

Scope of Work for GRYD Research

The Research Team at CSULA, headed by Dr. Denise Herz, will serve as the central hub for evaluation of the GRYD Program in FY 15-16. In this capacity, it will continue its coordination and oversight of all GRYD research components/contracts but additionally work with each contractor to develop a comprehensive evaluation platform and produce on-going reports related to evaluation findings. To this end, subcontracts will be entered into with USC for the Social Embeddedness testing; UCLA to develop a qualitative evaluation component; and other researchers (TBD) to conduct crime and geospatial analysis and other expertise as needed. The CSULA research team will be responsible for maintain oversight of the GRYD database and providing training for all sites; developing and executing a comprehensive evaluation of the GRYD program; and producing documents summarizing the findings for dissemination. Additionally, the research team will continue its evaluation of the GRYD/Reentry Partnership with Probation given the extension of the originating grant for this program—funds will augment the remaining funds from the previous fiscal year to include two years of program implementation. To this end, the CSULA Research Team will be expanded by two staff. The Research Team and their respective roles/responsibilities include:

1. Denise C. Herz, Ph.D.: Dr. Herz will continue to be the PI for this project and will supervise and direct all activities.
2. Molly Kraus, MPL: Ms. Kraus will continue as Program Manager. Her primary responsibilities will include training and oversight of the Data Coordinator and a Research Assistant and working closely with Dr. Herz to develop and manage the GRYD evaluation design and all related reports.
3. Kristine Chan, MSW: Ms. Chan will continue as Project Coordinator. In this capacity, she will oversee the GRYD/Reentry Partnership Evaluation, oversee the Incident Response data collection process, and assist with general evaluation task.
4. Data Coordinator (TBD): This person will be responsible for monitoring the GRYD database on a daily basis and providing technical assistance and training to sites on a regular basis to ensure data quality.
5. Research Assistant (TBD): This research assistant will assist the Data Coordinator in providing technical assistance and training to sites on the GRYD database and work with the Coordinator to ensure data are complete and accurate.
6. Research Assistant (TBD): This research assistant will provide assistance for the GRYD evaluation and work with Dr. Herz, Ms. Kraus, and Ms. Chan as needed and as directed.

Subcontractor: UCLA Team
Jorja Leap, Ph.D., Lead

(1) Secondary Prevention Outcomes: The individual and family questionnaires developed by the Urban Institute in consultation with Jorja Leap will be revised and used in focus groups consisting of secondary prevention clients and parents/guardians.

(2) Intervention Family Case Management Outcomes and Transformations: The interview protocol developed by the Urban Institute in consultation with Jorja Leap will be revised and will be augmented with a new instrument: the Support System Triptych.¹ Both clients and families at each GRYD site will be interviewed at the beginning (entry) and end (exit) of the 6-month, 7-stage Family Case Management Process. When possible, individuals and their families will be asked to participate in a follow-up interview to be conducted 6 months after the GRYD FCM program is completed.

(3) In-Depth FCM Case Study Narratives: In consultation with GRYD Staff and case managers, 2 youth clients at each GRYD site will be followed over the course of the 6-month, 7-stage FCM process. These case studies will be used as feedback for the GRYD sites, for the family case management model and for the GRYD evaluation process. These case study narratives will be designed to provide valuable data for the Mayor's Office as well as practitioners to understand the ongoing impact of GRYD programming.²

¹ This is a tentative name. It is recommended that this instrument either replace or be used alongside the genogram.

² Although the methods and content is will undoubtedly vary, the impact of such individual narratives is well demonstrated in the recent *Los Angeles Juvenile Probation Outcomes Study* (Herz, et.al. 2015).

Subcontractor: USC TEAM
Karen Hennigan, Ph.D., Lead

Karen Hennigan will assume overall responsibility for the project. Oversee ongoing conceptual and empirical development of the SET assessment including: 1) ground the assessment on empirically-based knowledge; 2) employ analytical and empirical analyses to document the impact of processes measured on involvement in gang, crime and violence over time at program and individual levels; 3) provide individual level feedback that can be used by program staff for each client including needs at intake; needs/progress at six month intervals and outcomes - changes in client's attachment and participation in gangs and crime over time. 4) On a quarterly basis, evaluate and provide feedback on selected aspects of the FCM Program progress based on the SET data gathered, ending with a progress report. She will work 45% time. Our scope of work includes the production of analysis and findings related to the SET data as discussed and agreed to with GRYD.

Kathy Kolnick will work to develop stable and reliable SET assessment processing and report systems by coordinating efforts with GRYD Managers and USC staff. Oversee the SET data entry into the REMARK system including: 1) training and supervising staff to download and process SET forms received from program sites (i.e., log receipt, review for errors and omissions, confirm the accuracy) and migrate the data into a statistical database; 2) contacting agencies as needed to clear up errors and omissions; 3) preparing periodic reports for the GRYD office on a various aspects/challenges of the SET data processing; 4) maintaining an email and file system to backup of all intervention materials received. 5) Manage the documentation of financial expenditures per the procedures agreed upon by the university and city and work with USC and GRYD staff to respond to issues around the documentation of expenses for audit. She will work 80% time.

A part-time graduate student or post doc will conduct analyses needed to document quarterly feedback to the GRYD Director on progress made by each FCM program over time. This student will work 20% time. Student workers will work 12 hours per week over 48 weeks to assist Kathy by downloading the SETs received into REMARK and help trouble shoot anomalies that arise.

Harder+Company

The Harder+Company's budget includes (1) processing YSET-I s and YSET-Rs and (2) producing additional analysis of YSET data as discussed and agreed to with GRYD. The total cost for this work is \$160,000. The estimated labor cost for processing of YSET-Is and YSET-Rs is \$144,365. Despite the anticipated increase in the volume of YSETs (associated with the increased number of GRYD sites to 23 beginning in July 2015), we expect to increase the efficiency of the YSET process by aligning some of YSET processes with GRYD's ETO Database in the remainder of our current contract. In addition, we have allocated \$15,635 in labor costs related to producing additional analyses and presentation of results from these analyses as discussed and agreed to by GRYD. We will work with the GRYD Office and the GRYD Providers to identify a minimum of two evaluation questions that could be investigated over the year. Time has also been allocated to data cleaning and analysis as well as drafting and presenting a summary of these results in publishable form.