

RESOLUTION NO. 27884

WHEREAS, on recommendation of Management, there was presented for approval, request for Los Angeles City Council to consider and approve an ordinance allowing the Board of Airport Commissioners to authorize the Chief Executive Officer to utilize Alternative Delivery Methods and a Competitive Sealed Proposal Selection process for the LA28 and FIFA26 Readiness Program and related projects at Los Angeles International Airport; and

WHEREAS, over the past decade, Los Angeles World Airports (LAWA) has delivered a series of major capital programs that have enhanced the safety, capacity, resiliency, and sustainability of Los Angeles International Airport (LAX). This included the new West Gates at the Tom Bradley International Terminal, the upcoming Midfield Satellite Concourse South facility, and major renovation programs in every terminal at LAX, to name a few of the major programs; and

WHEREAS, collectively, LAWA's Capital Improvement Program (CIP) has dramatically increased LAX's capacity across the airside, landside, and terminal facilities to meet LAWA's projected air service demand through 2035. Each new project has also introduced new technologies and innovations to enhance the safety, resiliency, sustainability, efficiency, and guest experience of the LAX campus; and

WHEREAS, the world is set to arrive at LAX in just twenty-nine (29) months for the 2026 FIFA World Cup, and fifty-four (54) months for the 2028 Summer Olympic Games. Therefore, LAWA is preparing to execute the LA28 and FIFA26 Readiness Program to ensure that every corner of its campus is elevated to the Gold Standard that the City of Los Angeles (City) and LAWA's customers deserve; and

WHEREAS, this effort will involve a series of small- to medium-sized projects that bridge LAWA's recent capital improvements. These include, but are not limited to:

- *Asset renewal program* (i.e., replacement of existing air handling units, fan coil units, electrical transformers, stormwater sump-pumps, and other components that are at or near the end of their useful life)
- *Safety and security program* (i.e., emergency responder radio coverage systems, seismic improvement projects, code-compliance upgrades, etc.)
- *Terminal refresh program* (i.e., localized interior renovations throughout the Central Terminal Area in areas not recently modernized)
- *Temporary facilities* (i.e., to accommodate increased passengers, baggage, vehicles, and unique airport users (such as elected officials and diplomats, Olympic athletes and delegations, etc.) for the 2028 Olympics and other special events)
- *Other improvements* (i.e., localized pavement-repair, landscaping, wayfinding, electric vehicle chargers, demolition, curbside drop-off/pick-up areas, and other improvements in areas not recently modernized); and

WHEREAS, in addition to the traditional Design-Bid-Build delivery method, LAWA uses a wide variety of Alternative Delivery Methods to deliver the CIP. When using Alternative Delivery Methods, LAWA uses the Competitive Sealed Proposal Selection (CSPS) process with selection criteria established by ordinance in accordance with Section 371(b) of the City Charter; and

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WHEREAS, given the complexity and critical timeline of the LA28 and FIFA26 Readiness Program, dozens of projects will need to be delivered throughout the active airport environment, and complex phasing strategies and innovative construction techniques will be necessary; and

WHEREAS, a CSPS process will be required to attract and select a qualified delivery team, and Alternative Delivery Methods will be required to efficiently deliver the projects with multiple parallel tracks of planning, design, construction, and activation of each scope component; and

WHEREAS, City Council's approval of the ordinance will allow the Board of Airport Commissioners to authorize the LAWA Chief Executive Officer to utilize Alternative Delivery Methods – including Design-Build, Progressive Design-Build, Construction Manager at Risk, Multiple Award Task Order Contract, and/or Public Private Partnerships – for delivery of the LA28 and FIFA26 Readiness Program and related projects at LAX, pursuant to a CSPS process. It will give LAWA the flexibility required to attract and select qualified delivery teams and to efficiently deliver the complex, multi-phased program; and

WHEREAS, adoption of an ordinance that does not result in impacts on the physical environment, is exempt from California Environmental Quality Act (CEQA) requirements pursuant to Article II, Section 2.m of the Los Angeles City CEQA Guidelines; and

WHEREAS, actions taken on this item by the Board of Airport Commissioners will become final pursuant to the provisions of Los Angeles City Charter Section 373;

NOW, THEREFORE, BE IT RESOLVED that the Board of Airport Commissioners adopted the Staff Report; determined that this action is exempt from California Environmental Quality Act (CEQA) requirements pursuant to Article II, Section 2.m of the Los Angeles City CEQA Guidelines; requested the Los Angeles City Council to consider and approve an ordinance allowing the Board of Airport Commissioners to authorize the Chief Executive Officer to utilize Alternative Delivery Methods for delivery of the LA28 and FIFA26 Readiness Program and related projects at Los Angeles International Airport, pursuant to a Competitive Sealed Proposal Selection process; and found that use of Alternative Delivery Methods, paired with a Competitive Sealed Proposal Selection process, should be authorized based on operational need, schedule, and technical aspects of the LA28 and FIFA26 Readiness Program at Los Angeles International Airport, and that awarding to the lowest responsive and responsible bidder, without any involvement from the contractor during the design stage, would be neither practical nor advantageous.

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I hereby certify that this Resolution No. 27884 is true and correct, as adopted by the Board of Airport Commissioners at its Regular Meeting held on Thursday, January 18, 2024.



Grace Miguel – Secretary  
BOARD OF AIRPORT COMMISSIONERS