December 7, 2021

The Honorable Eric Garcetti
Mayor, City of Los Angeles
City Hall, Room 303
Los Angeles, CA 90012

The Honorable City Council
City of Los Angeles, Room 395
c/o City Clerk’s Office

Dear Honorable Members:

RE: GRANT APPLICATION AND AWARD FOR THE FISCAL YEAR 2021 TARGETED VIOLENCE AND TERRORISM PREVENTION GRANT.

At the regular meeting of the Board of Police Commissioners held Tuesday, December 7, 2021 the Board APPROVED the Department’s report relative to the above matter.

This matter is being forwarded to you for approval.

Respectfully,

BOARD OF POLICE COMMISSIONERS

MARIA SILVA
Commission Executive Assistant

Attachment

c: Chief of Police
December 3, 2021
1.14

TO: The Honorable Board of Police Commissioners

FROM: Chief of Police

SUBJECT: TRANSMITTAL OF THE GRANT APPLICATION AND AWARD FOR THE FISCAL YEAR 2021 TARGETED VIOLENCE AND TERRORISM PREVENTION GRANT PROGRAM

RECOMMENDED ACTIONS

1. That the Board of Police Commissioners (Board) REVIEW and APPROVE this report.

2. That the Board TRANSMIT the attached grant application and award, pursuant to Administrative Code Section 14.6(a), to the Mayor, Office of the City Administrative Officer (CAO), Office of the Chief Legislative Analyst, and the City Clerk for committee and City Council consideration.

3. That the Board REQUEST the Mayor and City Council to:

   A. AUTHORIZE the Chief of Police to retroactively apply for and ACCEPT the grant award of $250,000 from the United States Department of Homeland Security for the Fiscal Year 2021 Targeted Violence and Terrorism Prevention (TVTP) Grant Program for the period of October 1, 2021 through September 30, 2023;

   B. AUTHORIZE the Chief of Police or his designee to negotiate and execute a Memorandum of Agreement with the Los Angeles County Department of Mental Health for a term within the applicable grant performance period from October 1, 2021 to September 30, 2023, for a sum not to exceed $75,000, for the provision of training services, subject to the approval of the City Attorney as to form and legality;

   C. AUTHORIZE the Controller to set up a grant receivable and appropriate $250,000 to appropriation account, account number to be determined, within Fund No. 339, Department No. 70, for the receipt and disbursement of TVTP Grant program funds;

   D. AUTHORIZE the Los Angeles Police Department (LAPD) to submit grant reimbursement requests to the grantor and deposit the grant receipts in Fund No. 339, Department No. 70;

   E. AUTHORIZE the LAPD to spend up to the total grant amount of $250,000 in accordance with the grant award agreement;
F. AUTHORIZE the Controller to increase appropriations as needed from Fund No. 339, Department No. 70, appropriation account number to be determined, to Fund No. 100, Department No. 70, account numbers and amounts as follows:

Account No. 001092, Overtime Sworn, $50,000

G. AUTHORIZE the City Council to INSTRUCT the City Clerk to place on Council Calendar for July 1, 2022, the following action relative to the TVTP grant.

a) AUTHORIZE the Controller to transfer from Fund No. 339, Department No. 70, appropriation account number to be determined, to Fund No. 100, Department No. 70, account number and amount as follows:

Account No. 001092, Overtime Sworn, $100,000

H. AUTHORIZE the City Council to INSTRUCT the City Clerk to place on Council Calendar for July 1, 2023, the following action relative to the TVTP grant.

b) AUTHORIZE the Controller to transfer from Fund No. 339, Department No. 70, appropriation account number to be determined, to Fund No. 100, Department No. 70, account number and amount as follows:

Account No. 001092, Overtime Sworn, $20,000

I. AUTHORIZE the LAPD to prepare the Controller’s instructions for any necessary technical adjustments, subject to the approval of the CAO, and instruct the Controller to implement the instructions.

DISCUSSION

The Providing Alternatives to Hinder Extremism (PATHE) Program is a countering violence extremism program formulated by the Los Angeles Police Department (LAPD), with the Federal Bureau of Investigation, the Los Angeles Sheriff’s Department, and the Los Angeles County Department of Mental Health. The program is a comprehensive approach and seeks to utilize a risk assessment measure to identify and assess prospective individuals, address their specific needs, link them to appropriate services across agencies and community resources, as well as follow up contacts to determine if the interventions have reduced their risk of reactivation on a trajectory or pathway to violence. The PATHE training was provided to public safety personnel, mental health professionals, and school counsels among others.

Under the Fiscal Year 2021 Targeted Violence and Terrorism Prevention Grant Program, Promising Practices – Multiple Projects Track, the LAPD was awarded $250,000 in funding to update the curriculum for PATHE training with the objectives of a comprehensive
approach to (1) raising awareness of radicalization to violence, and (2) ensuring that targeted members of the Los Angeles region have the ability to act on their awareness training by knowing how to contact, and understand the role of, threat assessment and management teams.

The grant award budget includes $170,000 for sworn overtime, $75,000 for contractual services and $5,000 for supplies.

If you have any questions, please contact Senior Management Analyst Stella Larracas, Officer in Charge, Grants Section, Office of Constitutional Policing and Policy at (213) 486-0380.

Respectfully,

MICHEL R. MOORE
Chief of Police

Attachments
November 19, 2020
1.14

TO: Chief of Police

FROM: Director, Office of Constitutional Policing and Policy

SUBJECT: TRANSMITTAL OF THE GRANT APPLICATION AND AWARD FOR THE FISCAL YEAR 2021 TARGETED VIOLENCE AND TERRORISM PREVENTION GRANT PROGRAM

Attached for your approval and signature is an intradepartmental correspondence to the Board of Police Commissioners requesting approval to transmit the attached grant application and award from the United States Department of Homeland Security for the Fiscal Year 2021 Targeted Violence and Terrorism Prevention (TVTP) Grant Program. The Los Angeles Police Department (LAPD) is requesting authorization to accept the $250,000 award for the grant period of October 1, 2021 through September 30, 2023.

The 2021 TVTP grant will provide funding to update the curriculum for Providing Alternatives to Hinder Extremism (PATHE) training with the objectives of a comprehensive approach to 1) raising awareness of radicalization to violence and 2) ensuring that targeted members of the Los Angeles region have the ability to act on their awareness training by knowing how to contact, understand the role of threat assessment and management teams. The grant will be allocated for sworn overtime, contractual, and supplies costs.

If you have any questions regarding this matter, please contact Senior Management Analyst Stella Larracas, Grants Section, Office of Constitutional Policing and Policy at (213) 486-0380.

LIZABETH RHODES, Director
Office of Constitutional Policing and Policy

Attachments
Dear Stella Larracas:

Congratulations, on behalf of the Department of Homeland Security, your application for financial assistance submitted under the Fiscal Year (FY) 2021 Targeted Violence and Terrorism Prevention Grant Program has been approved in the amount of $250,000.00. You are not required to match this award with any amount of non-Federal funds.

Before you request and receive any of the Federal funds awarded to you, you must establish acceptance of the award. By accepting this award, you acknowledge that the terms of the following documents are incorporated into the terms of your award:

- Agreement Articles (attached to this Award Letter)
- Obligating Document (attached to this Award Letter)
- FY 2021 Targeted Violence and Terrorism Prevention Grant Program Notice of Funding Opportunity.

Please make sure you read, understand, and maintain a copy of these documents in your official file for this award.

In order to establish acceptance of the award and its terms, please follow these instructions:

Step 1: Please log in to the ND Grants system at https://portal.fema.gov.

Step 2: After logging in, you will see the Home page with a Pending Tasks menu. Click on the Pending Tasks menu, select the Application sub-menu, and then click the link for “Award Offer Review” tasks. This link will navigate you to Award Packages that are pending review.

Step 3: Click the Review Award Package icon (wrench) to review the Award Package and accept or decline the award. Please save or print the Award Package for your records.

System for Award Management (SAM): Grant recipients are to keep all of their information up to date in SAM, in particular, your organization’s name, address, DUNS number, EIN and banking information. Please ensure that the DUNS number used in SAM is the same one used to apply for all FEMA awards. Future payments will be contingent on the information provided in the SAM; therefore, it is imperative that the information is correct. The System for Award Management is located at http://www.sam.gov.

If you have any questions or have updated your information in SAM, please let your Grants Management Specialist (GMS) know as soon as possible. This will help us to make the necessary updates and avoid any interruptions in the payment process.

CHRISTOPHER PATRICK LOGAN GPD Assistant Administrator
AGREEMENT ARTICLES
Targeted Violence and Terrorism Prevention Grant Program

GRANTEE: Los Angeles Police Department
PROGRAM: Targeted Violence and Terrorism Prevention Grant Program
AGREEMENT NUMBER: EMW-2021-GR-00057-S01

TABLE OF CONTENTS

Article I Limited English Proficiency (Civil Rights Act of 1964, Title VI)
Article II Universal Identifier and System of Award Management
Article III Americans with Disabilities Act of 1990
Article IV SAFECOM
Article V Disposition of Equipment Acquired Under the Federal Award
Article VI Rehabilitation Act of 1973
Article VII National Environmental Policy Act
Article VIII Acknowledgement of Federal Funding from DHS
Article IX USA PATRIOT Act of 2001
Article X Age Discrimination Act of 1975
Article XI Civil Rights Act of 1964 - Title VI
Article XII Acceptance of Post Award Changes
Article XIII Notice of Funding Opportunity Requirements
Article XIV Trafficking Victims Protection Act of 2000 (TVPA)
Article XV Non-Supplanting Requirement
Article XVI Drug-Free Workplace Regulations
Article XVII Prior Approval for Modification of Approved Budget
Article XVIII  Environmental Planning and Historic Preservation (EHP) Review
Article XIX  Federal Leadership on Reducing Text Messaging while Driving
Article XX  DHS Specific Acknowledgements and Assurances
Article XXI  Best Practices for Collection and Use of Personally Identifiable Information
Article XXII  Civil Rights Act of 1968
Article XXIII  Debarment and Suspension
Article XXIV  Activities Conducted Abroad
Article XXV  Energy Policy and Conservation Act
Article XXVI  Procurement of Recovered Materials
Article XXVII  Terrorist Financing
Article XXVIII  Hotel and Motel Fire Safety Act of 1990
Article XXIX  Duplication of Benefits
Article XXX  Fly America Act of 1974
Article XXXI  Reporting of Matters Related to Recipient Integrity and Performance
Article XXXII  Lobbying Prohibitions
Article XXXIII  False Claims Act and Program Fraud Civil Remedies
Article XXXIV  Federal Debt Status
Article XXXV  Nondiscrimination in Matters Pertaining to Faith-Based Organizations
Article XXXVI  Education Amendments of 1972 (Equal Opportunity in Education Act) - Title IX
Article XXXVII  Copyright
Article XXXVIII  Reporting Subawards and Executive Compensation
Article XXXIX  Use of DHS Seal, Logo and Flags
Article XL — Whistleblower Protection Act

Article XLI — Assurances, Administrative Requirements, Cost Principles, Representations and Certifications

Article XLII — Patents and Intellectual Property Rights

Article XLIII — Performance Metrics

**Article I - Limited English Proficiency (Civil Rights Act of 1964, Title VI)**

Recipients must comply with Title VI of the Civil Rights Act of 1964, (42 U.S.C. section 2000d et seq.) prohibition against discrimination on the basis of national origin, which requires that recipients of federal financial assistance take reasonable steps to provide meaningful access to persons with limited English proficiency (LEP) to their programs and services. For additional assistance and information regarding language access obligations, please refer to the DHS Recipient Guidance: https://www.dhs.gov/guidance-published-help-department-supported-organizations-provide-meaningful-access-people-limited and additional resources on http://www.lep.gov.

**Article II - Universal Identifier and System of Award Management**

Recipients are required to comply with the requirements set forth in the government-wide financial assistance award term regarding the System for Award Management and Universal Identifier Requirements located at 2 C.F.R. Part 25, Appendix A, the full text of which is incorporated here by reference.

**Article III - Americans with Disabilities Act of 1990**


**Article IV - SAFECOM**

Recipients receiving federal financial assistance awards made under programs that provide emergency communication equipment and its related activities must comply with the SAFECOM Guidance for Emergency Communication Grants, including provisions on technical standards that ensure and enhance interoperable communications.

**Article V - Disposition of Equipment Acquired Under the Federal Award**

When original or replacement equipment acquired under this award by the recipient or its subrecipients is no longer needed for the original project or program or for other activities currently or previously supported by a federal awarding agency, you must request instructions from FEMA to make proper disposition of the equipment pursuant to 2 C.F.R. section 200.313.

**Article VI - Rehabilitation Act of 1973**

Recipients must comply with the requirements of Section 504 of the Rehabilitation Act of 1973, Pub. L. 93-112 (1973), (codified as amended at 29 U.S.C. section 794,) which provides that no otherwise qualified handicapped individuals in the United States will, solely by reason of the handicap, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance.

**Article VII - National Environmental Policy Act**

Recipients must comply with the requirements of the National Environmental Policy Act of 1969 (NEPA), Pub. L. 91-190 (1970) (codified as amended at 42 U.S.C. section 4321 et seq.) and the Council on Environmental Quality (CEQ) Regulations for Implementing the Procedural Provisions of NEPA, which require recipients to use all practicable means within their authority, and consistent with other essential considerations of national policy, to create and maintain conditions under which people and nature can exist in productive harmony and fulfill the social, economic, and other needs of present and future generations of Americans.
Article VIII - Acknowledgement of Federal Funding from DHS

Recipients must acknowledge their use of federal funding when issuing statements, press releases, requests for proposal, bid invitations, and other documents describing projects or programs funded in whole or in part with federal funds.

Article IX - USA PATRIOT Act of 2001

Recipients must comply with requirements of Section 817 of the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (USA PATRIOT Act), Pub. L. No. 107-56, which amends 18 U.S.C. sections 175-175c.

Article X - Age Discrimination Act of 1975

Recipients must comply with the requirements of the Age Discrimination Act of 1975, Pub. L. No. 94-135 (1975) (codified as amended at Title 42, U.S. Code, section 6101 et seq.), which prohibits discrimination on the basis of age in any program or activity receiving federal financial assistance.

Article XI - Civil Rights Act of 1964 - Title VI

Recipients must comply with the requirements of Title VI of the Civil Rights Act of 1964 (codified as amended at 42 U.S.C. section 2000d et seq.), which provides that no person in the United States will, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance. DHS implementing regulations for the Act are found at 6 C.F.R. Part 21 and 44 C.F.R. Part 7.

Article XII - Acceptance of Post Award Changes

In the event FEMA determines that changes are necessary to the award document after an award has been made, including changes to period of performance or terms and conditions, recipients will be notified of the changes in writing. Once notification has been made, any subsequent request for funds will indicate recipient acceptance of the changes to the award. Please call the FEMA/GMD Call Center at (866) 927-5646 or via e-mail to ASK-GMD@fema.dhs.gov if you have any questions.

Article XIII - Notice of Funding Opportunity Requirements

All the instructions, guidance, limitations, and other conditions set forth in the Notice of Funding Opportunity (NOFO) for this program are incorporated here by reference in the award terms and conditions. All recipients must comply with any such requirements set forth in the program NOFO.

Article XIV - Trafficking Victims Protection Act of 2000 (TVPA)

Recipients must comply with the requirements of the government-wide financial assistance award term which implements Section 106(g) of the Trafficking Victims Protection Act of 2000 (TVPA), codified as amended at 22 U.S.C. section 7104. The award term is located at 2 C.F.R. section 175.15, the full text of which is incorporated here by reference.

Article XV - Non-Supplanting Requirement

Recipients receiving federal financial assistance awards made under programs that prohibit supplanting by law must ensure that federal funds do not replace (supplant) funds that have been budgeted for the same purpose through non-federal sources.

Article XVI - Drug-Free Workplace Regulations

Recipients must comply with drug-free workplace requirements in Subpart B (or Subpart C, if the recipient is an individual) of 2 C.F.R. Part 3001, which adopts the Government-wide implementation (2 C.F.R. Part 182) of Sec. 5152-5158 of the Drug-Free Workplace Act of 1988 (41 U.S.C. sections 8101-8106).

Article XVII - Prior Approval for Modification of Approved Budget

Before making any change to the FEMA approved budget for this award, you must request prior written approval from FEMA where required by 2 C.F.R. section 200.308. FEMA is also utilizing its discretion to impose an additional restriction under 2 C.F.R. section 200.308(f) regarding the transfer of funds among direct cost categories, programs, functions, or activities. Therefore, for awards with an approved budget where the federal share is greater than the simplified acquisition threshold
(currently $250,000), you may not transfer funds among direct cost categories, programs, functions, or activities without prior written approval from FEMA where the cumulative amount of such transfers exceeds or is expected to exceed ten percent (10%) of the total budget FEMA last approved. You must report any deviations from your FEMA approved budget in the first Federal Financial Report (SF-425) you submit following any budget deviation, regardless of whether the budget deviation requires prior written approval.

Article XVIII - Environmental Planning and Historic Preservation (EHP) Review

DHS/FEMA funded activities that may require an EHP review are subject to the FEMA Environmental Planning and Historic Preservation (EHP) review process. This review does not address all federal, state, and local requirements. Acceptance of federal funding requires recipient to comply with all federal, state, and local laws.

DHS/FEMA is required to consider the potential impacts to natural and cultural resources of all projects funded by DHS/FEMA grant funds, through its EHP Review process, as mandated by the National Environmental Policy Act; National Historic Preservation Act of 1966, as amended; National Flood Insurance Program regulations; and, any other applicable laws and Executive Orders. In order to initiate EHP review of your project(s), you must submit a detailed project description along with supporting documentation. The EHP review process must be completed before funds are released to carry out the proposed project; otherwise, DHS/FEMA may not be able to fund the project due to noncompliance with EHP laws, executive order, regulations, and policies.

If ground disturbing activities occur during construction, applicant will monitor ground disturbance, and if any potential archeological resources are discovered, applicant will immediately cease work in that area and notify the pass-through entity, if applicable, and DHS/FEMA.

Article XIX - Federal Leadership on Reducing Text Messaging while Driving

Recipients are encouraged to adopt and enforce policies that ban text messaging while driving as described in E.O. 13513, including conducting initiatives described in Section 3(a) of the Order when on official government business or when performing any work for or on behalf of the federal government.

Article XX - DHS Specific Acknowledgements and Assurances

All recipients, subrecipients, successors, transferees, and assignees must acknowledge and agree to comply with applicable provisions governing DHS access to records, accounts, documents, information, facilities, and staff.

1. Recipients must cooperate with any compliance reviews or compliance investigations conducted by DHS.
2. Recipients must give DHS access to, and the right to examine and copy, records, accounts, and other documents and sources of information related to the federal financial assistance award and permit access to facilities, personnel, and other individuals and information as may be necessary, as required by DHS regulations and other applicable laws or program guidance.
3. Recipients must submit timely, complete, and accurate reports to the appropriate DHS officials and maintain appropriate backup documentation to support the reports.
4. Recipients must comply with all other special reporting, data collection, and evaluation requirements, as prescribed by law or detailed in program guidance.
5. Recipients of federal financial assistance from DHS must complete the DHS Civil Rights Evaluation Tool within thirty (30) days of receipt of the Notice of Award or, for State Administrative Agencies, thirty (30) days from receipt of the DHS Civil Rights Evaluation Tool from DHS or its awarding component agency. After the initial submission for the first award under which this term applies, recipients are required to provide this information once every two (2) years if they have an active award, not every time an award is made. Recipients should submit the completed tool, including supporting materials, to CivilRightsEvaluation@hq.dhs.gov. This tool clarifies the civil rights obligations and related reporting requirements contained in the DHS Standard Terms and Conditions. Subrecipients are not required to complete and submit this tool to DHS. The evaluation tool can be found at https://www.dhs.gov/publication/dhs-civil-rights-evaluation-tool.

The DHS Office for Civil Rights and Civil Liberties will consider, in its discretion, granting an extension if the recipient identifies steps and a timeline for completing the tool. Recipients should request extensions by emailing the request to CivilRightsEvaluation@hq.dhs.gov prior to expiration of the 30-day deadline.

Article XXI - Best Practices for Collection and Use of Personally Identifiable Information

Recipients who collect personally identifiable information (PII) are required to have a publicly available privacy policy that describes standards on the usage and maintenance of the PII they collect. DHS defines PII as any information that permits the identity of an individual to be directly or indirectly inferred, including any information that is linked or linkable to that individual.

Article XXII - Civil Rights Act of 1968

Recipients must comply with Title VIII of the *Civil Rights Act of 1968*, Pub. L. 90-284, as amended through Pub. L. 113-4, which prohibits recipients from discriminating in the sale, rental, financing, and advertising of dwellings, or in the provision of services in connection therewith, on the basis of race, color, national origin, religion, disability, familial status, and sex (see 42 U.S.C. section 3601 *et seq.*), as implemented by the U.S. Department of Housing and Urban Development at 24 C.F.R. Part 100. The prohibition on disability discrimination includes the requirement that new multifamily housing with four or more dwelling units—i.e., the public and common use areas and individual apartment units (all units in buildings with elevators and ground-floor units in buildings without elevators)—be designed and constructed with certain accessible features. (See 24 C.F.R. Part 100, Subpart D.)

Article XXIII - Debarment and Suspension

Recipients are subject to the non-procurement debarment and suspension regulations implementing Executive Orders (E.O.) 12549 and 12689, which are at 2 C.F.R. Part 180 as adopted by DHS at 2 C.F.R. Part 3000. These regulations restrict federal financial assistance awards, subawards, and contracts with certain parties that are debarred, suspended, or otherwise excluded from or ineligible for participation in federal assistance programs or activities.

Article XXIV - Activities Conducted Abroad

Recipients must ensure that project activities carried on outside the United States are coordinated as necessary with appropriate government authorities and that appropriate licenses, permits, or approvals are obtained.

Article XXV - Energy Policy and Conservation Act

Recipients must comply with the requirements of the *Energy Policy and Conservation Act*, Pub. L. 94-163 (1975) (codified as amended at 42 U.S.C. section 6201 *et seq.*), which contain policies relating to energy efficiency that are defined in the state energy conservation plan issued in compliance with this Act.

Article XXVI - Procurement of Recovered Materials

States, political subdivisions of states, and their contractors must comply with Section 6002 of the Solid Waste Disposal Act, Pub. L. 89-272 (1965), (codified as amended by the *Resource Conservation and Recovery Act*, 42 U.S.C. section 6962.) The requirements of Section 6002 include procuring only items designated in guidelines of the Environmental Protection Agency (EPA) at 40 C.F.R. Part 247 that contain the highest percentage of recovered materials practicable, consistent with maintaining a satisfactory level of competition.

Article XXVII - Terrorist Financing

Recipients must comply with E.O. 13224 and U.S. laws that prohibit transactions with, and the provisions of resources and support to, individuals and organizations associated with terrorism. Recipients are legally responsible to ensure compliance with the Order and laws.

Article XXVIII - Hotel and Motel Fire Safety Act of 1990


Article XXIX - Duplication of Benefits

Any cost allocable to a particular federal financial assistance award provided for in 2 C.F.R. Part 200, Subpart E may not be charged to other federal financial assistance awards to overcome fund deficiencies; to avoid restrictions imposed by federal statutes, regulations, or federal financial assistance award terms and conditions; or for other reasons. However, these prohibitions would not preclude recipients from shifting costs that are allowable under two or more awards in accordance with existing federal statutes, regulations, or the federal financial assistance award terms and conditions.
Article XXX - Fly America Act of 1974

Recipients must comply with Preference for U.S. Flag Air Carriers (air carriers holding certificates under 49 U.S.C. section 41102) for international air transportation of people and property to the extent that such service is available, in accordance with the International Air Transportation Fair Competitive Practices Act of 1974, 49 U.S.C. section 40118, and the interpretative guidelines issued by the Comptroller General of the United States in the March 31, 1981, amendment to Comptroller General Decision B-138942.

Article XXXI - Reporting of Matters Related to Recipient Integrity and Performance

If the total value of any currently active grants, cooperative agreements, and procurement contracts from all federal awarding agencies exceeds $10,000,000 for any period of time during the period of performance of this federal award, then the recipients must comply with the requirements set forth in the government-wide Award Term and Condition for Recipient Integrity and Performance Matters located at 2 C.F.R. Part 200, Appendix XII, the full text of which is incorporated here by reference in the award terms and conditions.

Article XXXII - Lobbying Prohibitions

Recipients must comply with 31 U.S.C. section 1352, which provides that none of the funds provided under a federal financial assistance award may be expended by the recipient to pay any person to influence, or attempt to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with any federal action related to a federal award or contract, including any extension, continuation, renewal, amendment, or modification.

Article XXXIII - False Claims Act and Program Fraud Civil Remedies

Recipients must comply with the requirements of the False Claims Act, 31 U.S.C. sections 3729-3733, which prohibit the submission of false or fraudulent claims for payment to the federal government. (See 31 U.S.C. sections 3801-3812, which details the administrative remedies for false claims and statements made.)

Article XXXIV - Federal Debt Status

All recipients are required to be non-delinquent in their repayment of any federal debt. Examples of relevant debt include delinquent payroll and other taxes, audit disallowances, and benefit overpayments. (See OMB Circular A-129.)

Article XXXV - Nondiscrimination in Matters Pertaining to Faith-Based Organizations

It is DHS policy to ensure the equal treatment of faith-based organizations in social service programs administered or supported by DHS or its component agencies, enabling those organizations to participate in providing important social services to beneficiaries. Recipients must comply with the equal treatment policies and requirements contained in 6 C.F.R. Part 19 and other applicable statutes, regulations, and guidance governing the participations of faith-based organizations in individual DHS programs.

Article XXXVI - Education Amendments of 1972 (Equal Opportunity in Education Act) - Title IX

Recipients must comply with the requirements of Title IX of the Education Amendments of 1972, Pub. L. 92-318 (1972) (codified as amended at 20 U.S.C. section 1681 et seq.), which provide that no person in the United States will, on the basis of sex, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any educational program or activity receiving federal financial assistance. DHS implementing regulations are codified at C.F.R. Part 17 and 44 C.F.R. Part 19.

Article XXXVII - Copyright

Recipients must affix the applicable copyright notices of 17 U.S.C. sections 401 or 402 and an acknowledgement of U.S. Government sponsorship (including the award number) to any work first produced under federal financial assistance awards.

Article XXXVIII - Reporting Subawards and Executive Compensation

Recipients are required to comply with the requirements set forth in the government-wide award term on Reporting Subawards and Executive Compensation located at 2 C.F.R. Part 170, Appendix A, the full text of which is incorporated here by reference in the award terms and conditions.

Article XXXIX - Use of DHS Seal, Logo and Flags
Recipients must obtain permission from their DHS FAO prior to using the DHS seal(s), logos, crests or reproductions of flags or likenesses of DHS agency officials, including use of the United States Coast Guard seal, logo, crests or reproductions of flags or likenesses of Coast Guard officials.

Article XL - Whistleblower Protection Act

Recipients must comply with the statutory requirements for whistleblower protections (if applicable) at 10 U.S.C section 2409, 41 U.S.C. section 4712, and 10 U.S.C. section 2324, 41 U.S.C. sections 4304 and 4310.

Article XLI - Assurances, Administrative Requirements, Cost Principles, Representations and Certifications

DHS financial assistance recipients must complete either the Office of Management and Budget (OMB) Standard Form 424B Assurances - Non-Construction Programs, or OMB Standard Form 424D Assurances - Construction Programs, as applicable. Certain assurances in these documents may not be applicable to your program, and the DHS financial assistance office (DHS FAO) may require applicants to certify additional assurances. Applicants are required to fill out the assurances applicable to their program as instructed by the awarding agency. Please contact the DHS FAO if you have any questions.

DHS financial assistance recipients are required to follow the applicable provisions of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards located at Title 2, Code of Federal Regulations (C.F.R.) Part 200, and adopted by DHS at 2 C.F.R. Part 3002.

By accepting this agreement, the recipient and its executives, as defined in 2 C.F.R. section 170.315, certify that the recipient's policies are in accordance with OMB's guidance located at 2 C.F.R. Part 200, all applicable federal laws, and relevant Executive guidance.

Article XLII - Patents and Intellectual Property Rights

Recipients are subject to the Bayh-Dole Act, 35 U.S.C. section 200 et seq, unless otherwise provided by law. Recipients are subject to the specific requirements governing the development, reporting, and disposition of rights to inventions and patents resulting from federal financial assistance awards located at 37 C.F.R. Part 401 and the standard patent rights clause located at 37 C.F.R. section 401.14.

Article XLIII - Performance Metrics

The DHS Center for Prevention Programs and Partnerships (CP3) will measure the recipient's performance in accordance with all required measures for each project type as identified in Appendix B of the Notice of Funding Opportunity (NOFO). The recipient's Implementation and Measurement Plan (IMP), submitted with their application package, must outline the recipient's timelines, data collection methods, outputs and performance measurements for all proposed activities in accordance with the required measures within Appendix B, and must be approved by CP3 prior to program implementation as stated in the NOFO. Recipient shall submit performance data quarterly to be measured against their DHS-approved IMP, and will meet regularly with DHS CP3 to assess ongoing progress. The recipient shall support and facilitate DHS CP3 Grants site visits to assess performance when applicable.

BUDGET COST CATEGORIES

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<td>Los Angeles Police Department</td>
<td>FEMA-GPD</td>
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<tr>
<td>100 West First Street, Suite 842</td>
<td>400 C Street, SW, 3rd floor</td>
</tr>
<tr>
<td>Los Angeles, CA, 90012 -</td>
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<td>9. NAME OF RECIPIENT</td>
<td>10. NAME OF FEMA PROJECT COORDINATOR</td>
</tr>
<tr>
<td>Scott Rate</td>
<td>Central Scheduling and Information Desk</td>
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<tr>
<td>(213)</td>
<td>Phone: 800-368-6498</td>
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<tr>
<td>486-0380</td>
<td>Email: <a href="mailto:Askcsid@dhs.gov">Askcsid@dhs.gov</a></td>
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<td>Targeted Violence and Terrorism Prevention Grant Program recipients are not required to sign and return copies of this document. However, recipients should print and keep a copy of this document for their records.</td>
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<td>DEBORAH SUSAN SCOTT, Assistance Officer</td>
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Confirmation

Thank you for submitting your grant application package via Grants.gov. Your application is currently being processed by the Grants.gov system. Once your submission has been processed, Grants.gov will send email messages to advise you of the progress of your application through the system. Over the next 24 to 48 hours, you should receive two emails. The first will confirm receipt of your application by the Grants.gov system, and the second will indicate that the application has either been successfully validated by the system prior to transmission to the grantor agency or has been rejected due to errors.

Please do not hit the back button on your browser.

If your application is successfully validated and subsequently retrieved by the grantor agency from the Grants.gov system, you will receive an additional email. This email may be delivered several days or weeks from the date of submission, depending on when the grantor agency retrieves it.

You may also monitor the processing status of your submission within the Grants.gov system by clicking on the “Track My Application” link listed at the end of this form.

Note: Once the grantor agency has retrieved your application from Grants.gov, you will need to contact them directly for any subsequent status updates. Grants.gov does not participate in making any award decisions.

IMPORTANT NOTICE: If you do not receive a receipt confirmation and either a validation confirmation or a rejection email message within 48 hours, please contact us. The Grants.gov Contact Center can be reached by email at support@grants.gov, or by telephone at 1-800-518-4726. Always include your Grants.gov tracking number in all correspondence. The tracking numbers issued by Grants.gov look like GRANTXXXXXXXXX.
If you have questions please contact the Grants.gov Contact Center: support@grants.gov 1-800-518-4726 24 hours a day, 7 days a week. Closed on federal holidays.

The following application tracking information was generated by the system:

Grants.gov Tracking Number: GRANT13366954
UEI: 2RXCMNNSUEJ1
Submitter's Name: Barbra Ann B Montesquieu
CFDA Number: 97.132
CFDA Description: Financial Assistance for Targeted Violence and Terrorism Prevention
Funding Opportunity Number: DHS-21-TTP-132-00-01
Funding Opportunity Description: Fiscal Year (FY) 2021 Targeted Violence and Terrorism Prevention (TVTP)
Agency Name: Department of Homeland Security - FEMA
Application Name of this Submission: City of Los Angeles
Date/Time of Receipt: May 19, 2021 01:00:48 PM EDT

TRACK MY APPLICATION – To check the status of this application, please click the link below:

It is suggested you Save and/or Print this response for your records.
May 26, 2021

Deanne Criswell, FEMA Administrator
Federal Emergency Management Agency
500 C St. S.W. Washington, DC 20472

Mr. Criswell,

In my role as the Executive Director of the Los Angeles Area Regional Training Group (RTG), my primary focus is to identify, support, develop, and implement training programs and initiatives that will heighten the awareness, response readiness, and interoperability of firefighters and EMS responders across the Los Angeles region. We also aim to support and participate in programs that seek to detect and prevent acts of violence.

I was made aware of the PATHE program as proposed by the Los Angeles Police Department (LAPD) and am fully supportive of this program. The LAPD is known as a leading innovator in law enforcement, counterterrorism, and homeland security, and I am fully confident that the proposed program will not only be a success in our region but will be a model for other cities across the country to follow.

The Los Angeles region is known for its close collaboration across disciplines and levels of government. As we face the growing threat posed by domestic violent extremism, the RTG is honored to support programs, such as LAPD’s PATHE, that will allow us to better understand the growing threat of domestic extremism and be better prepared to counter its effects in our communities.

As the Executive Director of the Los Angeles Area RTG, I support the Los Angeles Police Department’s PATHE Program. We see it as a promising approach to addressing the problem of targeted violence and preventing terrorism and hope to collaborate in any way that we can from the fire service’s perspective.

Respectfully,

James Birrell
Executive Director
Los Angeles Area Regional Training Group, “RTG”
May 26, 2021

Deanne Criswell, FEMA Administrator  
Federal Emergency Management Agency  
500 C St. S.W. Washington, DC 20472

Dear Mr. Criswell,

I currently serve as the Executive Director of the Joint Regional Intelligence Center (JRIC), the fusion center serving the six counties of the southern California region. Prior to this position, I served with the Los Angeles Sheriff Department for 38 years, much of which time was spent in assignments focused on criminal intelligence and countering terrorism. I became well acquainted with the threat of terrorism from international and domestic groups and homegrown violent extremists over these decades of public service. It is vital that we stay focused on countering these threats.

It is with this background and understanding in mind that I would like to express to you my full support for the Los Angeles Police Department’s Providing Alternatives to Hinder Extremism (PATHE) program, for which they are seeking federal grant funding to implement in the Los Angeles region. Their program is a solid example of the type of program that will effectively target individuals with a propensity to carry out violent acts and prevent those acts from being carried out. It is both innovative and well thought out.

We look forward to collaborating with the LAPD on this program and are hopeful that it will be a successful model. Our collective efforts to target violence and prevent terrorism are essential missions. I am grateful to the leaders that are at work devising novel approaches to protect our region and our country.

Sincerely,

John Stedman, Executive Director  
Joint Regional Intelligence Center  
12440 Imperial Highway, Suite 700  
Norwalk, CA 90650  
(562) 345-1102
May 26, 2021

Deanne Criswell  
FEMA Administrator  
Federal Emergency Management Agency  
500 C St. S.W.  
Washington, DC 20472

Deanne Criswell,

As President and CEO of the Los Angeles Chapter of InfraGard, I would like to communicate my fervent support for the LAPD PATHE Program. The specter of domestic extremism is a significant threat in our region. This region has experienced numerous attacks and acts of violence at the hands of violent extremists. The PATHE program comes at the right time and will be an excellent avenue to educate public safety officials and officers across our region to identify and prevent acts of violence at the hands of domestic violent extremists.

InfraGard is a partnership between the Federal Bureau of Investigation (FBI) and members of the private sector for the protection of critical infrastructure. Through seamless collaboration, InfraGard provides education, information-sharing, networking, and workshops on emerging technologies and threats. I have been involved in numerous training programs and see the PATHE program as a promising program that will better protect our region, its people, and critical infrastructure.

Again, I give my full support to the LAPD’s PATHE program and hope that it will receive the utmost consideration by your office.

Sincerely,

Roger Rieger  
President and CEO  
InfraGard, Los Angeles
PROVIDING ALTERNATIVES TO HINDER EXTREMISM (PATHE) PROGRAM

APPLICATION SUBMITTED BY THE
LOS ANGELES POLICE DEPARTMENT
CITY OF LOS ANGELES, CALIFORNIA

PROMISING PRACTICES: MULTIPLE PROJECT TRACK

OBJECTIVE 1: The local community has awareness of the radicalization to violence process and what the threat of targeted violence and terrorism looks like.

OBJECTIVE 4: Members of the local community have the ability to act on their awareness training and help members of their community before they threaten other members of the community by knowing how to contact – and understanding the role of – threat assessment and management teams.

$250,000
Abstract

The Providing Alternatives to Hinder Extremism (PATHE) Program is a countering violence extremism program formulated by the Los Angeles Police Department (LAPD), with the Federal Bureau of Investigation, the Los Angeles Sheriff’s Department, and the Los Angeles County Department of Mental Health. The program is a comprehensive approach and seeks to utilize a risk assessment measure to identify and assess prospective individuals, address their specific needs, link them to appropriate services across agencies and community resources, as well as follow up contacts to determine if the interventions have reduced the risk of their re-activation on a trajectory or pathway to violence. PATHE training was provided to public safety personnel, mental health professionals, and school counsels among others.

Under the Fiscal Year 2021 Targeted Violence and Terrorism Prevention Grant Program, Promising Practices – Multiple Projects Track, the LAPD is seeking $250,000 in funding to update the curriculum for PATHE training with the objectives of a comprehensive approach to (1) raising awareness of radicalization to violence and (2) ensuring that targeted members of the Los Angeles region have the ability to act on their awareness training by knowing how to contact, and understand the role of, threat assessment and management teams.
The City of Los Angeles is the nation’s second largest city with a population of over four million residents distributed over 468 square miles. The Greater Los Angeles Area (Los Angeles region), which cover the Los Angeles, Orange, San Bernardino, Riverside, and Ventura Counties, has a population of over 18 million distributed over 33,954 square miles. The Los Angeles region is uniquely vulnerable to acts of targeted violence because of its large geography, complex, modern infrastructure, and diverse cultural composition. Additionally, it is home to the nation’s largest ports and is the epicenter of international business and entertainment.

Since 1970, the Los Angeles Police Department (LAPD) has had an intelligence unit responsible for the prevention of terrorism activities. The LAPD is a charter member agency in the Los Angeles Task Force on Terrorism which has been in existence since the planning of the 1984 Olympics. Currently, the LAPD’s Counter-Terrorism and Special Operations Bureau aims to prevent terrorism by effectively sharing information aimed at disrupting terrorist’s operational capability and addressing the underlying causes associated with the motivational component and to prepare the public and the city government for consequences associated with terrorist operations. The LAPD is a member of the Joint Regional Intelligence Center (JRIC), established in 2006, a cooperative effort between federal, state, and local law enforcement and public safety agencies to centralize the intake, analysis, synthesis, and appropriate dissemination of terrorism-related threat intelligence for the greater Los Angeles region.

In 2017, Providing Alternatives to Hinder Extremism (PATHE) was a countering violence extremism (CVE) program formulated by LAPD, in partnership with the Federal Bureau of Investigation (FBI), the Los Angeles Sheriff’s Department (LASD), and the Los Angeles County Department of Mental Health (LACDMH). The program aims to intervene with individuals at-risk of perpetrating violence and, working with the mental evaluation unit, to intervene and provide counseling and other services. In 2017, the program identified an individual who was making bomb threats and mental health professionals determined that the individual suffered from schizophrenia. The members were then able to provide the individual with the appropriate treatment and no criminal charges were made. However, due to operational necessities, the training was discontinued.

Under the Fiscal Year 2021 Targeted Violence and Terrorism Prevention Grant Program, Promising Practices – Multiple Projects Track, the LAPD is seeking $250,000 in funding to update the curriculum for PATHE training with the objectives of a comprehensive approach to (1) raising awareness of radicalization to violence and (2) ensuring that targeted members of the Los Angeles area have the ability act on their awareness training by knowing how to contact – and understand the role of – threat assessment and management teams.

Needs Assessment

Historically, federal and local law enforcement served in reactive, investigative capacities following targeted violence and terrorism attacks. In the wake of the 1999 mass shooting at Columbine High School in Colorado, and with increasing urgency after the 9/11 attacks, proactive identification and interdiction of radicalization and mobilization to violence became a top priority for government, intelligence, and first responder communities, leading to the development of suspicious activity reporting (SAR) programs and training. As the number of
homegrown violent extremist plots grew, CVE efforts evolved; agencies began to seek early opportunities for intervention and diversion – “offramps” for individuals who appeared to be on a pathway to committing violence.

The PATHE program aims to address the wide spectrum of violent extremism and provides an enhanced methodology to assess, identify, and manage behaviors of individuals encountered by law enforcement and civilians alike who express an extremist ideology, coupled with mental illness, from a course or pathway that historically resulted in violence. An important concern for the PATHE program is persons living with mental illness who are at greater risk to be a target for violent extremism recruiters, and if left without intervention, this vulnerable population may be somewhat agreeable parties who may willingly adopt or follow a dynamic leader, or ideology down the pathway to violence. The PATHE program is a comprehensive approach and (1) seeks to utilize a risk assessment measure to identify and assess prospective individuals, (2) address their specific needs, (3) link them to appropriate services across agencies and community resources, as well as (4) follow up contacts to determine if the interventions have reduced the risk of their re-activation on a trajectory or pathway to violence. This proposed program will fund the initial step of this comprehensive approach, providing training for the community to utilize a risk assessment tool and strategy.

**Targeted Population.** The Los Angeles region routinely faces a large volume of threats, as is indicated by the large number of leads handled by the FBI Threat Assessment Squad and the number of cases routinely being managed by the FBI Joint Terrorism Task Force. The Los Angeles region is uniquely vulnerable to acts of targeted violence because of its large geography, complex, modern infrastructure, and diverse cultural composition. Aside from its presence on the world's entertainment stage, many of the nation's most critical assets and infrastructure are concentrated in the Los Angeles/Long Beach Urban Area. The region is also home to the nation's largest and second largest ports - the Ports of Los Angeles and Long Beach, respectively. The Los Angeles Region is a leading world center of business, international trade, entertainment, culture, media, science, sports, technology, and education. With two new sports stadiums and two football teams coming to the region; and plans to host the 2022 Super Bowl, the 2026 World Cup, and the 2028 Olympics, the timing for this grant is ideal as it will allow the region to put in place a framework to reduce the threat of targeted acts of violence.

While a prospective individual’s families, friends, and close associates are best positioned to observe and report pre-violence behavioral, verbal, and written indicators, they are often reluctant to do so. There is a need for community members outside of a person’s close circle to be able to assess, identify, and report pre-violence behaviors. Rapport, community outreach, and education are key to encouraging early reporting. The targeted population for the PATHE training will be police officers, firemen, school counsels, mental health professionals, clergy, and private sector partners. All these professionals are embedded within the communities, and best suited to continue and expand the program. The training tiers will start from within the Los Angeles City limits, Los Angeles County, and the JRIC area of responsibility – Greater Los Angeles and County of Santa Barbara. Consultation between trained PATHE intervention teams provides an important, and potentially lifesaving, avenue for acting on observable indicators.
Providing Alternatives to Hinder Extremism (PATHE) Program

1. **CAMP** | In 2005, the LAPD Mental Evaluation Unit (MEU), working together with the LACDMH, developed and implemented a Case Assessment Management Program (CAMP) as a permanent investigative and follow-up entity. CAMP provides intensive, long-term case management of individuals suffering from mental illness or mental health crises who are high utilizers of emergency services and/or at risk for violent encounters with police officers. CAMP assists field police officers with information regarding past incidents and actions of the individual, tactical considerations, as well as patterns of police response. CAMP identifies, tracks, and develops customized long-term intervention strategies. In addition, CAMP manages the access and removal of firearms by individuals of concern.

2. **START** | In 2008, CAMP implemented a strategy for School Threat Assessment Response Teams (START), bringing together LAPD, LACDMH, and schools in Los Angeles to provide comprehensive threat assessments and interventions specific to students and school environments. START provides post-intervention services, including case consultation, case management, linkage, follow-up, and periodic review of risk factors. START also provides training designed to increase awareness about targeted school violence among school administrators, faculty, parents, students, campus security, and law enforcement.

3. **iWATCH** | In 2007, this program was developed and widely socialized to complement the SAR initiative with greater focus on educating communities and encouraging reporting of behaviors and activities indicative of potential targeted violence. Community members can submit suspicious activity reports online or via the iWatchLA App. iWatchLA was designed in partnership with the LASD and business community, extending the community reporting mechanism throughout the County. This program has been a huge success.

Success of the PATHE program strongly depends on the participation of all agencies within the region. However, due to budget shortfalls, funding for PATHE training has been put on hold. With the Fiscal Year 2021 Targeted Violence and Terrorism Prevention Grant Program, the LAPD will be able to update the PATHE training and invite public safety personnel, health care professionals, clergy, and other private sector partners to participate in this program. PATHE is not a criminal prosecutorial tool and depends on holistic, multi-disciplinary participation and community engagement to ensure sustainability of the strategy by building transparency, trust, and understanding of how this model can benefit the individual in crisis, and the community.

**Program Design**

**Problem Statement.** Extensive data has been compiled illustrating that there is no single cause or pathway to targeted violence. Targeting a specific ideology or path ignores the reality that vulnerability to radicalization and mobilization to violence increases when specific traumatic
psychosocial or life circumstances are present. These are more important than ideology in driving a person toward violence. A search of learning opportunities or programs within the Greater Los Angeles Area revealed some opportunities to have basic awareness of violent extremism, however, PATHE offers a more focused and tailored risk assessment and management strategy for personalized intervention, behavior management, and supportive alternatives to divert at-risk individuals.

An effective assessment depends on the information upon which it is formulated and understanding how various factors work to compound effect. PATHE builds on the threat assessment frameworks of START and CAMP, which focus on a pattern of behavioral and verbal cues people exhibit before committing a violent act. Both programs established behavioral risk assessment tools to identify those on a potential pathway to targeted violence and intervene early enough in the process to divert and link them to appropriate services. PATHE will supplement existing systems with a more comprehensive screening tool, which identifies “Driving Factors” and the “Most Common Risk Factors,” indicative of an elevated degree of risk. The proposed program will be offered across the Los Angeles region.

Program Goals and Objectives. PATHE has the goal of standardizing all processes, from intake through assessment, and deliver case management strategies tailored to address escalating factors like grievances, identity struggles, and isolation to divert individuals on a pathway to targeted violence.

The kind of successful intervention strategy envisioned by PATHE builds upon existing mental health and risk assessment practices by developing, fostering, and providing viable, accessible, long-term alternatives to address grievances, restore a healthy sense of identity and purpose, and nurture a sense of belonging and acceptance. A whole-of-government, whole-of-community response such as this requires a commitment from all involved stakeholders, and an understanding of every stakeholder’s capabilities and capacities, while working towards the common goal of making communities safer.

PATHE draws together existing capabilities, programs, and services to help prevent acts of targeted violence and effectively link persons with appropriate support. PATHE program will accomplish the following:

- Strengthen societal resistance against the drivers of violent extremism and ensure broad awareness of the threat of terrorism and targeted violence.
- Counter terrorist and violent extremist influence online.
- Develop prevention frameworks and enhance the ability to identify and respond to individuals at risk of mobilizing to violence.
- Develop and implement recidivism reduction programming to address individuals convicted of crimes related to terrorism and targeted violence.

The proposed PATHE program will answer Objectives 1 and 4 of the TVTP.
Objective 1 – The local community has awareness of the radicalization to violence process and what the threat of targeted violence and terrorism looks like; PATHE Train-the-Trainer

The **PATHE 8-hour Train-the-Trainer Program** has the goal of training 250 PATHE trainers from the following groups.

- Law Enforcement & Public Safety
- Schools (K-12, Colleges & Universities)
- Clergy
- Mental Health Clinicians & Staff

The Joint Regional Intelligence Center (JRIC) has robust inroads into local law enforcement, public safety, mental health, and the education sector across the area of responsibility. These relationships will be used to identify PATHE participants.

The goal is to deliver 14 webinar or classroom train-the-trainer sessions. **The desired class size is 15-20 attendees, for a total of approximately 250 PATHE trainers.** Although a classroom delivery is preferable, the training to be developed will be delivered via webinar to accommodate counties that may choose this option if there are any lingering social distancing impacts of the COVID-19 Pandemic.

**Train-the-Trainer Audience and Number of Deliveries:**

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<td>Orange</td>
<td>2**</td>
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<td>Riverside</td>
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<td>San Bernardino</td>
<td>1</td>
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<td>Ventura</td>
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*There are seven mutual aid areas (A-G) in Los Angeles County. A train-the-trainer delivery is proposed for each mutual aid area due to the size and population served.

**For practical reasons, many training programs in Orange County are delivered in a north and south county approach. PATHE would follow this pattern to ensure effective coverage.**

**PATHE Train-the-Trainer Program (Webinar or Classroom)**

- **AM (4 hours)**
  - Module 1 – Case Studies (1 hr.)
  - Module 2 – Behavioral, Environmental, & Ideological Factors (1 hr.)
  - Module 3 – Subject Interview/Baseline Assessment (1.5 hrs.)
  - Module 4 – Resources, Services Linkage (.5 hr.)
    - **"LAPD Experience"**
  - LUNCH
- **PM (4 hours)**
  - Module 5 – Community Reporting (.5 hr.)
  - Module 6 – Course Review (1 hr.)
Module 7 – Practical Application (1.5 hrs.)
Subject Interviews, Case Assessments, Services Linkage, Course Review & Examination (1 hr.)

Performance Measures. LAPD will utilize a sign-in sheet that will capture basic demographic information such as gender identity, profession, and contact information. It will also maintain information on number of training sessions conducted and the number of participants. All data collected will be stored in a database and included within the required progress reporting.

Objective 4 – Members of the local community have the ability to act on their awareness training and help members of their community before they threaten other members of the community by knowing how to contact – and understanding the role of – threat assessment and management teams; PATHE Program

The PATHE trainers would then be supported by PATHE Program Administrators in the delivery of PATHE 4-hour webinar or classroom sessions to be delivered within their areas from to the respective discipline (e.g., public safety, education, mental health) stakeholders. The desired class size is 36-40 attendees, for a total range of roughly 500 PATHE-trained professionals.

The estimated population of these Los Angeles region is just below 19 million. The challenge of identifying individuals that may be radicalizing toward targeted violence in such a large region is a significant one. Having PATHE-trained individuals across the region within the professions that have a higher likelihood of encountering these individuals and providing effective publicity about this program to the regions served through the fusion centers and local agencies will be of great assistance in getting them the needed assistance before it is too late.

PATHE Training Audience:

- Law Enforcement & Public Safety
- Schools (K-12, Colleges & Universities)
- Mental Health Clinicians & Staff

PATHE Program (Webinar or Classroom)

4 hours

- Module 1 – Introduction to Targeted Mass Violence/Case Studies (.5 hr.)
- Module 2 – Behavioral, Environmental, & Ideological Factors (1 hr.)
- Module 3 – Community Reporting (1 hr.)
  - BREAK
- Module 4 – Subject Interview/Baseline Assessment (1 hr.)
- Module 5 – Resources, Services Linkage (.5 hr.)

Performance Measures. LAPD will utilize a sign-in sheet that will capture basic demographic information such as gender identity, profession, and contact information. It will also maintain information on number of training sessions conducted and the number of participants. All data collected will be stored in a database and included within the required progress reporting.
Organization

*The Los Angeles Police Department* will serve as the prime recipient and will provide fiscal and administrative oversight over the grant program. The LAPD has several years of experience in managing federal grants. It has been awarded and has successfully managed grants ranging from $100,000 to $16,000,000 from various local, state, and federal entities including FEMA and DOJ. The LAPD Grants Section consists of a Grants Manager and six Grants Analysts to oversee and report on over 30 active grants. A grants analyst will be assigned to manage the administrative aspects of the grant including preparing and submitting financial and progress reports and ensuring that all grant expenditures are following both the City and Department of Homeland Security’s financial policies and guidelines.

The LAPD has a robust mental health intervention program comprised of 100 specially trained officers and 50 embedded clinicians from the Department of Mental Health. The LAPD is well-positioned to develop and administer this regionwide targeted violence and prevention framework. Through its fusion center, whole-of-community, and extensive public safety partnerships, the LAPD is positioned to develop a highly successful intervention program that will be of benefit to the entire region and country. The LAPD’s demonstrated performance as an innovator in community-based policing and deep inroads into its community and surrounding region will ensure a rapid upstart to an effective program.
System-Wide Mental Assessment Response Team (SMART): In 1993, Los Angeles was one of the first communities to develop and implement its police-mental health co-responder SMART program to supplement MEU activities. This program, which is co-supported by the LACDMH, helps uniformed officers effectively respond to and link people in crisis to appropriate mental health services. As of 2017, they deploy 17 SMART teams on a 24/7 basis.

Threat Management Unit: First established in February 1992, the Threat Management Unit (TMU) originally assumed investigative responsibility for selected cases where an individual demonstrated an abnormal fixation and generated a long-term pattern of harassment, threats, stalking, or unsolicited acts of visitation or telephonic or written communication in an annoying or threatening manner toward others. However, since its creation, TMU’s sphere of responsibility increased to combat the growing complexities and emergence of new types of threats as well. TMU expanded its emphasis to include:

- Workplace violence
- Active shooter scenarios
- Targeted mass violence
- Prevention and awareness programs

TMU also created the innovative Threat Assessment Teams (TAT) to evaluate school place violence incidents in conjunction with multi-agency approach with human resources, mental health, legal services, the Los Angeles Unified School District and LAPD representatives. This program was the first of its kind in the country.

Key Personnel

Program Manager – Lieutenant Alex Vargas will oversee personnel assigned to PATHE, including the JRIC-based analysts who will analyze metrics and data as part of a larger regional school threat tracking initiative. He will implement, coordinate, and manage the PATHE, and conduct training.

Administrative Assistant/Training Coordinator – Sergeant II Jason Viega will assist in the day to day administrative duties and scheduling of trainers and community participants. He will assist in securing venues for training sites as well as all logistic needs for presentations.

Trainers – Instructor Detective III-I/Sergeant IIIs assigned to the JRIC are highly trained to conduct threat assessments to the region. This includes school place threats, mass shooting threats, and terrorism attacks. Once they have been trained, it is the program’s goal to capitalize on their experience as part of the Training Cadre. The Training Cadre will consist of personnel, such as Detectives, Sergeants, and a contracted Mental Health Worker.

Sustainability

The LAPD has developed several programs that have been sustained through difficult budget times. Successful initiatives are in the interest of public safety in the community and
throughout the region. The onus is on the Training Cadre to ensure the full success of PATHE, which has traditionally been the most essential element to sustaining new initiatives.

During the grant period, the LAPD will seek to establish partnerships that will enable ongoing PATHE sustainment to be adopted by regional stakeholders and merged into existing workloads. Support will also be sought by the region’s two fusion centers and their vast network of Terrorism Liaison Officers (TLOs). The focus of PATHE is closely aligned with the mission of the two fusion centers. Their support will not imply a significant workload once the program is fully developed and implemented. Like other initiatives that have been adopted by the fusion centers and regional partners, such as the TLO Program and SAR Initiative, PATHE will be a natural fit for inclusion in our region’s suite of targeted violence prevention programs.

Lastly, the Los Angeles/Long Beach Urban Area’s Relative Risk Score ranking is 2, which, aside from FY 2013 and FY 2014, is consistent with all previous ranking determinations since the inception of the Department of Homeland Security (DHS) Federal Emergency Management Agency (FEMA) Homeland Security Grant Program. Determining factors include infrastructure valuation, border crossings, visitors, density, air and seaport traffic, and the threat to the region’s population and economy. When needed, UASI and SHSGP allocations can be pursued to ensure the necessary shoring up of the program, should additional funding be needed. The amount is not anticipated to be significant and should be supported due to its close alignment with other legacy programs.

Sustainment is not perceived to be a challenge due to the need for this targeted prevention framework in the Los Angeles region.

Budget Detail and Narrative

**Sworn Overtime.** Funds in the amount of $170,000 will be used for Instructor Overtime. The overtime will enable the Los Angeles Police Department’s (LAPD) to conduct PATHE training and outreach activities including risk assessment and interventions until other trained teams are operational. The average sworn overtime rate is $100 per hour.

1,700 hours x $100 per hour = $170,000

**Contracted Mental Health Worker.** Funds in the amount of $75,000 will be used to contract a Mental Health Worker. This individual will be an integral part of the Training Cadre. This individual will work with Sworn personnel in conducting PATHE training and other activities such as risk assessments and interventions. The cost of this individual is $500 per day.

150 days x $500 per day = $75,000

**Operational Costs.** Funds in the amount of $5,000 will be used for basic supplies for development of the PATHE training such as paper, pens, training handouts, pocket guides, and advertisement posters.
Paper = $100
Pens = $25
Handouts (English and Spanish) 1,000 units = $900
Pocket Guides (English and Spanish) 1,000 units = $605
Advertisement Posters (English and Spanish) 1,000 units = $830
Laptop 1 unit = $2,540
Total: $5,000

<table>
<thead>
<tr>
<th>Budget Category</th>
<th>Federal Request</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel – Sworn Overtime</td>
<td>$170,000</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>$0</td>
</tr>
<tr>
<td>Travel</td>
<td>$0</td>
</tr>
<tr>
<td>Supplies</td>
<td>$5,000</td>
</tr>
<tr>
<td>Contractual</td>
<td>$75,000</td>
</tr>
<tr>
<td>Other</td>
<td>$0</td>
</tr>
<tr>
<td>Total Direct Costs</td>
<td>$250,000</td>
</tr>
<tr>
<td>Indirect Costs</td>
<td>$0</td>
</tr>
<tr>
<td>TOTAL PROJECT COSTS</td>
<td>$250,000</td>
</tr>
</tbody>
</table>
Appendix - A
Project Goal Statement

PATHE has the goal of standardizing all processes, from intake through assessment, and deliver case management strategies tailored to address escalating factors like grievances, identity struggles, and isolation to divert individuals on a pathway to targeted violence.

Target Population

- Law Enforcement & Public Safety
- Schools (K-12, Colleges & Universities)
- Mental Health Clinicians & Staff
- Clergy
**Goal 1: Develop prevention frameworks and enhance the ability to identify and respond to individuals at risk of mobilizing to violence.**

**Objective 1.1:** Train the Trainer

**Objective 1.2:** Train Community Stakeholders

### Goal 1 IMPLEMENTATION PLAN

<table>
<thead>
<tr>
<th>Objectives</th>
<th>Activity</th>
<th>Inputs/Resources</th>
<th>Time Frame</th>
<th>Anticipated Outputs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Objective 1.1:</td>
<td>Activity 1.1.1 - Update course material</td>
<td>Canvass for gap analysis, interview subject matter experts, collect data for training material, contract Mental Health Worker</td>
<td>Q1 - Q2</td>
<td>Finalized curriculum for (8) hour presentation</td>
</tr>
<tr>
<td></td>
<td>Activity 1.1.2 - Identify and train the trainers</td>
<td>Establish main training cadre, select based on geographic locations</td>
<td>Q3 - Q8</td>
<td>Train approx. (250) PATHE Trainers</td>
</tr>
<tr>
<td>Objective 1.2:</td>
<td>Activity 1.2.1 - Update course material</td>
<td>Canvass for gap analysis, interview subject matter experts, collect data for training material</td>
<td>Q1 - Q3</td>
<td>Finalized curriculum for (4) hour presentation</td>
</tr>
<tr>
<td></td>
<td>Activity 1.2.2 - Identify and train community stakeholders</td>
<td>Incident mapping, select accordingly to geographical locations</td>
<td>Q4 - Q8</td>
<td>Train approx. (500) Community Stakeholders</td>
</tr>
</tbody>
</table>

### Goal 1 MEASUREMENT PLAN

<table>
<thead>
<tr>
<th>Activity #</th>
<th>Performance Measures</th>
<th>Data Collection Method and Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1.1</td>
<td>Publish training material and update current</td>
<td>Research Q1 - Q2; Ongoing monitoring crime stats for current case studies Q3 - Q8</td>
</tr>
<tr>
<td>1.1.2</td>
<td>250 Trained Trainers</td>
<td>Sign-in sheets requiring demographic information Q3 - Q8</td>
</tr>
<tr>
<td>1.2.1</td>
<td>Publish training material and update current</td>
<td>Research Q1 - Q3; Ongoing monitoring crime stats for current case studies Q3 - Q8</td>
</tr>
<tr>
<td>1.2.2</td>
<td>500 Trained Community Stakeholders</td>
<td>Sign-in sheets requiring demographic information Q4 - Q8</td>
</tr>
</tbody>
</table>
### APPENDIX A: RISK MANAGEMENT PLAN

<table>
<thead>
<tr>
<th>Risk Identified</th>
<th>Risk Analysis</th>
<th>Risk Management Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Delay in Delivery</td>
<td>Potential delays due to contracting Mental Health Worker</td>
<td>Ensure robust out reach to generate interest, process all required documents in a timely manner</td>
</tr>
<tr>
<td>Marketing</td>
<td>Missed opportunities due to being unprepared or limited media vehicles for outreach</td>
<td>Ensure robust out reach to generate interest, Immediately begin creating ads and flyers, distribute online - monitor and adjust target areas as necessary to ensure participation.</td>
</tr>
<tr>
<td>Shortage of Funds</td>
<td>Wasted funds on partially filled classes</td>
<td>Maximize attendance for all classes, Set minimums for attendance - if not met, reschedule the class</td>
</tr>
</tbody>
</table>
Appendix - B
PROFILE

- Demonstrated performance in domestic and international intelligence and homeland security
- Development of policy, operational, and analytical solutions for real-world homeland security challenges
- Expertise in counter-terrorism, tactical planning, interview tactics, and special event and CIKR threat assessments
- Multi-discipline engagements, development of information-sharing practices and collaborative relationships

PROFESSIONAL EXPERIENCE

Deputy Director, Joint Regional Intelligence Center (JRIC)
2019 to Present
- Direct strategic counter-terrorism, special operations, and policy initiatives in support of public safety.
  - Develop operational strategies and advisories in response to emerging threats and actual crises.
  - Accelerate public safety and emergency response by overseeing intelligence analysis and reporting, and communication of classified and unclassified intelligence.
  - Direct analysis and monitoring for the Situational Awareness Watch Unit by conducting daily intelligence briefings for law, fire, emergency management, public health enhancing threat identification and strengthening collaborations with federal partner agencies.
  - Head Critical Infrastructure Key Resource (CIKR) Protection analysis of threats against critical assets.
  - Advise teams of officers and analysts across 13 working groups (Narcotics, Al Qaeda/ISIS, Domestic Terrorism, Maritime Sector, Human Trafficking, and others).
(Top Secret/SCI Clearance: FBI)

Lieutenant I, Adjutant, Counter-Terrorism and Special Operations Bureau, Los Angeles Police Department (LAPD)
2016 to 2019
- Executed daily administrative operations for the Major Crimes Division and Metropolitan Division (specialized uniform assignments, SWAT, K-9, and Crime Suppression Units), Emergency Services Division (Bomb Squad, HazMat, and Emergency Management), Air Support Division (Helicopters and fixed wings).
  - Forged partnerships with the FBI, CIA, DHS, and DEA, and over 100 local/state public safety and health agencies, amplifying security planning and emergency response initiatives.
  - Risk management of civil rights audits of police use of force, pursuits, and personnel complaints.

Lieutenant I, Watch Commander, LAPD
2014 to 2016
- Directed and coordinated daily policing, patrol activities, and large-scale tactical operations for assigned areas within the Hollywood Entertainment District.
  - Orchestrated security, threat assessments, and tactical planning for award shows and major events.

Sergeant II, Los Angeles Joint Terrorism Task Force (JTTF)
2008 to 2014
- Investigated, interrogated, and provided surveillance on multiple national and international terrorism subjects accelerating prevention of acts of terrorism.
  - Conducted executive intelligence briefs and training; supervised tactical teams to accelerate threat communications and threat response planning.
(Top Secret/SCI Clearance: FBI; Deputized Federal U.S. Marshal, FBI Los Angeles JTTF)

Supervisor, Joint Regional Intelligence Center (JRIC)
2005 to 2008
- Supervised a multidisciplinary team representing law, fire, public health, and federal intelligence agencies, resulting in seamless delivery of intelligence reports.
  - Recognized Subject Matter Expert (SME) on Al Qaeda, Al Qaeda-affiliated associates, and Sunni extremists; directed intelligence analysis on multiple national and international terrorism subjects accelerating prevention of acts of terrorism.
**Education & Training**

Doctor of Policy Planning and Development (Doctoral Candidate) | University of Southern California (Expected 2024)
  - Thesis: Applying Psychosocial Theories of Terrorism to the Radicalization Process: A Mapping of De La Corte's Seven Principles to Homegrown Radicals
FBI Executive Fellowship, Counter-Terrorism | FBI
Bachelor of Science in Occupational Studies | California State University Long Beach
Crime and Intelligence Analysis Certificate | California State University, Fullerton
Terror Medicine and Mass Casualty Management Course | Hadassah Hospital, Israel
Arab Culture and Environment Professional Course | IDC, Herzliya, Israel
Executive Certificate Program in Counter-Terrorism Studies | IDC, Herzliya, Israel

**Special Assignments and Projects**

FBI Counter-Terrorism Division | International Terrorism Operations Section (ITOS)
  - Served as Adjutant to the Deputy Chief of Counter-Terrorism and Special Operations Bureau performing a wide array of sensitive intelligence and counterterrorism activities in support of national and homeland security within the ITOS at the National Counter-Terrorism Center (NCTC).

Providing Alternatives to Hinder Extremism (PATHE)
  - Led a multi-agency, multi-disciplinary team that developed the violence intervention model, known as Providing Alternatives to Hinder Extremism (PATHE), from conception to application. The program resides in LAPD’s CAMP Mental Evaluation Unit and is responsible for the intervention of potential violent persons.

Situational Awareness Watch (SAW) Unit, JRIC
  - Pioneered the JRIC’s SAW Unit, greatly enhancing intake, analysis, synthesis, and dissemination of classified and unclassified threat intelligence.

Protest-Related Unrest Oversight, JRIC
  - Managed the collection of threat intelligence during the protest-related unrest in 2020 and early 2021. Ensured policies and practices fully harmonized with First Amendment Rights, protecting civil rights while providing intelligence that was invaluable to keeping lawful protesters, public safety officials and responders, and the community safe.

Threat Prioritization Initiative, JRIC
  - Implemented the JRIC’s Threat Prioritization Initiative, including the collection management platform, portfolios, and intelligence production for the JRIC’s six-county area of operation.

**Additional Experience**

Sergeant, LAPD (2004 to 2006)
Detective, LAPD (1999 to 2003)
Patrol Officer, LAPD (1994 to 1999)

Work Experience:
 Los Angeles Police Department (1995-2021; 26 years)
  • Police Officer – 13 years (1995-2008)
  • Police Sergeant – 13 years (2008-2021)

Education:
 California State University Fullerton (2005)
  • Bachelors of Arts – Administration of Justice

Boston University (2009)
  • Master of Arts – Criminal Justice

Teaching Experience:
 Los Angeles Police Department
  Department Training:
  • Handgun Instructor – Firearms Safety/Firearms Proficiency (23 years)
  • Shotgun Instructor – Shotgun Safety/Shotgun Proficiency (22 years)
  • Watch Commander School – Terrorism Awareness (7 years)
  • Supervisor School – Suspicious Activity and Terrorism Awareness (7 years)
  • Roll Call Training – Various topics (26 years)
  • Terrorism Liaison Officer – Terrorism Trends Updates (7 years)

Community Training:
  • Run, Hide, Fight Class – Active Shooter / Terrorism Awareness & Preparedness (7 years)
  • Community Police Academy – Terrorism Awareness (7 years)
  • LAPD Clergy Council Meeting – Terrorism Awareness (7 years)
  • Neighborhood Watch Meetings – Terrorism Awareness (7 years)

Joint Regional Intelligence Center
  Topic:
  • Terrorism Liaison Officer Basic Course (4 years)