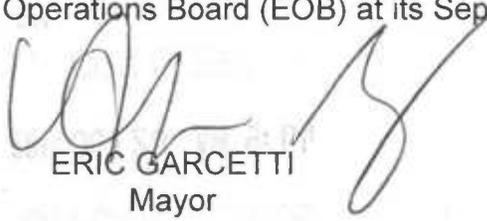




TRANSMITTAL

TO The Council	DATE OCT 27 2014	COUNCIL FILE No.
FROM The Mayor	COUNCIL DISTRICT All	

On May 1, 2014, the City of Los Angeles EOC was activated as a planned measure to provide Citywide coordination of information and resources for the 2014 May Day Event. The Emergency Management Department consulted with the Los Angeles Police Department, the Los Angeles Fire Department and the Office of the Mayor during the pre-event planning. The EOC was activated to a Level II Bravo (Law Enforcement Lead). The attached report was approved by the Emergency Operations Board (EOB) at its September 15, 2014, meeting.


ERIC GARCETTI
Mayor

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CITY CLERK

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OCT 28 2014

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

Date: October 14, 2014

To: Eric Garcetti, Mayor

From: Anna Burton, Executive Assistant
Emergency Operations Board

A handwritten signature in blue ink that reads "Anna Burton". The signature is written over the printed name of the sender.

Subject: **2014 MAY DAY EMERGENCY OPERATIONS CENTER (EOC)
ACTIVATION AFTER ACTION REPORT/CORRECTIVE ACTION PLAN**

At its September 15, 2014, meeting, the Emergency Operations Board approved the attached 2014 May Day Emergency Operations Center (EOC) Activation After Action Report/Corrective Action Plan and recommended it be forwarded to the Mayor for approval and forwarding to the City Council.

Executive Summary

On May 1, 2014, the City of Los Angeles EOC was activated as a planned measure to provide Citywide coordination of information and resources for the 2014 May Day Event. The Emergency Management Department consulted with the Los Angeles Police Department, the Los Angeles Fire Department and the Office of the Mayor during the pre-event planning. A joint decision was made to activate the EOC to a Level II Bravo (Law Enforcement Lead).

The attached report was approved by the Emergency Operations Board (EOB) at its September 15, 2014, meeting. The report identifies the departments involved and a chronology of activities. It also provides recommendations of corrective actions specific to the activation of the EOC. EMD will track areas recommended for improvement and, as appropriate, report back through the EOB.

With your approval this report should be forwarded to the City Council with the attached transmittal for its information and file.

Attachment – 2014 May Day Emergency Operations Center (EOC) Activation After Action Report/Corrective Action Plan

c: Eileen Decker, Deputy Mayor for Homeland Security and Public Safety

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE



Date: September 5, 2014

To: Charlie Beck, Chair
Emergency Operations Board

Emergency Operations Board Members

From: Anna Burton, Executive Assistant
Emergency Operations Board

A handwritten signature in black ink, appearing to read "Anna Burton". The signature is written in a cursive, flowing style and is positioned to the right of the printed name in the "From:" field.

Subject: **2014 MAY DAY EMERGENCY OPERATIONS CENTER (EOC) ACTIVATION
AFTER ACTION REPORT/CORRECTIVE ACTION PLAN**

Recommendation

That the Emergency Operations Board, as recommended by the Emergency Management Committee, approve and forward to the Mayor for transmittal to the City Council, the 2014 May Day Emergency Operations Center (EOC) Activation After Action Report/Corrective Action Plan.

Executive Summary

On May 1, 2014, the City of Los Angeles EOC was activated at a Level 1 to provide Citywide coordination of information and resources for the 2014 May Day Event. EMD consulted with the Los Angeles Police and Fire Departments and the Office of the Mayor during the pre-event planning. The EOC focused its efforts on maintaining and sharing situational awareness, as well as coordinating requests for support.

The attached report provides a summary of the activation, identifies involved departments and agencies, and details the recommendations for future activations of the EOC. EMD will track areas recommended for improvement and, as appropriate, report back through the Emergency Operations Board.

Attachment - 2014 May Day Emergency Operations Center (EOC) Activation After Action Report/Corrective Action Plan.

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE



Date: August 25, 2014

To: Anna Burton, Emergency Management Committee Chair
Emergency Management Committee Members

From: Rob Freeman, Operations Division Chief
Emergency Management Department

Subject: **2014 MAY DAY EMERGENCY OPERATIONS CENTER (EOC)
ACTIVATION AFTER ACTION REPORT/CORRECTIVE ACTION PLAN**

Recommendation

That the Emergency Management Committee (EMC) approve the attached 2014 May Day Emergency Operations Center (EOC) Activation After Action Report/Corrective Action Plan (AAR/CAP) and forward to the Emergency Operations Board (EOB) for approval.

Summary

The EOC was activated as a planned measure to provide effective Citywide coordination of information and resources for the 2014 May Day Event. EMD consulted with the Los Angeles Police and Fire Departments and the Office of the Mayor during the pre-event planning and a joint decision was made to activate the EOC to Level I (EMD Lead). The EOC was activated to provide support to field response agencies and to ensure effective coordination and management of Citywide response should the event escalate.

The attached AAR/CAP provides a summary of the activation, identifies involved departments and agencies, and details the recommendations for future activations of the EOC.

Attachment

- DRAFT -



After Action Report/Corrective Action Plan 2014 May Day EOC Activation

August 25, 2014



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I. Executive Summary

A. Statement of Purpose

The Emergency Management Department (EMD) is responsible for preparing a formal After Action Report/Corrective Action Plan (AAR/CAP) following all activations of the City's Emergency Operations Center (EOC). AAR/CARs are intended to assist the City of Los Angeles analyze its EOC activation, staffing and management processes in order to document the following:

- Procedures and protocols to sustain and build upon
- EOC operational elements and processes to improve
- Improvement plan with recommended corrective actions, responsibilities and timelines

The AAR/CAR should be viewed as suggestions for improving the effectiveness of future EOC activations. Recommended corrective actions identify steps to be taken and assign specific City agencies with responsibility for their coordination and implementation. Timetables are also established for implementation against the benefits in determining resource allocation. In some cases, agencies may determine the benefits of implementation are insufficient to outweigh the costs. In other cases, agencies may identify alternative solutions that are more effective. Each agency should review the recommendations and determine the most appropriate action and time needed for implementation.

B. Event Name

2014 May Day Emergency Operations Center (EOC) Activation

C. Event Date

May 1, 2014

D. Event Location

City of Los Angeles Emergency Operations Center
500 E. Temple Street
Los Angeles, CA 90012

E. EOC Activation Duration

One (1) day: The EOC was activated at 0600 hours on Thursday, May 1, 2014, and deactivated at 2000 hours Thursday, May 1, 2014.

F. EOC Activation Lead Agency

EMD

G. EOC Activation Level

Level I (EMD Lead)

H. EOC Activation Participating Agencies

- EMD

I. EOC Activation Chronology

The EOC was activated as a planned measure to provide effective Citywide coordination of information and resources for the 2014 May Day Event. EMD consulted with the Los Angeles Police Department (LAPD), Los Angeles Fire Department (LAFD), Los Angeles Department of Transportation (LADOT) and the Office of the Mayor. As part of the City's pre-event planning, a joint decision was made to activate the EOC at a Level I (EMD Lead) to support field response agencies and the Unified Command Post (UCP) and to ensure effective coordination and management of Citywide response should the event escalate. Specifically there was concern regarding the following intelligence reports:

- May Day is an annual day of celebration for the international labor movement.
- Approximately 50,000 people were expected to gather in downtown Los Angeles.
- Several specific permitted rallies were scheduled per LAPD.
- Several major street closures were ordered per LAPD and LADOT.
- Disruption of major traffic arteries and downtown businesses was anticipated.

The planned activation of the EOC took place at 0600 hours on May 1, 2014. Based on recommendations of LAPD, the EOC was activated at a Level I which requires staffing by an Emergency Management Department (EMD) Duty Officer and Duty Team. Other City response and support agencies performed field response and Unified Command Post (UCP) duties and were on call for EOC deployment, as requested.

EMD's Duty Team staffed the following EOC positions:

- EOC Director
- Planning and Intelligence Section Coordinator
- Planning and Intelligence Section, Situation Status Unit Leader
- Planning and Intelligence Section, Documentation Unit Leader
- Public Information Officer

The Planning and Intelligence Section coordinated a scheduled series of management and coordination meetings using processes developed by EMD. This included regular situation briefings and status updates regarding key issues. Meetings were held as follows:

0700 hours – Coordination Meeting

The Planning and Intelligence Section Coordinator briefed EOC staff on the scope of activities for the Operational Period (0600-2000 hours) and reviewed EOC Standing Objectives and began development of event specific EOC objectives.

0900 hours – Planning Meeting

The Planning and Intelligence Section Coordinator provided an updated situation report and implemented pre-determined EOC management and coordination objectives that were approved by the EOC Director. (See Section II C)

1300 hours – Coordination Meeting

The Planning and Intelligence Section Coordinator provided an updated situation report and confirmed status of the established objectives. Specific updates were provided on the following street closures.

- Broadway between 11th Street and Ord Street
- Aliso Street between Broadway and Alameda Street
- Alameda Street between Cesar Chavez Avenue and Temple Street

The EOC maintained communications with LAPD Department Operations Center (DOC) and the Transportation Department (LADOT) staff at the UCP regarding closure and opening of streets. EMD staffed a Liaison Officer position in the UCP who provided the EOC with regular situation status updates on the event.

1700 hours – Coordination Meeting

The Planning and Intelligence Section Coordinator provided an update on event status. No specific requests were directed to the EOC by the Unified Command Post (UCP) or DOCs. The EOC continued to monitor the situation and prepared plans to deactivate as scheduled at 2000 hours.

1900 hours – Demobilization Meeting

Plan approved to deactivate the EOC at 2000 hours.

II. Synopsis

May Day has become a nationally recognized day for the labor and immigration movement. Immigration rights advocates collaborated with the Occupy movement to coordinate nationwide activities. The EOC concentrated its situation status monitoring efforts on several known events scheduled to occur in Los Angeles based on information provided by the LAPD DOC

There were six (6) major May Day activities known for the 2014 event in Los Angeles.

Autonomous Action

Dance Against Banks event with a D.J., art and dancing at the Bank of America facility located at 333 South Hope Street. Assembly scheduled between 1200 and 1300 hours. Group encouraged no work and no school. Unknown number of attendees.

Anonymous, Occupy, Truthers

Marijuana activists (Million Mask May Day March) to assemble at Pershing Square at 1100 hours to march to an assembly location at the downtown detention center. No permit filed. Members of this group will paint their faces to avoid LAPD facial recognition programs.

MacArthur Park

Levit Pavillion documentary film "Caesar's Last Fast" to be screened at 1900 hours. Event supported by Councilman Gil Cedillo (Council District 1) and the Department of Cultural Affairs.

American Apparel

No permit filed for this event. Details and schedule unknown

Anarchists - Per Joint Regional Intelligence Center (JRIC)

Department of Homeland Security (DHS) and the Federal Bureau of Investigation (FBI) indicate that anarchist extremists likely will engage in criminal or violent activities in one or more urban areas in the United States on May 1, 2014. They may attempt to co-opt a legal protest activity in carrying out such an attack. LAPD reported to specific credible threats in the City of Los Angeles

Los Angeles Trade Technical College

Located at 400 W. Washington Blvd., Los Angeles, CA 90015. At approximately 1430 hours, 100-200 students will gather at the college and march to Olympic and Broadway.

A. Major Developments

The EOC was activated at 0600 hours to provide support to the UCP set up in City Hall East (P4). The decision to activate the EOC was made jointly by EMD and LAPD in coordination with the Office of the Mayor and LAFD.

This Level I activation was staffed by EMD personnel from our Duty Teams. Level I activation level requires (at minimum) staffing of the EOC Director, Planning and Intelligence Section Coordinator, Situations Status Unit Leader, Documentation Unit Leader, and Public Information Officer positions. EMD personnel maintained regular communications with the LAPD DOC and the City's UCP. EMD assigned a Liaison Officer to work in the UCP. This position attended all UCP briefings and provided the EOC with regular situation status reports which were utilized to prepare EOC situation updates for Citywide use.

The EOC monitored the scheduled/known marches, rallies and events based on information provided by the LAPD DOC. For the most part these events proceeded without incident. The