

TRANSMITTAL

To: **THE COUNCIL**

Date: **08/31/23**

From: **THE MAYOR**

TRANSMITTED FOR YOUR CONSIDERATION. PLEASE SEE ATTACHED.

A handwritten signature in black ink, appearing to read "Chris Thompson", with a long horizontal flourish extending to the right.

(Chris Thompson) for

KAREN BASS
Mayor

LOS ANGELES POLICE COMMISSION

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POLICE ADMINISTRATION BUILDING
100 WEST FIRST STREET, SUITE 134
LOS ANGELES, CA 90012-4112

(213) 236-1400 PHONE
(213) 236-1410 FAX
(213) 236-1440 TDD

April 12, 2023

BPC #23-068

The Honorable Karen Bass
Mayor, City of Los Angeles
City Hall, Room 303
Los Angeles, CA 90012

Attention: Heleen Ramirez

Dear Honorable Mayor:

RE: DONATION VALUED AT \$34,200.00 FROM THE LOS ANGELES POLICE FOUNDATION
FOR A CITYWIDE TRAFFIC WORKLOAD STUDY.

At the regular meeting of the Board of Police Commissioners held Tuesday, April 11, 2023 the Board APPROVED the Department's report relative to the above matter.

Respectfully,

BOARD OF POLICE COMMISSIONERS

A handwritten signature in blue ink that reads "Rebecca Muñoz".

REBECCA MUÑOZ
Commission Executive Assistant

Attachment

c: Chief of Police

INTRADEPARTMENTAL CORRESPONDENCE

[Signature]
RICHARD M. DEFANK
EXECUTIVE DIRECTOR
4/5/23
DATE
23-008

April 5, 2023
1.14

TO: The Honorable Board of Police Commissioners
FROM: Chief of Police
SUBJECT: APPROVAL OF NON-MONETARY DONATION

RECOMMENDED ACTION

1. That the Board of Police Commissioners APPROVE the Department’s Report and TRANSMIT to the Mayor and City Council for ACCEPTANCE of the following non-monetary donation valued at \$34,200.00 for Transit Services Bureau.

<u>DONOR:</u>	<u>PURPOSE:</u>	<u>VALUE:</u>
Los Angeles Police Foundation Ms. Dana Katz, Executive Director 633 West 5 th Street, Suite 960 Los Angeles, California 90071 (213) 489-4636	Traffic Workload Study (#2023-006)	\$34,200.00

DISCUSSION

This donation will provide a study of the Citywide traffic workload for the Transit Services Bureau. The results of this study will be used to develop a system for traffic deployment similar to the Patrol Plan used by the Office of Operations. Currently, the four traffic commands in Traffic Group are staffed exclusively with positions from the Table of Organization, with no consideration to the flexibility of workload. Approval of this grant will provide a data-informed model and allow the Department to make strategic decisions regarding deployment.

The Los Angeles Police Foundation is an independent, not-for-profit organization that provides critical resources and vital support to the Los Angeles Police Department (LAPD). From essential equipment and state-of-the-art technology to specialized training and innovative programs that would otherwise be unfunded, the Foundation provides funding that directly improves public safety, impacts officer readiness, and enhances the quality of life of all members of the community. As the largest source of private support for the LAPD, the Foundation is passionately dedicated to ensuring that Los Angeles remains America’s safest major city. Since being established in 1998, the Foundation has invested tens of millions of dollars in hundreds of LAPD initiatives that promote excellence, expand capabilities, strengthen neighborhoods and create opportunities for at-risk youth. These actions are grounded in the beliefs that a safe city is a strong city and that together we can make a difference.

The Honorable Board of Police Commissioners


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1.14

The donation has been submitted in accordance with Section 5.467 et seq. of the Los Angeles Administrative Code, which provides for the receipt and acceptance of donations to the Department.

If you have any questions, please contact Deputy Chief Donald Graham, Transit Services Bureau, at (213) 922-3614.

Respectfully,

 For:

MICHEL R. MOORE
Chief of Police

**BOARD OF
POLICE COMMISSIONERS**
Approved *April 11, 2023*
Secretary *Rebecca Munoz*

Attachments



APPROVED GRANT

633 W. 5th Street, Suite 960, Los Angeles, CA 90017
Phone (213) 489-4636 FAX (213) 489-4697
email: jacqui@supportlapd.org

3/29/2023

LAPF Grant # 2023-006

Grant Application Received: January 4, 2023

Grant received from: Transit Service Bureau

Contact: Deputy Chief Donald Graham

Phone: (213) 922-3614

Grant Name: TSB Traffic Workload Study

Grant Amount: \$34,200.00

A handwritten signature in blue ink, appearing to read "Jacqui", is located below the grant details.



2022 GRANT APPLICATION

Grant Number **2023-006** (office use only)

Date: November 30, 2022

Amount Requested: \$34,200

Contact Name(s): Deputy Chief Donald R. Graham, Jr.

Department/Unit: Traffic Group, Transit Services Bureau

Mailing Address: 100 West First Street

Phone Number: (213) 922-3614 Fax Number: (213)922-7296

E-mail Address: 32365@lapd.online

Name of Program/Equipment requesting funding for: Traffic Workload Study

Provide a brief description and the need for the program/equipment (use additional paper if needed):

(See Attached proposal)

Has this program/equipment previously been requested through the city budget? YES NO

If yes, please list the most recent date of submission and the result: _____

If no, please explain the reason why it was not submitted: The proposal was not received in time for the 2023/24 Budget cycle. The development of the plan has the potential to greatly improve the Department's ability to deploy personnel to traffic commands. With the challenges the Department currently faces in staffing, accurate tools would serve the public better today than to wait for the 2024/25 Budget cycle.

What objectives will be accomplished if the funding is granted?

An existing City contractor will utilize existing algorithms and analyze the workload of the four traffic commands. Using that data, the contractor will develop a plan for the necessary but minimal deployment of traffic personnel for traffic commands as Patrol Plan currently provides for the Office of Operations. The final costs of implementing that

plan are unknown at this time since the traffic workload data may or may not be compatible with the existing Patrol Plan algorithm.

How many officers will be impacted with this grant?

This would directly impact the 525 sworn personnel working in the four traffic commands as well as the personnel working in Traffic Group and Transit Services Bureau by providing them with a data-informed deployment model.

How will the community be impacted by this grant?

The community will receive a better level of service in the field by traffic officers as well as by follow up investigators as the traffic study will include follow up activities.

Describe the short-term outcome and long-term impact you anticipate within the Department and in the community, it serves as result of this grant.

The short term will be a look at the staffing levels of the traffic commands based on a data-informed model instead of a historical model. The long-term impact will be the ability to compare staffing levels to traffic collisions and make strategic decisions regarding deployment. It will also allow for the Department's traffic responses to evolve as the City's traffic patterns and systems evolve.

How can the Foundation evaluate success if the funding is granted? (# of people served, objectives reached, surveys, etc.)

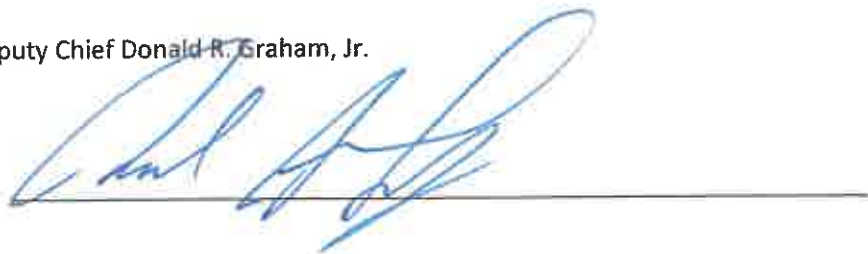
Foremost will be the successful delivery of the Traffic Plan. Secondly will be the examination of changes in the Department deployment to the traffic commands based upon the system. Finally would be a correlation analysis between deployment recommendation deviations and collision related metrics.

Please list or attach an itemized list for expenses or a quote from equipment manufacturer on vendor's letterhead.

Has your commanding officer approved this request? YES NO

Name of commanding officer: Deputy Chief Donald R. Graham, Jr.

Signature of commanding officer:



For questions, comments, or concerns, contact Jacqui McAndrews at (213) 489-4636 or email jacqui@supportlapd.org.

TRAFFIC PLAN PROPOSAL

November 30, 2022

This proposal is a response by Police Management Advisors (PMA) for a request for a *Traffic Plan* project that is similar to an existing program developed for the Office of Operations called Patrol Plan. The PMA *Traffic Plan* will use the technology from Managing Patrol Performance (MPP), a software and organizational system that is able to model the workload of Patrol and forecasts the staffing needed to achieve the levels required for its optimal (and minimal) performance. Specifically, this effort will address the current needs of Traffic Operations, including:

1. The Traffic Auditor and Detective follow-up components
2. The two modules for LAPD Motor Offices
3. The new Illegal Street Racing Team
4. Any additional factors that affect the workload and staffing of the Traffic Operation.

In order to accomplish these goals, this study will need to perform the following preliminary actions. First, the study team will need to determine the current measures of performance and staffing of each area of interest. This will require a thorough review of the data used and how it is collected, analyzed, and presented. This will involve the examination of all relevant data sources and how they are handled. As such, Information Technology personnel have to be interviewed and the products they produce have to be reviewed and assessed. Secondly, the supervisor and managers that use these data reports will be interviewed individually and in small group settings to best evaluate their accuracy and efficacy. Additionally, the Traffic officers in the field should be interviewed in order to determine how this information affects their work.

The third step in this process requires the study team to organize, evaluate, and summarize all the relevant information collected and compare this with the desired outcomes of the organization. This will be accomplished by the study team off-site with discussions of Traffic and PMA by both telephone and e-mail.

The fourth and last phase of this effort requires submission of a preliminary findings and a presentation to relevant personnel on-site for comments and suggestions. After this, a formal, written report will be forthcoming describing what actions need to be taken to fully develop a Traffic-specific program that will be similar to that of the Patrol Plan used by the O.O.

Total time required for this work is 190 hours. The hourly rate of \$180/hour by PMA includes all expenses, including travel, meals, lodging, equipment and administrative costs. As such, the total cost for this proposal is \$34,200. We look forward to another successful project with the LAPD.

INTRADEPARTMENTAL CORRESPONDENCE

November 28, 2022

8.1

TO: Chief of Police

FROM: Commanding Officer, Transit Services Bureau

SUBJECT: LOS ANGELES POLICE FOUNDATION GRANT REQUEST

NAME OF REQUEST: TRAFFIC WORKLOAD STUDY

It is requested that Traffic Group be approved for a Los Angeles Police Foundation grant in the amount of \$34,200 to fund a study of the Citywide traffic workload. The results of this study will be used to develop a system for traffic deployment similar to the Patrol Plan currently used by the Office of Operations. Approval of this grant benefits the Department as follows:

Currently, the four traffic commands are staffed exclusively with positions from the Table of Organization only with no consideration to the flexibility of workload. The attached proposal was submitted to Traffic Group by Police Management Advisors, the developers of Patrol Plan, and summarizes the development of a Traffic Plan.

If the grant is approved, the developer will work with Traffic Group to collect and analyze data related to the various responsibilities of the traffic commands to determine the weight each activity represents in the overall workload of traffic. The data and work will be verified through interviews with front line personnel. Finally, the preliminary findings will be discussed with management to perform any final deconflictions. The developer will then present the Department with an implementation plan to actually utilize past and future traffic workload data into a Traffic Deployment plan. Costs associated with the implementation of the final plan are unknown at this time as elements of the traffic work study may or may not be directly compatible with the existing algorithm that supports Patrol Plan.

Beyond the potential cost of implementation, there are no other management or maintenance costs, or fees associated with this grant.

This grant would complete the Department's Strategic Goal 6 Initiative E Subsection 3: Complete workload analysis/traffic patrol plan.

Chief of Police

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8.1

If you have any questions or concerns regarding this request, please contact me at,
(213) 922-3614.



DONALD R. GRAHAM, Jr., Deputy Chief
Commanding Officer
Transit Services Bureau

APPROVED:



MICHEL R. MOORE
Chief of Police

Attachments