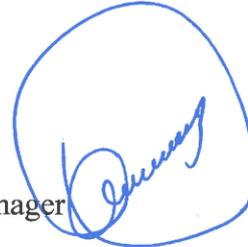


CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

DATE: April 23, 2019

TO: Honorable Paul Krekorian, Chair
Honorable Curren D. Price, Jr., Vice Chair
Honorable Paul Koretz, Member
Honorable Bob Blumenfield, Member
Honorable Mike Bonin, Member
Budget and Finance Committee



FROM: Enrique C. Zaldivar, Director and General Manager
LA Sanitation and Environment

SUBJECT: **LA SANITATION – MAYOR’S PROPOSED BUDGET FOR FISCAL
YEAR 2019-2020**

In concert with the Mayor's efforts to establish long-term fiscal sustainability for the City, LA Sanitation and Environment (LASAN) and its almost 3,300 employees recognize and are proud to be part of the City family's collective participation in developing a livable and sustainable City while delivering back-to-basics services. Mayor Garcetti's proposed budget addresses LASAN's budget priorities, with the following minor comments:

1. Livability Services – Additional Clean Streets LA (CSLA)/Homeless Outreach Partnership Endeavor (HOPE) Expansion

LASAN is pleased with the addition of the 10th HOPE team and the allowance for 11 additional 4-person livability services teams that is contained in the Unappropriated Balance (UB), line 10. If these 12 teams are approved, LASAN will work with the Mayor's Office, City Council, and the Unified Homelessness Response Center (UHRC) and will report back early in FY 2019-20 with a deployment model for these additional resources. LASAN intends to integrate mobile sanitary stations as part of its comprehensive CSLA deployment. There will also be a need for additional supervision for these teams.

Currently, Senior Environmental Compliance Inspectors (ECIs) (4293) each supervise two HOPE teams, for a span of control of 8-1. LASAN proposes to have the four existing Sr ECIs who are supervising the existing nine HOPE teams each supervise three teams instead of two, increasing the span of control to 12-1. With this reconfiguration and the addition of 12 livability teams, there is a need for three additional Sr ECIs. LASAN submits the following budget request for consideration:

- a) Add resolution authorities for three (3) Senior Environmental Compliance Inspectors (ECIs) (4293).**

The direct salaries for these three positions for nine months are \$226,055 and \$128,475 for nine months of expense and equipment, from the General Fund.

b) Increase the amount identified in the Fleet Vehicles – MICLA section, Front Loader Trucks (Volume II, page 993) from \$3,663,000 to \$4,400,000.

11 front loader trucks are identified for the proposed livability teams in the UB at \$333,000 per vehicle. This amount should be 12 vehicles to include the 10th HOPE team, and the cost per vehicle should be \$400,000. The cost for the last front loaders purchased two years ago was \$354,000, and steel costs have increased since then.

c) Reduce the amount identified in the Fleet Vehicles – MICLA section, Heavy Duty Hazardous Materials Vehicles (Volume II, page 993) from \$3,454,000 to \$1,350,000.

There are 22 heavy duty hazardous materials vehicles identified for the 12 proposed livability teams. However, each team and each Sr ECI only requires one regular duty hazardous materials vehicle, which costs \$90,000 per vehicle, for a total of \$1.35M for 15 vehicles. This will result in a net MICLA savings of \$1.367M.

2. Safe Clean Water – Measure W

On November 6, 2018, Los Angeles County voters approved Measure W for Safe, Clean Water by 69.5%. In the intervening months, LASAN has been closely working with the Mayor's Office, City Council, CLA, CAO, and other stakeholders on the implementation of this program. LASAN submits the following budget requests for reconsideration:

a) Add resolution authority for one (1) Principal Environmental Engineer (7875)

Starting up the Measure W implementation program is a full-time job. Currently, in addition to doing this, the Division Manager for LASAN's Watershed Protection Program (WPP) is also responsible for overseeing industrial stormwater permit inspections, stormwater monitoring and compliance reporting, including managing relationships with partner agencies with LA County, review and commenting on stormwater regulations and bills, and a variety of other duties. While all of these relate to stormwater, these activities do take away from the time being spent on critical Measure W start-up. While a certain amount of Measure W funding (the local return) is set, the process for receiving funding for larger, regional projects is competitive. In order to maximize the funding return for the City of Los Angeles, LASAN needs to maintain a strong, full-time focus on competing for funds, establishing partnerships with neighboring cities for regional projects, and delivering projects.

b) Continue resolution authority for one (1) Environmental Engineer (7872)

c) Continue resolution authority for one (1) Environmental Engineering Associate IV (7871-4)

d) Continue resolution authority for one (1) Environmental Engineering Associate III (7871-3)

e) Continue resolution authority for one (1) Environmental Engineering Associate II (7871-2)

Positions b-e were formerly associated with the Proposition O Program, but were not continued for FY 2019-20 (Volume II, page 608, item #16). In the FY 2019-20 budget, LASAN requested to transition these resolution authorities to perform Measure W work, along with other positions in the WPP that are being reassigned to focus on this work. At a time when LASAN is implementing new oversight and project selection procedures, developing feasibility studies, developing reporting procedures to comply with requirements for the use of Measure W funds, and the other associated fund management activities, it is logical to redirect these resources within the WPP rather than cut them. Measure W has the potential to bring in \$500M within the first 5.5 years, equaling the total over the life of Proposition O.

The direct salary for the Principal Environmental Engineer for nine months is \$129,155, from Measure W funds. The direct salaries for the remaining four positions, which are all currently filled, for twelve months is \$463,901, from Measure W funds.

3. Data Intelligence

LASAN requests additional consideration of requests for positions to support the goal of providing more accurate and useful data and analysis to decision makers:

a) Add resolution authority for one (1) Data Analyst (1779)

In September 2016, Governor Brown signed SB 1383, dealing with organic waste and establishing methane emissions reduction targets in a statewide effort to reduce emissions of short-lived climate pollutants in various sectors of California's economy. The bill required the State board to approve and implement a comprehensive strategy to achieve a reduction in methane by 40%, hydrofluorocarbon gases by 40%, and anthropogenic black carbon by 50% below 2013 levels by 2030. The bill holds jurisdictions responsible for contamination reduction. The jurisdictions are also responsible for detailed record keeping, reporting, and analysis of the City's processes and compliance.

The requested Data Analyst will gather data, analyze and document the City's processes for this and for the greenhouse gas inventory. They will ensure all data is properly maintained and that all State mandated reporting is completed in accordance with the law. The data produced by the new Data Analyst will help determine future outreach programs and craft a program that is successful in achieving reduced contamination.

b) Add resolution authorities for three (3) Data Analysts (1779)

LASAN captures a tremendous amount of data, but it can be a struggle to ensure the data is all "clean" and to provide thoughtful analysis so decisions can be quickly made. Currently, LASAN is utilizing as-needed employees and contract staff to perform these functions, but would prefer to use full-time City staff since this is an on-going need and part-time staff is timing out of these positions. Staff collect, review, and analyze daily and weekly information for LASAN's performance with recycLA, Clean Streets Los

Angeles, homeless encampments, bulky items, missed collections, mattress recycling, illegal dumping, number of calls received, and average wait times to generate narrative and statistical reports and recommendations for LASAN management to help assess the possible need for personnel, equipment for the programs and determine whether or not its goals are achieved. The resulting information is then shared with the Board of Public Works Commissioners, City Council, the Mayor's Office, and the public through Open Data. LASAN continually receives requests for data from within LASAN, the City, and external sources. In prior budgets, it was recommended that LASAN utilize data staff from the Information Technology Agency (ITA), but LASAN's data needs are extensive and full-time, not discrete projects for which borrowing ITA staff might be appropriate.

The direct salaries for these four positions for nine months are \$307,752, from LASAN's special funds (Solid Waste Resources Revenue Fund No. 508).

Thank you in advance for your continued support of LASAN. If you have any questions or would like to discuss any of these items further, please feel free to contact myself or Lisa B. Mowery, LASAN's Chief Financial Officer, at (213) 485-2210.

ECZ/LBM:lg

Attachments

- c: Members of the City Council
- Ana Guerrero, Chief of Staff, Mayor's Office
- Matt Szabo, Deputy Chief of Staff, Mayor's Office
- Barbara Romero, Deputy Mayor, Mayor's Office of City Services
- Miguel Sangalang, Deputy Mayor, Budget and Innovation
- Greg Good, Chief of Legislative and External Affairs, Mayor's Office
- Diana Mangioglou, Mayor's Office of Budget and Innovation
- Sharon Tso, CLA
- Richard Llewellyn, Jr., CAO
- Kevin James, President, BPW
- Cecilia Cabello, Vice President, BPW
- LASAN Executive Team