



ERIC GARCETTI  
MAYOR

June 16, 2015

Honorable Members of the City Council  
c/o City Clerk  
City Hall  
200 North Spring Street, Room 395  
Los Angeles, CA 90012

Re: Report Regarding FY15-16 Gang Reduction and Youth Development Program and Request for Authorization to Negotiate and Execute Contracts with Gang Prevention and Intervention Service Providers, Research and Evaluation Partners, and Training Providers for the period July 1, 2015 to June 30, 2016

Dear Honorable Members:

The Mayor's Office of Gang Reduction and Youth Development (the "GRYD Office") was established in 2007 with the primary goal of establishing data-driven gang prevention and intervention programs to reduce the influence of street gangs in the lives of youth. The GRYD Office currently has contracts with approximately two dozen non-profit community-based organizations to provide direct gang prevention, intervention, and re-entry services to youth and families impacted by gang violence within designated GRYD Zones. Additionally, the GRYD Office partners with major universities to evaluate and analyze all prongs of the GRYD Comprehensive Strategy.

GRYD implements a number of programs to address the prevalence of gangs and related crime in high gang-crime areas using a neighborhood-based approach. GRYD works with local partners and law enforcement to respond to shootings in these areas and to support community-based initiatives. We believe that to reduce gang-related violence, we must focus on increasing the resilience of youth and families in each GRYD Zone. In 2015-16, the GRYD Office will continue its mission to reduce gang violence in Los Angeles communities by:

- Reducing gang joining among youth at high risk for gang membership;
- Reducing gang involvement among young people who have already joined a gang;
- Providing effective proactive peace-making and responding to incidents of violence when they occur;
- Promoting the successful transition of incarcerated individuals who are released from prison, jail, and juvenile residential facilities as they re-enter their communities; and
- Improving communication and collaboration within and across government agencies, community-based organizations, and community residents.

In this report, the Mayor's Office reports on its expansion of the GRYD Program; the implementation of new program components and trainings; and the results of a recently completed formal procurement, through which 30 community-based organizations were selected to contract with the City. The Mayor's Office also requests authority to conduct the following activities as funded by the Mayor's Fiscal Year ("FY") 2015-16 Adopted Budget and other sources, for the period July 1, 2015 to June 30, 2016:

- Negotiate and execute contracts with various non-profit organizations to implement gang prevention and intervention services within 23 areas in the City designated as GRYD Zones;
- Negotiate and execute a contract with Community Partners to implement a new Rapid Response Gang Intervention Program; and
- Negotiate and execute contract extensions with California State University – Los Angeles and other partners to implement the research and evaluation component of the GRYD Program.

## **I. EXPANSION OF THE GRYD PROGRAM**

### **A. New and Expanded GRYD Zones**

In past years, the GRYD Program has conducted gang prevention and intervention programming in 12 designated GRYD Zones, with limited services in five additional GRYD Secondary Areas. Beginning in FY15-16, the GRYD Program will expand to 23 GRYD Zones across the City. Under the expansion, the coverage area for nearly every GRYD Zone has been increased; the Program has added six new GRYD Zones; and both prevention and intervention services will be provided at strategically gaged levels in every zone.

The expansion of existing GRYD Zones and addition of six new zones was based on data-driven analysis of crime trends throughout the region. After a thorough analysis of crime statistics, our research showed that the levels of gang-related violence outside the old GRYD Zone boundaries were high. Incidents of gang retaliation were occurring in areas where the Program had a limited presence. Expansions were determined by reviewing gang-related

crimes, violent crimes, and domestic violence rates across the City, as well as feedback from service providers, stakeholders, and law enforcement at all levels. The new GRYD Zone boundaries were also redrawn to incorporate a greater proportion of the Los Angeles Police Department (the “LAPD”) Reporting Districts experiencing the highest levels of gang-related crime, as well as to factor in existing gang injunctions. Based on past crime data, the new zone boundaries would have encompassed dramatically more of the City’s gang-related crime:

<b>Crime Category</b>	<b>Old Zones</b>	<b>FY15-16 Zones</b>
Part 1 & 2 Gang-Related Crime	45%	73%
Domestic Violence	34%	56%
Overall Violent Crime	35%	61%
Overall Homicides	38%	71%
Gang-Related Homicides	43%	80%

In addition, the GRYD Program will be adding 20% more Case Intervention Workers to combat violence in the field and will be providing services to approximately 39% more clients across all GRYD Zones. Throughout FY15-16, intervention, prevention, and re-entry service providers will be required to carry a constant, but revolving caseload of 4000 youth. We believe that these changes will make the program more agile in mitigating outbreaks of gang-related violence and more responsive to communities with the greatest need for prevention services. Maps of all 23 GRYD Zones are included in Attachment 1.

**B. Permanent Implementation of the Re-Entry Pilot Program**

In FY15-16, the GRYD Juvenile Re-Entry Program will become a permanent fixture of GRYD services in the Southeast, Northeast, and 77<sup>th</sup> Divisions. The Re-Entry Program provides a comprehensive response to the increasing number of incarcerated youth, ages 14-18, who are released from juvenile residential facilities and are returning to their home communities. In partnership with our lead Re-Entry agencies (Soledad Enrichment Action and Homeboy Industries), the Program promotes public safety by helping youth make a successful transition to their communities.

Over the last year, the Program has established multi-jurisdictional partnerships with the Los Angeles County Probation Department, Los Angeles County Office of Education, and LAPD. Our research partners will measure the rate at which clients in detention centers connect with family, and upon release, connect with GRYD Intervention Workers, community-based organizations, educational opportunities, and supportive service networks. We are now also able to increase the number of clients served under this Program. The Program is

currently funded under the Second Chance Act Juvenile Re-Entry Program Grant by the Department of Justice Office of Juvenile Justice and Delinquency Prevention. The Department of Justice (the "DOJ") has extended the term of this grant to June 30, 2016.

### **C. Rapid Response Gang Intervention Team**

In FY15-16, the GRYD Office will create a specialized team of intervention workers whose purpose will be to support the City during high-profile events and to respond to incidents outside the GRYD Zones, particularly those that require collaboration between the City of Los Angeles (the "City") and County of Los Angeles. This will enable the GRYD Program to deploy intervention workers who may not be employed by a contracted City intervention agency, but can provide immediate response to gang-related violence in communities where contracted agencies do not have a presence. It also facilitates a regional approach to combatting gang-related violence, where incidents arise from conflicts beyond City boundaries.

The GRYD Program will partner with Community Partners to serve as a fiscal agent for the implementation of the Rapid Response Program. Community Partners was established in 1992 to meet a growing need for fiscal sponsorship for programs across California. During FY14-15, Community Partners served as the fiscal agent for the implementation of the Watts Regional Strategy. Their partnership will provide the structure, finance and administrative services, and expert counsel that will help this new component of the GRYD Program succeed.

The proposed FY15-16 Scope of Work for Community Partners is provided as Attachment 2. The Mayor's Office requests authority to negotiate and execute a contract with Community Partners to serve as the fiscal agent for the implementation of the Rapid Response Program in an amount not to exceed \$60,000 for the period of July 1, 2015 through June 30, 2016, with the option to renew for two additional one-year terms.

### **D. Addressing Domestic Violence**

The GRYD Office has been working to address the link between domestic/family violence and gang violence. Studies have shown considerable overlap between dating violence and gang membership. Intervention workers have reported observing a prevalence of family violence, and our GRYD database shows that a significant percentage of GRYD clients were victims of abuse or severe neglect.

To address this issue, GRYD will be enhancing its model to incorporate a strong emphasis on domestic violence. In partnership with the LAPD, GRYD will conduct an informal procurement to identify a local community-based domestic violence training specialist to provide training to all gang prevention, intervention, and re-entry service providers, as well as GRYD staff and case managers, so

that all are able to recognize risk factors associated with domestic violence and respond to domestic violence incidents. GRYD Agencies will be required to disseminate domestic violence information and safety awareness to clients, and address any family violence issues through direct services and appropriate referrals. By partnering with agencies serving the Mayor's Office DART (Domestic Abuse Response Team) Program, GRYD Agencies will be able to connect victims with domestic violence advocates, who can coordinate resources such as shelter, medical attention, counseling, and other wrap-around services. Correspondingly, our DART Agencies can connect gang-involved victims to GRYD services.

To achieve this, the Mayor's Office requests authority to conduct an informal procurement and to negotiate and execute a contract with a selected contractor to conduct training for GRYD agencies, case managers, and intervention workers in an amount not to exceed \$50,000 for the period of July 1, 2015 through June 30, 2016, with the option to renew for two additional one-year terms.

#### **E. Summer Night Lights Program**

The GRYD Office will again administer the highly successful Summer Night Lights Program ("SNL") during the summer of 2015 over a ten-week period from June 24 through August 28, 2015. SNL is a violence reduction program which provides extended recreational, cultural, educational, and resource-based programming at 32 sites across the City throughout the summer months.

In summer 2014, the Los Angeles Conservation Corps. provided support for pre-summer programming, seasonal staffing, and administrative expenses for SNL (C-119163). Unspent funds in the amount of \$145,125.05 were returned. Authority is requested to deposit these funds for use towards 2015 SNL-related expenditures.

With the support of the Department of Recreation and Parks, and based upon the availability of private funding, the GRYD Office will expand and extend recreational services at key parks throughout the City into the fall season. The Friday Night Lights Pilot Program will take place at multiple parks on Fridays during the fall. We anticipate that the program will build upon the positive momentum created through SNL. Programming will include SNL staples like free meals, athletic activities, arts workshops, and other skill-based activities.

## **II. SELECTION OF CONTRACTORS FOR THE GRYD PROGRAM**

### **A. Gang Prevention Programs**

As part of the GRYD Comprehensive Strategy, the GRYD Office will, for the first time, operate gang prevention programs in all 23 GRYD Zones across the City. Researchers at USC have developed the Youth Services Eligibility Tool ("YSET")

to determine an individual's eligibility for the prevention program. In 2014, 2,249 youth were referred to GRYD prevention services after being deemed highest at risk for gang-joining, through the administration of YSET. GRYD's agencies conducted more than 24,000 family meetings, individual meetings, or group activities with these youth.

1. Gang Prevention Model of Practice Overview

The GRYD Gang Prevention Model of Practice was developed in consultation with internationally established experts in family systems theory. The model consists of seven phases designed to focus on addressing problem behaviors associated to risk factors for joining gangs. These behaviors and risk factors determine whether a youth is eligible for a GRYD prevention program. The seven phases of the GRYD Gang Prevention Model of Practice are:

1. Referral Collaboration
2. Building Agreements
3. Redefining
4. Celebrating Changes
5. Mainstreaming
6. Next Level Agreements
7. Re-Assessment

Each phase lasts thirty (30) days and utilizes a vertical strategy and a horizontal strategy to address problem behaviors.

The Vertical Strategy seeks to support long term family resiliency, family engagement, and individual development of each client by focusing on family history and relationships. By using multi-generational coaching, individuals will learn about their family of origin and become more secure, high functioning, and "differentiated" individuals, thereby becoming less likely to join a gang.

The Horizontal Strategy addresses gang-joining risk factors and problem behaviors by identifying a presenting symptom, creating a problem-solving intervention within the client's social context, and affirming and reinforcing parental/caretaker authority.

Youth and families are assigned to a case manager, who develops a youth and family service plan. Youth and families are given access to parent support groups, provided with linkages to other services, and required to participate in various meetings and development activities over a six-month cycle of services. In each phase of a six month cycle of services, agencies must host one (1) strategy session, two (2) family meetings, and one (1) individual meeting with the identified youth. In addition, in each six (6) month cycle of services, agencies must have each enrolled youth participate in at

least ten (10) group youth development activities.

2. Program Outcomes

The GRYD Gang Prevention Model of Practice has been effective. Among youth re-evaluated using YSET after completing the last phase of the model, risk factor scores dropped by one third. Among more than 60%, problem behaviors associated with risk of gang-joining were reduced such that most of these youth are now categorized as “no longer highest at risk for gang joining.” In fact, if these youth were evaluated using the Initial YSET, they would no longer meet the eligibility requirement for GRYD services.

The success of the GRYD Gang Prevention Model of Practice can be attributed to multiple factors, including the hard work and dedication of staff at each of the contracted agencies and the community outreach coordinated by the GRYD Office. An extensive Community Education Campaign, consisting of presentations to staff at schools in and around GRYD Zones, has improved connections and communication between schools and GRYD funded agencies. Historically, 39% of referrals to the GRYD program come from schools, emphasizing the importance of educating partners on school campuses as to the risk factors for gang joining.

**B. Gang Intervention Programs**

1. Gang Intervention Model of Practice

The GRYD Intervention Model of Practice focuses on the individual gang member, the peer group or gang, the multi-generational family of the gang member, and the broader community. The Intervention Model of Practice is comprised of Family-based Case Management and Crisis Response and Proactive Peacemaking services.

Family-based Case Management (“FCM”) services focus on gang-involved youth ages 14-25. FCM services link clients to existing services within the community, such as mentoring and counseling. Clients and their family receive a seven-phase, six month cycle of services that revolves around the client and his/her family. One important component of FCM services is re-entry services, which integrate the client into mainstream social contexts. Since July 2013, the Social Embeddedness Tool (“SET”) has been used with FCM services to measure how deeply a client is immersed in a gang. Every client enrolled in FCM is administered the SET. The phases and progress of each client are tracked in GRYD’s database.

Through Crisis Response and Proactive Peacekeeping services, gang intervention service providers ensure an immediate response to gang-related violence, as well as engage the community in activities that maintain peace before or immediately after violence occurs. Activities may include rumor control, special events, field trips, street mediation, community outreach.

Incidents of violence and peacemaking activities are tracked in GRYD's database.

Crisis Response reduces gang-related retaliation through cooperation among GRYD personnel, law enforcement and community intervention workers ("CIWs") (the "Triangle Protocol"). The objectives of the Triangle Protocol are:

- Reducing the likelihood of gang retaliation after a gang-involved incident;
- Providing services and assistance to crime victims and their families;
- Calming residents through rumor control and proactive peace keeping activities;
- Meeting with family and community members after an incident to ensure services are delivered;
- Meeting bi-weekly to ensure victim's and family's needs are met; and
- Monitoring hot spots of violence.

## 2. Program Outcomes

Last year, 852 gang-involved youth were referred to GRYD for FCM services. A quarter had been arrested in the last six months and a third were currently under the supervision of the Department of Corrections or Probation. GRYD staff and agencies conducted more than 11,000 meetings with these youth and their families.

Key to the success of the Intervention Model is the communication, cooperation and collaboration between LAPD, CIWs, and the GRYD Office on virtually every aspect of intervention work. Crisis response to gang-related incidents are the most visible way these three groups work together, but they also collaborate on proactive peacekeeping activities, such as town hall meetings, peace marches, sporting events, rumor control, truce maintenance, community outreach, and monitoring vigils and funerals. In 2014, GRYD was called to respond to 676 incidents of violence and spent more than 43,000 hours on proactive peacekeeping activities. While the City experienced an uptick in overall crime last year, gang-related crime within the GRYD Zones declined 10.2% from the previous year.

## **C. Prevention and Intervention Provider Selection Process**

On March 16, 2015, the Mayor's Office issued a formal Request for Proposals ("RFP") inviting non-profit community organizations to submit proposals to serve as gang prevention or gang intervention service providers in one or more of the 23 GRYD Zones. Proposals were due on April 27, 2015. Overall, the Mayor's Office received nearly 100 proposals from prevention and intervention service providers. The Mayor's Office convened over 50 volunteer judges, drawn from

law enforcement, academia, and community stakeholders, to review and score the proposals.

The panels met during May to score the proposals and to recommend agencies to serve as service providers in each of the 23 GRYD Zones. The judges reviewed the proposals and scored them based upon the degree to which they demonstrated an adequate project plan and operational plan; sufficient staff experience and organizational capability; good quality references and/or City performance evaluations; and a reasonable cost proposal.

In certain circumstances, the Mayor's Office received only one proposal for a particular GRYD Zone. The Mayor's Office determined that the competitive bid process failed in each of these zones. It is unlikely that either extending any expired deadlines or re-opening the procurement for bids would have successfully invited any additional proposals from vendors. The opportunity was well publicized and a multitude of vendors learned of these opportunities. No vendor contacted the City with any concerns regarding the deadlines. The GRYD staff reviewed each of these proposals to make an independent determination as to whether the agency was qualified to perform in the selected GRYD Zone, based on the judging criteria described above. The Mayor's Office, in consultation with the City Attorney's Office, determined that an adequate justification exists to award contracts to each of these agencies.

With respect to three GRYD Zones, the Mayor's Office determined that no adequate proposals were submitted for prevention services. On May 4, 2015, the Mayor's Office re-issued the RFP for prevention services in these zones only. Proposals were due on May 27, 2015. The procurement was successful, as multiple proposals were submitted for each zone. The evaluation of these proposals is pending; the results will be included in a supplemental report or in the report of the City Administrative Officer.

Agencies were notified of the review panels' recommendations by the Mayor's Office during the week of June 1. Applicants desiring to file an appeal were required to submit the appeal in writing within seven days. The resolution of any appeals received will be included in a supplemental report or in the report of the City Administrative Officer.

The proposed FY 15-16 Scope of Work for prevention and intervention service providers is provided as Attachment 3 and 4, respectively. To continue the effective services provided by GRYD, the Mayor's Office requests authority to negotiate and execute contracts with various non-profit organizations selected through the formal procurement process (identified below in Section III) to implement gang intervention and prevention services within GRYD Zones for the period of July 1, 2015 to June 30, 2016, with an option to renew the contracts for two additional one-year terms.

#### **D. Family Systems Training**

In support of the GRYD Comprehensive Strategy and implementation of the Prevention and Intervention Models of Practice, the GRYD Office seeks to retain the professional services of Dr. Andrae Brown to conduct professional training to all GRYD staff and Prevention and Intervention providers. The contractor will emphasize reinforcement of the GRYD Model, horizontal and vertical family strategies, structural family problem solving techniques, and multigenerational coaching techniques. The proposed FY15-16 Scope of Work for Dr. Brown is provided as Attachment 5. The Mayor's Office requests authority to execute a second amendment to the City's contract (C-122984-1) with Dr. Brown for these services, in an amount not to exceed \$155,000, for the period of July 1, 2015 to June 30, 2016, with the option to renew the contract for two additional one-year terms.

#### **E. Evaluation and Research**

The Evaluation and Research component of the GRYD Comprehensive Strategy involves the implementation of (1) citywide evaluation of the GRYD prevention and intervention services; (2) data collection; and (3) Youth Services Eligibility Tool ("YSET") and Social Embeddedness Tool ("SET") administration.

##### **1. California State University-Los Angeles**

Through a contract with California State University-Los Angeles ("CSULA"), Denise C. Herz, Ph.D. and Molly Kraus implement the research and evaluation components of the GRYD Program. Dr. Herz serves as the GRYD Research Director. Dr. Herz provides oversight and development of GRYD service provider data collection in the GRYD prevention and intervention databases. She also leads tri-annual training sessions service providers to review YSET reports and other collected data. Ms. Kraus serves as the Project Manager for GRYD Research and Evaluation, assisting in the development of data collection systems for contracted providers and providing technical assistance and training to service providers. The CSULA team supervises and coordinates with Harder+Company ("Harder"), University of Southern California ("USC"), Social Solutions Global, Inc. and ("SSG") on data collection and analysis, report production, and special data requests.

In FY 2014-15, USC was responsible for conducting the SET for all FCM clients and oversaw SET intervention agency staff training as well as data collection, analysis, and management of the SET database. USC shall continue this work as a subcontractor to CSULA.

The proposed FY 15-16 Scope of Work for the research and evaluation providers is provided as Attachment 6. The Mayor's Office requests authority to negotiate and execute a third amendment to the City's contract (C-121583-

- 2) with CSULA for the oversight of the research and evaluation components of the GRYD Program, in an amount not to exceed \$835,351, for the period July 1, 2015 to June 30, 2016, with the option to renew the contract for two additional one-year terms.
2. Harder+Company  
Harder handles the scoring, development, and administration of feedback reports to providers for both the Initial and Re-test of the YSET (YSET-I and YSET-R, respectively). Harder will continue to process and report YSETs and support the ETO database developed by SSG. The Mayor's Office requests authority to negotiate and execute a fourth amendment to the City's contract with Harder (C-121352-3) to perform these services, in an amount not to exceed \$160,000, for the period July 1, 2015 to June 30, 2016, with the option to renew the contract for two additional one-year terms.
3. Social Solutions Global, Inc.  
During FY 15-16, the City will contract with Social Solutions Global, Inc. ("SSG") to provide database support for case management and outcome reporting. SSG provides continued licensing for its software and GRYD staff end user access, as well as advanced support consulting services. These services help address issues related to specific workflow, configuration, customization of reports, and consulting on integrating performance management measures to support GRYD's strategic goals. The Mayor's Office requests authority to negotiate and execute a first amendment to the City's contract with SSG (C-124474) for these services, in an amount not to exceed \$153,775, for the period July 1, 2015 to June 30, 2016, with the option to renew the contract for two additional one-year terms.

### III. RECOMMENDATIONS

**It is THEREFORE requested that the City Council:**

1. APPROVE the prevention and intervention contractors selected through the formal competitive procurement process conducted by the Mayor's Office and recommended for contracting with the City;
2. AUTHORIZE the Mayor, or designee to negotiate and execute contracts with the organizations listed below for a total amount not to exceed \$11,873,108 from the General Fund, \$326,892 from CalGRIP 2015 Grant Funds, and \$379,320 from Proyecto Palabra Grant Funds to provide gang prevention services in designated GRYD zones, for the period July 1, 2015 to June 30, 2016, with the option to extend for two additional one-year terms, for the amounts and from funding sources listed below, subject to approval of the City Attorney as to form and legality and compliance with City contracting requirements:

<b>PREVENTION SERVICES</b>			
<b>PERIOD: JULY 1, 2015 – JUNE 30, 2016</b>			
<b>AGENCY</b>	<b>GRYD ZONE</b>	<b>AMOUNT</b>	<b>FUNDING SOURCE</b>
Alma Family Services	Hollenbeck III	\$436,554	General Fund
		\$163,446	CalGRIP 2015 Grant
	Hollenbeck II	\$600,000	General Fund
Asian American Drug Abuse Program	77 <sup>th</sup> I	\$600,000	General Fund
	77 <sup>th</sup> III	\$600,000	
Barrio Action Youth and Family Center	Hollenbeck I	\$600,000	General Fund
Communities In Schools	Devonshire-Topanga	\$250,000	General Fund
Community Build, Inc.	77 <sup>th</sup> II	\$600,000	General Fund
	Southwest I	\$800,000	
El Centro del Pueblo	Rampart I	\$400,000	General Fund
	Rampart II	\$400,000	
	Northeast	\$800,000	
El Nido Family Centers	Foothill	\$636,554	General Fund
		\$163,446	CalGRIP 2015 Grant
Latino Resource Organization	Pacific	\$100,000	General Fund
New Directions for Youth	Mission	\$800,000	General Fund
P.F. Bresee Foundation	Olympic	\$400,000	General Fund
Soledad Enrichment Action	Newton I	\$400,000	General Fund
	Newton II	\$400,000	
Toberman Neighborhood Center	Harbor	\$200,000	General Fund
Watts Labor Community Action Committee	Southeast I	\$600,000	General Fund
	Southeast II	\$600,000	
	Southeast III	\$600,000	
Youth Policy Institute	Hollywood	\$250,000	General Fund
<b>TBD</b>	Southwest II	\$800,000	General Fund
	<b>TOTAL</b>	<b>\$11,873,108</b>	<b>General Fund</b>
	<b>TOTAL</b>	<b>\$326,892</b>	<b>CalGRIP 2015 Grant</b>

- AUTHORIZE the Mayor, or designee to negotiate and execute contracts with the organizations listed below for a total amount not to exceed \$11,548,108 from the General Fund and \$425,892 from CalGRIP 2015 Grant Funds to provide gang intervention services in GRYD Zones for the period July 1, 2015 to June 30, 2016, with the option to extend for two additional one-year terms, for the amounts and funding sources listed below, subject to approval of the City

Attorney, as to form and legality compliance with City contracting requirements:

<b>INTERVENTION SERVICES</b>			
<b>PERIOD: JULY 1, 2015 – JUNE 30, 2016</b>			
<b>AGENCY</b>	<b>GRYD ZONE</b>	<b>AMOUNT</b>	<b>FUNDING SOURCE</b>
Advancement Project	Southeast III	\$555,000	General Fund
Alliance for Community Empowerment	Devonshire-Topanga	\$257,000	General Fund
Chapter Two	77 <sup>th</sup> II	\$555,000	General Fund
Communities In Schools, Inc.	Foothill	\$599,054	General Fund
		\$212,946	CalGRIP 2015 Grant
Community Build, Inc.	Southwest I	\$555,000	General Fund
Developing Options	77 <sup>th</sup> I	\$555,000	General Fund
Going Beyond Boundaries	Newton I	\$555,000	General Fund
New Directions for Youth	Mission	\$555,000	General Fund
Public Health Foundation Enterprises, Inc./ Aztecs Rising	Rampart I	\$555,000	General Fund
	Rampart II	\$555,000	
	Olympic	\$555,000	
	Hollywood	\$257,000	
Soledad Enrichment Action Inc.	Northeast	\$555,000	General Fund
	77 <sup>th</sup> III	\$555,000	
	Southeast II	\$555,000	
	Hollenbeck I	\$555,000	
	Hollenbeck II	\$555,000	
	Hollenbeck III	\$342,054	
		\$212,946	CalGRIP 2015 Grant
Toberman Neighborhood Center	Harbor	\$400,000	General Fund
Venice 2000/H.E.L.P.E.R. Foundation	Pacific	\$257,000	General Fund
Vermont Village	Southeast I	\$555,000	General Fund
Volunteers of America	Newton II	\$555,000	General Fund
	Southwest 2	\$555,000	General Fund
<b>TOTAL</b>		\$11,548,108	General Fund
<b>TOTAL</b>		\$425,892	CalGRIP 2015 Grant

4. AUTHORIZE the Mayor, or designee, to negotiate and execute a contract with Community Partners to serve as the fiscal agent for the administration of the Rapid Response Gang Intervention Team in an amount not to exceed \$60,000, for the period July 1, 2015 to June 30, 2016, with the option to extend for two additional one-year terms, subject to City Attorney approval as to form and legality and compliance with City contracting requirements;
5. AUTHORIZE the Mayor, or designee to conduct an informal procurement to select a contractor to conduct domestic violence training for GRYD agencies, case managers, and intervention workers, and negotiate and execute a contract with the selected contractor in an amount not to exceed \$50,000 for the period July 1, 2015 to June 30, 2016, subject to City Attorney approval as to form and legality and compliance with City contracting requirements;
6. AUTHORIZE the Mayor, or designee to negotiate and execute a second amendment to the City's contract with Dr. Andrae Brown (C-122984) to conduct professional training for the GRYD staff and Prevention and Intervention Providers, in an amount not to exceed \$155,000, for the period July 1, 2015 to June 30, 2016, with the option to extend for two additional one-year terms, subject to City Attorney approval as to form and legality and compliance with City contracting requirements;
7. AUTHORIZE the Mayor, or designee to negotiate and execute a third amendment to the City's contract with California State University Los Angeles (C-121583) to provide oversight of the research and evaluation components of the GRYD Program, for the period of July 1, 2015 to June 30, 2016 for an amount up to and not to exceed \$835,351, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements;
8. AUTHORIZE the Mayor, or designee to negotiate and execute a fourth amendment to the City's contract with Harder+Company (C-121352) to process and report the Youth Services Eligibility Tool (YSET) results and support the implementation of the ETO database, for the period July 1, 2015 to June 30, 2016 for an amount up to and not to exceed \$160,000 (\$110,000 from the CalGRIP 2015 Grant and \$50,000 from the General Fund), subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements;
9. AUTHORIZE the Mayor, or designee to negotiate and execute a first amendment to the City's contract with Social Solutions Global, Inc. (C-124474) to provide database support for case management and outcome reporting, for the period July 1, 2015 to June 30, 2016 for an amount up to and not to exceed \$153,775 with the option to extend for two additional one-year terms, subject to approval of the City Attorney, as to form and legality and compliance with City contracting requirements;

10. AUTHORIZE the Mayor, or designee, to deposit unspent funds returned by the Los Angeles Conservation Corps. in the amount of \$145,125.05 under its contract for 2014 SNL-related programming (C-119163) into Fund 100, Department 46, Appropriation Account 003040 for reimbursement of SNL-related expenditures (Council File No. 13-0723-S2); and
11. AUTHORIZE the Mayor, or designee, to prepare Controller's instructions and make technical adjustments that may be required to implement the actions approved by the Mayor and Council on this matter, subject to the approval of the City Administrative Officer, and authorize the Controller to implement these instructions.

Sincerely,



ERIC GARCETTI  
Mayor

EG: rdw

Attachments:

- 1 GRYD Zone Maps
- 2 Rapid Response Gang Intervention Scope of Work
- 3 Gang Prevention Scope of Work
- 4 Gang Intervention Scope of Work
- 5 Family Systems Training Expert Scope of Work
- 6 Research and Evaluation Scopes of Work