economic and Workforce Development Department (\$1M).
- Add funding to the UB (\$.25M) for a Wildlife Corridor Plan.
- Add funding (\$.50M) for enhanced cybersecurity tools at the Information Technology Agency.
- Add funding (\$0.35M) for the Carshare and Bikeshare programs at the Department of Transportation.
- Designated \$1.0M of Sworn Overtime funding within the Police Department budget for the Human Trafficking Detail.
- Maintaining the assignment of MICLA funding for river-related projects at a reduced amount [ARBOR LERRDS (\$2M), Taylor Yard G2 (\$40M) and North Atwater Multi-Modal Bridge (\$1M)], preserving financing capacity for these amounts in the MICLA program and including specific instructions that no expenditures shall occur for these projects until Council has made decisions on the underlying policy proposals.

Your Budget and Finance Committee unanimously approved the majority of the CLA's recommended changes to the Mayor's Proposed Budget, with the amendments described above. The collective recommendations of the Committee are noted on Attachment 1. If approved, the Budget Stabilization Fund will increase from \$92.414M to \$93.414M and the Reserve Fund will increase from \$322.220M to \$334.706M. The Committee now forwards these recommendations to the City Council for consideration.

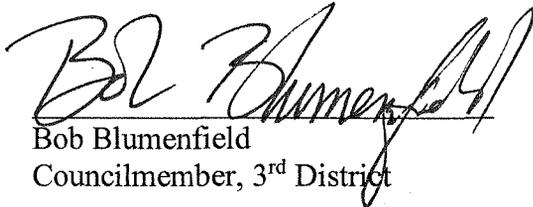
Respectfully submitted,



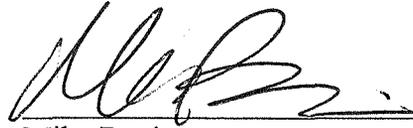
Paul Krekorian, Chair
Budget and Finance Committee



Mitchell Englander
Councilmember, 12th District



Bob Blumenfield
Councilmember, 3rd District



Mike Bonin
Councilmember, 11th District



Paul Koretz
Councilmember, 5th District

**Budget and Finance Committee Recommendations on
the Fiscal Year 2016-17 Proposed Budget**

That the City Council (Recommendations 1-10, 109-117, 149-150, and R1-R113):

Global Recommendations

1. Labor Negotiations. Discussions with bargaining units have resulted in agreements which have made structural improvements to the City's budget. The City Administrative Officer should continue negotiations with bargaining units with expired or soon to be expired contracts, with instruction from the Executive Employee Relations Committee and develop solutions which balance the need to reduce costs in the short-term, but not at the expense of long-term impacts on future year costs, including the pension funds. Much progress has been made recently with our labor partners in this regard. Opportunities to continue this momentum will be present over the course of the next few months and into coming year.
2. Infrastructure. The Budget and Finance Committee expressed concern regarding the years of deferred capital infrastructure improvements and the lack of a long-term infrastructure plan. Recommendations include the addition of funding for some higher priority projects identified by Committee members, such as recreational facilities, technology and City facility security.

Evaluating Budgetary Compliance and Control

The following budgetary reporting process and protocols are recommended to assist the Budget and Finance Committee in its efforts during the fiscal year and on a go-forward basis:

3. Instruct all departments with pending fee increases that are included in the Proposed Budget, with the assistance of the City Attorney, to report to Council no later than June 30, 2016 with ordinances to effectuate the change in fees. This is to ensure that estimated revenue included in the 2016-17 Budget is realized, in accordance with the Annual Fee Studies Policy. Further, instruct all departments to review their fee structures annually and to report to the Budget and Finance Committee by January 1, 2017 with ordinances, status reports or negative replies concerning fee adjustments for the 2016-17 fiscal year.
4. Instruct all City department and bureau heads to promptly notify the CAO of shortfalls in their budget or revenues so that they may be reported in the CAO's financial status reports.

5. Instruct the CAO to continue to provide quarterly or more frequently, if necessary, financial status reports on revenues and expenditures, the status of the Reserve Fund, status of the Budget Stabilization Fund, projected shortfalls and all other elements previously included by the CAO in these financial status reports. Financial status reports should also include the status of liability claims for each of the Liability Payout categories in the Proposed Budget, detailing for each the amount budgeted, available balance, payouts to date, projected payouts for the fiscal year, variance between budget and actual, and, in cases where additional funds will be needed, a brief explanation of the underlying causes for exceeding the budgeted amount and corrective actions being taken to control costs. The reports should include recommendations to protect the City's fiscal health.
6. Instruct the CAO to provide an update to the Four-Year Outlook following adoption of the 2016-17 Budget by the City Council and Mayor. This update may include recommendations to revise the City's Financial Policies to ensure that they align with stated budgetary goals and are not in conflict with one another.
7. Request the City Attorney to report on a quarterly basis to the Budget and Finance Committee on the status of liability claims and outside legal counsel costs, the latter to include proprietary department expense. Such reports to include the following: available balance; encumbered balance; expenditures to date; projected needs for balance of fiscal year; and, if more funds are needed, specify the corrective actions being taken to contain costs.

Financial Policies Compliance

8. Capital and Infrastructure Funding Policy: The Capital and Infrastructure Funding Policy states that "To the extent possible, the City shall annually budget one percent of General Fund revenue to fund capital or infrastructure improvements." The Mayor's Proposed Budget provided \$88.92M for capital projects and infrastructure improvements, which equates to 1.6 percent of the General Fund according to the CAO Supporting Documents.
9. One-Time Revenue For One-Time Expenditure Policy: The City's Budgetary Policies state that, "To the extent possible, current operations will be funded by current revenues. The use of unencumbered prior year balances in all funds shall be scrutinized and carefully limited to be used primarily for one-time expenditures. One-time revenues will only be used for one-time expenditures. The City will avoid using temporary revenues to fund on-going programs or services." The Mayor's 2016-17 Proposed Budget includes \$117.7M in one-time revenue and identifies \$120.6M in one-time expenditures, which is in compliance with this policy.

One-time revenues are anticipated from the transfer of from the Reserve Fund (\$35.18M), receipt of Sales Tax replacement funds as a result of the end of the "triple flip" (\$63.57M), a transfer of surplus Special Parking Revenue Funds (\$4.56M), and Various Licenses, Permits, Fees and Fines.

10. Budget Stabilization Fund: As part of the 2008-09 Budget, the Council approved, in concept, a new chapter to the City's Financial Policies to create a Budget Stabilization Fund (BSF). The intent of the BSF is to moderate fluctuations in revenue, prevent overspending during prosperous years, and provide resources to help maintain service levels during lean years. In March 2011, the voters enacted Measure P, which codified the requirement to create such a Fund.

The Council adopted a formal BSF policy which is incorporated into the City's Financial Policies. This policy requires saving when the economy is strong and actual revenue exceeds the projected revenue targets, restricts expenditures from the Fund to no more than 25 percent of the Fund in any one fiscal year during which there is a declared fiscal emergency, and would allow the City to use funds which are in excess of 15 percent of the General Fund budget for one-time uses. In 2009-10, \$500,000 was initially deposited into the BSF. Through various actions by the Council and Mayor since 2012-13, the anticipated balance in the Fund at the end of the current fiscal year is projected to be \$92.41M. The Mayor's Proposed Budget does not make a transfer into Fund, leaving the current balance, plus interest, for a projected 2016-17 amount of \$93.14M. A deposit into the Fund is required when the combined growth rate of the seven major tax revenue categories exceeds 3.4 percent. The Proposed Budget estimates that the combined growth rate will be 3.4 percent, which does not trigger that deposit requirement. The recommendations in this report would increase the Budget Stabilization Fund by a modest \$1M.

That the Council, subject to the approval of the Mayor (Recommendations 11-108 and 118 - 148, only):

11. Reserve Fund: Your Budget & Finance Committee recommends actions contained in this report that will increase the Reserve Fund by \$12.486M relative to the Mayor's Proposed Budget to a total Reserve Fund of approximately \$334.706M or 6.0 percent of the General Fund. The Emergency Account of the Reserve Fund is set at 2.75 percent of \$153.449M with the remaining balance of \$181.257M in the Contingency Account.
12. Budget Stabilization Fund: Your Budget & Finance Committee recommends a transfer of \$1M from the Reserve Fund into the Budget Stabilization Fund, increasing the BSF to a balance of approximately \$93.4M.

Revenue Changes

Documentary Transfer Tax

13. Revise 2015-16 and 2016-17 receipts based on current collection rate. \$8,000,000

Interest

14. Revise 2015-16 and 2016-17 interest earnings based on recent projections. \$1,100,000

Licenses, Permits, Fees and Fines

15. Increase 2016-17 reimbursements for Office of Public Accountability benchmarking studies. \$750,000
16. Increase 2016-17 reimbursements to the City Clerk for a potential ballot measure. \$4,100,000
17. Increase 2016-17 proprietary department reimbursements to the Controller. \$210,000
18. Recognize grant receipts for an emergency preparedness position approved in the Emergency Management Department pursuant to CF15-1092. \$127,000
19. Recognize 2015-16 and 2016-17 Administrative Citation Enforcement program revenues in the Office of Finance. \$800,000
20. Revise 2015-16 and 2016-17 reimbursements for LAFD filming activities and other cost recovery activities for a net gain. \$310,000
21. Increase 2016-17 revenue reimbursement for LAFD Certified Unified Agency costs. \$74,833
22. Increase 2015-16 and 2016-17 Ambulance Revenues to reflect fee increases approved in 2015-16. \$1,131,000
23. Add federal reimbursements for the Intergovernmental Transfer Program pursuant to recent Council action (CF 16-0530). This federal program provides funds to local agencies for the unreimbursed portion of ambulance transports for Medi-Cal patients enrolled in fee for service medical plans. \$5,800,000

24. Recognize additional insurance proceeds associated with fire damage at Figueroa Plaza. \$1,600,000
25. Increase 2016-17 reimbursements by LACERS for ITA services. \$20,000
26. Increase 2016-17 grant receipts for Police. \$14,599
27. Recognize \$1M grant receipts related to the Body Worn Video Cameras. This grant was anticipated in 2015-16 pending a policy decision by the Council. Inasmuch as the purchase will not occur until 2016-17, the grant may be applied to 2016-17 purchase, if and when approved by Council. \$1,000,000
28. Increase reimbursements in 2015-16 and 2016-17 for release of Police Protective League directors pursuant to current bargaining agreement. \$2,075,000
29. Recognize additional 2016-17 Proposition K administrative reimbursements for various staff costs. \$212,000
30. Increase 2015-16 Miscellaneous Revenues related to Capital Finance Administration and Liability Claims. \$500,000
31. Increase 2016-17 revenues from escheatments based on revised estimates. \$169,822
32. Increase 2016-17 Court Fines to reflect current level. \$200,000
- Reserve Fund
33. Recognize additional reversions since the release of the Proposed Budget, resulting in a higher starting Reserve Fund balance for FY2016-17. \$4,000,000
- Special Funds
34. Recognize Targeted Destination Ambulance Services Revenue Trust Fund for eligible expenditures in the Proposed Budget, subject to the approval of the Fire Chief. \$83,750
- Transient Occupancy Tax
35. Revise 2015-16 receipts based on current collection rate. \$1,000,000

Expenditure Changes

Capital Improvement Expenditure Program

36. Add funding for upgrades and improvements for the implementation of Phase I of the City Facility Security Plan.
- \$909,837

Community Based Development Organizations (CBDO) and Community Development Block Grant Programs.

37. The following programs require General Fund assistance due to decreases in available Community Development Block Grant funds. These programs were formerly funded or receive partial funding through the CBDO or other public service programs.
- a. Aging - Restore funding for the Evidence Based Wellness Program.

\$387,798

 - b. Disability - Add funding for the AIDS Coordinator's Office for office expenses and technical grants contracting.

\$86,784

 - c. Economic and Workforce Development -
 - i) Restore funding for the Day Laborer Program for seven Day Laborer sites.

\$750,000

 - ii) Restore funding for the Cash for College Program.

\$49,000

 - iii) Restore funding for the Hire LA 16-24 Youth Empowerment Program. This funding will provide jobs for 1,772 youth who are not eligible for federal workforce funding.

\$285,000

 - iv) Restore funding for two YouthSource Centers in Boyle Heights and Watts.

\$573,000

 - d. Housing and Community Investment -
 - i) Add funding for City-run Family Source Centers.

\$750,000

 - ii) Instruct the Housing and Community Investment Department to report to the Housing Committee on the impacts and actions required to equally distribute General Fund and Community Development Block Grant funds across 16 Family Source Centers.

Cultural Affairs

38. Reallocate funding as follows:
- a. Reduce funding for line item Community and Cultural Festivals under Special Appropriations - Special III. (\$200,000)
 - b. Reduce funding for line item Cultural and Community Events under Special Appropriations - Special III. (\$46,000)
 - c. Increase funding for line item El Grito under Special Appropriations - Special III. \$90,000
 - d. Increase funding for line item Pan African Film Festival under Special Appropriations - Special III. \$36,000
 - e. Add funding for the Northeast Jazz Festival. \$70,000
 - f. Add funding for the NAACP Awards Show and Festival. \$50,000
39. Add a non-departmental footnote to the 2016-17 Proposed Budget that transfers the Pan-African Film Festival to the Arts and Cultural Facilities and Services Trust Fund (Schedule 24) to a new line item in General City Purposes.

Disability

40. Delete resolution authority and funding for one Project Coordinator position (\$55,859 direct cost/\$26,405 indirect cost) and add resolution authority and funding for one Senior Project Coordinator (\$66,383 direct cost/\$29,526 indirect cost) for the Sidewalk Repair and Small Business Liaison. \$13,645
41. Add funding for staff development training and related travel. \$20,000
42. Add resolution authority and funding for two Management Analyst I positions to support compliance efforts with regard to Section 508 of the Rehabilitation Act (\$64,502 direct cost/\$32,247 indirect cost). \$96,749

Economic and Workforce Development Department

43. Add resolution authority and funding for one Assistant Chief Grants Administrator, one Senior Project Coordinator, two Management Analyst II, two Management Assistant positions and contractual services to support the implementation of an economic development and comprehensive jobs creation strategy currently underway by the Ad Hoc Committee on Comprehensive Job Creation Plan (\$780,268 direct costs/\$219,732 indirect costs).
- \$1,000,000

Ethics Commission

44. Provide additional resources to the Ethics Commission, as follows:
- a. Recognize the use of savings within the City Ethics Commission Fund (Schedule 30 - Special Prosecutor funds) to partially offset the following costs. (\$80,000)
 - b. Add funding to Salaries, As-Needed for administrative support. \$60,000
 - c. Add regular authority and six-months funding for one Special Investigator I (\$39,792 direct cost/\$18,360 indirect cost). \$58,152

Fire Department

45. Reduce Sworn Salaries by \$3,000,000 and increase Constant Staffing Overtime by a commensurate amount based on historical spending patterns. -\$0-
46. Fire Technology - Innovation Fund
- a. Decrease funding in the Innovation Fund to maintain 2015-16 budgeted level in order to fund the following priorities. (\$200,000)
 - b. Add funding for mobile technology equipment for Fire Department field commanders. \$80,000
 - c. Add funding for annual maintenance and software for the Automated Vehicle Locator (AVL) Project. \$200,000

Fire and Police Pension Fund

47. Adjust pension contribution based on budgeted sworn salaries. (\$1,336,200)

General City Purposes

- 48. Restore funding for the Department of Aging non-nutrition services under line item Aging Programs Various. \$192,000

- 49. Add funding for an increase in membership dues to the Westside Cities Council of Governments. \$3,000

- 50. Regarding the Gang Reduction and Youth Development (GRYD) Office:
 - a. Reduce the \$26.4M allocation in order to fund the following priorities. (\$300,000)

 - b. Restore funding within the GRYD Program for Devonshire PALS. \$150,000

 - c. Add funding for an Environmental Impact Report for Permanent Supportive Housing. \$150,000

- 51. Reduce Lifeline Reimbursement Program Funding based on revised estimate of program enrollees. (\$354,000)

- 52. Reduce allocation for Medicare based on average payroll, cost of living adjustments and hiring plan. (\$500,000)

- 53. Reduce line item Gang Injunction Curfew Settlement Agreement based on timing of settlement approval. Additional funds to meet the requirement, if necessary, will be held in the Reserve Fund. (\$3,000,000)

Homeless

- 54. LAHSA and General Services
 - a. Delete funding for Data Driven Challenge in order to fund the following priorities. (\$500,000)

 - b. Add funding for General Services Department Contractual Services to support the sale of surplus property. \$100,000

 - c. Increase funding for Coordinated Entry System Regional Coordination. \$400,000

55. General City Purposes
- a. Decrease funding from General City Purposes Homelessness Support in order to partially fund the following priorities. (\$300,000)
 - b. Add funding to LAHSA to conduct a Housing Gap Analysis and Service Needs Assessment for Homeless Women. \$60,000
 - c. Add funding to LAHSA to conduct Trauma Informed Care for City First Responders. \$18,000
 - d. Add funding to allow year-round 24-hour access to one public restroom (10 stalls) at Venice Beach and transfer these funds to Recreation and Parks on July 1, 2016. \$234,000
 - e. Reappropriate \$99,683 in savings in the LAHSA 2015-16 Winter Shelter Program and add funding to LAHSA's Emergency Response Teams. -\$0-

Housing and Community Investment

- 56. Restore funding for operation of the existing Vera Davis community center and instruct the Housing Community and Investment Department to release a Request for Proposals for operation of the center and report to the Housing Committee on the costs and options to rehabilitate the building. \$75,000
- 57. Add resolution authority and nine months funding for two Management Analyst I positions and partial funding for the following existing positions: Senior Project Coordinator, Project Coordinator, Administrative Clerk, Accountant II, and Auditor, to be partially offset by the Community Development Block Grant, Affordable Housing Trust Fund, and the Emergency Solutions Grant, for the oversight and reporting of LAHSA's homeless services programs (\$222,556 direct costs/\$111,261 indirect costs). \$333,817
- 58. Add funding for the development of a HUD-required Assessment of Fair Housing. \$150,000

Human Resources Benefits

- 59. Reduce appropriations based on revised projections for health plan and employee benefit costs. (\$5,818,299)

Information Technology Agency

60. Add funding for 10 part-time college level Student Workers for the College Work Start Program. \$174,000
61. Add \$500,000 for contractual services funding for enhanced cyber security tools to be partially funded by \$100,000 in Sanitation and Department of Transportation special funds. \$400,000

Neighborhood Empowerment

62. Add funding for the Empowerment LA Awards. \$20,000

Personnel

63. Add funding for updated medical scheduling and tracking software. \$115,000
64. Add funding for electronic medical record system at City jails. \$221,000
65. Add funding for the electronic personnel records pilot system to ensure full implementation by June 2017. \$162,000
66. Police and Fire Recruitment
- a. Add resolution authority and partial year funding for one Background Investigator II and three Background Investigator I positions (\$215,771 direct cost /\$103,346 indirect cost). \$319,117
 - b. Add Salaries As-Needed funding for Background Investigators. \$80,000
 - c. Add funding for Firefighter and Police advertising and recruitment. \$445,000
 - d. Add funding for fingerprinting costs. \$63,000

Planning

67. Restore regular authority and 12 months funding for two City Planning Associate positions to support the Neighborhood Conservation and Historic Preservation Overlay Zone Programs (\$168,041 direct cost/\$76,073 indirect cost). \$244,114
68. Restore resolution authority and 12 months funding for one City Planner to support the Great Streets and Mobility Plan work programs (\$98,971 direct cost/\$42,471 indirect cost). \$141,442
69. Set aside \$250,000 from the Planning Long Range Planning Fund (Schedule 29) in the Unappropriated Balance to fund the preliminary steps of the Wildlife Corridor by initiating the Wildlife Open Space study. \$-0-

Police Department

70. Recognize the use of Forfeited Assets for eligible technology and equipment purchases for the LAPD. (\$576,000)
71. Add funding to hire 300 civilian employees, 125 over attrition, in accordance with a hiring plan which prioritizes hiring civilians into positions that are currently being staffed by sworn officers (\$960,960 direct cost/\$501,435 indirect cost). \$1,462,395

Public Works - Board

72. Add one-time funding for Graffiti Abatement to augment services provided by 13 Strike Teams and an Anti-Graffiti Educational Outreach Program. Instruct the Board of Public Works to ensure proportional distribution of funds to the Valley and to report to the Budget and Finance Committee with a proposed expenditure plan for approval. \$750,000

Public Works - Engineering

73. Add three months funding for one Building Electrical Engineer I position funded for six months in the Proposed Budget to support electrical vehicle and solar power engineering (\$32,956 direct cost/\$9,722 indirect cost). \$42,678

Public Works - Sanitation

74. Add resolution authority and nine months funding for one Management Analyst II in the Grants Section, partially funded by the Sewer Construction and Maintenance Fund (48%) and Solid Waste Resources Revenue Fund (47%) special funds (\$59,688 direct cost/\$27,540 indirect cost). \$4,361
75. Add resolution authority and nine months funding for one Senior Management Analyst II to serve as the data management coordinator, partially funded by the Sewer Construction and Maintenance Fund (48%) and Solid Waste Resources Revenue Fund (47%) special funds (\$87,320 direct cost/\$35,736 indirect cost). \$6,153
76. Correct the Proposed Budget by adding funding for consultant services for the implementation of the Coordinated Integrated Monitoring Program (CIMP) and reduce the General Fund reimbursement from the Stormwater Pollution Abatement Fund. \$1,500,000
77. Add funding for the Stormwater Management Handbook related to incorporation of green infrastructure and improved stormwater capture to meet mandated water quality standards. \$200,000
78. Add funding for a first installment of a three-year plan to reimburse related cost expenditures for the Clean Streets Program. \$1,067,000
79. Add resolution authority for one Service Coordinator (\$76,248 direct cost/\$32,452 indirect cost) and delete one Project Assistant (\$63,693 direct cost/\$32,007 indirect cost) to serve as a liaison for elected officials. \$13,000

Public Works - Street Services

80. With regard to a Mechanized Tree Crew:
- a. Add resolution authority and six months funding for one Tree Surgeon Supervisor I, one Light Equipment Operator, one Heavy Duty Truck Operator, three Tree Surgeon, and two Tree Surgeon Assistant positions for one mechanized tree crew to remove dead trees and tree stumps (\$266,000 direct cost/\$114,490 indirect cost). \$380,490
 - b. Instruct the City Administrative Officer to include equipment costs of \$434,000 in the MICLA Program and add funding for commercial paper interest. \$4,000

81. With regard to Tree Trimming:
- a. Add resolution authority and six months funding for one Tree Surgeon Supervisor I, one Equipment Operator, one Heavy Duty Truck Operator, three Tree Surgeon, and two Tree Surgeon Assistant positions to add one tree trimming crew (\$347,645 direct cost/\$120,343 indirect cost).

\$467,988
 - b. Reduce Contractual Services funding to reflect a reduction in contract tree trimming services.

(\$476,000)
 - c. Instruct the City Administrative Officer to include equipment costs of \$1,874,000 in the MICLA Program and add funding for commercial paper interest.

\$19,000

Public Works - Street Services and Sanitation and General Services

82. Cool Pavements Pilot Project:
- a. Add overtime funding for the Bureau of Street Services to install and maintain the cool sealant in two cul-de-sacs per Council District.

\$191,000
 - b. Add overtime funding for the General Services Department to perform testing services to ensure the sealant's safety, effectiveness, and durability.

\$30,000
 - c. Add funding for the Bureau of Sanitation for 15 neighborhoods that have agreed to go carbon-neutral as part of the Cool Blocks program.

\$150,000

Recreation and Parks

83. Add regular authority and six months funding for 12 positions (\$1,264,550 direct cost/\$221,426 indirect cost) for Phase I restoration of the Park Ranger program to be partially offset by a revised New and Expanded Facilities line item for programming and maintenance of various new, expanded and renovated facilities based on anticipated opening dates (\$-128,000).
- \$1,357,976

Transportation

84. Add funding for a grants and project management system. \$350,000
85. With regard to the Carshare and Bikeshare Programs:
- a. Amend the Proposed Budget Schedule 10 Mobile Source Air Pollution Reduction Trust Fund to eliminate the appropriation for the Electric Vehicle Pilot Program. (\$350,000)
 - b. Add nine-months funding and resolution authority for one Management Analyst II and one Transportation Planning Associate II for the Carshare and Bikeshare Programs (\$124,301 direct cost/\$56,542 indirect cost). \$180,843
 - c. Provide funding from the Proposed Budget Schedule 10 Mobile Source Air Pollution Reduction Trust Fund in Contractual Services for professional services related to the Carshare and Bikeshare Programs. \$169,157

Unappropriated Balance

86. Increase funding for Outside Counsel including Workers' Compensation to reflect anticipated expenditures. \$750,000
87. Add a new line item in the Unappropriated Balance entitled "November 2016 General Election Costs" for placement of two potential City measures on the County's November 2016 General Election ballot. \$4,400,000
88. Add a new line for Fire Department budget shortfalls and other emergency response needs, pending receipt of federal funding under the proposed Intergovernmental Transfer Program. \$5,800,000
89. Add to the 2016-17 Budgetary Shortfalls line item to provide additional contingency funds for shortfalls and other unanticipated needs. \$4,000,000

Unappropriated Balance and Building and Safety

90. With regard to the Soft Story Retrofit Program:
- a. Set aside funding in the Unappropriated Balance for 1,000 fee subsidies at \$500 each for the Soft Story Retrofit Program.
 - b. Instruct the Department of Building and Safety to report to the Budget and Finance Committee with proposed program guidelines and eligibility, prior to transfer of funds to the Department.
- \$500,000

Unappropriated Balance – City Administrative Officer

91. With regard to the Commission on Revenue Generation:
- a. Add funding for administrative support of the Commission on Revenue Generation, pursuant to bargaining agreements.
 - b. Instruct the City Administrative Officer to report to the Budget and Finance Committee on the status of the Commission on Revenue Generation in the First 2016-17 Financial Status Report.
- \$125,000

Unappropriated Balance and Public Works - Board

92. Increase funding for a Nexus Study of the Public Works Trust Fund, pending results of a request for proposals.
- \$50,000

Zoo

93. With regard to converting part-time Custodial Staff to full-time positions at the Zoo:
- a. Reduce Salaries As-Needed account.

(\$76,920)
 - b. Reduce the Zoo Enterprise Trust Fund (Schedule 44) Reserve for Revenue Fluctuations.

(\$18,380)
 - c. Add resolution authority for four positions and nine months funding to Salaries General (\$95,300 direct cost/\$41,230 indirect cost).

\$136,530

Other Changes

Building and Safety

94. Add resolution authority for one Building Civil Engineer II for the Soft Story Retrofit Program, to be reimbursed from fee revenue (\$84,564 direct cost/\$34,919 indirect cost).
-\$0-

General Services - Special Parking Revenue Fund

95. Reduce the Special Parking Revenue Fund (SPRF) appropriation to the Department of Transportation for seven as needed General Services Department staff currently assigned to the Broxton Garage; increase the transfer of surplus SPRF revenue to the General Fund by a like amount; increase the General Fund appropriation to the General Services Department and add four regular authorities for Parking Attendant I and one regular authority for a Senior Parking Attendant I to allow the positions to be reassigned within the General Services Department (\$186,351 direct cost/\$92,600 indirect cost).
-\$0-

Mayor

96. Restore prior year CALGRIP funding process by removing appropriation and revenue receipt. This will ensure annual review of grant receipts for this grant program.
-\$0-

Neighborhood Empowerment

97. Add position authority and six months funding for three Project Coordinator positions to address volunteer harassment complaints, to be funded from recently identified savings within the Neighborhood Empowerment Fund. (\$104,724 direct cost/\$70,409 indirect cost).
-\$0-

Police Department

98. Add an instruction for the Police Department to designate \$1,000,000 within their Sworn Overtime account for use by the Human Trafficking and Prostitution Enforcement Detail.
-\$0-

Public Works - Engineering

99. Add resolution authority and nine months funding for one Senior Civil Engineer position for the Build LA Initiative, to be funded from fee revenue (\$84,564 direct cost/\$34,919 indirect cost).
-\$0-
100. Add resolution authority and nine months funding for two Civil Engineering Associate III positions for reconciliation of previously approved B-permits with the new Mobility Plan, to be funded from permit revenue (\$169,128 direct cost/\$69,837 indirect cost).
-\$0-

Public Works - Sanitation

101. Add resolution authority and nine months funding for one Senior Communications Operator (\$44,850 direct cost/\$23,140 indirect cost) and one Principal Communications Operator (\$49,932 direct cost/\$24,647 indirect cost) to supervise the LASAN Call Center, to be funded from Solid Waste Resources Revenue Fund. - \$0-
102. Add funding and resolution authority for one Environmental Engineering Associate II (\$87,780 direct cost/\$55,252 indirect cost) and one Environmental Engineering Associate III (\$97,760 direct cost/\$58,212 indirect cost) for TMDL compliance, to be funded by recently identified savings in the Stormwater Pollution Abatement Fund. - \$0-

Transportation

103. Regarding the Speed Hump Program:
- a. Amend the Proposed Budget, Local Transportation Fund (Schedule 34) to include additional revenue of \$540,000 for a speed hump program:
 - b. Add funding to contractual services for speed hump construction.
 - c. Add resolution authority, without funding for one Transportation Engineer and one Transportation Engineering Aide I. - \$0-
104. Amend the Proposed Budget, Proposition A Local Transit Assistance Fund (Schedule 26) to reduce the Reserve for Future Transit Service and provide an appropriation for the Downtown Los Angeles Streetcar Operations and Maintenance, consistent with previous Council action (C.F. 11-0329-S7). - \$0-

Unappropriated Balance

105. Delete funding (\$12,000,000) in the Mid-Year Adjustments line item and set aside funds for the following:
- a. Clean Streets (\$1,000,000)
 - b. 2016-17 Budgetary shortfalls (\$11,000,000) - \$0-
106. With regard to the Seismic Retrofit Program:
- a. Add a line item entitled Seismic Retrofit Program Hearing Officer Services in the amount of \$105,000, contingent upon development of a fee for these services.
 - b. Instruct the City Administrative Officer and Housing and Community Investment Department to report on the feasibility of a fee for the Seismic Retrofit Program. - \$0-

Unappropriated Balance and Public Works - Street Services

107. Appropriate funding (\$750,000) in the Unappropriated Balance for Pavement Preservation (Concrete Streets) to address priority areas in accordance with Historic Preservation Overlay Zone mandates as follows:

a. Bureau of Street Services (\$600,000)

b. Bureau of Engineering (\$150,000)

- \$0 -

General Instructions

108. Adopt recommendations contained in Exhibit H with the following changes:
- a. Delete Item 2 that requests the City Attorney, with assistance from the Department of Building and Safety and the City Administrative Officer, to prepare and present ordinances to amend pertinent sections of the Los Angeles Municipal and/or Administrative Codes to streamline the lien-approval process for code enforcement activities provided by Building and Safety, as this is not required for implementation of the 2016-17 Budget.
 - b. Delete Item 6 that requests the City Attorney, with assistance from the City Administrative Officer (CAO), to prepare and present an ordinance for the establishment of the Homeless Services Trust Fund, to be administered by the CAO in coordination with the Housing and Community Investment Department and the Los Angeles Homeless Services Authority (LAHSA), as this is a policy matter and Strategy 10B of the adopted Comprehensive Homeless Strategy (Council File 15-1138-S2) contains an instruction for the CAO, the Chief Legislative Analyst, with assistance of the Housing and Community Investment Department and the Los Angeles Homeless Services Authority (LAHSA), to report with recommendations for the new Homeless Services Trust Fund guidelines. The guidelines should be presented to the Homelessness and Poverty Committee and the City Council in order to develop the policy which will be incorporated into the appropriate Administrative Code section.
 - c. Delete Item 10 that instructs the City Administrative Officer to provide a status report on its negotiations with Southern California Gas Company regarding its long-term franchise agreement with the City which should include requirements for needed infrastructure improvements to maximize public health and safety and to reduce potential economic impacts (e.g., availability of natural gas), as this is a policy matter, is not required for implementation of the 2016-17 Budget, and an extension of the franchise ordinance is pending before the Council under Council File 12-1880-S4.
 - d. Delete Item 11 that instructs the City Administrative Officer, with the assistance of General Services and Water and Power, to report on the feasibility of individually metering all City facilities to ensure that departments are appropriately billed for utilities and to incentivize departments to reduce their water and electricity consumption, as this is a policy matter and is not required for implementation of the 2016-17 Budget.
 - e. Delete Item 12 that instructs the City Administrative Officer to report on the feasibility of transferring the Commission on the Status of Women from the Housing and Community Investment Department to a more appropriate department, as this is a policy matter and is not required for implementation of the 2016-17 Budget.

- f. Delete Item 13 that instructs the City Administrative Officer, to report on the key elements of Department of Water and Power (DWP) Reform that can be implemented within the City's existing authority, including, but not limited to, increasing the number of DWP exempt staff and expanding the General Manager's procurement authority thresholds, as this is a policy matter and DWP reform measures are pending before the Rules, Elections, Intergovernmental Relations and Neighborhoods Committee under Council File 16-0093.
- g. Delete Item 14 that instructs the Office of Finance, with the assistance of the City Attorney's Office, to report on modernizing the City's business license structure to appropriately incorporate all elements of the "sharing economy" (e.g., Airbnb, Uber, and Lyft), as this is a policy matter and an instruction to report is included in Attachment A.
- h. Delete Item 16 that instructs the General Services Department, with the assistance of the City Attorney, Controller, City Administrative Officer and Mayor's Office to report on the feasibility of authorizing the City's Purchasing Agent to establish a centralized procurement unit to solicit and award services similar to the manner in which commodities are purchased, as this is a policy matter and an instruction to report is included in Attachment A.
- i. Delete Item 19 that instructs General Services, with the assistance of the CAO and the City Clerk, to report on future options for the use of Piper Technical space currently occupied by the City Clerk's Election Division, given the future transition of the City's election responsibilities to the County of Los Angeles, as space planning is performed on a regular basis by the CAO and reviewed by the Municipal Facilities Committee.
- j. Delete Item 20 that instructs the City Administrative Officer to work with the Housing and Community Investment Department to develop a reporting mechanism for the Los Angeles Homeless Services Authority to provide periodic reports on the expenditure of City funds and related programmatic outcomes to the CAO to be incorporated in the Financial Status Reports, as a similar request for report is included in Attachment A.
- k. Delete Item 21 that instructs the Police Department, the Public Works Bureau of Sanitation and the Los Angeles Homeless Services Authority to report on resource needs and policies related to the expansion of the existing Homeless Outreach Partnership Endeavor (HOPE) teams, as an instruction to report is included in Attachment A.
- l. Delete Item 22 that instruct the Housing and Community Investment Department and the CAO to report to the Mayor and City Council on the feasibility of forming a Housing Finance Authority within the City, including how this agency would interact with existing City departments and any potential financial and policy implications, as this is a policy matter and is not required for implementation of the 2016-17 Budget.

- m. Delete Item 23 that instructs the Information Technology Agency, with the assistance of the City Attorney, to report on the City's wireless spectrum, which shall include, but not be limited to, the following: amount of available spectrum owned/controlled by the City (including the Harbor, Airports, and DWP), current usage level, and recommendations on optimizing the usage and value of the City's spectrum, as this is a policy matter and is not required for implementation of the 2016-17 Budget.
- n. Delete Item 24 that instructs the Personnel Department, with the assistance of the Department of Neighborhood Empowerment and the City Attorney to report on the feasibility of exempting all DONE staff from Civil Service to provide DONE with the flexibility to deploy staff to better meet the needs of the Neighborhood Council system, as this is a policy matter and the Personnel Department has been requested to report on the broader issue of exemptions under Council File 14-0600-S142. The most recent report is pending before the Personnel and Animal Welfare Committee.
- o. Delete Item 25 that instructs the Police Department (LAPD), with the assistance of the City Administrative Officer and the relevant City Departments (e.g. Recreation and Parks, Cultural Affairs, Zoo, Sanitation, Library, El Pueblo, and General Services) to: A) report on the effectiveness of the functional transfer of the Office of Public Safety (OPS) from General Services to the LAPD Security Services Division which occurred in fiscal year 2012-13; as well as on LAPD's overall deployment of OPS' resources; and, B) update, finalize and/or initiate Memoranda of Agreement between LAPD and the relevant City departments, which shall include, but not be limited to the following: service levels, dedicated LAPD patrols, and the utilization and quality of contract security services, as this is not required for implementation of the 2016-17 Budget.
- p. Delete Item 26 that instructs the Police Department, with the assistance of the City Attorney, to report on the effects of the passage of Proposition 47, which downgraded drug possession and some theft crimes to misdemeanors, as this is not required for implementation of the 2016-17 Budget.
- q. Delete Item 27 that instructs the Police Department to work with the Personnel Department to report on improvements to the hiring and recruitment process, including new marketing and outreach initiatives, alternative testing models, and making the background process more efficient, as this is a policy matter and is not required for implementation of the 2016-17 Budget.
- r. Delete Item 28 that instructs the Department of Recreation and Parks to report on its progress relative to joint use agreements with other governmental organizations such as the Los Angeles Unified School District, as this is not required for implementation of the 2016-17 Budget.

- s. Add an instruction to request the City Attorney, with the assistance of the Department of Recreation and Parks, to prepare and present an ordinance relative to necessary modifications to curfew requirements to allow 24-hour access to restrooms at Venice Beach.
- 109. Instruct all Departments to ensure that all receipts, including settlements and liability claims, are properly deposited into the General Fund, and further request the Controller to ensure that Departments are adhering to this instruction.
- 110. Instruct all Departments to ensure immediate invoicing for all grant reimbursements.
- 111. Instruct all departments to process FMS transactions resulting from Mayor/Council fiscal actions within 10 working days from the approval date as recorded by the Mayor and City Clerk.
- 112. Instruct the CAO to monitor and ensure timely data entry of budget adjustments by City Departments.
- 113. Reaffirm the instruction from the 2009-10 Adopted Budget that all projects proposed for MICLA financing must be approved by the Council before expending MICLA Commercial Paper proceeds. Further, to the extent that special funds are being used to support MICLA projects, that the City Administrative Officer reevaluate the use and report on the need for special funds.
- 114. Authorization of substitute positions other than for layoff avoidance and or for which adequate savings within a department's budget has not been identified, shall require Council approval, effective July 1, 2016. The use of substitute authorities shall be restricted only to limited duration or critical uses.
- 115. Instruct the City Clerk to open Council Files for all pending and outstanding report requests made by the Budget and Finance Committee during its consideration of the Mayor's Proposed 2016-17 Budget (see Attachment A - Requested Reports and Special Studies), and as noted in this report, to ensure the referral of various memoranda and reports.
- 116. Request the City Attorney to transmit all implementing ordinances no later than June 30, 2016.
- 117. Authorize the CLA and CAO to make minor and technical adjustments to accomplish the intent of the changes proposed herein.

Technical Adjustments

Aging

118. Add resolution authority without funding to support the Age Friendly Cities Initiative and Senior Safety and Community Education Unit as follows: one Senior Management Analyst II, one Senior Project Coordinator, one Management Analyst I, and one Management Analyst II.

Animal Services

119. Add resolution authority without funding for a Volunteer Coordinator position.
120. Add resolution authority, without funding, for one Executive Administrative Assistant to support the Board of Animal Services Commission.

Building and Safety

121. With regard to the Code Enforcement program backlog:
- a. Authorize the City Administrative Officer to approve substitute authority, without funding, for seven Building Mechanical Inspectors to be hired through 120-day returns to work to reduce the Code Enforcement program backlog, contingent upon Mayoral approval under Charter Section 1164 (b).
 - b. Instruct the City Administrative Officer to include these substitute authorities in the annual Substitute/In lieu Authority list submitted to the City Council for approval.

Capital Improvement Expenditure Program

122. Sites and Facilities - add a notation that the 2016-17 allocation will also be used for the Eagle Rock Dog Park and the Echo Park Skate Park.
123. MICLA-Issued Financing – Los Angeles River Projects
- a. Maintain the assignment of MICLA funding for Los Angeles River-related projects, but at a reduced amount [(ARBOR LERRDS (\$2M) and Taylor Yard G2 (\$40M)].
 - b. Maintain the assignment of MICLA financing for the North Atwater Multi-Modal Bridge (\$1M).
 - c. Instruct that future financing capacity for these amounts be preserved within the MICLA program, pending Council consideration.
 - d. Add a note in the Budget to instruct that no expenditure of funds shall occur for these proposed projects until Council has made decisions on the underlying policy proposals.
 - e. Refer forthcoming reports on these matters to the Arts, Parks and River Committee.

City Administrative Officer

124. Delete resolution authority for one Senior Administrative Analyst II, and add resolution authority for one Principal Project Coordinator to support the City's Comprehensive Homeless Strategy.

CityLinkLA Project

125. Add resolution authority without funding for seven positions in the Digital Infrastructure Permitting Group. Funding will be reappropriated from FY 2015-16 program allocation.
- a. Information Technology Agency - one Principal Project Coordinator
 - b. City Attorney - one Deputy City Attorney III
 - c. Bureau of Engineering - one Senior Civil Engineer, two Civil Engineering Associate III, one Civil Engineer, and one Management Analyst II

Controller

126. Reappropriate up to \$750,000 in 2015-16 savings for the Accounting Pool (\$250,000), with the remainder divided between Salaries General and Contractual Services for Audits.

Finance

127. Restore resolution authority, without funding, for two Tax Auditor II, two Tax Compliance Officer II, and three Customer Service Specialist positions to provide management flexibility.
128. Reappropriate up to \$1,000,000 in 2015-16 savings for the Treasury and Management System replacement and Payment Card Industry security standards, and bank and merchant services request for proposals.

Fire

129. Add resolution authority, without funding, for 12 positions to maintain current level of service: three Fire Department Engineer; six Firefighter III; three Fire Captain I.

General Services

130. Add regular authority, without funding, for one Management Analyst II to support the implementation of the Asset Management System.
131. Add As-Needed Authority for the following position classifications: Vocational Worker II, Custodial Supervisor, Senior Management Analyst I, Painter Supervisor, Senior Plumber, and Air Conditioning Mechanical Supervisor to provide management flexibility.
132. Restore regular authority, without funding, for one Management Analyst II to support the Special Services Division.

133. Add regular authority, without funding, for one Senior Real Estate Officer to assist in the disposition of properties connected to the Comprehensive Homeless Strategy.

Housing and Community Investment Department

134. Restore resolution authority for one Human Relations Advocate to support the Human Relations Commission, to be funded from the increase in the Equity and Community Well-Being line item in the General City Purposes budget.

Police

135. Restore resolution authority, without funding, for 25 Police Officer II positions for the COPS Hiring Program.

Public Works - Engineering

136. Add as-needed authority for the following classifications for a training program to address succession planning needs: Student Engineer, Student Architect, Administrative Intern.
137. Add resolution authority, without funding, for one Civil Engineer for the Potrero Canyon Project to be funded from the Potrero Canyon Trust Fund.
138. Add resolution authority, without funding, for one Civil Engineer for the Bus Maintenance Facility Project to be funded from federal grant and Proposition A funds.

Public Works - Street Services

139. Add resolution authority for one Service Coordinator to act as a liaison to the Mayor and Council, and delete two regular position authorities to fund the new position.

Recreation and Parks

140. Delete resolution authority for one Legislative Representative and add resolution authority for one Service Coordinator to serve as liaison to elected officials.

Unappropriated Balance

141. Reappropriate up to \$100,000 in unspent funds for General and Offsite Council and Committee Meetings for the same purpose in 2016-17.

Unappropriated Balance and Economic and Workforce Development Department

142. Reappropriate the balance existing on June, 30, 2016 from the Unappropriated Balance Economic Development Asset Management line item to the Economic and Workforce Development Department and add resolution authority and six months funding for one Industrial and Commercial Finance Officer II, one Property Manager II, one Property Manager III, and one Rehabilitation Construction Specialist III for support of the Department's asset management activities.

Budget Notes

143. Add a Departmental Footnote to the 2016-17 Budget which was inadvertently deleted from the Budget: Council - Authorize the Controller to transfer up to \$3,651,000 from various funds and accounts during fiscal year 2016-17, including Council funds and other Council discretionary funds, pursuant to a schedule to be provided by the Chief Legislative Analyst to address the Council's budget reduction contained in the 2011-12, 2012-13, and 2013-14 Budgets.
144. Amend the Proposed Budget, Exhibit B, Budget Summary Receipts and the Detailed Statement of Receipts (p. 319) to change "Transient Occupancy Tax - Airbnb" to "Transient Occupancy Tax - Tax Negotiated Collection" to more accurately describe receipts for this item.
145. Amend the Proposed Budget, Exhibit D to reflect revised 2016-17 figures for Restricted Revenues (\$4,089.8M), Unrestricted Revenues (\$4,667.8M) and total change based on adjustments made in Exhibit E.
146. Amend the Proposed Budget, Exhibit E to reflect updated figures for Departmental Share of Unrestricted Revenues resulting from revised figures for Library (\$211.1M) and Recreation and Parks (\$263.4M).
147. Delete the Non-Departmental Footnote on page 248 of the Proposed Budget for the Unappropriated Balance.
148. Add a Departmental Footnote to the Police Department Budget to fund within 2016-17 budgeted funds the following items: Will Rogers State Beach seasonal detail (\$1.26M) and maintenance of handheld radios (\$385,000).

CLOSING RECOMMENDATIONS

149. Instruct the Office of the City Administrative Officer to prepare and present to the City Council within 30 days a listing of all resolutions, substitute, and in-lieu positions needed to fulfill the intent of the Council's action on the 2016-17 Budget.
150. Authorize the Chief Legislative Analyst and the City Administrative Officer to make minor and technical adjustments to fulfill the intent of the Budget actions, and request the City Attorney, with the assistance of the CLA and the CAO, to prepare and present a resolution for the adoption of the 2016-17 Budget for the General Government of the City of Los Angeles as submitted by the Mayor on April 20, 2016, as modified by this report.

Aging

- R 1. Instruct the Department of Aging to report to the Health, Mental Health and Education Committee regarding potential funding sources for the evidence based programs and sequestration cuts. The report should provide long-term options for a sustainable funding plan for these items, since there have been numerous Federal funding reductions.
- R 2. Instruct the Department of Aging to report to the Homelessness and Poverty Committee on the Senior Community Service Employment Program and how it relates to homelessness. The report should include data that is available, including how many individuals have been served, how many were homeless and/or on the cusp of homelessness, and follow-up one year later. Additionally, the report should address the long-term impacts of this program.
- R 3. Instruct the Department of Aging to report to the Health, Mental Health and Education Committee on the need for a client tracking system for Aging.

Animal Services

- R 4. Instruct the Department of Animal Services to report to the Personnel and Animal Welfare Committee on the hiring process for Animal Control Officers and any other funded vacant positions in the Department. The report should address delays in hiring, salary savings as a result of delayed hiring and the anticipated timeframe for filling positions (e.g. will they be filled before next fiscal year).
- R 5. Instruct the Department of Animal Services to report to the Personnel and Animal Welfare Committee on what steps are needed to overcome barriers for people who decide not to go to shelters with their pets and to memorialize the plan for emergency sheltering that allows homeless individuals to stay with their pets.
- R 6. Instruct the Department of Animal Services to report to the Personnel and Animal Welfare Committee on how many prosecutions have been generated from the Animal Cruelty Task Force in the last year.
- R 7. Instruct the Department of Animal Services to report to the Personnel and Animal Welfare Committee regarding online licensing for dogs and cats. The report should include ways in which the number of licenses issued online may be increased.
- R 8. Instruct the Department of Animal Services to report to the Personnel and Animal Welfare Committee regarding an exception to the number of dogs and cats allowed for residents that live on lots that have more than one legal dwelling and/or lots larger than 10,000 square feet.

City Administrative Officer

- R 9. Instruct the City Administrative Officer to report to the Personnel and Animal Welfare Committee on the service and economic impacts for all departments that have significant part-time and as needed employees. The report should include the following: direct financial impact and impact on indirect costs, such as unemployment insurance; a cost-benefit analysis with particular attention to special funded positions and their General Fund impact regarding benefits, including unemployment insurance; and, the impacts of inefficiencies related to continual retraining of new as needed staff.
- R 10. Instruct the City Administrative Officer to report to the Personnel and Animal Welfare Committee with long-term strategic hiring plans for all City Departments, with priority given to plans associated with positions required for sidewalk repair and tree trimming.
- R 11. Instruct the City Administrative Officer to report to report to the Public Works and Gang Reduction Committee and the Budget and Finance Committee on the funding for Operation Healthy Streets in Skid Row. The report should include whether there is an opportunity for the County of Los Angeles to contribute to this effort.
- R 12. Instruct the City Administrative Officer to report to the Homelessness and Poverty Committee regarding what funding is being transferred from the General City Purposes line item entitled "Homeless Services for Veterans" (item 30) to the line item entitled "Homeless Shelter" (item 27).
- R 13. Instruct the City Administrative Officer to report to the Energy and Environment Committee on whether the Public Works grant programs should be consolidated and on opportunities for collaboration.
- R 14. Instruct the City Administrative Officer to report to the Public Works and Gang Reduction Committee on how close the City is to achieving the goal of one repository for sidewalk complaints and consolidating complaints received from different sources into one area. The report should address whether the City is at a point where all sidewalk complaints can be combined into a single repository for maximum cost benefit.
- R 15. Instruct the City Administrative Officer to report to the Rules, Elections, Intergovernmental Relations and Neighborhoods Committee, as Department of Water and Power reform is considered, to examine the inclusion of a voter-approved provision to allow reduced water and power rates for the Department of Recreation and Parks.
- R 16. Instruct the City Administrative Officer to report to the Energy and Environment Committee on the possibility of increasing the penalties for illegal dumping. The report should include a comparison of the City's fines for illegal dumping versus the County's fines as well as the implications of changing the penalty fee for illegal dumping.

City Attorney

- R 17. Request the City Attorney to report to the Budget and Finance Committee regarding litigation costs associated with medical marijuana dispensaries. The report should include how much it costs to close dispensaries and have how many have been closed.

City Clerk

- R 18. Instruct the City Clerk to report to the Innovation, Grants, Technology, Commerce and Trade Committee on closed captioning and any other services that are provided by Granicus. The report should include the potential for utilizing Public, Educational and Governmental (PEG) access funding.

Controller

- R 19. Request the Controller to report to the Budget and Finance Committee on the historical accomplishments of the Waste, Fraud and Abuse program. The report should include how much is saved through this program.
- R 20. Request the Controller to report to the Innovation, Grants, Technology, Commerce and Trade Committee with a long-term plan for the PaySR system. The report should include whether it is more beneficial to keep investing in the current system or to invest in a new system. The report should further delineate the steps to be taken for a seamless replacement process and what steps need to be taken to keep PaySR operating during the transition.

Cultural Affairs

- R 21. Instruct the Department of Cultural Affairs to report to the Arts, Parks and River Committee on the number of Olympic murals that exist in the City and those that require restoration.

Economic and Workforce Development

- R 22. Instruct the Economic and Workforce Development Department to report to the Homelessness and Poverty Committee on the numbers and populations covered by LA RISE. The report should include what this program is expected to accomplish in the coming years and how this ties into the City's goal of 5,000 new hires.

Fire

- R 23. Instruct the Fire Department to report to the Public Safety Committee on the projected hiring timeline necessary to restore the Fire Department's daily sworn platoon-duty staffing to 1,104 firefighters, representative of full restoration to the Fiscal Year 2008-09 daily staffing levels.

Fire (continued)

- R 24. Instruct the Fire Department to report to the Public Safety Committee with a five-year DROP exit forecast for sworn paramedic certified personnel, along with a menu of potential options, including workload relief, to further incentivize current firefighters to retain their paramedic licenses and non-paramedic certified firefighters to obtain a paramedic license.
- R 25. Instruct the Fire Department to report to the Public Safety Committee with the average number of daily fire company and rescue ambulance cross-ins (“incident collisions”) occurring in LAX Fire Station 51 and Venice Fire Station 63 first-in districts, for each of the previous five calendar years.
- R 26. Instruct the Fire Department, with the assistance of the City Administrative Officer’s Employee Relations Division in consultation with employee labor representatives, as appropriate, to report to the Public Safety Committee with incentive options for Fire Department civilian mechanic positions, including pay parity with like Department of Water and Power classifications, in order to address employee retention issues for civilian personnel assigned to the Fire Department’s Supply and Maintenance Division.
- R 27. Instruct the Fire Department to report to the Public Safety Committee with a breakdown of the civilian position classifications with the largest number of retirement eligible employees in the next two years. The report should highlight the positions of greatest concern and importance, and where additional time would be necessary to transfer institutional knowledge to a new employee prior to the position being vacated by the incumbent. Additionally, instruct the City Administrative Officer and Personnel Department to report with options to enable position overlap in order to transfer institutional knowledge from the retiring incumbent to a new employee in unique or highly specialized classifications.
- R 28. Instruct the Fire Department to report to the Public Safety Committee regarding the specific reductions to wait times associated with the Nurse Practitioner Unit and Fast Response Vehicle.
- R 29. Instruct the Fire Department to report to the Public Safety Committee regarding whether there is a plan to civilianize Fire Inspector positions or any other sworn positions.
- R 30. Instruct the Fire Department to report to the Public Safety Committee on cost savings of filling some of the Department’s vacancies with firefighters from the recently sold Ontario Airport.
- R 31. Instruct the Fire Department to report to the Public Safety Committee regarding funding for maintenance and repairs at various stations and facilities.
- R 32. Instruct the Fire Department to report to the Public Safety Committee regarding the current backlog of background investigations that need to be completed for firefighter candidates. The report should include the current status of the backlog, the anticipated backlog for the end of the 2016-17 fiscal year, and the timeline to eliminate the backlog.

Fire (continued)

- R 33. Instruct the Fire Department to report to the Public Safety Committee regarding the amount of staff time that is spent accompanying individuals taken to hospitals and whether there are ways to reduce the amount of time firefighters spend waiting in hospitals with the patients.

General Services

- R 34. Instruct the General Services Department to report to the Entertainment and Facilities Committee with the following metrics and information: 1) current fleet availability service rates; 2) workload generated by the City fleet compared to the existing workforce; and, 3) the resources needed by the General Services Department to reduce the fleet repair backlog.
- R 35. Instruct the General Services Department to report to the Entertainment and Facilities Committee on equipment lifecycle maintenance costs and which cases are the most egregious.
- R 36. Instruct the General Services Department to report to the Entertainment and Facilities Committee regarding the current cost to use EV charging stations. The report should include whether some of the stations are free and the appropriate mix of free and paid EV stations.
- R 37. Instruct the General Services Department to report to the Entertainment and Facilities Committee on the demonstrated payback of the energy and water conservation program. The report should include possible next steps to continue to achieve additional savings.

Housing and Community Investment

- R 38. Instruct the Housing and Community Investment Department to report to the Homelessness and Poverty Committee on the effectiveness of ordinances that make it illegal to turn down people with vouchers because of source of income or source of payment. The report should also include options to make landlords whole and how effective these ordinances have been in other cities (e.g. Santa Monica, San Francisco) and whether it is feasible to implement such an ordinance in Los Angeles.
- R 39. Instruct the Housing and Community Investment Department to report to the Housing Committee regarding the working relationship between the Human Relations Advocate positions and the City's Gang Reduction and Youth Development (GRYD) program.

Information Technology Agency

- R 40. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee on the appropriate investment in digital infrastructure that should occur each year.

Information Technology Agency (continued)

- R 41. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee on savings that would result from moving additional applications to the cloud.
- R 42. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee on any essential systems that are using outdated, legacy technology that need to be replaced. The report should include the impacts associated with retirements of staff who support legacy systems, how quickly legacy systems can be replaced before existing staff retire and whether the department hires new staff and/or cross-trains existing staff on these outdated systems to ensure the legacy systems can be supported after existing staff retire.
- R 43. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee on the process of opening and closing tickets in the 3-1-1 system. The report should address the issue of Council Offices needing to request that tickets be reopened and the process used to close tickets.
- R 44. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee with recommendations regarding changes that can be made in the hiring process to make it more nimble and attractive to technology professionals.
- R 45. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee regarding the Citywide need for client and grant tracking systems. The report should include whether there are economies of scale that may be realized if one citywide solution is utilized, and if this is feasible.

Library

- R 46. Instruct the Library Department to report to the Homelessness and Poverty Committee on the possibility of Library staff doing the intake into the Coordinated Entry System for homeless individuals. The report should include pros and cons as well as related labor considerations.

Los Angeles Homeless Services Agency

- R 47. Instruct the Los Angeles Homeless Services Agency (LAHSA) to report to the Homelessness and Poverty Committee, for each LAHSA item in the Detail of Department Programs (Blue Book), provide a detailed breakdown of how the funding will be allocated, including a breakdown of programming versus administrative costs. The report should detail, as appropriate, the specific service provider (non-profit agency) and category of expenditure of funds, such as housing vouchers, housing placement services, supportive services, outreach, bridge housing, administrative costs, etc.

Los Angeles Homeless Services Agency (continued)

- R 48. Instruct the Los Angeles Homeless Services Agency to report to the Homelessness and Poverty Committee relative to the Flexible Housing Subsidy Pool and why the County's voucher programs were not funded. The report should provide the rationale for not making greater use of these County programs.
- R 49. Instruct the Los Angeles Homeless Services Agency to report to the Homelessness and Poverty Committee on whether it makes sense to continue devoting resources to winter shelters considering their limited use, underutilization, or inability to fill to capacity. The report should address whether the resources should be reallocated to support permanent shelters.
- R 50. Instruct the Los Angeles Homeless Services Agency to report to the Homelessness and Poverty Committee with benchmarks and the status of the integration of the three Coordinated Entry Systems for youth, families and single adults.
- R 51. Instruct the Los Angeles Homeless Services Agency to report to the Homelessness and Poverty Committee with steps/benchmarks/timelines of transformations to the nature of shelters. The report should include the changes to the nature of shelters, including changes to the hours of operation/use, allowing pets, being able to stay with a partner, etc. The report should further address how many more people will be served with these new types of shelters and how services should be expanded to different locations outside the current sites.
- R 52. Instruct the Los Angeles Homeless Services Agency (LAHSA) to report to the Homelessness and Poverty Committee on how to accommodate pets, storage and 24-hour access into the Winter Shelter program. The report should include whether LAHSA has data on the transition of homeless individuals from Winter Shelters into rapid-rehousing or permanent housing, and how successful it is as a first step into more permanent housing solutions or as an access point to other supportive services.
- R 53. Instruct the Los Angeles Homeless Services Agency to report to the Homelessness and Poverty Committee on the effectiveness of the County's combination of street strategy and housing (Project 50).

Mayor

- R 54. Request the Mayor to report to the Innovation, Grants, Technology, Commerce and Trade Committee on the Innovation and Performance Management Unit. The report should include how this unit has performed in the last fiscal year, what departments they work with and whether the City is getting a good return on its investment with this program.

Mayor (continued)

- R 55. Request the Mayor to report to the Homelessness and Poverty Committee on how funding provided for the Domestic Abuse Response Teams will be allocated. The report should address whether Council Offices may access this funding for their districts.

Personnel

- R 56. Instruct the Personnel Department to report to the Personnel and Animal Welfare Committee on the firefighter application process. The report should address the intake process of the applications and whether it can be done online with a screening program to screen out applicants that do not meet threshold (“autoscore”).
- R 57. Instruct the Personnel Department to report to the Personnel and Animal Welfare Committee regarding Police Officer hiring metrics. The report should include which key metrics are tracked, how often the Personnel and Police Departments review hiring metric data, and what efforts are made to adjust hiring practices in accordance with the data.

Planning

- R 58. Instruct the City Planning Department to report to the Planning and Land Use Management Committee on what changes need to be made to City codes (e.g. Zoning and Municipal Code) to allow for alternative dwelling solutions such as cargo containers from the port to be used for homeless housing.

Police

- R 59. Instruct the Police Department to report to the Homelessness and Poverty Committee with a detailed explanation of the Homeless Outreach Partnership Endeavor (HOPE) Program and its specific role in the City’s homeless strategy.
- R 60. Instruct the Police Department, with the assistance of the City Administrative Officer and the Personnel Department, in consultation with labor representatives as appropriate, to report to the Public Safety Committee on options for creating a new Police Service Representative position classification tailored exclusively to Emergency Board Operator (9-1-1), Auxiliary Telephone Operator, and non-emergency phone answering functions (877-ASK-LAPD), with the goal of improving emergency and non-emergency call wait times and expediting the current 46 week training process.
- R 61. Instruct the Police Department to report to the Public Safety Committee on the feasibility of converting the Venice Beach detail to a 3/12 schedule in order to expand the hours of deployment coverage and encourage more officers to volunteer for this challenging assignment.

Police (continued)

- R 62. Instruct the Police Department to report to the Public Safety Committee with options to secure a dedicated SMART Team for the Los Angeles Police Department Pacific Division in order to more effectively address the needs of homeless individuals in Venice, along with any related strategies. The report should also discuss the overall deployment of SMART teams Citywide.
- R 63. Instruct the Police Department to provide to the Public Safety Committee a prioritized list of specific assignments that could be civilianized, as discussed in the Controller's audit on civilianization. The report should also include an assessment of police officers that would need to continue to perform "civilian" functions due to injury.
- R 64. Instruct the Police Department to report to the Public Safety Committee with a metric for hold time on the non-emergency 1-800-ASK-LAPD telephone number.
- R 65. Instruct the Police Department to report to the Public Safety Committee regarding the costs and benefits of establishing a Police Substation at the Village at Topanga.
- R 66. Instruct the Police Department to report to the Public Safety Committee with the number of officers that are performing patrol functions versus special detail units. The report should also provide the percentage of sworn officers that have historically been assigned to patrol duty over the past 30 years, at five year intervals.
- R 67. Instruct the Police Department to report to the Public Safety Committee regarding any resource required to provide a robust gun unit that is able to do all of the tracing and investigation for problem gun dealers.
- R 68. Instruct the Police Department to report to the Public Safety Committee with a long-term plan for restoring positions and funding to the Valley Traffic Division in order to reduce hit and run and other traffic related fatalities.

Public Works, Board

- R 69. Instruct the Board of Public Works to report to the Public Works and Gang Reduction Committee on the prevailing wage issue as it relates to graffiti abatement contractors and the tripling of costs for the same amount of abatement.

Public Works, Engineering

- R 70. Instruct the Bureau of Engineering to report to the Public Works and Gang Reduction Committee on the status of the North Atwater bridge project. The report should provide a breakdown of the sources of funding and the project timeline.

Public Works, Sanitation

- R 71. Instruct the Bureau of Sanitation to report to the Energy and Environment Committee on the Bureau's plans for risk mitigation and plans to reduce liability claims expenditures. The report should include: a discussion of liabilities, including traffic accidents, sewer back-ups, and employee workers' compensation issues; whether the department can purchase vehicles with better visibility to reduce traffic collisions; the risk impact associated with employees driving large vehicles during authorized break times, such as lunch periods; whether the City can mandate backflow valves to reduce sewer back-ups; and, what other steps can be taken to minimize risks and reduce liability exposure across the Bureau.

Public Works, Street Lighting

- R 72. Instruct the Bureau of Street Lighting to report to the Public Works and Gang Reduction Committee on the Solar to Grid program. The report should include what resources would be needed to expand the program and should identify alternative funding sources and options to partner with the Department of Water and Power to broaden the program.

Public Works, Street Services

- R 73. Instruct the Bureau of Street Services to report to the Public Works and Gang Reduction Committee on the status of replacing grass with drought tolerant landscaping on medians citywide. The report should include the percentage of medians that have been converted to drought tolerant landscaping, the progress projected for the 2016-17 year and the timeline to achieve 100 percent conversion.
- R 74. Instruct the Bureau of Street Services to report to the Public Works and Gang Reduction Committee on the plans for standardizing approval of alternative materials for sidewalks. The report should include the specific requirements, procedures and timelines for the approval process and whether the plans are consistent with the Council action of March 29, 2016 (CF 14-0163-S8).
- R 75. Instruct the Bureau of Street Services to report to the Public Works and Gang Reduction Committee on the need for expansion of the use of technology in various areas including anticipated return on investment and potential special funding sources.
- R 76. Instruct the Bureau of Street Services to report to the Public Works and Gang Reduction Committee on the status of grant funded projects and whether the City is at risk of returning grant funds due to inability to complete projects in accordance with grant deadlines. The report should also include different ways to deal with capacity issues associated with delivering grant projects on time, whether additional staff is required for design of streetscape projects and recommendations for alternative financing options.

Public Works, Street Services (continued)

- R 77. Instruct the Bureau of Street Services to report to the Public Works and Gang Reduction Committee regarding the City's nursery system, including the number of trees in the City's nursery system that die while waiting to be planted and how well the nursery system is able to keep up with potential increased use of drought tolerant plants and native landscaping.

Recreation and Parks

- R 78. Instruct the Department of Recreation and Parks to report to the Arts, Parks and River Committee on the Department of Water and Power rate adjustment for the Department and the doubling of this rate over a five-year period. The report should include whether there are offsets that can help the Department cope without a reduction in programming or maintenance.
- R 79. Instruct the Department of Recreation and Parks to report to the Arts, Parks and River Committee on the investment in artificial turf fields and how installation of additional artificial turf fields could reduce water usage and costs. The report should also address water rate increases and whether the cost considerations for artificial turf fields has changed as compared to grass fields, including positives and negatives to the environment regarding permeability and costs associated with maintaining artificial turf.
- R 80. Instruct the Department of Recreation and Parks to report to the Arts, Parks and River Committee regarding changes to child care services and associated costs over the last several years.
- R 81. Instruct the Department of Recreation and Parks to report to the Arts, Parks and River Committee regarding the minimum space requirements for a dog park and what the potential funding sources are for dog parks.
- R 82. Instruct the Department of Recreation and Parks to report to the Arts, Parks and River Committee on the potential to work with Los Angeles County to participate in and shape the proposed ballot measure for parks. The report should include what is being done to get certain City park projects listed as line items in the measure.
- R 83. Instruct the Department of Recreation and Parks to report to the Arts, Parks and River Committee on the Department's water conservation efforts, including potential use of recaptured rain collected in rain barrels and greywater in collaboration with the Department of Water and Power using the information obtained from the Milken School study pursuant to Council File 14-0338-S2.

Transportation

- R 84. Instruct the Department of Transportation to report to the Transportation Committee with a five-year plan for the Special Parking Revenue Fund (SPRF) including benchmarks for phased reductions in the SPRF transfer to the General Fund.

Transportation (continued)

- R 85. Instruct the Department of Transportation to report to the Transportation Committee regarding response times for abandoned vehicle calls broken down by regions as well as how the response times have changed over time.

Zoo Department

- R 86. Instruct the Zoo Department to report to the Arts, Parks and River Committee with historical data regarding the General Fund contribution/subsidy to the Zoo Department.
- R 87. Instruct the Zoo Department to report to the Arts, Parks and River Committee with a report with a full listing of the Greater Los Angeles Zoo Association's (GLAZA's) salaries and expenses.

Budget Memos

- R 88. Refer Budget Memo 1 to the Public Works and Gang Prevention Committee and the Budget and Finance Committee and instruct the Bureau of Engineering to report with an analysis and funding options for the Pacific Avenue Bridge.
- R 89. Refer Budget Memo 2 to the Budget and Finance Committee and request the Board of Public Works to release a Request for Proposals (RFP) for a Public Works Trust Fund nexus study. In addition, following RFP results, instruct the City Administrative Officer to include in the 2016-17 Mid-Year Financial Status Report funding for the nexus study from interest earnings accruing in the Public Works Trust Fund.
- R 90. Refer Budget Memo 14 to the Entertainment and Facilities Committee and the Personnel and Animal Welfare Committee and instruct the City Administrative Officer, with assistance from the General Services Department and the Bureau of Contract Administration, to report on the proper oversight agency for the Sweat-Free Procurement Ordinance.
- R 91. Refer Budget Memo 23 to the Transportation Committee and instruct the Department of Transportation to report regarding a Five-Year Forecast for Measure R, the Special Parking Revenue Fund, Proposition A and Proposition C.
- R 92. Refer Budget Memo 39 to the Energy and Environment Committee and instruct the City Administrative Officer to report on the Climate Change Program, including the following: 1) the financial impact of three scenarios for climate change in the City (3 degrees, 4.5 degrees, 6 degrees) and what can be done with regard to climate, sustainability and air quality. The report should also address the following: 1) Climate and Emissions Program Manager; 2) Los Angeles Greenhouse Gas Inventory; 3) Sustainable City Plan annual report; 4) performance dashboard and website for the Sustainable City plan; 5) Air Quality Advisor; 6) departmental Chief Sustainability Officers; and, 7) Neighborhood Council Sustainability Alliance "Cool Blocks LA" program.

Budget Memos (continued)

- R 93. Instruct the City Administrative Officer, with assistance from the Department of Transportation, Information Technology Agency and other departments as appropriate, to report to the Innovation, Grants, Technology, Commerce and Trade Committee on the feasibility and potential efficiencies of a city-wide system or approach to grants management. The report should address current staffing and efforts related to grants management.
- R 94. Instruct the City Administrative Officer to report to the Budget and Finance Committee regarding the reimbursement of Bureau of Sanitation expenditures related to the Clean Streets Program (see Budget Memo 58 for reference).
- R 95. Refer Budget Memo 59 to the Innovation, Grants, Technology, Commerce and Trade Committee, and instruct the Information Technology Agency, with assistance from the City Administrative Officer, to report on the Voice over Internet Protocol (VoIP), with a plan for transferring City phone lines to VoIP, the departments and facilities affected, the timing of the transfer, the resources necessary and the funding sources which may be available for this project.
- R 96. Instruct the City Administrative Officer to report to the Budget and Finance Committee regarding the multiple hotlines available to report fraud, waste, and abuse issues, including those of the Controller and the Ethics Commission. The report should clarify the purpose of the hotlines, whether there is overlap, and provide recommendations on what changes or improvements can be made to improve efficiency.
- R 97. Refer Budget Memo 73 to the Homelessness and Poverty Committee for consideration of the appropriate funding allocations for the Los Angeles Homeless Services Authority and other budgetary allocations, as appropriate, contained in the Homeless Budget.
- R 98. Refer Budget Memo 86 to the Homelessness and Poverty Committee and instruct the City Administrative Officer, with assistance from the Department of Cultural Affairs, to report with options for creating an Art Therapy Pilot Program, to be addressed in the Mid-Year Financial Status Report.
- R 99. Refer Budget Memo 87 to the Innovation, Grants, Technology, Commerce and Trade Committee and the Budget and Finance Committee and instruct the Office of Finance, with assistance of the Information Technology Agency and the City Administrative Officer, to report on the replacement of the LATAX system.
- R 100. Instruct the Housing and Community Investment Department to report to the Housing Committee and the Budget and Finance Committee regarding their proposed expansion of its Bond Program (see Budget Memo 92 for reference).

Budget Memos (continued)

- R 101. Refer Budget Memo 95 to the Homelessness and Poverty Committee and instruct the City Administrative Officer and the Los Angeles Homeless Services Authority to report regarding appropriate locations for City- and County-run sobering centers to best address needs downtown and citywide.
- R 102. Refer Budget Memo 101 to the Public Safety Committee and instruct the City Administrative Officer and Fire Department to report with the restoration plan and potential funding sources, including Staffing for Adequate Fire and Emergency Response (SAFER) grant funds, for Fire Station 9 (Skid Row) and Fire Station 73 (Reseda).
- R 103. Instruct the Information Technology Agency to report to the Innovation, Grants, Technology, Commerce and Trade Committee regarding metrics for the 3-1-1 Call Center (see Budget Memo 115 for reference).
- R 104. Refer Budget Memo 119 to the Innovation, Grants, Technology, Commerce and Trade Committee and instruct the Information Technology Agency to report on the replacement of the City's payroll system (PaySR).
- R 105. Refer Budget Memo 121 to the Personnel and Animal Welfare Committee and the Budget and Finance Committee and instruct the Animal Services Department to report with funding options, including the use of special funds, for volunteer coordination services.
- R 106. Refer Budget Memo 133 to the Transportation Committee for further discussion regarding the use of part-time versus full-time Traffic Officers.

Exhibit H Reports

- R 107. Instruct the Office of Finance, with the assistance of the City Attorney, to report to the Budget and Finance Committee regarding modernizing the City's business license structure to appropriately incorporate all elements of the "sharing economy" (e.g. Airbnb, Uber and Lyft).
- R 108. Instruct the General Services Department, with assistance of the City Attorney, Controller, City Administrative Officer and the Chief Legislative Analyst to report to the Entertainment and Facilities Committee on the feasibility of authorizing the City's Purchasing Agent to establish a centralized procurement unit to solicit and award services similar to the manner in which commodities are purchased.
- R 109. Instruct the City Administrative Officer and the Chief Legislative Analyst to work with the Housing and Community Investment Department to develop a reporting mechanism for the Los Angeles Homeless Services Authority to provide periodic reports on the expenditure of City funds and related programmatic outcomes.

Exhibit H Reports (continued)

R 110. Instruct the Police Department, the Public Works Bureau of Sanitation, and the Los Angeles Homeless Services Authority to report to the Homelessness and Poverty Committee on resource needs and policies related to the expansion of the existing Homeless Outreach Partnership Endeavor (HOPE) teams.

Other

R 111. Instruct the City Administrative Officer to report to the Municipal Facilities Committee regarding the relocation of the Automated Traffic Surveillance and Control (ATSAC) unit from City Hall East to the Cal Trans building.

Added by the Budget and Finance Committee

R 112. Instruct the Department of Transportation to provide quarterly reports to Transportation Committee on the status of grant funds for the Electric Vehicle Pilot Program and other opportunities to fund the Program including, but not limited to, the feasibility of implementing fees for the electric vehicle charging stations.

R 113. Instruct the Planning Department to report to the Planning and Land Use Management Committee on development of a Citywide Ridgeline Ordinance.