Urban Alchemy treasures our relationships with our city partners, and we strive to be responsive and transparent. We feel compelled to contact you today after City Controller Kenneth Mejia made public comments alleging we have taken part in wrongdoing and that we have refused to provide documents to his office. We address Mr. Mejia’s accusations and the agreement we have reached with the City Attorney’s office below. Controller Mejia and his team launched a legally questionable, politically driven investigation of Urban Alchemy through the press, based on allegations that have been proven false. At first, his office asked us to supply documents concerning a specific incident that was captured on video, and we provided that documentation voluntarily, even though we were under no obligation to do so. The documentation demonstrates the falsity of the accusations made against one of our employees based on a misinterpretation of the video. After we provided documents to the Controller’s office about the incident on the video, his staff responded with further document requests not related to the incident in question. The documents he requested are also unrelated to the Controller’s duties and obligations as the City’s chief auditor. When we asked for clarification and requested that the document requests be limited to the incident that triggered the investigation, the Controller’s office responded by sending the Sheriff’s office to personally serve an unlawful subpoena on our staff. There is an appropriate way for the Controller to obtain information, and this is not it. The City Charter does not authorize the City Controller’s office to issue a subpoena to Urban Alchemy or other city vendors in this situation. As a result, through our counsel, we refused to respond to the subpoena and asked the Los Angeles Superior Court to quash the subpoena if the Controller does not withdraw it. Earlier this week, the City Attorney filed an Answer in Los Angeles Superior Court on behalf of the City Controller agreeing that the Charter provision on which Mr. Mejia relied, Section 262 of the City Charter, did not authorize him to issue the subpoena. In short, Mr. Mejia abused his office by issuing an unlawful subpoena to ask for documents unrelated to his investigation from a nonprofit. The City Attorney also correctly notes that Urban Alchemy’s subcontract calls for it to make documents available to its counterparty, Homeless Health Care Los Angeles, upon
inspection, which in turn may be inspected by the City department overseeing the contract. Urban Alchemy is always willing to provide appropriate documentation relating to our services pursuant to its contracts with public bodies and other nonprofits, and happily submits to any public investigation of its services. For this reason, the City has agreed to withdraw the subpoena, and Urban Alchemy has agreed to produce the requested documents to the City within 24 hours. But Urban Alchemy will not and cannot open its doors and files to anyone who wants them, regardless of whether they have the power to request them. It is our fervent hope that Mr. Mejia does not attempt to abuse his power in this regard again and that he instead use the appropriate channels and tools of his office for collecting information related to his investigations. If you have any questions about Urban Alchemy or the services we have performed in Los Angeles, we would love to meet with you. We love this city, and we believe our CIRCLE, housing, and clean teams have made significant contributions to its homelessness response.
Communication from Public

To Whom It May Concern, As a long-time citizen and constituent of the City of Los Angeles, and specifically of Mayor Karen Bass (from the time when she was representing the 37th congressional district in the House of Representatives where I lived at the time), I'm disappointed in the current efforts of the Mayor's office to use administrative leverage and bureaucracy to silence and hamstring the transparency efforts and effective performance of the LA City Controller's office. The people of the city of Los Angeles voted in our current controller, Kenneth Mejia, based specifically on his campaign of bringing transparency, clarity and honesty back to city hall, and specifically our taxes dollars and budget as it relates to the city of Los Angeles -- to the tune of over 513,000 people, or 63%+ of the total vote. The taxes we pay to live in the great city of Los Angeles are no small thing, but we do so in exchange for the beauty of the landscape, the environment and the access we have here. City Hall and its elected officials have a literal sworn duty to the constituents of this city, and one of those duties is to be accountable to the ways in which our tax contributions are being accounted for and allotted, for better or worse, via the City Controller's office. It's a crying, disgusting shame to see that a progressive candidate I once so admired and voted happily for has given into the political machine and is choosing to play into the status quo and political maneuvering for personal gain vs. honoring the duty of service that was bestowed upon her swearing in after a VERY NARROW win against Rick Caruso. The same people who elected you mayor are expecting you to support accountability in the positive evolution of our city, which we love more than any politician who runs it. Memories are long. We will not forget. I will not forget. Please consider this comment an echo of and an agreement with (an "AYE") the LA City Controller's office statement regarding the concerns about several Charter reform recommendations presented by the City Administrative Officer (CAO) and City Attorney for possible inclusion on the November 2024 ballot, and a firm request to let the City Controller's office do the job they were voted in to do without rank interference from those with ulterior motives. As noted and outlined by the City Controller's Office and LA City Controller Kenneth Mejia in Memo No. 24-010, dated June 3, 2024: 1. The
City Administrative Officer (CAO) is not, nor should they be, the CFO. 2. The City already has a CFO. 3. The CAO does not, and should not, conduct performance audits for the City Controller's office. It is an inherent conflict of interest -- noted below as was also outlined in the memo from the LA City Controller's office. 4. The Controller’s office does more than audits, so auditing standards cannot and should not apply to all work that comes from the Controller's office. Overall, these suggested amendments read like a strategic effort to strip the Controller's office of the ability to conduct transparent audits and report the findings of those audits to the public and residents of the city of Los Angeles, as well as to take on undue power/authority to make decisions as it relates to the City Controller's office. That is the opposite of what constituents voted for, and we will not stand idly by while such a thing is attempted. There are obvious, rampant conflicts of interest inherent in these proposals. As noted in the memo from the LA City Controller's office: "...it is essential that we not detract from effective reforms with contentious proposals that haven’t been adequately debated or analyzed." Thank you. Signed, Sarissa Thrower Los Angeles City Resident
DATE:       June 3, 2024

TO:         Honorable Members of City Council

FROM:       Kenneth Mejia, City Controller

SUBJECT:    RESPONSE TO CHARTER REFORM RECOMMENDATIONS, AS SUMMARIZED IN THE MAY 30, 2024 MEMO FROM THE CHIEF LEGISLATIVE ANALYST

As the City’s elected Controller with the Charter-mandated authority and responsibility to be the City’s chief accountant, auditor and paymaster, I wanted to express my concerns about several Charter reform recommendations presented by the City Administrative Officer (CAO) and City Attorney for possible inclusion on the November ballot.

While these proposals were presented to the Ad Hoc Committee on City Governance Reform as “technical” and “non-controversial” seeking only to “clarify” what is already in the Charter, in reality, they could have far-reaching effects that have not been adequately considered by Council, subject-matter experts, and the people of Los Angeles. **Neither the CAO nor City Attorney consulted our office on these changes even to this day, so we feel compelled to make our case directly to City Council in order to prevent controversial and potentially damaging Charter amendments from being rushed to the ballot.**

1. **The CAO Is Not the Chief Financial Officer (CFO) of the City**

In his May 7 memo to City Council and his May 20 presentation to the Ad Hoc Committee on City Governance Reform, CAO Matt Szabo proposed two Charter Amendments that he characterized as “technical” and “non-controversial.” The first of these is the CAO’s proposal to add language to Charter Section 291 to describe his office as the “Chief Financial Officer of the City.” (Item 10 in the CLA’s May 30 memo.) The rationale, according to his May 7 memo, is that “[u]sing established terminology that is understood by most, this change provides additional clarification on the role of the
CAO and indicates that the powers and duties listed in this section stem from the CAO’s position as the Chief Financial Officer of the City.”

This is incorrect and reflects a fundamental misunderstanding by the CAO regarding the responsibilities of a “Chief Financial Officer” and what a CFO does.

Throughout the private and non-profit sectors, and most public sector agencies, the position of “CFO” has clear and distinct meaning. This is the point person for the fiscal health of the institution across a whole range of accounting and financial reporting and management duties. It is a full-time and exclusive responsibility for a person with financial training, skills and experience commensurate with the scope of the institution. Being the “CFO” is not a part-time role for a city administrator, especially for the second largest city in the country with an annual budget of nearly $13 billion.

To see how the role of CFO is “understood by most,” we can look to the City of San Diego, which has an established and respected Chief Financial Officer. That office describes their role of CFO as being “responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting.”¹ In Los Angeles, the CAO is not responsible for accounting and financial reporting (that’s the Controller), treasury and investments (that’s the Office of Finance), or establishment of internal controls over financial reporting (again, that’s the Controller). The most important responsibility of the CAO is working on the City's budget before and after it has been adopted.

In addition, the proposed changes would mean that the City’s CFO would be a political appointee who isn’t required to have any financial background or independence from their appointing authorities. To have credibility with the public and financial markets, a CFO should bring to the position a breadth of knowledge of municipal accounting, finances, and best practices. Experience navigating the labyrinthine Los Angeles bureaucracy isn’t enough.

2. The City Already Has a CFO

As in other major cities, the City Controller is publicly and widely known as the Chief Financial Officer of the City due to the work that we carry out. Our civil service staff’s responsibilities include overseeing the entire City’s:

- Financial condition
- Accounting operations

¹ [https://www.sandiego.gov/sites/default/files/fy21ab_v2cfo.pdf](https://www.sandiego.gov/sites/default/files/fy21ab_v2cfo.pdf)
● Internal control processes
● Financial reporting
● Financial Management System (FMS)
● Collection of receipts and disbursements including the signing of all checks
● Payroll process
● Production of required federal, state and local compliance reports, including tax reports, the Annual Comprehensive Financial Report (ACFR), and Annual Revenue Forecast.

Both San Francisco’s Controller and New York City’s Comptroller are referred to as their City’s CFOs. In fact, the last Los Angeles City Controller, Ron Galperin, describes himself as the “[f]omer elected City Controller and Chief Financial Officer, City of Los Angeles” in his LinkedIn profile.

If the Charter were to identify a secondary CFO, this redundancy would cause confusion as to which department is in charge of these functions, which could be especially damaging when it comes to financial reports like the ACFR.

Finally, in his May 7 memo, the CAO argued that the CAO’s powers and duties “stem from the CAO’s position as the Chief Financial Officer of the City.” This is not supported by the history of the CAO position in Los Angeles. According to Raphael Sonenshein, the Executive Director of the 1999 Appointed Charter Reform Commission, the role of the CAO was created by Charter Amendment in 1951 to expand Mayoral power and “bring executive direction to the budget.”

It is that role, as the lead budget official and head administrator, from which the power of the CAO stems, not the role of CFO, which is not and has never been an accurate description of that office. Moreover, as a result of the 1999 Charter Reform, the focus of the CAO was redefined as administration and research, as captured in the title change of the office to “Office of Administrative and Research Services (OARS).”

Designating the CAO as CFO is not a “technical” change. This change would cement the City’s current divided and duplicative financial oversight and management among a range of City offices for the foreseeable future. If the City were going to make such a change, which we would argue against, that change must come from a robust Charter reform process, and should not be done hastily under the cover of being “non-controversial.” The City’s current financial woes are indicative of the need for more

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2 https://www.sf.gov/departments/controllers-office/about
3 https://comptroller.nyc.gov/about/duties-of-the-comptroller/
4 linkedin.com/in/lacontroller
5 Sonenshein, Raphael J. The City at Stake, 2004, p. 34
comprehensive and effective long-term fiscal management which our Office has been advocating for and actually providing via our financial reports.

Therefore, we ask City Council to amend the CLA report to strike items 10 and 10a before being referred to the City Attorney to develop ballot language.

3. **The CAO Does Not, And Should Not, Conduct Performance Audits**

In his presentation to the Ad Hoc Committee on City Governance Reform, the CAO claimed that he wished to “clarify” Section 292 of the City Charter by adding language that specifies the CAO can “conduct performance audits.” (Item 11 in the CLA’s report) The CAO went on to claim that the existing language in Section 292 (“evaluating programs and developing performance measures concerning the duties of the various positions, the methods and the standards of efficiency”) essentially describes a performance audit.

Once again, this is incorrect and represents a basic misunderstanding of what a performance audit is as well as the historical evolution of the authority to conduct performance audits under the Los Angeles City Charter.

Contrary to the CAO’s claims, a performance audit is much more than evaluating programs and coming to conclusions. Auditing is a process as much as an end product. The Audit Services Division (ASD) of the Controller’s Office performs its work under the auspices of GAGAS, or Generally Accepted Government Auditing Standards. These rules and procedures, known as the Yellow Book, require all audits to meet demanding standards of fairness and peer review, while ensuring impartiality and limiting outside influence. The authority and credibility of the audits produced by ASD stems from their adherence to these standards. **The CAO can still perform research and write reports, but these reports are not, and should never be, called audits.** To do so would be misleading to the public by suggesting that the work of the CAO, an appointed position that serves the Mayor and City Council, has the same rigor and objectivity as the work of the ASD under an independent Controller, elected by the people.

Furthermore, the authority to conduct performance audits is incompatible with the CAO's role as Citywide budget manager. The CAO's budgetary decisions and recommendations have a direct impact on the performance of every single program across the City. It is an inherent conflict of interest for that office to then assess the results of their own decisions and call it an audit, and it certainly would not be consistent with auditing best practices.
Next, in his letter to the City Council, the CAO suggests that the existence of a Management Audit Group in the CAO’s office before the 1999 Charter Reforms is evidence of the CAO’s historic authority to conduct performance audits. The exact opposite is true. The 1999 Charter Reform process intentionally eliminated the CAO’s Management Audit Group and expressly transferred the authority to conduct performance audits to the Controller. According to Sonenshein, Mayor Riordan “called for granting performance audit authority to the elected controller, in an apparent move to reduce the authority of the CAO, who had the power to conduct management audits.”\(^6\) That is why the new Charter that came out of the 1999 reform process deleted Section 53 of the old Charter which had given the CAO this authority.\(^7\) During the May 20 meeting of the Ad Hoc Committee, Councilmember Raman asked the CAO why the CAO’s “Management Audit Group” went away. While the CAO could not provide an answer at that time, the reason is clear: because that was the will of the people.

In fact, removing the performance audit authority of the CAO and transferring it to the Controller was among the most popular items in the 1999 Charter Reform package.\(^8\) It was a decision that was carefully considered by two different Charter Reform Commissions who held over 300 meetings over the course of two years\(^9\) and it was approved by the voters by an overwhelming 60-40 margin.\(^10\) Any effort to alter the balance of power in conducting performance audits in Los Angeles should go through a similarly rigorous and public process. Rushing through a Charter amendment to overturn a key pillar of the 1999 Charter under the guise of it being “technical” or “non-controversial” is inappropriate and will only further degrade the public’s confidence in City Hall.

In his presentation to the Ad Hoc Committee, the CAO referenced an ongoing audit of Vision Zero as an example of the kind of performance audit being carried out by his office. That audit, however, is not being performed by the CAO but instead by an outside consultant at the cost of $500,000. As a result of the 1999 Charter Reform, the Charter authority to conduct citywide performance audits lies solely with the Controller. If the Mayor and/or City Council would like a performance audit to be conducted, there is a process in place whereby they can transmit a formal request to the Controller. It is true that the Controller’s Office is limited in the number of performance audits they conduct, but this limitation is a direct result of budgetary constraints applied to the

\(^6\) Sonenshein., p. 113
\(^7\) You can find the section of the pre-1999 Charter that was deleted by the voters here: https://codelibrary.amlegal.com/codes/los_angeles/cae3fd37-c1c1-4dbb-9231-20516db8cd09/laochart/0-0-0-1488
\(^8\) Sonenshein, p. 188
\(^10\) https://ens.lacity.org/clk/elections/ND4508.htm
Controller by the Mayor and Council themselves. This year, like in many years past, the Mayor and Council have cut the Audit Services Division in the Controller's Office at the recommendation of the CAO, reducing that division from a high of 42 positions in 2010\textsuperscript{11} to 17 in next year’s budget.\textsuperscript{12} Overturning 1999 Charter Reform and giving the CAO explicit performance audit authority would further siphon city resources and tax dollars to be used to hire expensive outside contractors and possibly be used in the future to justify creating the exact kind of audit division in the CAO’s office that the voters overwhelmingly rejected in 1999. Alternatively, the City could uphold the will of the people and adequately fund the Controller’s Office.

Therefore, we ask City Council to amend the CLA report to strike items 11 and 11a before being referred to the City Attorney to develop ballot language.

4. The Controller’s Office Does More Than Audits, So Auditing Standards Can’t Apply to All Their Work

Item 32 in the CLA’s report is a proposal by the City Attorney to amend Charter section 261(e) of the City Charter to “clarify and confirm” that “all work of the City’s [sic] Controller is to be conducted in accordance with generally accepted government auditing standards.” This proposal is confusing, unnecessary, could damage the Controller’s ability to produce legally mandated financial reports, and does not reflect the actions of the Ad Hoc Committee on City Governance Reform in their May 20, 2024 meeting.

First, Section 261(e) of the City Charter already explicitly requires the Controller to perform financial audits according to “generally accepted government auditing standards.” In fact, that section begins with those exact words. It states that the City Controller shall:

\textit{in compliance with generally accepted government auditing standards, audit all departments and offices of the City, including proprietary departments, where any City funds are either received or expended; be entitled to obtain access to all department records and personnel in order to carry out this function; establish an auditing cycle to ensure that the performance, programs and activities of every department are audited on a regular basis, and promptly

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\item \textsuperscript{11} 2009/2010 City of Los Angeles Budget, page 59  
https://firebasestorage.googleapis.com/v0/b/lacontroller-2b7de.appspot.com/o/Budget-2009-10.pdf?alt=media&token=bd54bb66-291a-4df3-9e98-9203131fb9f1
\item \textsuperscript{12} 2024/2025 City of Los Angeles Budget, page 80  
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provide completed audit reports to the Mayor, Council, and City Attorney and make those reports available to the public;¹³

Far from providing clarity, adding the duplicative language to Charter Section 261(e) is redundant, confusing, and unnecessary.

More concerning, the City’s Attorney’s proposal is to apply “generally accepted government auditing standards” to “all work” of the Controller’s Office. This represents a misunderstanding of the breadth of work the Controller’s Office performs as well as the purpose and application of “generally accepted government auditing standards.” While the ASD of the Controller’s Office performs their audits in accordance with GAGAS and the “Yellow Book” (which contains standards for financial audits, attestation engagements, and performance audits as well as specific requirements for individual auditors and audit organizations), the other divisions of the Controller’s Office (Financial Analysis & Reporting, Accounting Operations, Management Services, and Executive Office) do not perform audits and therefore their work is not, cannot, and should not be performed under those standards.

For example, the legally mandated Annual Comprehensive Financial Report produced by the Financial Analysis & Reporting Division, is done according to Generally Accepted Accounting Principles or GAAP, not GAGAS. Another example is our Office’s responsibility in processing the City’s payroll which has nothing to do with auditing. To force accountants to follow auditing guidelines would make no sense – it would be like requiring the city’s zookeepers to do their work under the rules of the California State Bar. Considering that the ACFR is used by financial markets to assess the City’s financial health, any Charter change that could affect how or if it is produced could impact the City’s borrowing costs and financial stability.

Finally, the language in the CLA’s report does not reflect the will of the Ad Hoc Committee on City Governance Reform. In the Committee’s May 20, 2024 meeting, Councilmember Hernandez suggested that the language be changed to “explicitly” say that auditing standards should only apply to financial audits. President Krekorian concurred and there was no objection, stating that the Committee will “consider this recommendation so amended.”¹⁴

It is our understanding that the CLA will be updating the language in their report to accurately reflect the action of the Ad Hoc Committee, which we appreciate. However,

¹³ Los Angeles City Charter, Section 261(e)
¹⁴ https://www.youtube.com/live/z7-4m0aVHUC?si=pw-9bmJIA0CtBIVz&t=14580
as stated above, Section 261(e) begins by explicitly referencing “generally accepted government auditing standards” meaning that even with the CLA’s update, this recommendation is still duplicative and redundant.

Therefore, we ask City Council to amend the CLA report to strike the last sentence of item 32 (“The section should also be clarified to confirm that all work of the City’s [sic] Controller is to be conducted in accordance of generally accepted government auditing standards.”) before being referred to the City Attorney to develop ballot language.

**Conclusion**

Our Office supports much of the great work being done by the Ad Hoc Committee on City Governance Reform, especially their proposal to create an independent redistricting commission, even though such a commission removes appointment power not just from Council and the Mayor, but from the City Controller (and City Attorney) as well. Our Office is happy to cede that power to create a fairer, more independent redistricting process. However, as we make these important changes to the Charter, we believe that it is essential that we not detract from effective reforms with contentious proposals that haven’t been adequately debated or analyzed. We look forward to working with the Mayor, City Council, City Attorney, and the appointed Charter Reform Commission to identify structural changes to the organization and administration of our City in order to make Los Angeles a better place for all.
Communication from Public

Name: Wayne Spindler
Date Submitted: 06/05/2024 10:54 PM
Council File No: 24-0636
Comments for Public Posting: CURE AND CORRECT REQUIRED: 1/ One speaker signed up THREE times and the Chair/Council President Krekorian denied the speaker his right to speak on the item (see attachment) 2/ Another speaker, Daniel Guss, was interrupted and PREVENTED from commenting on the item. 3/ Motion did NOT AUTHORIZE OR AGENDIZE a discussion of hiring an outside law firm for Mr. Mejia. It only requested an UPDATE on the litigation of the City vs. a contractor.
The names listed below reflect individuals who requested to speak on this particular Council file. These individuals may not have actually provided testimony during the meeting. Please refer to the audio and/or video recording of the meeting to determine which individuals actually provided testimony.

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